



Board of Directors Regular Meeting

August 27, 2026

- Call to Order
- Invocation
- Pledge of Allegiance (United States and Texas Flags)

Pledge of Allegiance

I pledge allegiance to the flag of the United States of America,
and to the republic for which it stands,
one nation under God,
indivisible, with liberty and justice for all.

Texas Pledge

Honor the Texas flag; I pledge allegiance to thee,
Texas, one state under God, one and indivisible.

Introductions



This agenda item provides an opportunity for citizens to address the Board of Directors on any agenda item(s) or other matters relating to the DCTA. Anyone wishing to speak (3-minute limit) shall be courteous and cordial.

Speakers making personal, impertinent, profane or slanderous remarks may be removed from the meeting. Unauthorized remarks from the audience, stamping of feet, whistles, yells, clapping and similar demonstrations will not be permitted.

Citizens that are not able to connect to the Zoom meeting must have emailed his or her public comment to kmorris-perkins@dcta.net no later than 3:00 pm on Wednesday, August 26, 2026, to ensure the comment will be distributed to the Board Members prior to the meeting.

The Board of Directors is not permitted to take action on any subject raised by a speaker during Public Comments. However, the Board of Directors may have the item placed on a future agenda for action; refer the item to the DCTA Administration for further study or action; briefly state existing DCTA policy; or provide a brief statement of factual information in response to the inquiry.

Consent Agenda



Consent Agenda



1. Consider Approval of Regular Meeting Minutes Dated July 23, 2026
2. Consider Approval of Task Order #3 with River North Transit, LLC dba Via Transportation for GoZone Member City Demand Response Service for the Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to exceed \$12,232,863
3. Consider Approval of Task Order #4 with River North Transit, LLC dba Via Transportation for City of Frisco GoZone Demand Response Service for the Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to exceed \$2,900,232
4. Consider Approval of Task Order #4 with zTrip for City of Frisco Demand Response Paratransit Service for the Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, for an Amount Not to Exceed \$257,500
5. Consider Approval of Task Order #6 with Lyft for City of Frisco Demand Response Paratransit Service for a Period of One (1) Year Beginning October 1, 2026, and Continuing through September 30, 2027, for an Amount Not to Exceed \$11,845
6. Consider Approval of Task Order #7 with Lyft, Inc. for Coppell Mobility Services for On-Demand Rideshare for a Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to Exceed \$73,000

Consent Agenda



7. Consider Approval of Task Order #8 with Lyft, Inc. for University of North Texas (UNT) Late Night Service for a Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to Exceed \$118,450
8. Consider Approval of the Second Amended and Restated Interlocal Agreement with the City of Allen for Collin County Rides Transit Services for a Period of Three (3) Years Beginning October 1, 2026, and Continuing through September 30, 2029, with the Option for One (1) Additional Two (2) Year Period Expiring September 30, 2031, in an Amount Not to Exceed \$856,473 and Authorize the Chief Executive Officer (CEO) to Execute Such Agreement
9. Consider Approval of the Second Amended and Restated Interlocal Agreement with the Town of Fairview for Collin County Rides Transit Services for a Period of Three (3) Years Beginning on October 1, 2026, and Continuing through September 30, 2029, with the Option for One (1) Additional Two (2) Year Period Expiring September 30, 2031, for an Amount Not to Exceed \$95,164 and Authorize the Chief Executive Officer (CEO) to Execute Such Agreement
10. Consider Approval of Task Order #3 with zTrip for Collin County Rides Transit Services for the Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to Exceed \$360,630
11. Consider Approval of Task Order #5 of a Master Services Agreement with Lyft for Collin County Rides Transit Services for a Period of One (1) Year Beginning October 1, 2026, through September 30, 2027, in an Amount Not to Exceed \$12,566

12. Consider Authorizing the Chief Executive Officer (CEO) to Execute a Renewal of the Microsoft Enterprise Agreement (EA) with SHI Government Solutions, Inc. through the Texas Department of Information Resources (DIR) Cooperative Contract DIR-CPO-5237, for a Period of Three Years Beginning September 1, 2026, through August 31, 2029, in an Amount Not to Exceed \$171,341.64
13. Consider Authorizing the Chief Executive Officer (CEO) to Execute an Agreement with Sales Tax Assurance LLC d/b/a HdL Companies for Sales and Use Tax Compliance Review, Recovery, and Consulting Services for a Period of Three (3) years Beginning September 1, 2026, through August 31, 2029, with an Option for Two (2) Additional One (1) Year Terms Through August 31, 2031, in an Amount Not to Exceed a Fixed Cost of \$7,200 Annually, Plus Contingency for Recovered Sales Taxes
14. Consider Authorizing the Chief Executive Officer (CEO) to Execute two Order Agreements with Swiftly, Inc. through Vertosoft, LLC utilizing TIPS contract # 250106 — for Onboard Technology Hardware, Installation, Commissioning, and Licensing for Nine (9) Fleet Vehicles in the Amount of \$160,512.13

Regular Agenda



Regular Agenda Item 1



Discuss and Consider Approval of Monthly Financial Statement, Grants Report and Investment Report for the Period Ending June 30, 2026, and Receive an Update Regarding Finance Operations

Presenter: Jane Filarowicz
Senior Manager of Budget and Grants

LaKeisha Williams
Senior Manager of Accounting

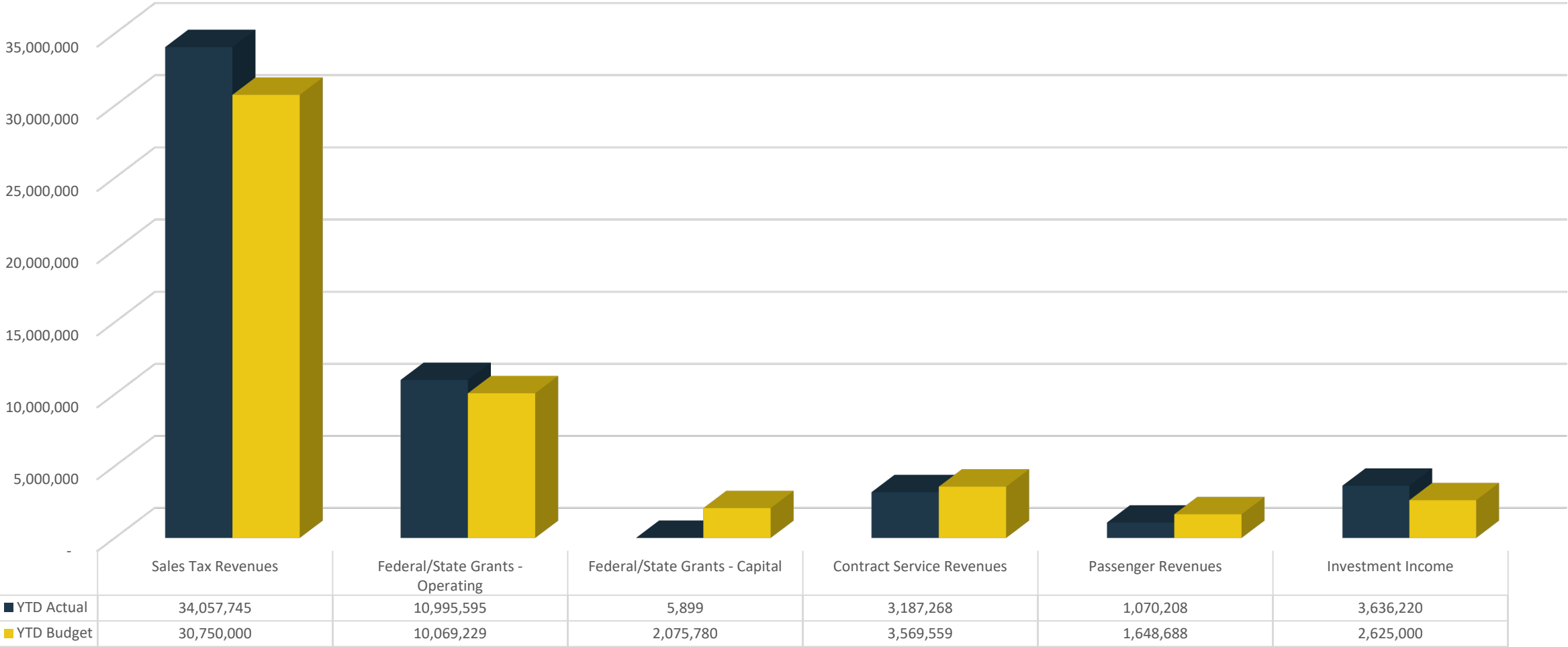
Derick Sibley
Vice President of Finance

Staff Recommends the Board Approve the Monthly Financial Statement, Grant Report, and Investment Report for the Period Ending June 30, 2026.

Monthly Financial Report - Revenue



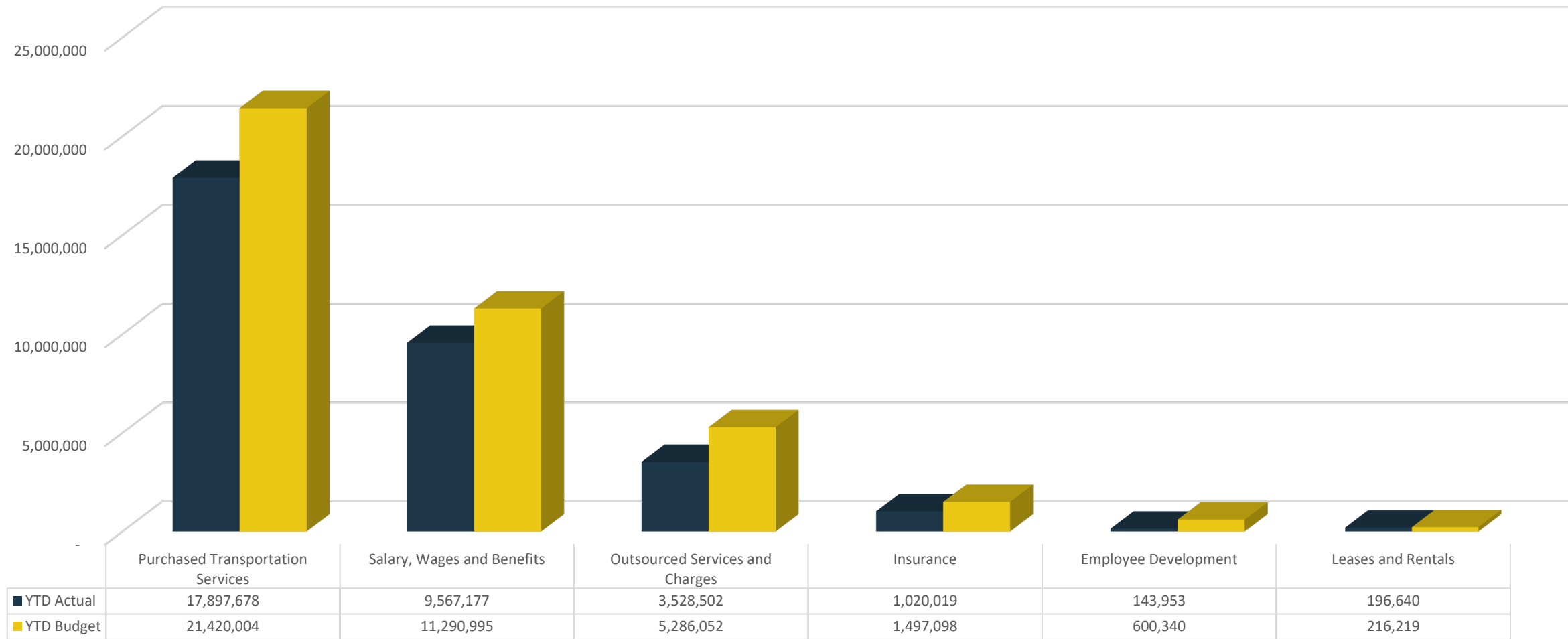
Revenues and Other Income
For the Period Ended June 30, 2026



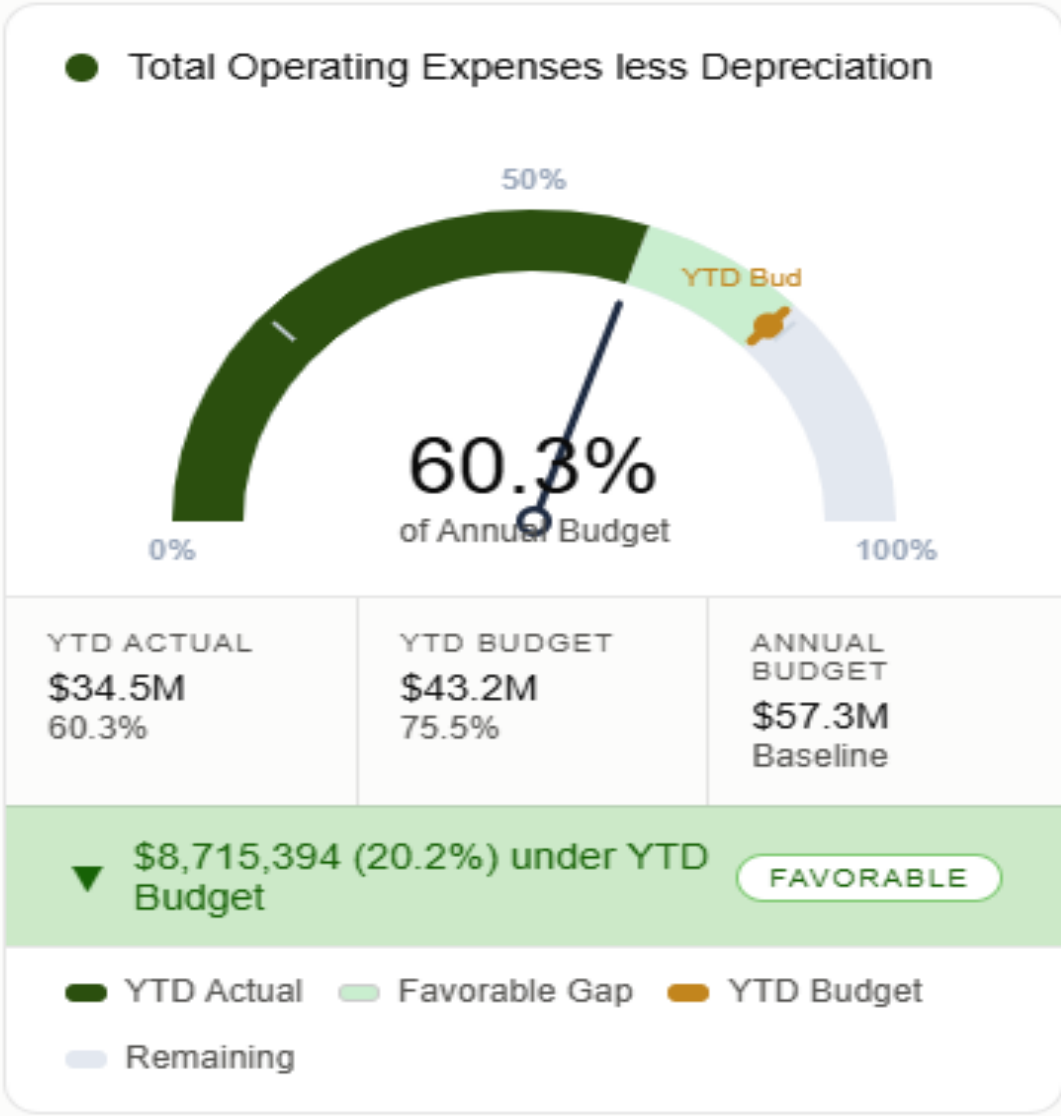
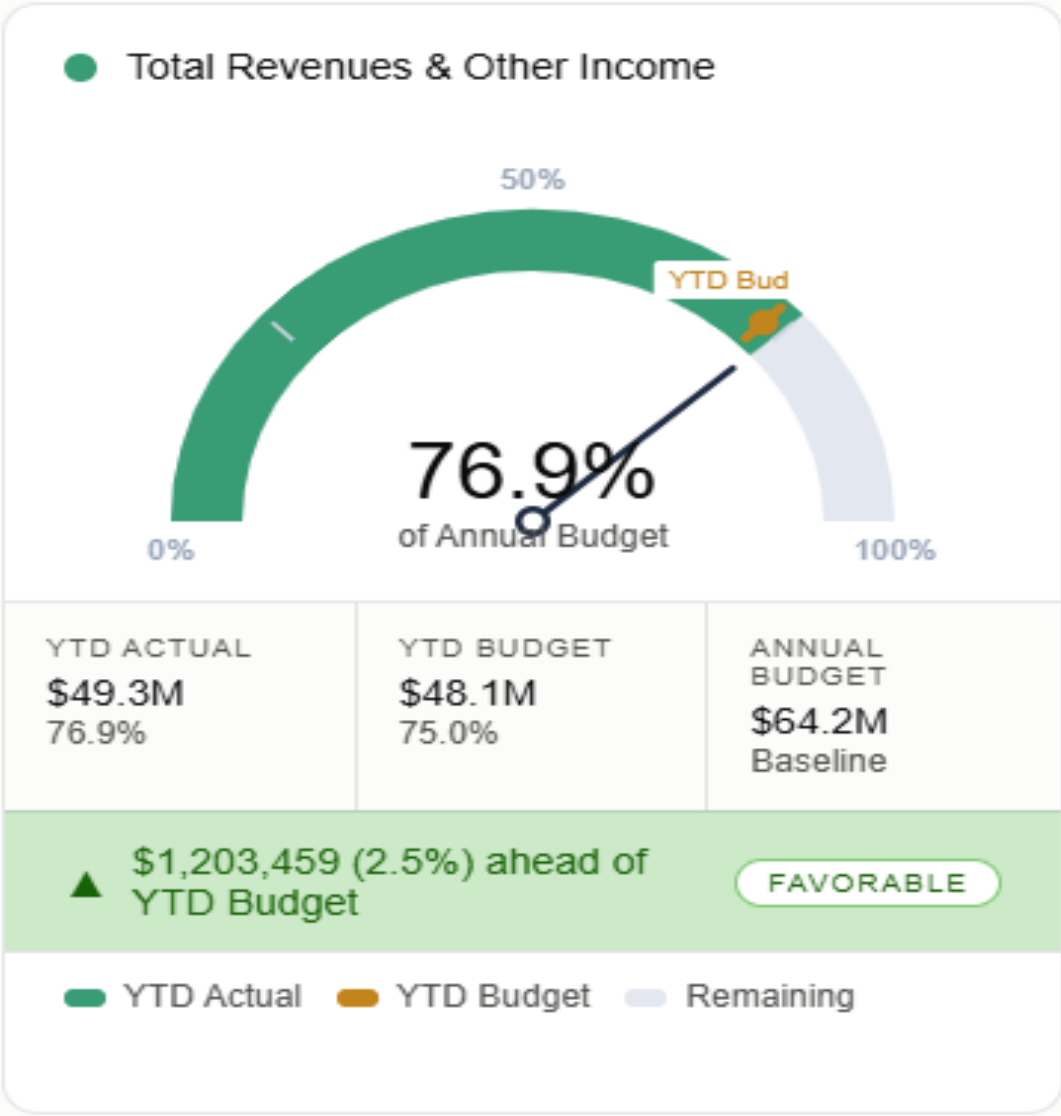
Monthly Financial Report - Expenditures



Selected Operating Expenditures
For the Period Ended June 30, 2026



Monthly Financial Report



Grants Report for Quarter 3 of FY 2026



Comparison of Grant Balances – April 1, 2026 to June 30, 2026

Program	Q2 Balance	Q3 Balance	Q3 Drawdowns	Grant Activity
Denton-Lewisville UZA (5307)	\$10,199,245	\$8,048,841	\$2,150,404	Operating Assistance, Fleet Purchase, Bus Preventive Maintenance, Safety & Security, ADA Paratransit
Rail Preventive Maintenance (5337)	\$3,343,372	\$2,315,553	\$1,027,819	Rail Preventive Maintenance
Bus and Bus Facilities (5339)	\$1,816,090	\$1,816,090	\$0	Fleet Purchase/Replacement, Facilities Maintenance & IT Enhancements
5310 Enhance Mobility of Seniors and Disabled Individuals	\$402,992	\$633,315	\$140,028	Collin County Rides Mobility Manager & Frisco Demand Response (Taxi) Addition of Fleet Purchase Funds - \$370K
STP-FLEX / STBG Flex	\$1,135,889	\$3,462,014	\$250,875	Bus Preventive Maintenance, Vanpool & Bus Stop Enhancements Addition of Vanpool Funds - \$2.5M
Congestion Mitigation & Air Quality (CMAQ)	\$11,340,353	\$11,340,353	\$0	Land Acquisition, RFQ Support & Construction (Old Town) & A-train Enhancements
Consolidated Rail Infrastructure and Safety Improvements (FRA)	\$3,882,356	\$3,882,356	\$0	PTC Enhancements
Total	\$32,120,297	\$31,498,522	\$3,569,126	

Quarterly Investment Report



PORTFOLIO AT A GLANCE

\$140.7M Book value at 6/30/26	3.596% Book yield to maturity	\$1.29M Net income this quarter	\$3.81M Net income fiscal YTD
170 days Weighted Average Maturity (WAM) Board policy limit: 540 days (18 months)	67.8% Available overnight	100% Rated AAA or AA+	1.37 Portfolio duration (years)
Portfolio grew \$4.4M, but book yield fell 13 basis points			

Quarterly Investment Report



PORTFOLIO COMPOSITION

Where the portfolio sits at June 30, 2026, and how it shifted during the quarter



- TexStar Pool
- Agency Callables
- U.S. Treasuries
- Agency Bullets
- Bank Deposits

Security Type	3/31/26	6/30/26	Change	Yield
TexStar Pool	68.16%	64.16%	▼ (4.00)	3.622%
Agency Callables	16.07%	18.44%	▲ +2.38	3.914%
U.S. Treasuries	9.72%	8.05%	▼ (1.67)	4.275%
Agency Bullets	5.86%	5.68%	▼ (0.18)	3.630%
Bank Deposits	0.19%	3.66%	▲ +3.48	0.000%
Total Portfolio	100.00%	100.00%	—	3.596%

67.8%

Available overnight

74.4%

Matures within a year

100%

Rated AAA or AA+

Callables rose to 18.44% and the pool fell to 64.16%, while operating cash in the 0.000% sweep grew to 3.66%.

Staff Recommends the Board Approve the Monthly Financial Statement, Grant Report, and Investment Report Ending June 30, 2026.

Regular Agenda Item 2



Conduct a Public Hearing and Consider Approval of a Resolution to Adopt the Proposed Denton County Transportation Authority (DCTA) Fiscal Year (FY) 2027 Operating and Capital Budget, Long-Range Financial Plan, and Budget Contingency Plan beginning October 1, 2026, and ending September 30, 2027.

Presenters: Jane Filarowicz
Senior Manager of Budget & Grants

Derick Sibley
Vice President of Finance

Staff Recommends Approval of a Resolution Adopting the Proposed Denton County Transportation Authority (DCTA) Fiscal Year (FY) 2027 Operating and Capital Budget, Long-Range Financial Plan, and Budget Contingency Plan beginning October 1, 2026 and ending September 30, 2027.

August 27, 2026 (today)

FY2027 Public Hearing to Adopt Budget with Board Vote

August 27 – September 30, 2026

Final Steps in Preparing FY2027 Budget for Use

October 1, 2026

First Day of FY2027

FY 2027 Budget Updates – since July Board Meeting

(July Briefing)

(Proposed for Adoption)

Revenue	Proposed Revised FY27	Recommended FY27	\$ Change	Notes
MaaS – Purchased Transportation	\$144,000	\$116,800	-\$27,200	Coppell Lyft PT cost plus 60% Admin Fee

Expense	Proposed Revised FY27	Recommended FY27	\$ Change	Notes
MaaS – Purchased Transportation *	\$1,706,807	\$1,689,807	-\$17,000	Coppell Lyft per task order is \$73,000 for FY27
Rail – General Service (officers on a train)	\$469,199	\$483,705	\$14,506	Officers on the train initially budgeted \$300K and firmer numbers show \$314,506
Total			-2,494	

* Account also includes Guaranteed Ride Home, UNT Late Night & Vanpool

Capital	Proposed Revised FY27	Recommended FY27	\$ Change	Notes
Fleet Purchase - Bus	\$2,700,000	\$2,730,000	\$30,000	Cost per bus \$901,000 + \$6,000 inspection and incidentals to total \$910,000/bus

FY 2027 Budget Summary

Operating Budget

Operating Budget	
BUS OPERATIONS	
Demand Response – Directly Operated ¹	\$ 1,077,493
Fixed Route – Directly Operated ²	\$ 5,672,693
MOBILITY SERVICES	
GoZone	\$ 15,515,443
Collin County Rides	\$ 487,896
Contracted Mobility as a Service ³	\$ 1,689,807
Bus Admin & Support Services	\$ 8,195,823
A-train	\$ 17,318,469
General & Administrative	\$ 11,363,306
Total	\$ 61,320,930

- (1) Includes Access and Frisco and demand response for Denton, Highland Village, Lewisville
- (2) Includes Connect, UNT shuttle, North Texas Express
- (3) Contracted Mobility as a Service Vanpool, Coppell Lyft, UNT Lyft

Capital Budget

Total FY2027 Proposed Capital \$20,361,193

* includes TAM

Debt Service

Total FY2027 Debt Service (P+I) \$1,990,108

G&A to OPEX

	2023	2024	2025	2026	2027
OpEx	\$42.4	\$46.9	\$45.1	\$54.3	\$61.3
G&A	\$5.9	\$7.1	\$8.0	\$11.4	\$11.4
G&A %	13.9%	15.1%	17.7%	20.9%	18.5%

2026: Approved Budget

2027: Proposed Budget

Note: of the \$11.4M in G&A approximately \$1.7M are operational expenses for work plan objectives including marketing enhancements, community involvement, and planning initiatives. At \$9.7M G&A vs total OPEX is $\$9.7M / \$61.3M = 15.8\%$

Financial Overview

FY27 Balanced Budget - Recommended



REVENUE

\$81,087,596

Sales Tax	\$41,820,000
Fed. Op. & Capital Grant	\$27,157,578
Contract Service Revenue	\$5,550,317
Investment Income	\$3,500,000
Passenger Revenue	\$2,884,701
Misc. Revenue	\$175,000



OPERATING EXPENSES

\$61,320,930

Purchased Transportation	\$30,835,636
Salary & Benefits	\$15,550,572
Outsourced Services	\$8,050,101
Materials & Supplies	\$3,112,054
Insurance	\$2,110,249
Utilities	\$756,700
Employee Development	\$624,198
Leases	\$281,420



CAPITAL

\$16,561,193

G&A Projects	\$8,950,000
Rail Projects	\$3,546,193
Bus Projects	\$4,065,000



DEBT SERVICE

\$1,990,108

2020 issuance	
Principal	\$855,000
Interest	\$61,628
FY27 Debt Service	\$916,628
2021 issuance	
Principal	\$1,005,000
Interest	\$68,480
FY27 Debt Service	\$1,073,480



SUMMARY

Revenue	\$81,087,596
Operating Expenses	(\$61,320,930)
Capital	(\$16,561,193)
Debt Service	(\$1,990,108)

\$1,215,365

Available for TAM & capital projects

Change in Net Position – DCTA (Net Depreciation)



Description	FY 2026 Adopted Budget	FY 2026 Working Budget	FY2027 Proposed Budget	FY 2026/FY 2027 Variance
OPERATING REVENUE				
Passenger Revenues (Bus Farebox)	\$ 383,000	\$ 383,000	\$ 430,000	12.27%
Passenger Revenues (GoZone Farebox)	950,000	1,406,750	2,046,200	45.46%
Passenger Revenues (Rail Farebox)	408,501	408,501	408,501	0.00%
Contract Service Revenue	4,926,041	4,759,412	5,550,317	16.62%
Total Operating Revenue	\$ 6,667,542	\$ 6,957,663	\$ 8,435,018	21.23%
GENERAL & ADMINISTRATIVE EXPENSES				
Salary, Wages & Benefits	\$ 5,831,740	\$ 5,831,740	\$ 5,737,032	-1.62%
Outsourced Services & Charges	4,243,497	4,845,796	4,517,010	-6.78%
Materials & Supplies	220,760	211,737	172,999	-18.30%
Utilities	93,770	107,769	101,500	-5.82%
Insurance	25,127	25,127	31,470	25.24%
Employee Development	693,558	693,558	532,875	-23.17%
Leases	277,292	277,292	270,420	-2.48%
Total G&A Operating Expenses	\$ 11,385,744	\$ 11,993,019	\$ 11,363,306	-5.25%
BUS OPERATIONS EXPENSES (Bus Admin, Fixed Route, Demand Response)				
Salary, Wages & Benefits	\$ 8,447,371	\$ 8,447,371	\$ 9,374,688	10.98%
Outsourced Services & Charges	1,196,837	1,225,885	2,269,050	85.09%
Materials & Supplies	1,893,412	1,895,912	2,184,055	15.20%
Utilities	310,780	308,780	294,000	-4.79%
Insurance	368,296	368,296	461,498	25.31%
Employee Development	87,695	87,695	82,373	-6.07%
Leases	11,000	11,000	11,000	0.00%
Total Bus Operations Expenses	\$ 12,315,391	\$ 12,344,939	\$ 14,676,664	18.89%
MOBILITY SERVICES EXPENSES (Lyft, Taxi, GoZone, MaaS, CCR)				
Salary, Wages & Benefits	\$ 221,760	\$ 221,760	\$ 257,052	15.91%
Outsourced Services & Charges	153,671	180,638	226,600	25.44%
Materials & Supplies	6,000	6,000	-	-100.00%
Utilities	1,200	1,200	-	-100.00%
Purchased Transportation	13,366,174	14,545,574	17,474,839	20.14%
Employee Development	8,480	8,480	4,000	-52.83%
Total Mobility Services Expenses	\$ 13,757,285	\$ 14,963,652	\$ 17,962,491	20.04%

Description	FY 2026 Adopted Budget	FY 2026 Working Budget	FY2027 Proposed Budget	FY 2026/FY 2027 Variance
RAIL OPERATIONS EXPENSES				
Salary, Wages & Benefits	\$ 177,060	\$ 177,060	\$ 181,800	2.68%
Outsourced Services & Charges	912,835	885,835	1,037,441	17.11%
Materials & Supplies	755,000	755,000	755,000	0.00%
Utilities	390,871	390,871	361,200	-7.59%
Insurance	1,602,708	1,602,708	1,617,281	0.91%
Purchased Transportation	12,944,218	12,944,218	13,360,797	3.22%
Employee Development	10,720	10,720	4,950	-53.82%
Total Rail Operations Expenses	\$ 16,793,412	\$ 16,766,412	\$ 17,318,469	3.29%
Total Operating Expenses	\$ 54,251,832	\$ 56,068,023	\$ 61,320,930	9.37%
Operating Income/(Loss)	(47,584,290)	(49,110,360)	(52,885,912)	7.69%
NON-OPERATING REVENUE/(EXPENSE)				
Investment Income	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.00%
Misc. Revenues	210,000	200,000	175,000	0.00%
Sales Tax Revenue	41,000,000	41,000,000	41,820,000	2.00%
Federal Grants & Reimbursements	14,544,180	16,193,344	27,157,578	67.71%
Long Term Debt Interest/Expense	(151,102)	(151,102)	(130,108)	-13.89%
Total Non-Operating Revenue/ (Expense)	\$ 59,103,078	\$ 60,742,242	\$ 72,522,470	19.39%
Income (Loss)	11,518,788	11,631,883	19,636,558	68.82%
CHANGE IN NET POSITION	\$ 11,518,788	\$ 11,631,883	\$ 19,636,558	68.82%

*Exhibit in packet includes depreciation

Financial Overview

Budget Increase – due to Purchased Transportation FY27 expenses

Incremental Purchased Transportation Cost in FY27

\$4,525,244

With the Purchased Transportation increase in FY 2027, the overall OPEX budget is up **13.03%**; but without the PT increase, it would have been a **4.68%** increase over FY 2026.

OPEX - FY27 vs FY26 Budget

Including Purchased Transportation increase

FY27 Proposed	\$61.3M
FY26 Adopted	\$54.3M
Change	▲ 13.03%

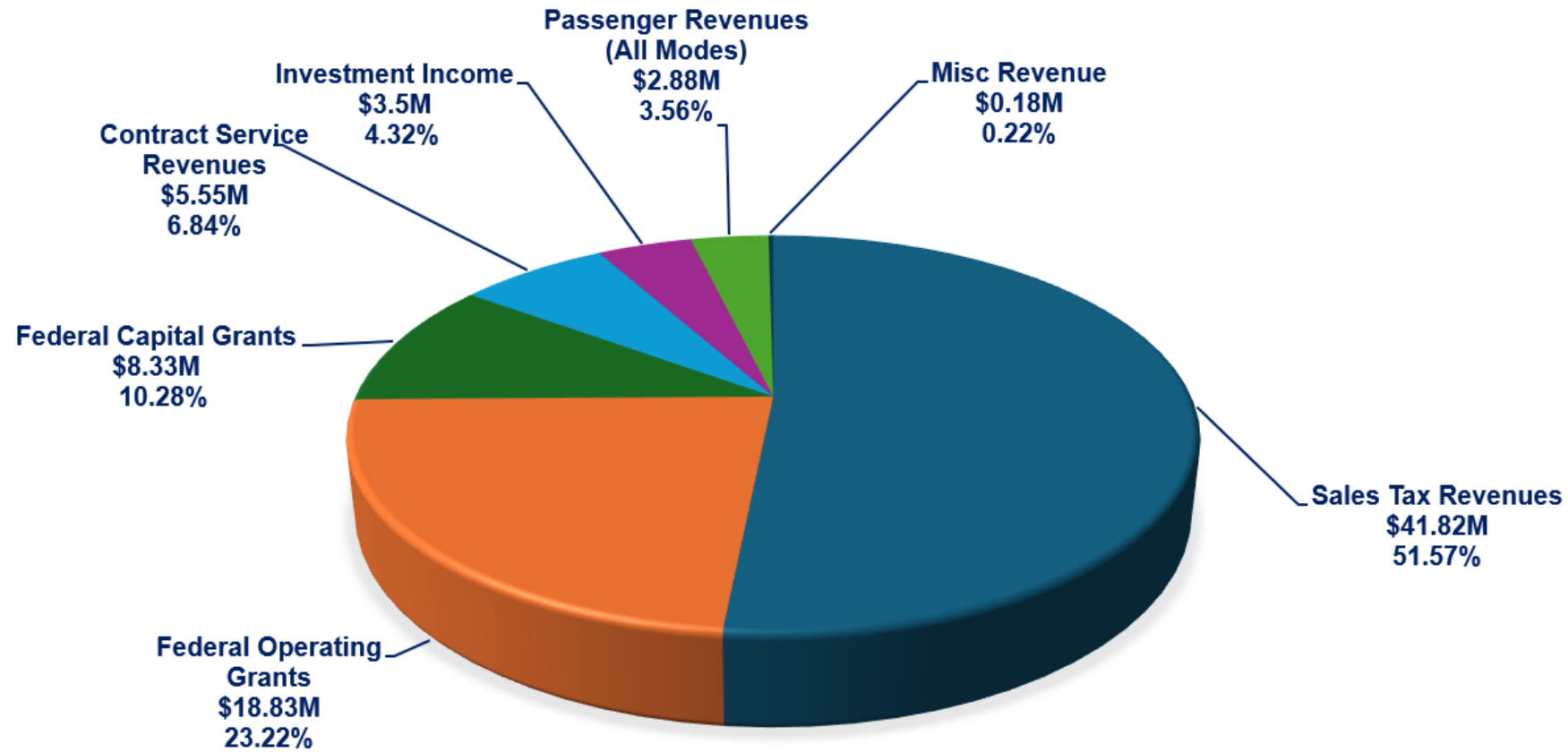
OPEX - FY27 vs FY26 Budget

If Purchased Transportation did not increase

FY27 Proposed	\$56.8M
FY26 Adopted	\$54.3M
Change	▲ 4.68%

Purchased Transportation expenses increase because of increased service for Frisco Go Zone, Coppell Lyft, and Vanpool which are the the primary drivers.

Total FY2027 “Adopted” Revenue



Total Revenue **\$81,087,596**

Capital Improvement & Major Maintenance Plan

(slide 1 of 2)



DENTON COUNTY TRANSPORTATION AUTHORITY
FY27 Budget - Proposed
Capital Improvement & Major Maintenance Plan

	FY27 Cash Spend
	FY27 Capital Reserve
	Not DCTA Capital

Project Name	Project Number	Projects thru FY 2025	Working FY 2026	Proposed FY 2027	Proposed FY 2028	Proposed FY 2029	Proposed FY 2030	Proposed FY 2031	Proposed FY 2032	Anticipated Project Total (Thru 2032)
Bus Services										
Fleet Purchase - Bus	50311	2,320,000	2,875,000	2,730,000	2,640,000	1,800,000	1,872,000	4,867,200	3,037,133	22,141,333
Bus Refurbish (2006 Bus) - NEW in FY27	600000		500,000	600,000						1,100,000
Bus Push-to-Talk Cradles	600001		45,000							45,000
Bus Column Lift Repairs or Replacement	600002		55,250							55,250
Dual Facing Camera	600003		25,000							25,000
Fleet -Non-Revenue(1 Service Truck & 2 Non-Rev)	600004.1 & 2	80,000	150,000							230,000
Fleet - Cutaway Bus	600005		225,000		465,000	720,000	744,000	765,000	1,052,000	3,971,000
Fleet - 3 Revenue Service Vans - NEW IN FY27	TBD			240,000				262,000		502,000
Air Compressor Replacement at Bus Maintenance - NEW in FY27	TBD			50,000						50,000
Bus Wash Rehab - NEW in FY27	TBD			200,000						200,000
Fleet -Non-Revenue (2 Non-Rev) - NEW in FY27	TBD			80,000	135,000	139,655	96,207	197,845	153,039	801,746
Refloor Bus Operations & Maintenance office - NEW in FY27	TBD			90,000						90,000
Bus O&M Light Fixture Replacement	TBD			75,000						75,000
TAM: Fleet Replacement		3,400,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	17,400,000
Rail Services										
Positive Train Control Enhancements (Phase 2)	61406.2	147,055					4,000,000	40,000,000	40,000,000	84,147,055
Major Maintenance - Rail (FY25)	61727.1	3,130,608								3,130,608
Major Maintenance - Rail (FY26)	710000		3,354,270							3,354,270
Major Maintenance - Rail - NEW in FY27	TBD			3,108,193	3,419,012	3,760,914	4,137,005	4,550,705	5,005,776	23,981,605
RailComm Dispatch Software	61407.1	500,000	300,000							800,000
Stadler Laptop Replacement	TBD			80,000					100,000	180,000
Rail Mid-Life Train Wash Rehab - NEW in FY27	TBD			258,000						258,000
Rail Station Lighting Pilot (HVL)	TBD			100,000						100,000
A-Train Downtown Carrollton Extension (Construction)				-	30,000,000	43,750,000	43,750,000			117,500,000
TAM: Major Maintenance - Rail		3,600,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	16,200,000

Capital Improvement & Major Maintenance Plan



(slide 2 of 2)

DENTON COUNTY TRANSPORTATION AUTHORITY
FY27 Budget - Proposed
Capital Improvement & Major Maintenance Plan

 FY27 Cash Spend
 FY27 Capital Reserve
 Not DCTA Capital

Project Name	Project Number	Projects thru FY 2025	Working FY 2026	Proposed FY 2027	Proposed FY 2028	Proposed FY 2029	Proposed FY 2030	Proposed FY 2031	Proposed FY 2032	Anticipated Project Total (Thru 2032)
G&A Services										
Old Town TOD	10302.1	4,451,990		4,000,000	15,948,505	15,948,505				40,349,000
Multi-Facility Firewall Upgrade	10406	60,000			60,000					120,000
AV Upgrade - DCTA Conference Room	10407	65,000			65,000					130,000
ERP Implementation	10408.1	2,100,000								2,100,000
Server Infrastructure Refresh	10409	450,000				500,000				950,000
Electronic Safety & Security Program	10411.1	4,188,000	1,578,000							5,766,000
Fiber Optic Network - Locate & Improvements	10412.1	278,000	175,000							453,000
Project Management Software & Implementation	10413.1	112,000								112,000
Cloud-based Phone System	130000		81,000							81,000
Network Switching Hardware Replacement	130001		110,000							110,000
A-Train Expanded Service Hours Analysis	140000		1,000,000							1,000,000
A-Train Curve/Speed Improvements	140001		3,000,000							3,000,000
A-Train Design Support: 15-Min Headways & Downtown Carrollton Extension	140002		5,500,000	4,500,000						10,000,000
Enterprise Data Warehouse & Dashboard - NEW in FY27	TBD			350,000						350,000
Fleet -Non-Revenue (2 SUVs)	10414	80,000								80,000
Backup & Disaster Recovery Infrastructure Upgrades				100,000					120,000	220,000
Transportation Reinvestment Program (TRiP)										
TRiP Program Funding - FY21	10702	7,742,135								7,742,135
TRiP Program Funding - FY22	10703	9,833,005								9,833,005
TRiP Program Funding - FY23	10704	11,393,216								11,393,216
TRiP Program Funding - FY24	10705	10,429,152								10,429,152
TRiP Program Funding - FY25	10706	5,967,642								5,967,642
TRiP Program Funding - FY26	TRIP FY26		3,763,825							3,763,825
TRiP Program Funding - FY27	TRIP FY27			-						-
FUTURE: TRiP Program Funding										
TOTAL CAPITAL BUDGET (with TAM)		\$ 70,327,803	\$ 26,537,345	\$ 20,361,193	\$ 56,532,517	\$ 70,419,074	\$ 58,399,212	\$ 54,442,750	\$ 53,267,948	410,287,842
TOTAL CAPITAL BUDGET (without TAM)		\$ 63,327,803	\$ 22,737,345	\$ 16,561,193	\$ 52,732,517	\$ 66,619,074	\$ 54,599,212	\$ 50,642,750	\$ 49,467,948	\$ 376,687,842

TRiP Options for FY 2027



Board will have opportunity to select preferred option in conjunction with annual “Call for Projects” schedule, typically January 2027

Option 1 – as calculated by policy based on Net Available Fund Balance

TRiP FY2027	Scenario A
Unrestricted Fund Balance	\$ 112,901,302
*Less Unused TRiP previously allocated	(35,332,375)
*Less Fund Balance Restricted for TAM	(14,600,000)
*Less Bond Fund Balance Reserve	(2,487,635)
Less Fund Balance Reserve	(17,300,061)
Less Sales Tax Stabilization Reserve	(1,254,600)
Less Fuel Stabilization Fund Reserve	(225,000)
*Less Capital Projects FY27 cash spend	(16,531,193)
Net Available Fund Balance	25,170,439
Eligible FY26 Trip Funding FY27 (0.15 x Balance)	\$ 3,775,566

Member Cities Allocation	
Denton	\$ 1,817,771
Lewisville	1,787,990
Highland Village	169,805
Total	\$ 3,775,566

* - Reflects items considered in TRiP Net Available Fund Balance calculation by practice that will be reconciled with amendment to current Financial Policy

Option 2 – consider current debt obligations and potential future obligations
\$3.78M less:

*Debt Service	\$ (1,990,108)
Unmet Capital Requirement: A-train Extension (approximate)	\$ (50,000,000)
Remaining for FY2027 TRiP	\$0

Option 3 – consider balancing FY27 budget with Operating and Capital

Revenue	\$81,087,596
OPEX	(\$61,320,930)
Capital	(\$16,561,193)
Debt Service	(\$1,990,108)

\$1,215,365

Available for Future Capital Projects (Preliminary)

TRiP Capital

(\$1,215,365)

\$0

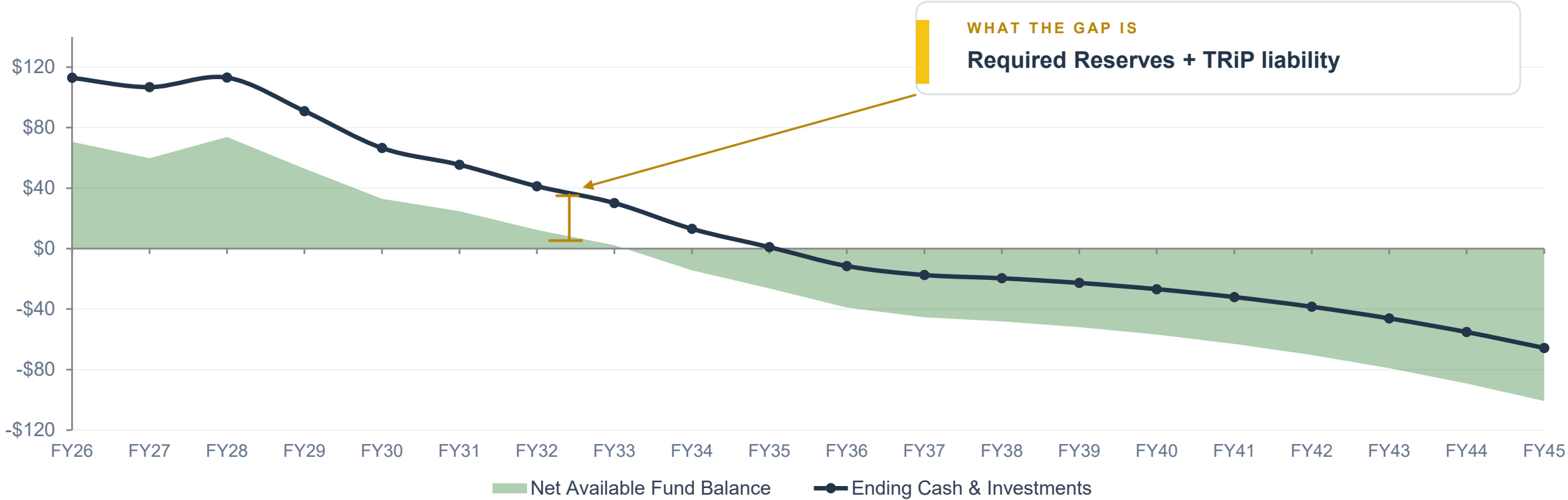
Available for Future Capital Projects (Final)

NET AVAILABLE FUND BALANCE — 20-YEAR TRAJECTORY

\$73.8M
Peak balance — FY28

FY2033
Positive through

FY2034
Turns negative



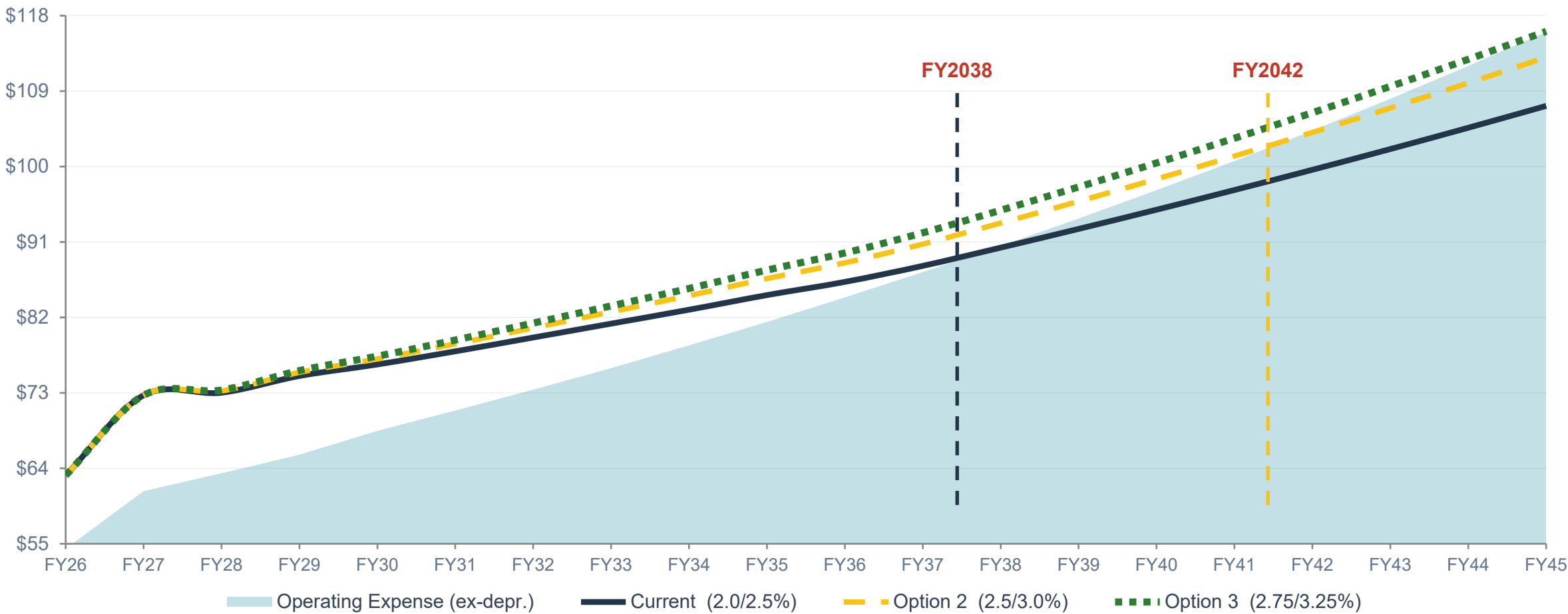
Revenue Options vs Operating Expense (Net Depreciation)

JULY RECAP



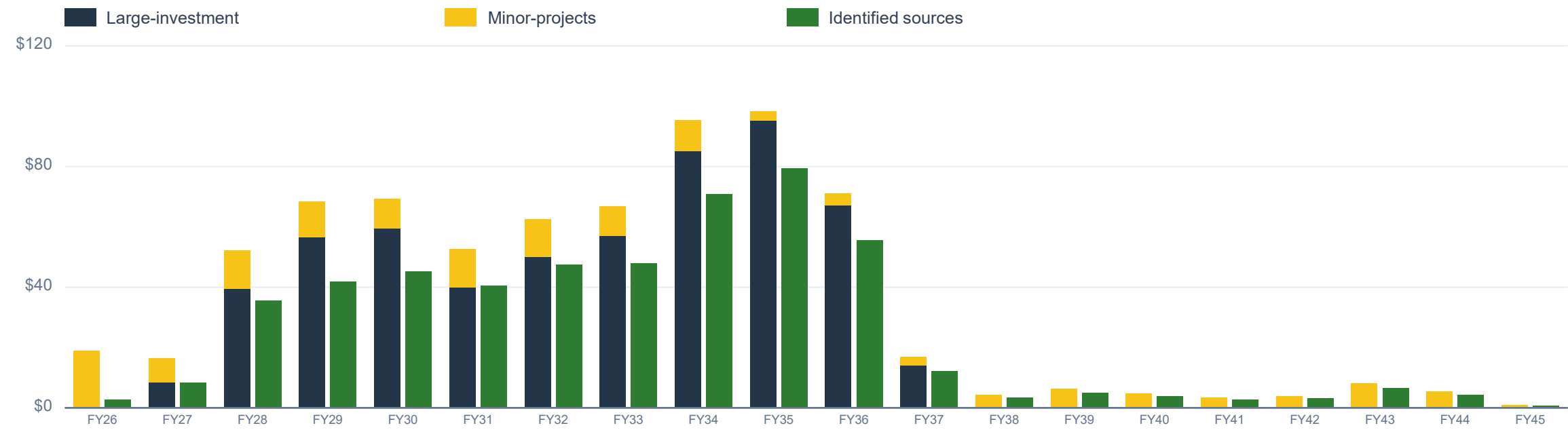
REVENUE OPTIONS vs. OPERATING EXPENSE (EX-DEPRECIATION)

Total Revenue Options vs. Operating Expense, ex-Depreciation (\$M)



CAPITAL — FY2026–FY2045

Capital Outlay vs. Identified Sources (\$M)



Near-term gap

\$152M

from reserves & cash
FY26–34

Modeled debt issuance

\$24.6M

FY2028 · 35-yr · 5.75%

Long-term gap

\$71M

from reserves & cash
FY35–45

Planning opportunity

10+ yrs

of lead time to act

Long-Range Financial Plan



ESCALATION ASSUMPTIONS — ORIGINAL PLAN vs OPTION 4 AS MODELED

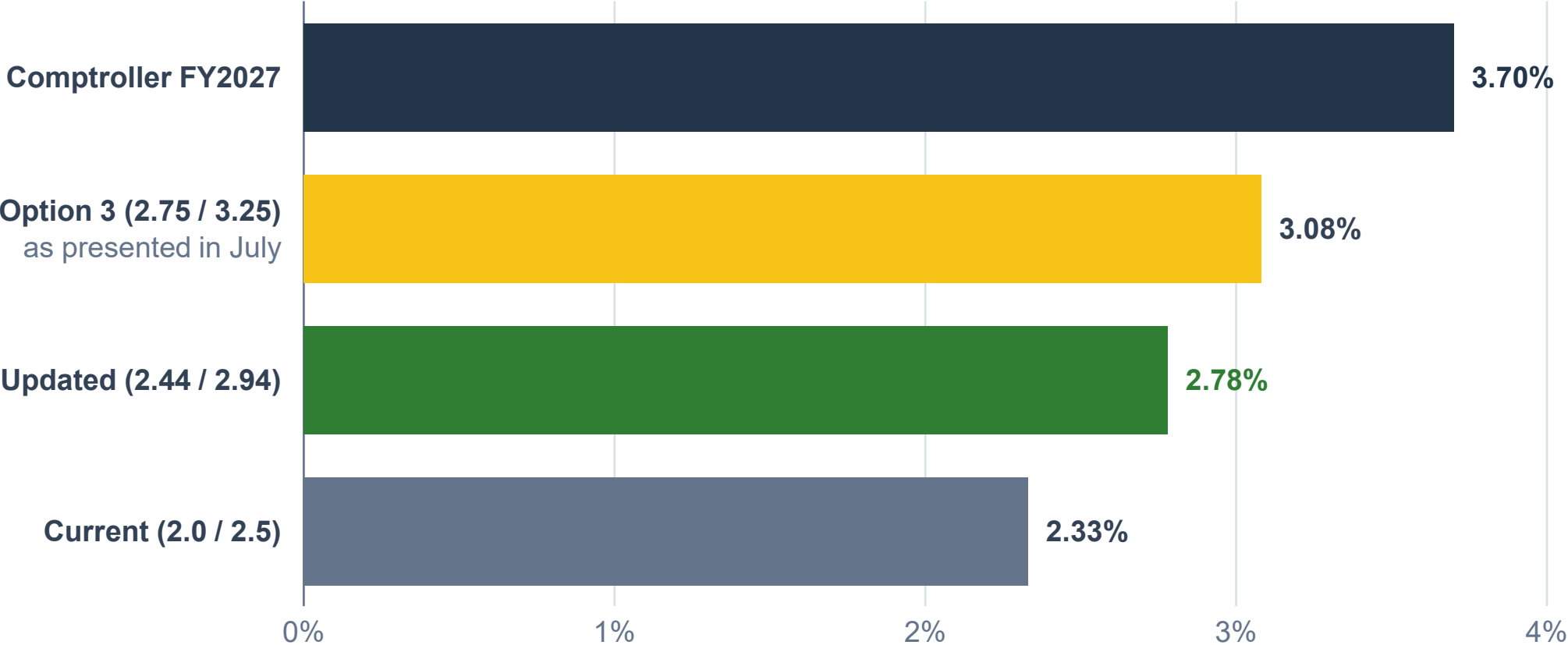
Driver	Original Plan	Option 4 as modeled	Change
REVENUE GROWTH			
Sales tax revenue	2.0–2.5%	2.44–2.94%	+0.44 pt
Contract services	3.5–4.25%	3.5–4.25%	—
Operating grants	2.0%	2.0%	—
Passenger revenue	1–2%	1–2%	—
Investment income	0.3–0.35%	0.3–0.35%	—
Other non-operating	1–2%	1–2%	—
EXPENSE ESCALATORS			
Salaries, wages & benefits	4.0%	4.0%	—
Purchased transportation	4.0%	3.5%	–0.50 pt
Outsourced services	2.0%	1.77%	–0.23 pt
Materials & supplies	2.0%	1.77%	–0.23 pt
Other operating expenses	2.0%	1.77%	–0.23 pt
Depreciation	2.0%	1.77%	–0.23 pt

Long-Range Financial Plan



SALES TAX OUTLOOK — UPDATED ASSUMPTION vs. THE STATE FORECAST

Assumed annual sales-tax growth vs. the Texas Comptroller's FY2027 statewide forecast (%)



Growth = FY2028–FY2045 time-weighted average · Comptroller = Jan-2025 Biennial Revenue Estimate, FY2027 statewide

Long-Range Financial Plan

WHAT CHANGED SINCE THE JULY BOARD MEETING

CAPITAL PROJECTS, 20-YEAR	OPERATING EXPENDITURES	FUND BALANCE RUNWAY
JULY \$726.1M → \$591.8M – \$134.3M	JULY \$1,838.5M → \$1,830.0M – \$8.6M	20 years Positive in every year

A full 20-year runway.

The plan holds a positive net available fund balance in every year from FY2027 through FY2046. Moving \$293M of capital out of FY32–FY36 and the revised operating assumptions together carry the balance across the planning horizon.

Long-Range Financial Plan



CAPITAL PLAN — \$591.8M IN PROJECTS OVER 20 YEARS

By category (\$M)



- Rolling Stock 37%
- Expansions 27%
- Rail – SOGR 24%
- Prof. Svc & Tech 4%
- Other Bus 4%
- Other Rail 4%

Changes from July meeting

RESCHEDULED TO LATER YEARS

No change in cost

- Rail fleet purchase (\$138.5M) moved from FY33–FY36 to FY37–FY40
- Positive Train Control (\$84.0M) moved from FY30–FY32 to FY35–FY37
- Bus Admin Facility moved from FY32–FY34 to FY43–FY45
- Fuel Infrastructure at Bus Ops & Maintenance moved to FY43–FY45

ADDED, EXTENDED & REALIGNED

+ \$65.6M

- Rail major maintenance held at \$2.75M/year: + \$28.0M
- Rail Ops facility expansion for the new FLIRT trains, FY36: + \$20.0M
- Bus, cutaway and support vehicles realigned to the Ops plan: + \$9.8M
- Technology improvements at \$1.4M/year: + \$7.4M
- Train Wash rehabilitation added in FY37: + \$0.4M

UNCHANGED FROM THE JULY PLAN

No change in scope or cost

- Carrollton A-Train Extension, FY27–FY30: \$123M
- Old Town TOD, FY27–FY30: \$42M

A-Train 15-Min Frequency removed: –\$190.0M (\$152M grant-funded) Net Change of –\$38M

Long-Range Financial Plan



CAPITAL SPEND — JULY PLAN vs UPDATED PLAN

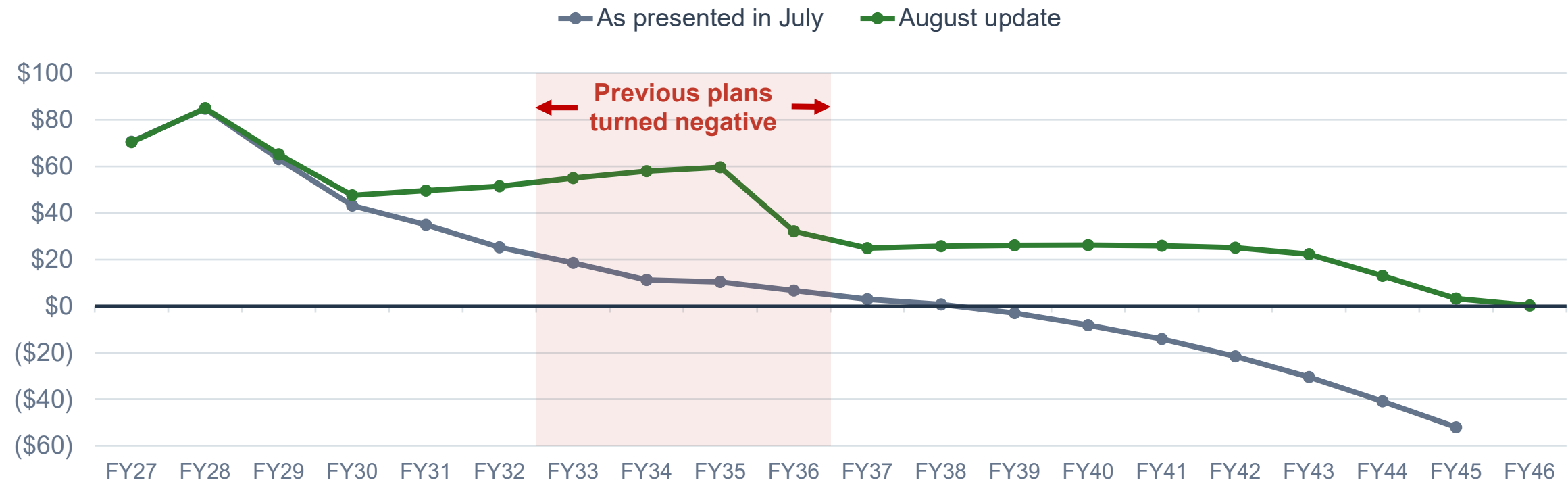
■ Large-investment ■ Minor-projects — Anticipated Federal Funding



Long-Range Financial Plan

NET AVAILABLE FUND BALANCE — 20-YEAR OUTLOOK

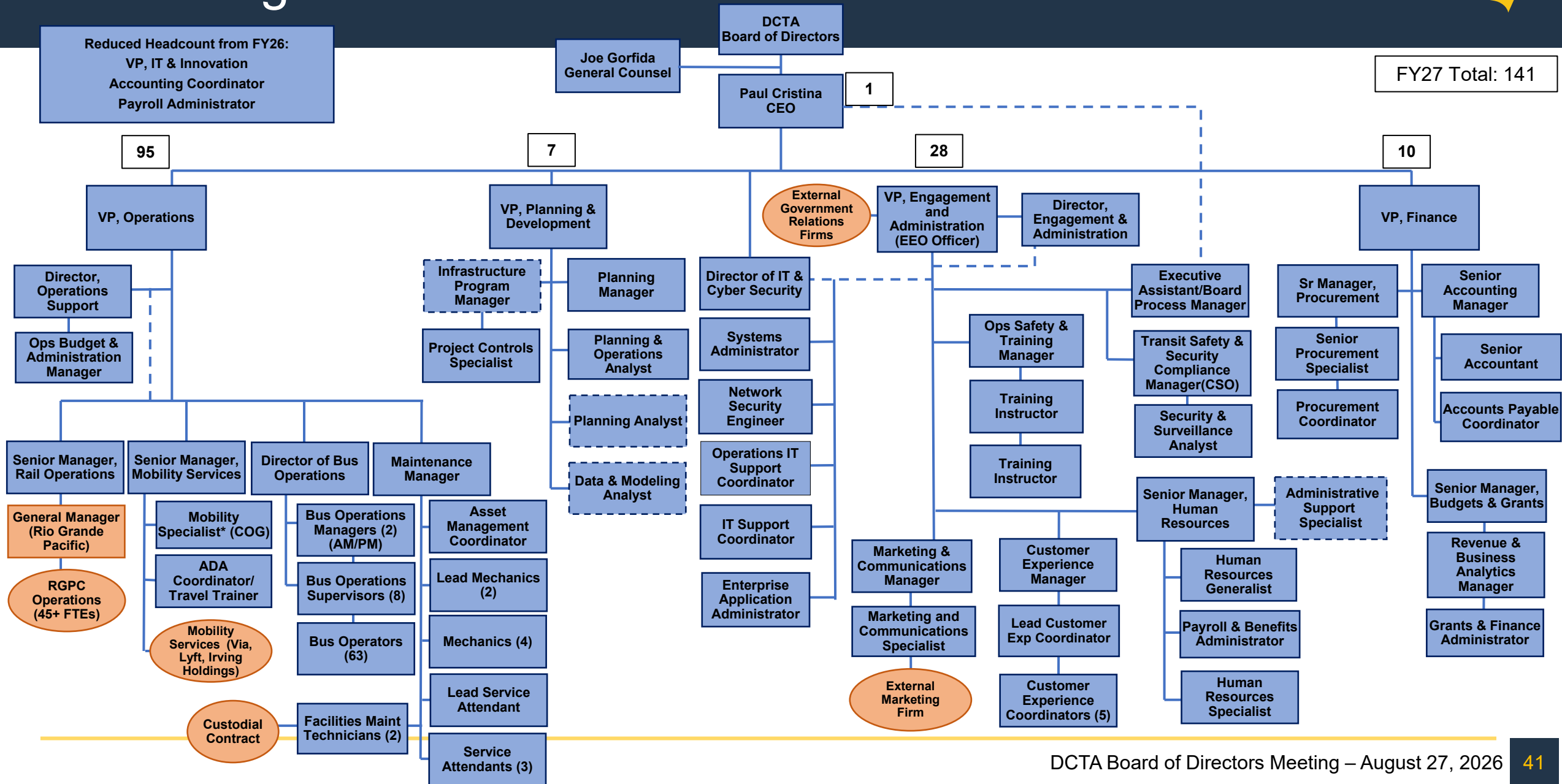
Net available fund balance, FY2027–FY2046 (\$ millions)



Continue as is — July 2026
Turns negative in FY2038

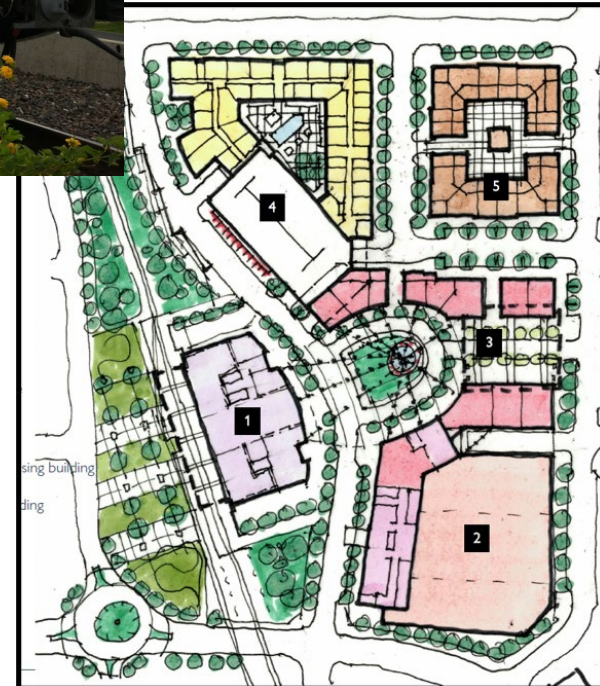
Updated 8/7/26
Positive in every year FY2027–FY2046

DCTA Organizational Structure FY27



FY27 Work Plan (Proposed)

1. Progress A-train Extension to Downtown Carrollton
2. Progress TOD at Old Town Lewisville
3. Enhance Member City Value through Service and Ridership Alternatives
4. Improve Long Range Financial Plan Outcomes
5. Progress Data Infrastructure, Production, Visualization, and Dashboards
6. Improve DCTA Customer Experience Across the Trip Cycle While Maximizing Operating Efficiency



7. Maintain DCTA's Regional Leadership Through:

- Effective Engagement in the Regional Transit 2.0 initiative, and
- Maintaining Positive Relationships with Cities across Denton County, the Commissioners Court, and the public to create awareness of agency accomplishments and understand opportunities to enhance value improve

8. Create Vision for Next Phase of DCTA Growth and Improvement

EMERGING VISION COMPONENTS

Concept: Set course for agency efforts in 2028 – 2033 timeframe

- TOD Station planning and integration across the A-train corridor
- Customer Experience Journey Map
- Emerging Regional Needs:
 - Elderly / Disabled transportation
 - Workforce transportation

August 27, 2026 (today)

FY2027 Public Hearing to Adopt Budget with Board Vote

August 27 – September 30, 2026

Final Steps in Preparing FY2027 Budget for Use

October 1, 2026

First Day of FY2027

Staff Recommends Approval of a Resolution to Adopt the Proposed Denton County Transportation Authority (DCTA) Fiscal Year (FY) 2027 Operating and Capital Budget, Long-Range Financial Plan, and Budget Contingency Plan beginning October 1, 2026 and ending September 30, 2027.

Regular Agenda Item 3



Discuss and Consider Approval of Fiscal Year 2026 Transportation Reinvestment Program (TRiP) Project Submission

Presenter: Karina Maldonado
Planning Manager

Staff recommends approval of FY26 Transportation Reinvestment Program (TRiP) Project Submission.

What is TRiP?

Transportation Reinvestment Program (TRiP)

- Provides financial assistance to DCTA member cities for transit-supportive projects consistent with and beneficial to DCTA's Long-Range Service Plan
- The TRiP program aligns with DCTA mission of “improving mobility, air quality, economic development and livability in the areas we serve”

TRiP Available Funding Process (2026 Recap)



Annual TRiP Budget established during DCTA Budget Process

Annual TRiP Budget $\leq$ 15% of DCTA's net available fund balance from previous year

Unobligated funds may rollover to each member cities respective available funding indefinitely

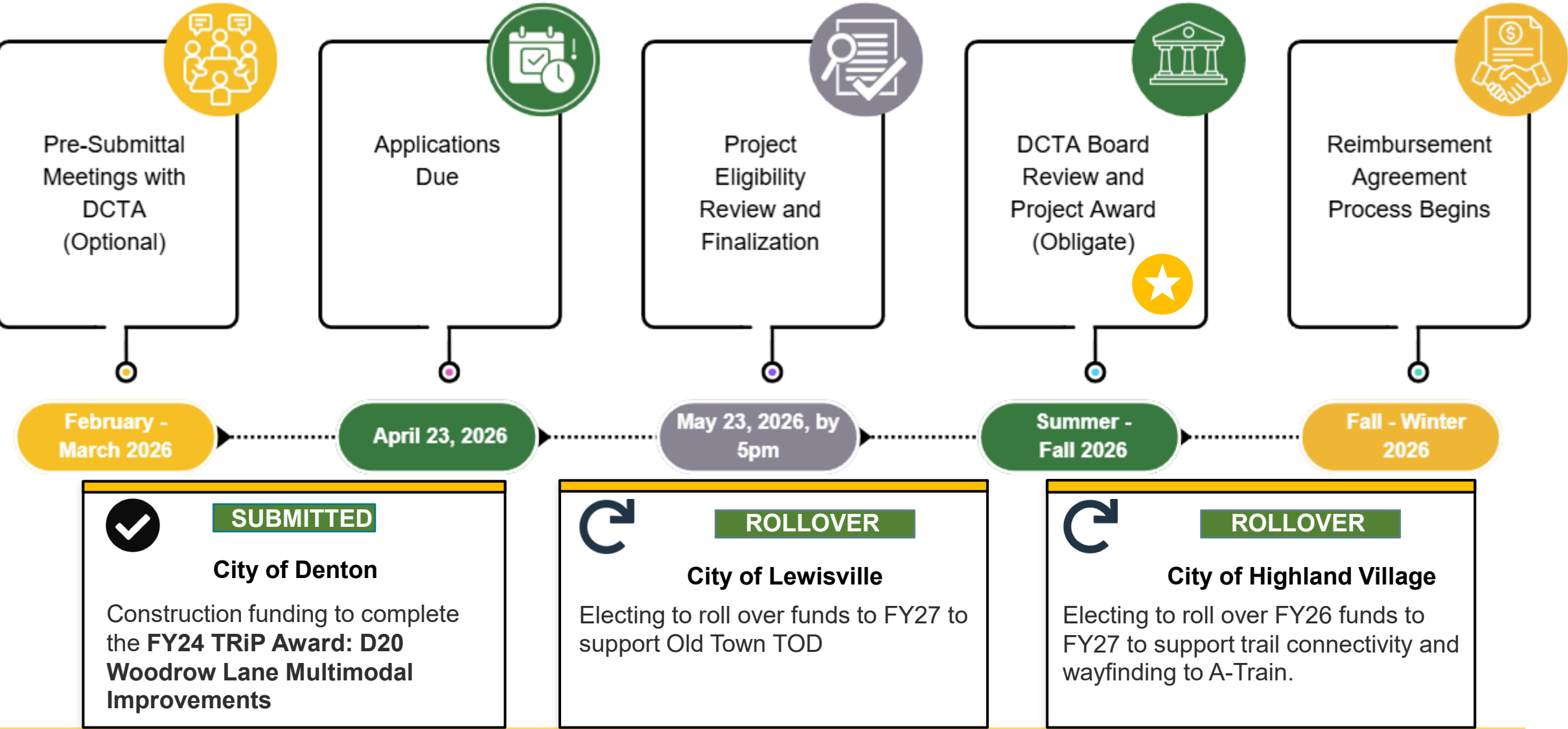
Capital Projects FY26 Cash Spend - \$18.5M

- A-train Curve & Speed Improvement and DT Carrollton Design (\$8M)
- Rail Major Maintenance (\$3.4M)
- Technology ELPs (\$3.4M)
- Fleet Replacement – Bus (\$2.62M)
- Bus Refurbish (\$0.5M)
- Rail Capital Equipment (\$0.3M)
- Bus Projects (\$0.13M)
- Fleet Replacement – Non-Rev (\$0.15M)

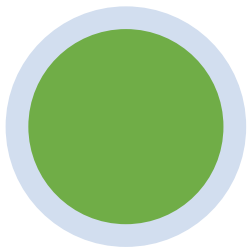
TRiP FY2026	
Unrestricted Fund Balance	\$ 129,311,704
Less Required Fund Balance Reserve	(15,282,892)
Less Sales Tax Stabilization	(1,230,000)
Less Fuel Stabilization Fund	(249,329)
Less Unused TRiP previously allocated	(31,158,798)
Less TAM current year	(3,800,000)
Less Capital Projects FY26 cash spend	(18,498,520)
Less Capital Reserve – Old Town & DT Carrollton Ext.	(34,000,000)
Balance	25,092,165
Eligible FY26 Trip Funding FY26 (0.15 x Balance)	\$ 3,763,825

Member Cities Allocation	
Denton	\$ 1,839,886
Lewisville	1,745,053
Highland Village	178,886
Total	\$ 3,763,825

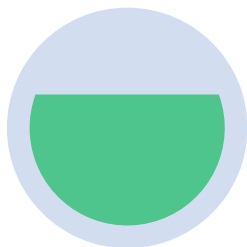
FY26 TRiP Schedule



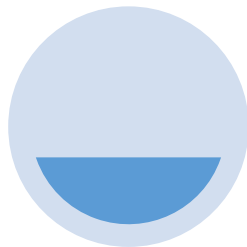
Current TRiP Program Spending (FY21-25)



Total Annual Authorizations
(FY21-26)
\$48.8M



Total Obligated FY21-26*
\$37.4M

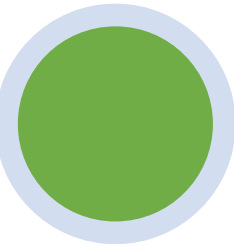


Total Executed/Spent
(FY21-26)
\$13.7M

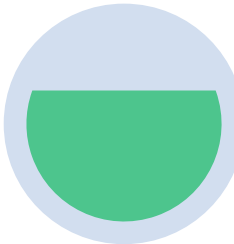
Member City	Total Authorized (Allocated)	Total Obligated	Percent Spent of Authorized
City of Denton	\$22,659,352	*\$22,659,352	41.7%
City of Highland Village	\$2,345,267	\$379,591	16.2%
City of Lewisville	\$23,824,354	\$14,375,908	16.1%
TOTAL	\$48,828,973	\$37,414,851	28%

** The total obligations does not include funds obligated for projects that were returned after the FY26 CFP. Totals will be adjusted with the FY27 CFP Available Funds. Total reflects FY26 request if awarded.*

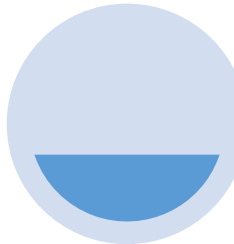
FY26 Available Funding



Total Annual Authorizations
(FY21-26)
\$48.8M



Total Obligated FY21-26*
\$37.4M



Total Executed/Spent
(FY21-26)
\$13.7M

	CITY OF DENTON	CITY OF HIGHLAND VILLAGE	CITY OF LEWISVILLE	TOTAL
FY26 TRiP Call for Projects				
FY26 Funding Allocation	\$1,844,274	\$188,191	\$1,731,359	\$3,763,825
FY21-25 Cumulative TRiP Program Rollover*	\$0	\$1,777,485	\$7,717,087	\$9,494,572
FY26 Call For Projects Available Funding	\$ 1,844,274	\$1,965,676	\$9,448,446	\$13,258,397

FY26 TRiP Application Requests Received



Denton
One (1) project applications for FY26

Lewisville & Highland Village
No Funding Requests
Funds will rollover to FY2027 TRiP Call for Projects

	CITY OF DENTON	CITY OF HIGHLAND VILLAGE	CITY OF LEWISVILLE	TOTAL
FY26 TRiP Call for Projects				
FY26 Call For Projects Available Funding	\$1,844,274	\$1,965,676	\$9,448,446	\$13,258,397
Woodrow Ln Trail Improvements	\$1,844,274			\$1,844,274
FY26 Call For Projects Remaining Funds	\$ (0)	\$1,965,676	\$9,448,446	\$11,414,122

Note: Available funds do not reflect return of funds from completed projects since the opening of the FY2026 Call for Projects in January 2026. These funds will be reflected in FY27.

City of Denton Request: Woodrow Ln/Trail Improvement



PROJECT SUMMARY

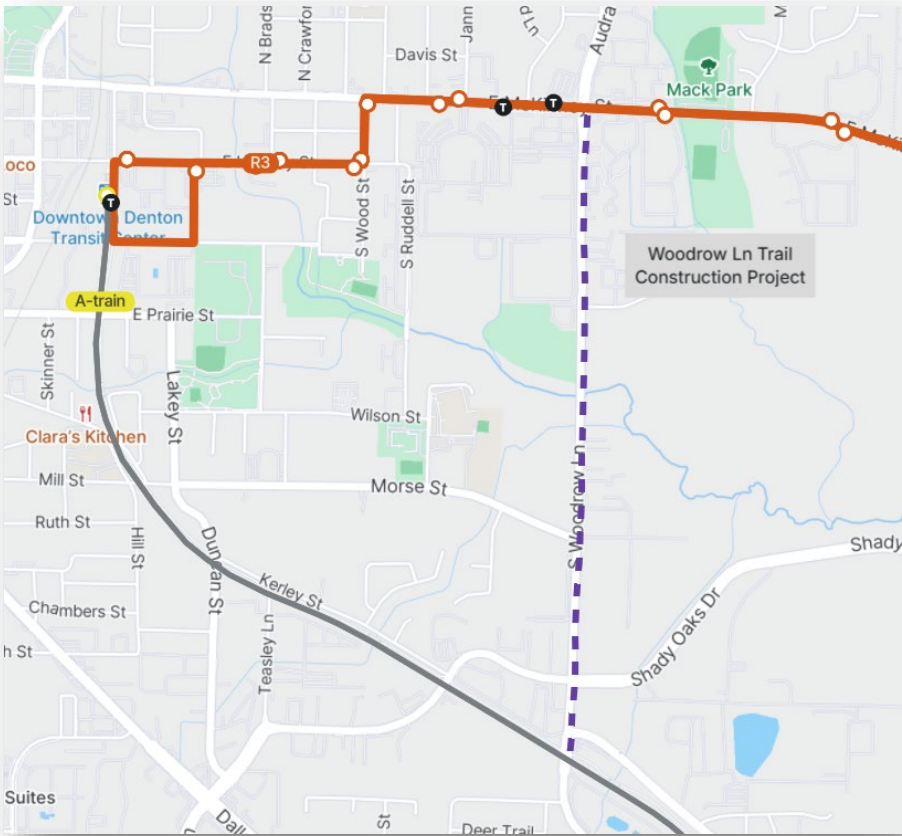
The project will support the final construction costs of the D20 TRiP Award (“Woodrow Lane Multimodal Improvements”) within the same project limits of Woodrow Lane between East McKinney Street and Spencer Road (DCTA A-Train), providing multimodal mobility enhancements for non-motorized and shared mobility users, incorporating a combination of side paths, on-street paths, and/or bike lanes, with user safety as a primary focus. **Additional construction funds are being requested to complete the project based on the updated planning analysis completed within the D20 project.**

PROJECT STATUS & PROPOSED MILESTONES

Project Status:	Design (D20)
Schedule:	Spring 2026 (Design D20)
	Spring 2027 (Construction)

REQUESTED FUNDING

City Funding Commitment:	\$155,726
Estimate at Completion:	\$2,000,000 (Construction)
TRiP 2024 Funding Award:	\$850,000 (Planning, Design, Construction)
TRiP 2026 Funding Request:	\$1,844,274
Combined TRiP Funds for Project	\$2,694,274



Staff recommends approval of FY26 Transportation Reinvestment Program (TRiP) Project Submission.

Regular Agenda Item 4



Discuss and Consider Authorizing the Chief Executive Officer (CEO) to Apply for the Fiscal Year (FY) 2026 Bus and Bus Facilities Grant Competitive Program with Local Matching Funds in the Amount of \$813,000 to Purchase Three (3) 35' Diesel Transit Buses at a Total Estimated Cost of \$2,913,000

Presenters: Austin Frith
Vice President, Planning and Development

Dawn Jones
Revenue & Business Analytics Manager

Peak Vehicle Needs by Route

Route	Service standard	Peak	Vehicle
Connect 3	No change	2	35' Bus
Connect 6	No change	2	35' Bus
Connect 7	No change	2	35' Bus
North Texas Express (NTX)	No change	1	Cutaway
Eagle Point (EP131)	Same as Fall 2026	2	35' Bus
Discovery Park (DP141)	Same as Fall 2026	4	35' Bus
Centre Place (CP151)	Same as Fall 2026	2	35' Bus
Daugherty Street (DS181)	Same as Fall 2026	1	35' Bus
North Texas (NT121)	Same as Fall 2026	1	35' Bus
Bernard Street (BST)	Same as Fall 2026	2	35' Bus
AC 101	Same as Fall 2026	1	Cutaway
ISP 2	20 min, 7am–9pm	3	35' Bus
ISP 4	20 min, 7am–9pm	3	35' Bus
Modified Colorado Express	20 min, 7am–9pm	3	35' Bus
TOTAL PEAK VEHICLES		29	
35' Bus		27	
Cutaway		2	

Eagle Point through Bernard Street are the UNT campus routes requiring 35' Buses — 12 buses of the 27 required for all service

35-ft bus fleet

Peak vehicles, all routes	27
Spare allowance 20%	6
NEED	33
Will have, FY27	33
Margin	0

35-foot Bus Fleet Plan Update

Assumes current UNT route configuration and three new ISP Phase 3 routes



	FY27–FY30 · synced with the LRFP				FY31 onward · requires further coordination					
	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
2006 Gilligs · 7 (retiring)	6* 1	6* 1	4* 3	1* 3	1					
2006 Gilligs · 2 (refurbished)	1* 1*	1* 1*	2*	2*	2*	2*	2*	2*	1* 1	1
2011 Gilligs · 6	6*	6*	6*	6*	6*	4* 2	4			
2016 Gilligs · 4	4*	4*	4*	4*	4*	4*	4*	4		
2017 Gilligs · 3	3*	3*	3*	3*	3*	3*	3*	3*	3	
2020 Gilligs · 3 (DART)	3*	3*	3*	3*	3*	3*	3*	3*	3*	3*
FY26 buy · 6	6*	6*	6*	6*	6*	6*	6*	6*	6*	6*
FY27 buy · 3 (grant won)	3	3	3*	3*	3*	3*	3*	3*	3*	3*
FY28 buy · 5 (this grant buys 3)		5	5	5*	5*	5*	5*	5*	5*	5*
FY29–34 buys · 18			2	2	2*	4*	9*	12*	15*	18*
El Dorados · 6	3* 3	3*	3*	3						
Need for service	33	33	33	33	33	33	33	33	33	33
Usable fleet (35-ft)	33	33	34	33	34	34	35	34	33	35

Assumes status quo on UNT service as of FY2027 and the three ISP routes approved later this year · an asterisk marks a bus counted in the usable fleet

*used for service: ■ In service
not available: ■ Procured

■ EBUL
■ In build

■ Repower (6 mo)
■ Out of service

■ Past useful life
■ Disposed

FY26 Bus Program – 5339(b)

- Replacement, rehabilitation, purchase, or lease of buses and related equipment.
- Rehabilitation, purchase, construction, or lease of bus-related facilities.

Available Funding

FY26 Buses and Bus Facilities Competitive Program:
~\$21 million total.

Maximum award per applicant:
10% of total available — ~\$2.1 million.

DCTA Funding Request

Cost per Bus (quote)	\$901,000
Contingency	\$70,000
Total Cost per Bus	\$971,000
Number of Buses	3
Total Project Cost	\$2,913,000
Less Federal Grant Cap	\$2,100,000
Local Share	\$813,000
Local Share as % of Total	27.9%

Per Bus Cost - \$971,000

- Per-bus price rose from \$734K (FY25/26) to \$901K (FY26 quote) driven by the new State of Washington DES purchasing contract.
- Price includes contingency for potential cost increases (estimated at 7%) and bus inspection costs (estimated at \$6K per bus).

Bus Price Increase: FY25 to FY26

FY25 Application

- Washington State DES cooperative purchasing contract #06719
- Base price, 35' Gillig diesel bus: \$565,555
- Per-bus cost presented to Board (including contingency): \$773,000

+26.2%
Increase in Base Bus Price

FY26 Application

- Washington State DES cooperative purchasing contract #04824
- Base price, 35' Gillig diesel bus: \$713,758
- Per-bus cost requested from Board (including contingency): \$971,000

+25.6%
Increase in Total Per-Bus Cost
(with Contingency)

• Both figures reflect the same 35' Gillig diesel bus specification. The increase is driven by a new Washington State DES cooperative purchasing contract (#04824), which superseded the contract (#06719) used for the FY25 application.

There are six evaluation criteria used to score applications:

1. Demonstration of Need

2. Demonstration of Benefits

3. Planning and Local/Regional Prioritization

4. Local Financial Commitment

5. Project Implementation Strategy

6. Technical, Legal, & Financial Capacity

Additional Considerations

- Geographic diversity
- Diversity in transit system sizes
- Propulsion type
- Whether applicant is from urban, small urban, rural, or tribal areas
- Receipt and management of other Federal transit funds
- Prioritization of reducing vagrancy as detailed in Executive Order 14321

Administrative Priorities

- Opportunity Zones
- Cost-Effective Vehicle Procurements
- Strengthen U.S. Vehicle Manufacturing Industry
- Benefits for Families and Communities

FY26 Bus Program Grant Timeline	
Applications Due	September 21, 2026 (10:59 pm CT)
FTA Project Evaluations	September – December 2026
FTA Project Selections Announcement	December 2026
Pre-Award Authority	Ineligible unless authorized by FTA in writing
DCTA Obligation Timeline	Within 30 days of project inclusion in the Statewide Transportation Improvement Program (STIP)

Staff Recommends Authorizing the Chief Executive Officer (CEO) to Apply for the Fiscal Year (FY) 2026 Bus and Bus Facilities Grant Competitive Program with Local Matching Funds in the Amount of \$813,000.00 to Purchase Three (3) 35' Diesel Transit Buses at a Total Estimated Cost of \$2,913,000.00

Regular Agenda Item 5



Discuss Update on Denton County Transportation Authority (DCTA) Marketing and Communications Program

Presenter: Randy Evans
Marketing and Communications Manager

Recommendation



This is a discussion item only. No Board action required at this time.

Focus in Fiscal 2026

- Consistent messaging across all channels
- Humanize DCTA
- Modernize our marketing
- Focus on who DCTA is and the **value** we bring
- Messaging that speaks to stakeholders and customers
- Advertise on multiple fronts
 - Events
 - Outreach
 - Advertising
 - Sponsorships



Social Media Sentiment

Audience

28,194

↗ 5.5% YOY

Impressions

1,540,799

↗ 236.6% YOY

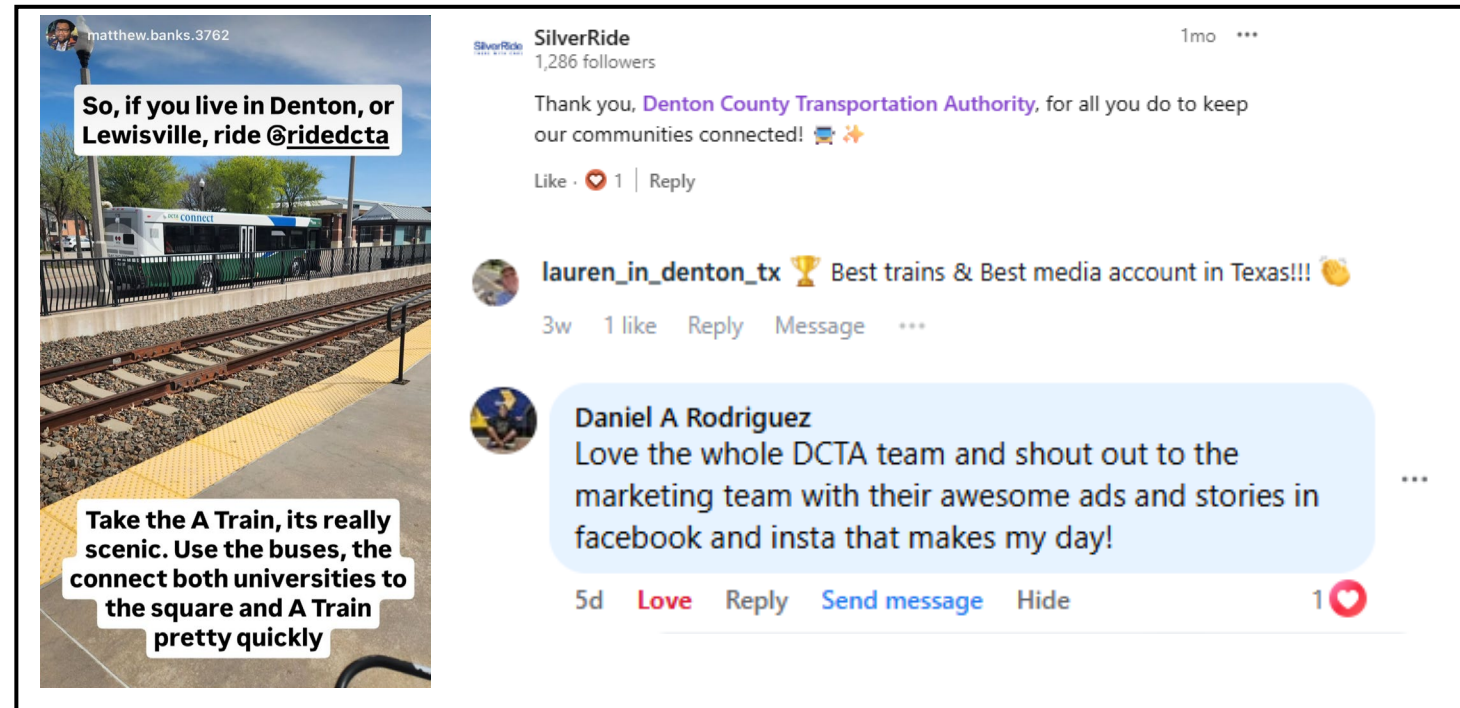
Engagements

66,700

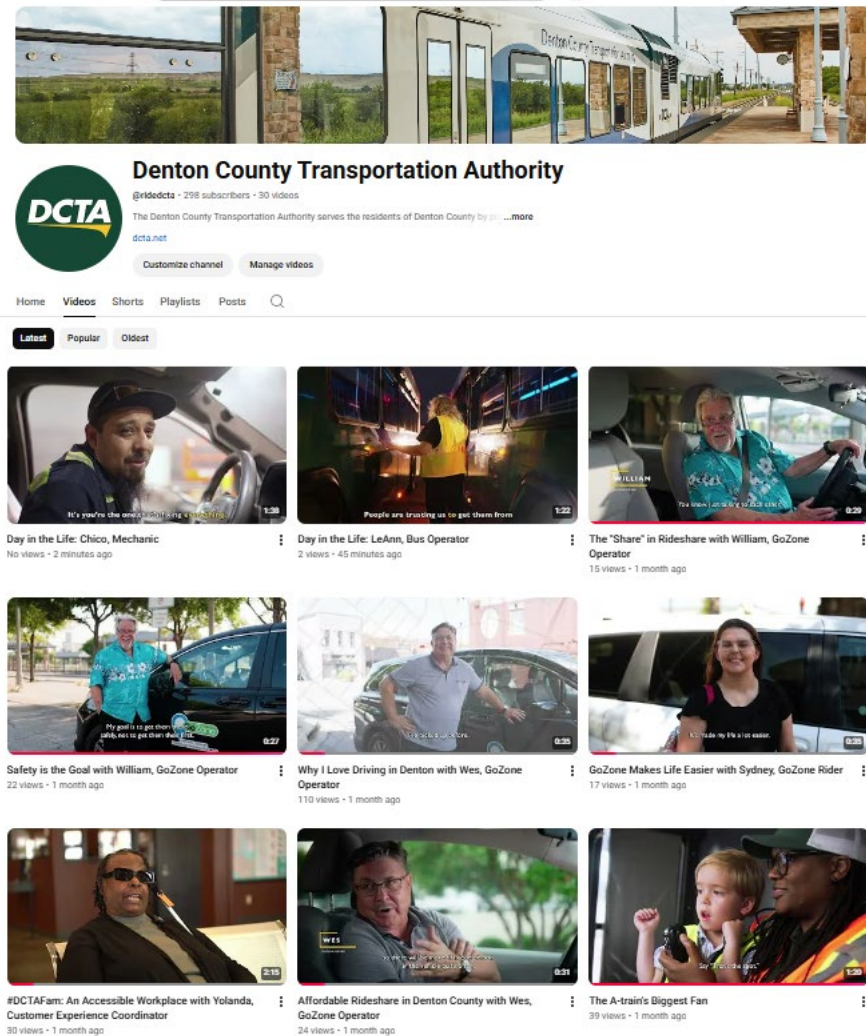
↗ 156.9% YOY

Increase in these metrics proves growing public interest in DCTA and absorption of the message

- Engagements reflect a small group of very loyal riders, fans, and community partners
- Overall sentiment outside of agency-owned content demonstrates challenges with perception – safety, reliability, regional connectivity



Increased Video Content



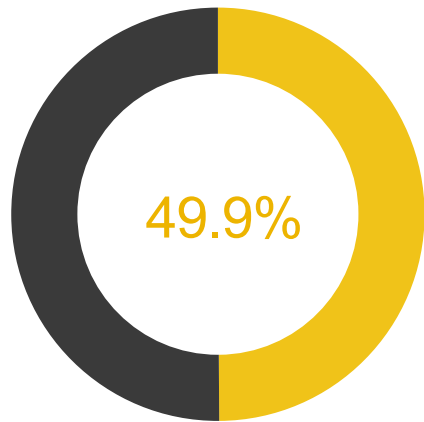
More employee and rider stories = putting faces to the brand and emphasizing the need for mobility options in our member cities

FOCUS

- Value of DCTA
- DCTA Employees
- DCTA Customers
- **Why** and **how** customers ride

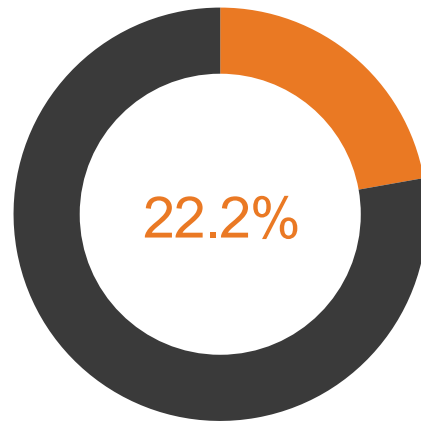
External Firm Resource Allocation (hours)

- Marketing firm retainer sets allowance of labor hours each month
- Charts below illustrate application of hours by category



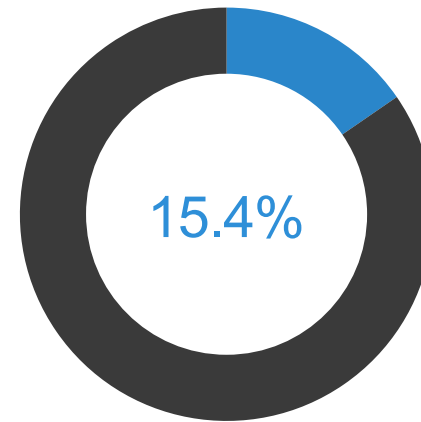
Social Media

- Content creation
- Content scheduling
- Metrics and reporting



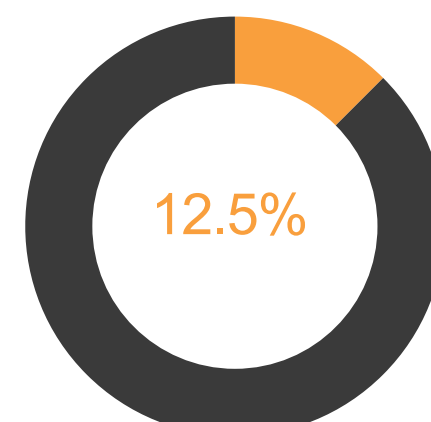
Creative Elements

- Large-scale ad design
- Ad campaigns
- Branding



Video Production

- Filming
- Editing
- Post-production

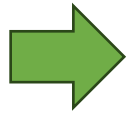


Client Services

- Creative briefings
- Weekly meetings
- Content review
- Proofing

Content Crosswalk completed in June

- Maps content from the old site and newly created content to the new sitemap structure, enabling a seamless migration to the new website

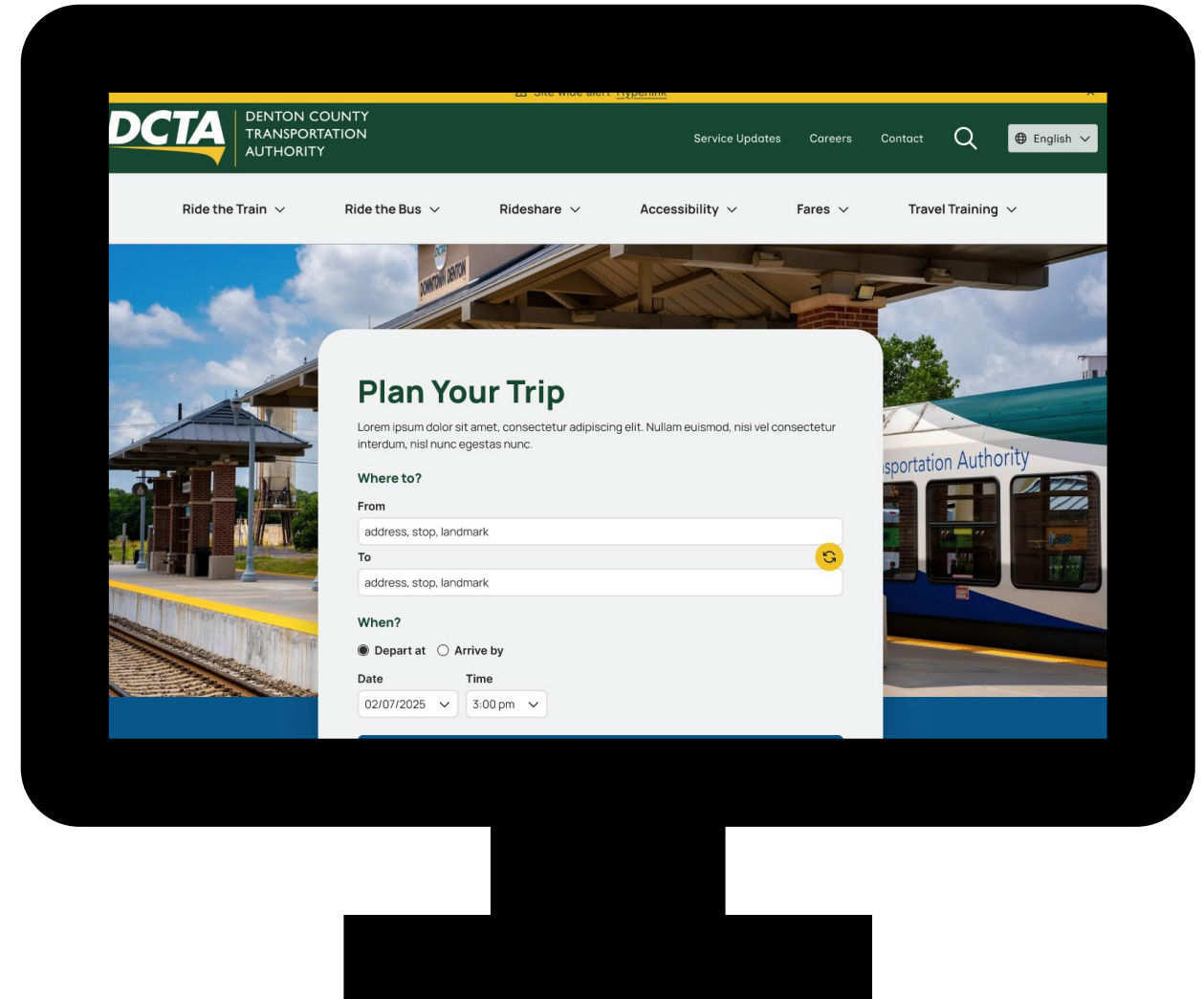


Site Development Phase

- Bringing the working website to life based on approved page designs and content crosswalk

Quality Assurance Phase with key team members

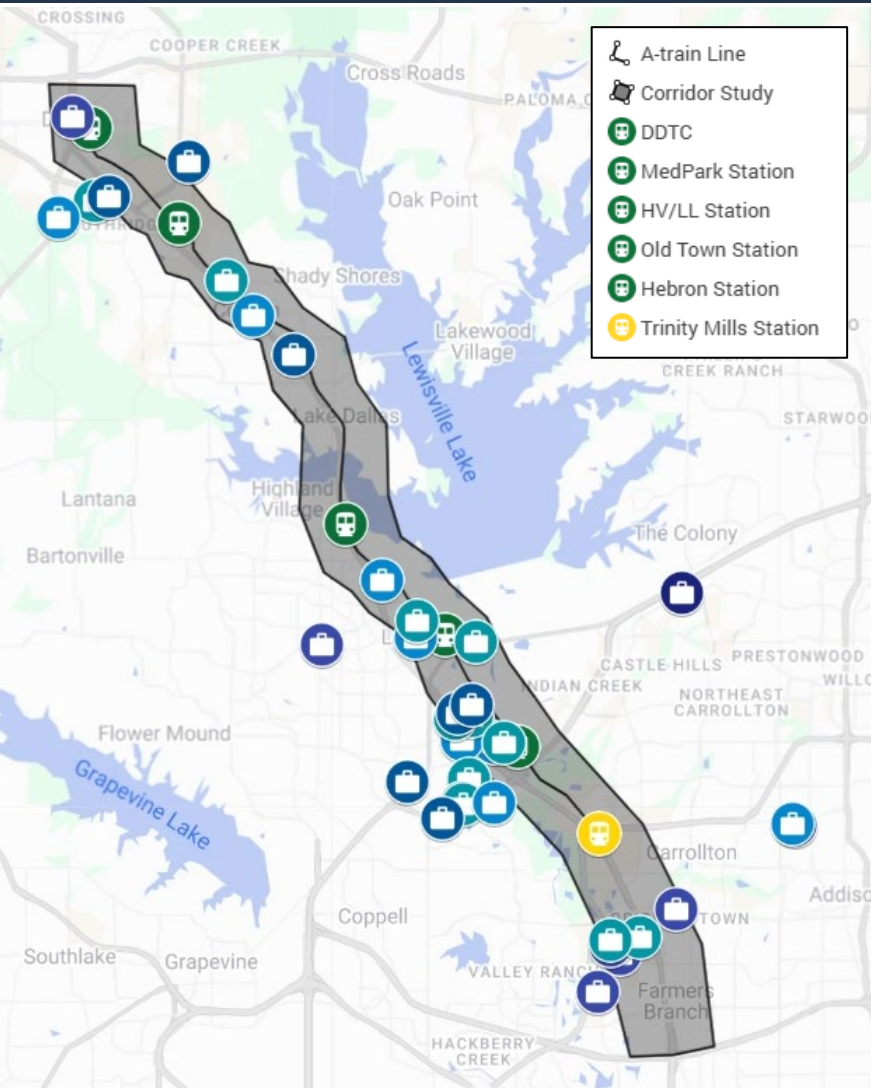
Beta Site Presentation targeted for **Sept.**



New Look!!



A-train Corridor Study Map



Over 15,000 company contacts
• **1,500** + businesses

FOCUS: 1 MILE (East to West) of A-train Corridor extending to 635

NEXT STEP - 1:1 Meetings w/Company Contacts

GOAL

- ECONOMIC DEVELOPMENT
- A-TRAIN RIDERSHIP GROWTH
- PROMOTE EMPLOYEE PASS PROMOTION
- SECURE ONSITE TABLING EVENTS

A-train Corridor Study Map

☒ A-train

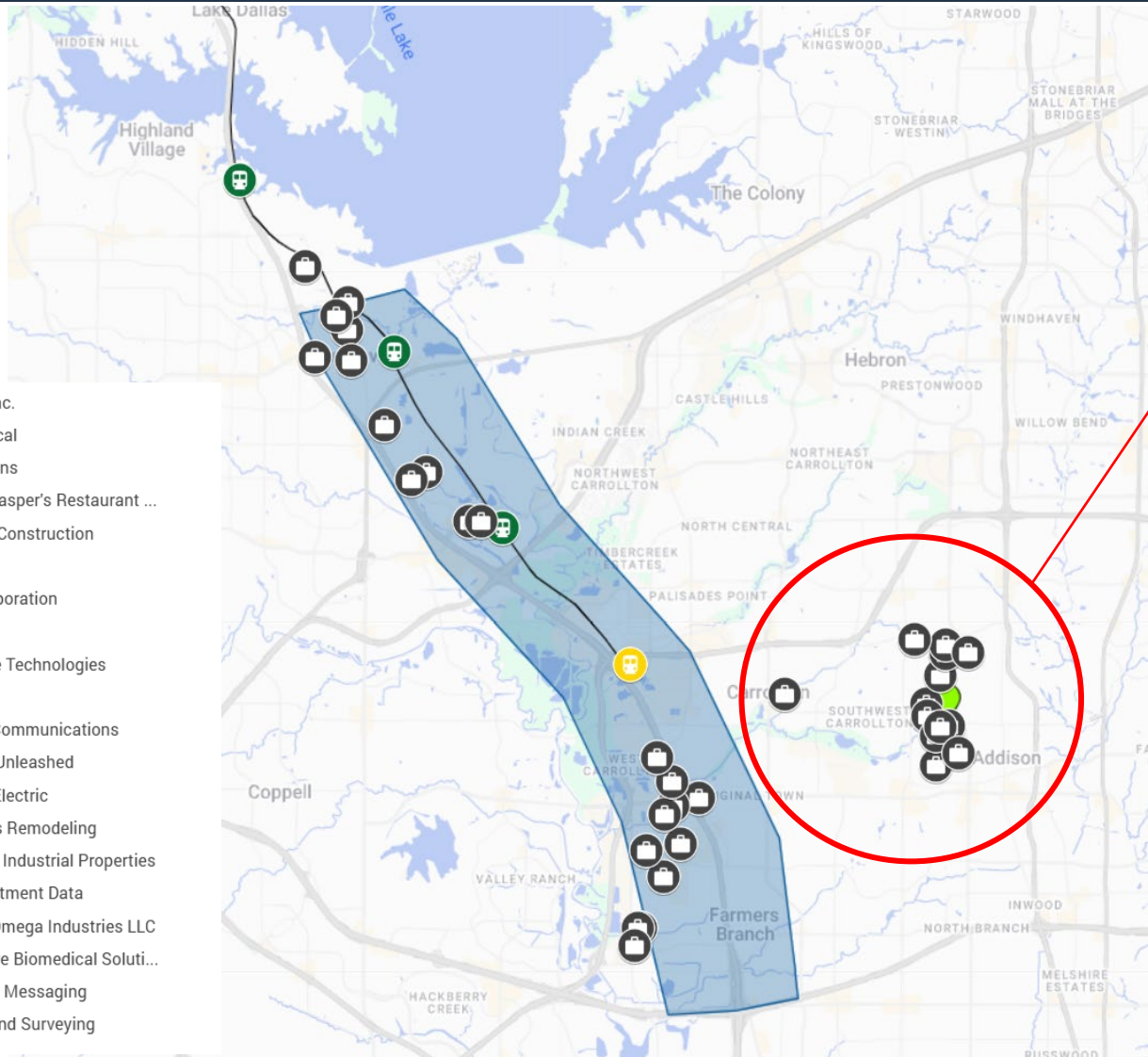
 Individual styles

-  Hebron Station
-  Old Town Station
-  Highland Village/Lewisville L...
-  Trinity Mills Station
-  A-train Line
-  Corridor Study

☒ Businesses

 Individual styles

-  4front Engineered Solutions
-  AppleGate Recovery
-  Alliance Health Services
-  Amensys Inc.
-  Aegle Nutrition
-  AdWise Group
-  Acme Car Shipping
-  ACT Construction
-  AD Precision Health
-  Adleta
-  Advanced Knowledge Tech L...
-  Advanced Connections Inc.
-  AEi Communications
-  2508 Highlander Way
-  3C Environmental Solutions
-  5411 LLC
-  A#1 Air Inc.
-  A&A Optical
-  A.E. Perkins
-  Abacus Jasper's Restaurant ...
-  Abstract Construction
-  Accento
-  ADW Corporation
-  AER
-  Aerowave Technologies
-  AIIR
-  Airband Communications
-  All Dogs Unleashed
-  All Tech Electric
-  All Trades Remodeling
-  AllTrades Industrial Properties
-  ALN Apartment Data
-  Alpha & Omega Industries LLC
-  Alternative Biomedical Soluti...
-  American Messaging
- Arthur Land Surveying



Businesses outside of the 1-mile corridor study radius, but potential opportunity for.

2 X APTA AdWheel Award WINNERS! 🎉



GRAND AWARD

Best Marketing and Communications on Workforce Development

- **ONLY 3 Awards** given in our ridership category
- Will be awarded in **October 2026** at APTA TRANSform & Expo, APTA's flagship event

FIRST PLACE

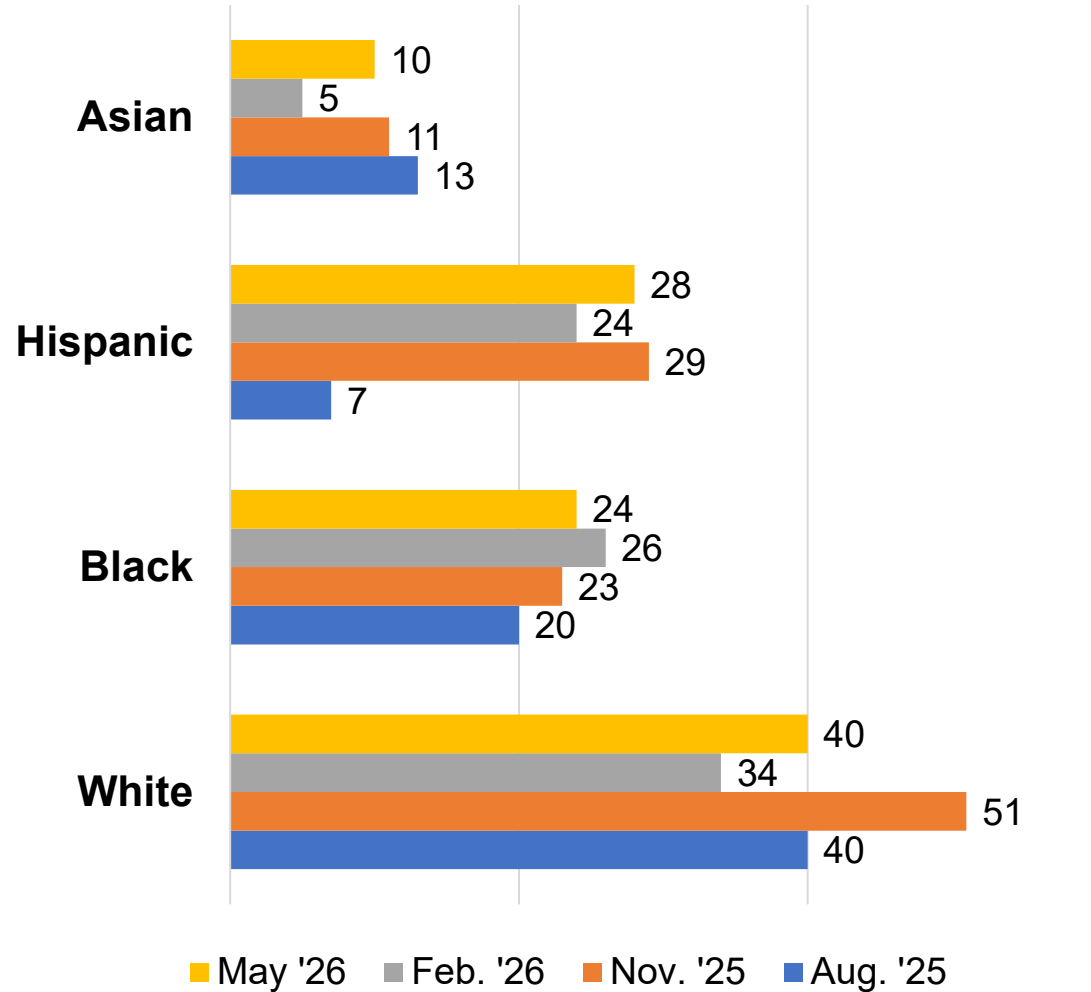
Comprehensive Campaign

- Presented in February 2026 at APTA MCX Workshop

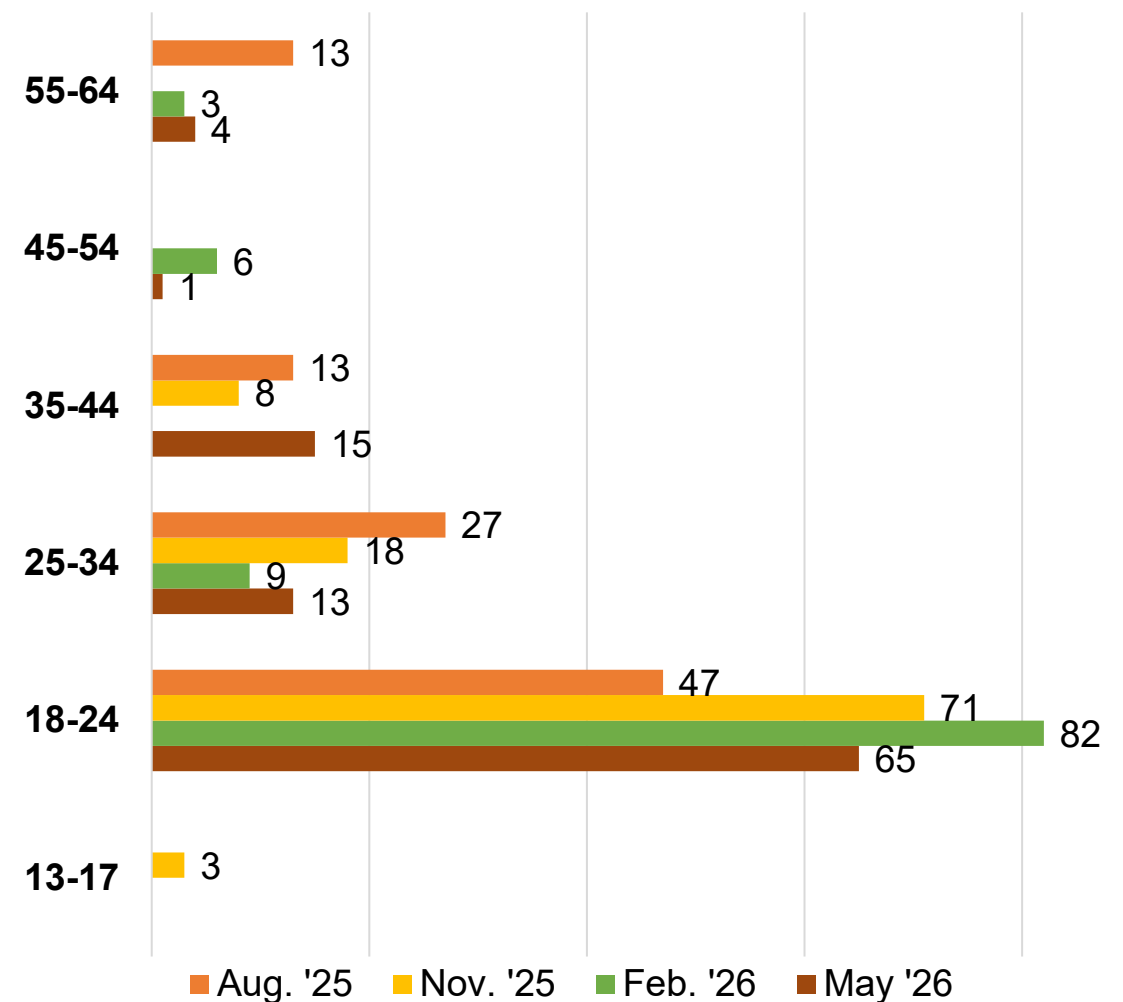
Who are our Customers?

DCTA Customer Demographics – Initial Review

Ethnicity



Age

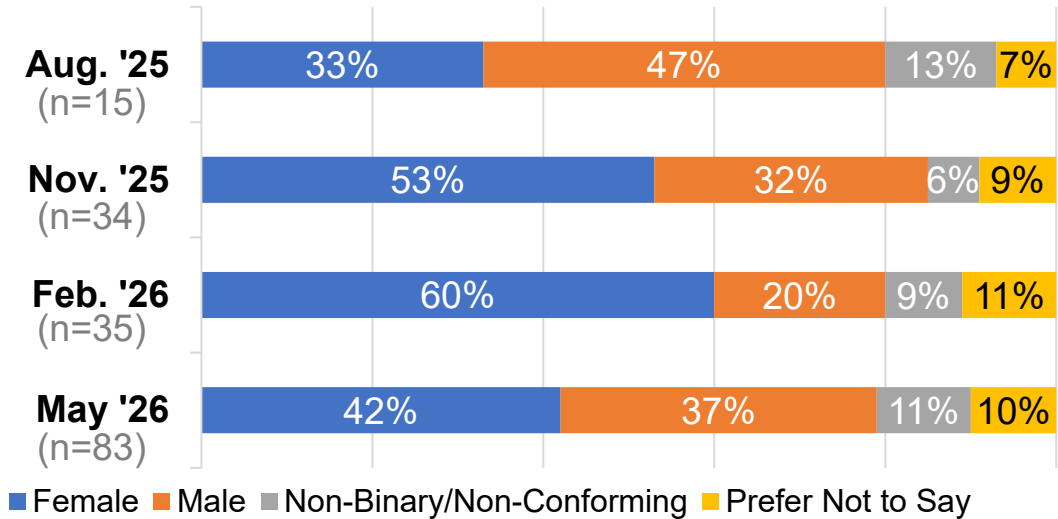


Who are our Customers?

DCTA Customer Demographics – Initial Review

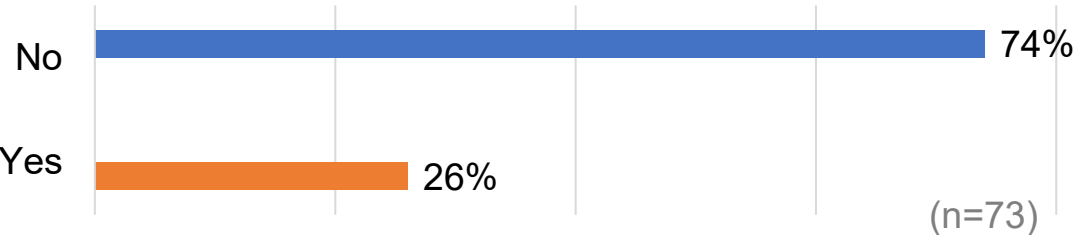


Gender Identity

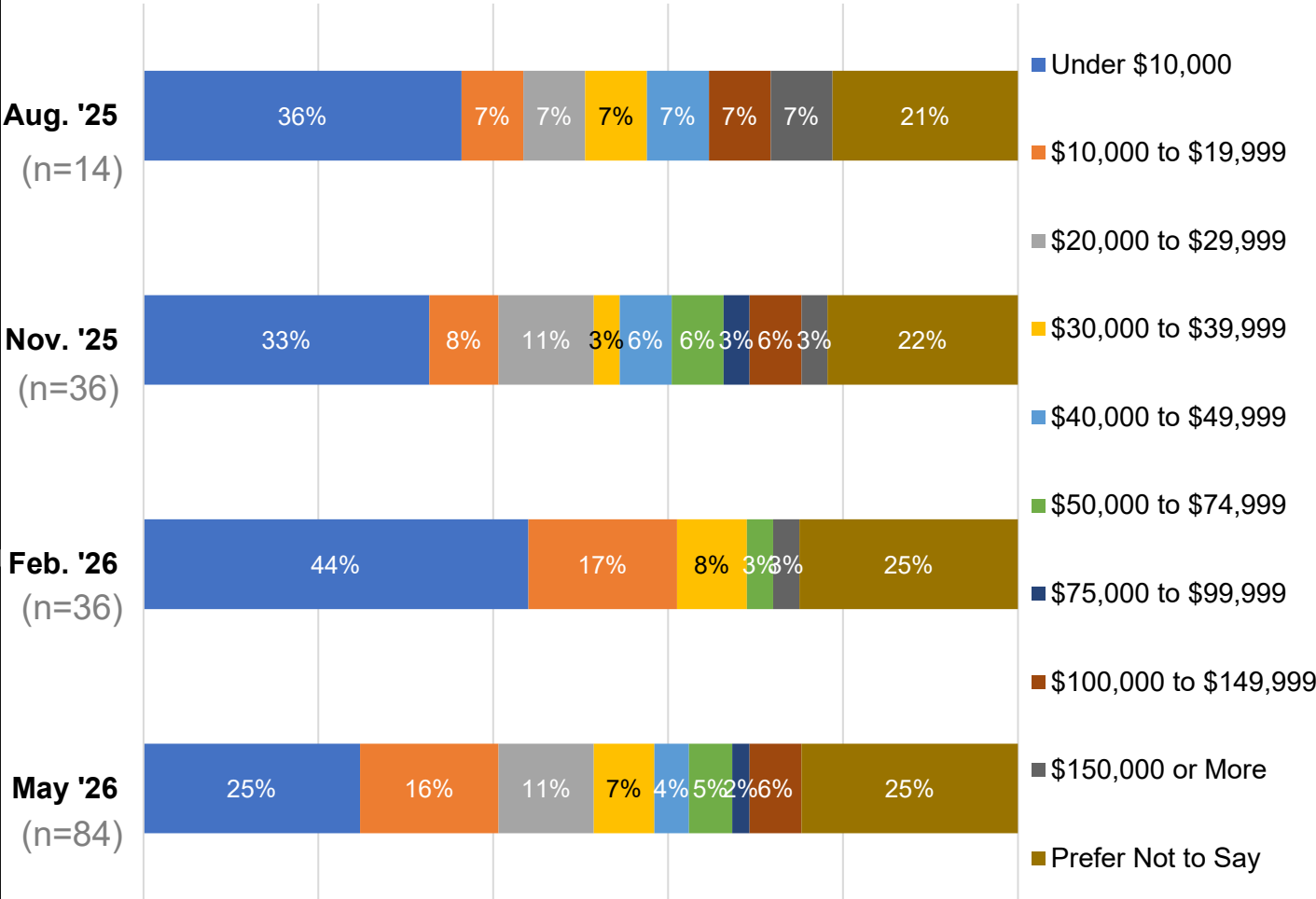


Connections with Other Systems

In the last two weeks, did you connect to other public transit systems in your area?



Income



“n” – number of survey respondents to the specific question

Spring 2026 Customer Experience Benchmarking Survey



- Survey Conducted **May 4 – May 17** with a total of **94** Respondents
- **65%** between the ages of **18 – 24**
- **12%** Decrease in Service Disruptions: **72% to 60%**
- **83%** of riders rating drivers positively **(4 or 5 out of 5)**
- **84% Positive Rider Safety Rating**

NEXT STEPS

In-Person Rider Survey
August 31 –
September 14

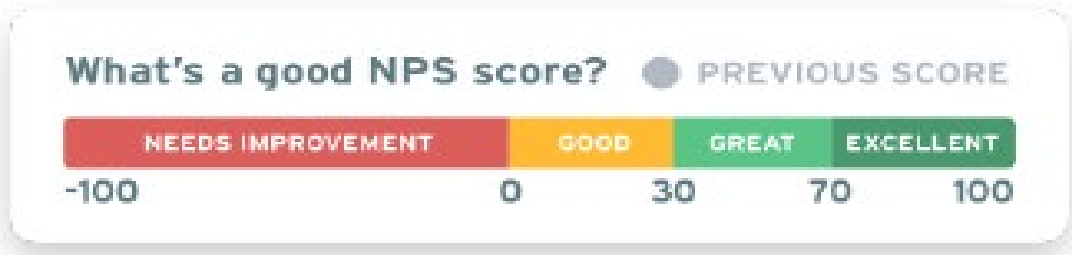
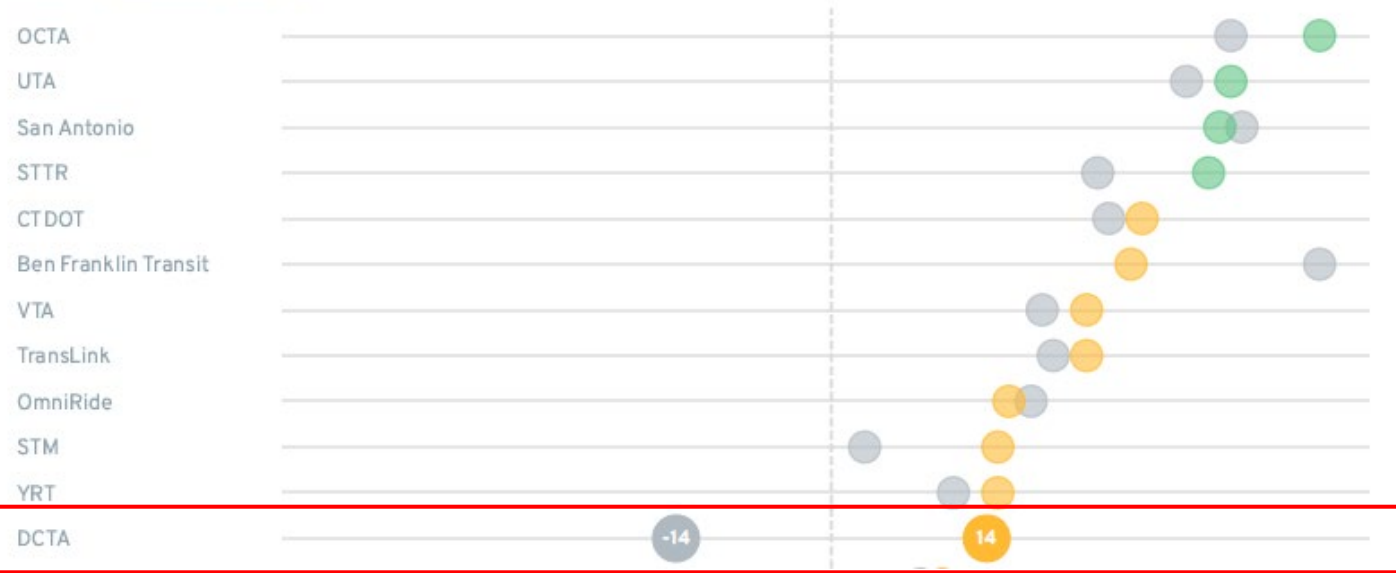
- System Usability
- Information Access
- Connectivity
- Barriers
- Mobility Needs
- Voice of the Rider

RIDER SATISFACTION

NET PROMOTER SCORE

How likely are riders to recommend their transit agency to a friend?

Net Promoter Score



- Quarterly CX Survey prepared by Transit
- Data collected from May 4 to 17
- 93 survey respondents
- NPS improved from **-14** to **14** (“Good” range)

Recommendation



This is a discussion item only. No Board action required at this time.

Regular Agenda Item 6

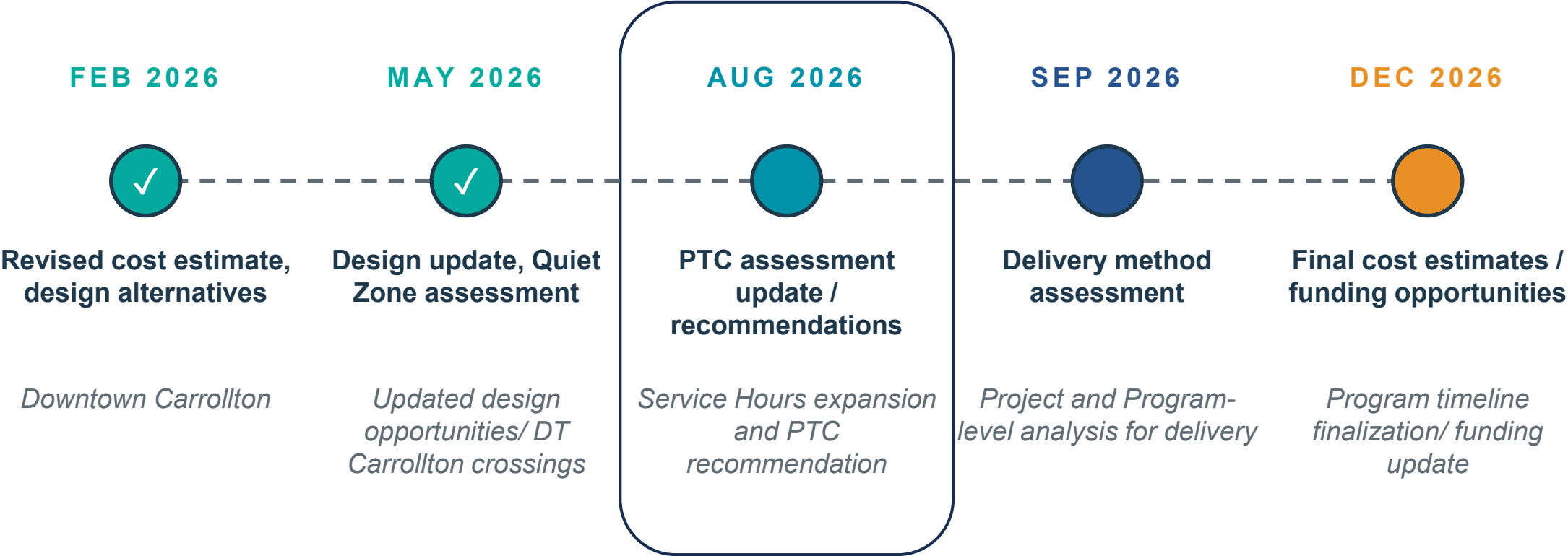


Discuss Update on the A-train Enhancement Program

Presenter: Austin Frith, Vice President
Planning and Development

This is a discussion item only. No Board action required at this time.

Upcoming Deliverables



Alignment & PTC Decision Framework

FEBRUARY
RECAP



ALIGNMENT DECISION

WESTERN ALIGNMENT

- DCTA on separate track from DGNO
- No PTC compatibility decision required
- DCTA retains E-ATC PTC system

✓ *No further PTC decision until Expanded Service Hours is required*

EXISTING ALIGNMENT

Track shared with DGNO freight operations

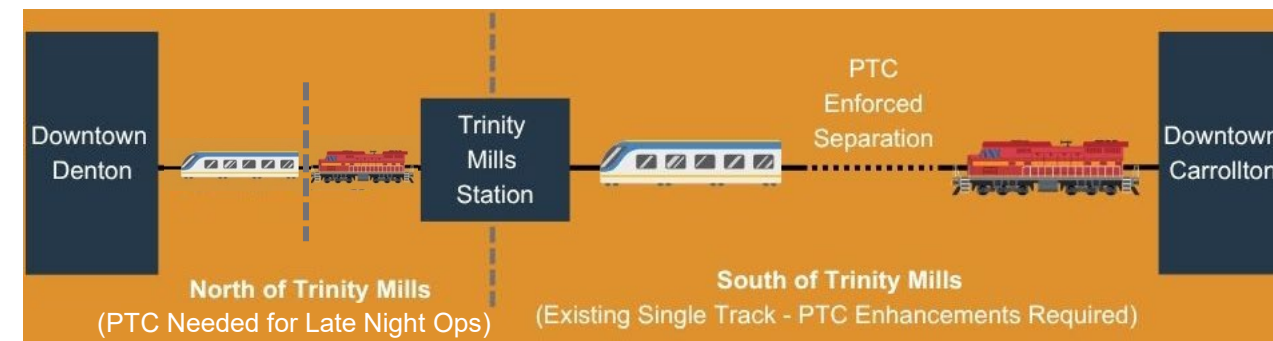
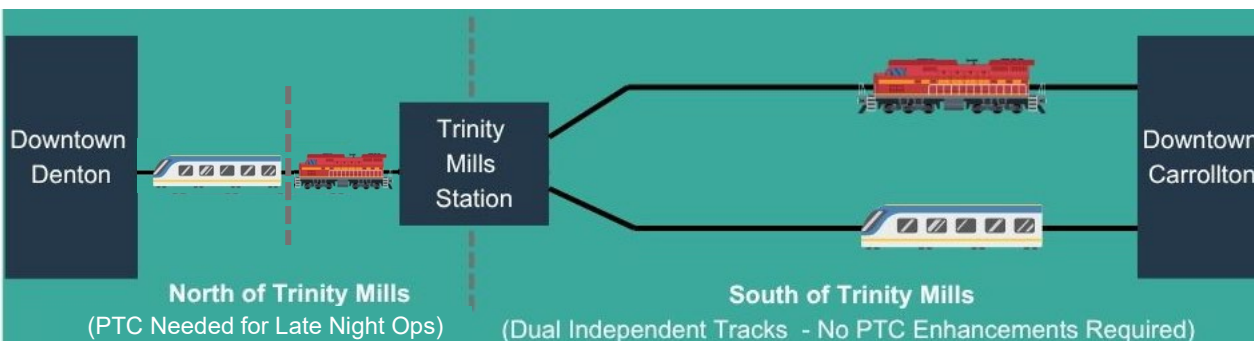
PTC compatibility decision required:

Dual-Equip DGNO

Equip DGNO locomotives with E-ATC. DCTA retains E-ATC.

Upgrade DCTA PTC

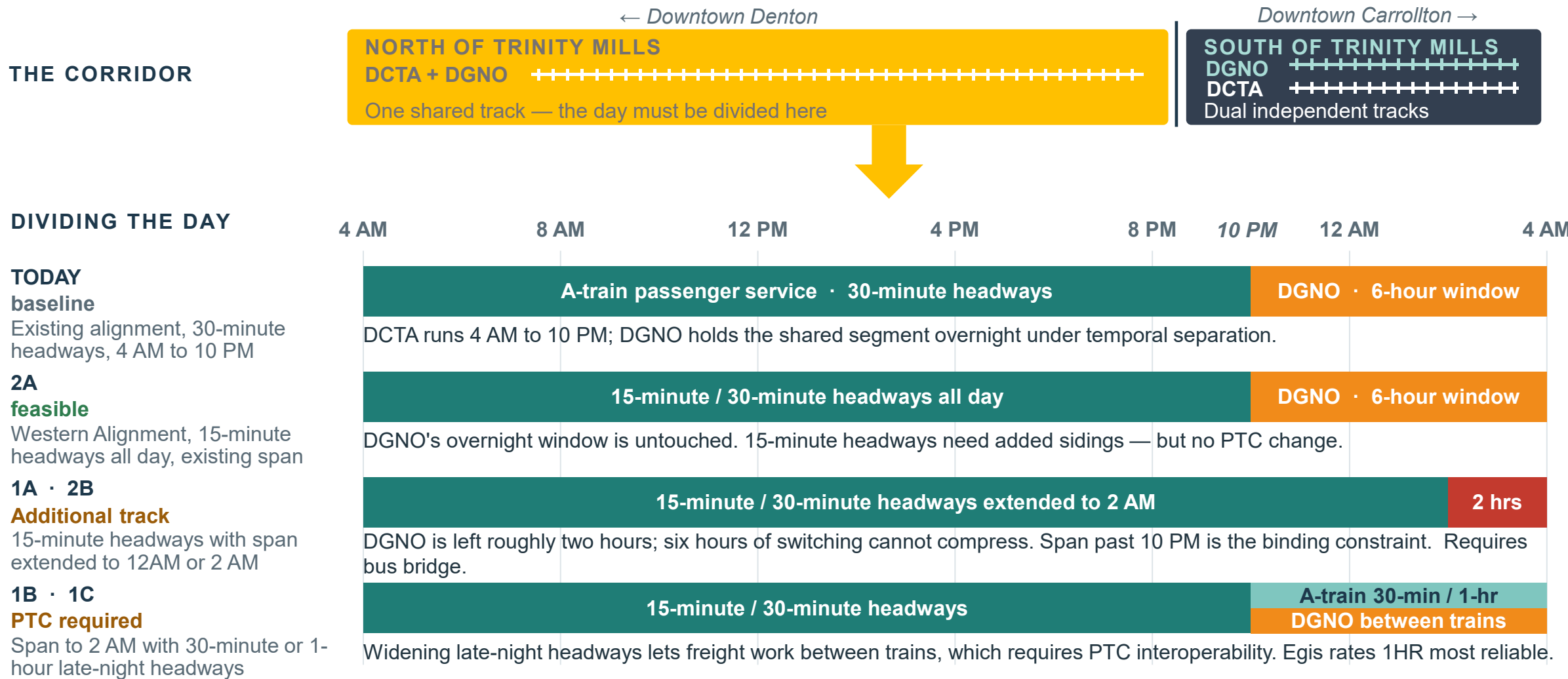
Upgrade DCTA from E-ATC to I-ETMS to match DGNO.



The 24-Hr Corridor – How the Day Gets Divided

DCTA

PTC modeling analysis generated 8 alternatives, with 5 alternatives below evaluated with a closer look:



PTC Update – Evolution since February



Survey of the DGNO fleet and inspection of DCTA wayside equipment have replaced February placeholder with an informed estimate.

WHAT FEBRUARY 2026 ASSUMED

A maximum not-to-exceed figure, on limited time and information

- Entire DGNO fleet would need I-ETMS installed
- An extensive, undefined double-tracking scenario
- All signal equipment replaced with I-ETMS-ready equipment

WHAT AUGUST 2026 FOUND

The estimate now reflects inspected conditions

- DGNO already has I-ETMS on all of its locomotives
- A significant amount of signal equipment should be reusable
- Upgrade the existing system rather than add unknown double track

PTC SCENARIO	FEB 2026 ROM	AUG 2026 REVIEW	WHAT CHANGED
Extend E-ATC <i>Option 1 — recommended now</i>	\$1.62M	\$4M – \$5.5M	Higher — scope now carries CAD and back-office updates plus shared grade-crossing work with DGNO.
Convert to I-ETMS <i>Option 2 — programmed future phase</i>	\$178.82M	\$41.5M – \$80.5M	Lower — all three February assumptions fell away; the remaining spread is whether existing VHLC wayside equipment can be reused.
Dual-equip DGNO <i>Option 3 — not carried forward</i>	\$31.60M	\$22.2M – \$33.3M	Confirmed — broadly unchanged, now itemized against 27 DGNO locomotives.

PTC Decision – Two Paths Evaluated



A PTC compatibility decision is only required where DCTA and DGNO share track. RSE evaluated three options; they resolve into two paths.

RECOMMENDED PATH · OPTIONS 1 + 2

Extend E-ATC now, convert to I-ETMS later

Option 1 — Extend the existing E-ATC system across the new Western Alignment

RECOMMENDED

\$4M – \$5.5M

Parallel to the overall signal construction and testing schedule

Option 2 — Convert the DCTA system to I-ETMS (future phase)

\$41.5M – \$80.5M

24-month implementation; range turns on wayside equipment reuse

- Temporal separation with DGNO remains available through Option 1
- Signals and crossings are built to I-ETMS specification from the start
- E-ATC stays in revenue service while all 11 DMUs convert

OPTION 3 · NOT CARRIED FORWARD

Dual-equip DGNO locomotives with E-ATC

Equip up to 27 DGNO locomotives so freight can operate on E-ATC territory; DCTA retains E-ATC

NOT VIABLE

\$22.2M – \$33.3M

Includes the full Option 1 signal cost; \$17.5M–\$26.5M is 27 locomotives

What the spend does not buy

- No regional interoperability with DGNO or neighboring railroads
- No 15-minute headways; only limited expanded service hours
- No wireless crossings
- E-ATC obsolescence remains unresolved
- Temporal separation is given up, and requires FRA regulatory relief
- None of the locomotive investment is reusable toward I-ETMS
- Option 2 is still required afterward — nothing is deferred

Why Dual Equipping DGNO Locomotives Is Not a Viable Option

FIELD SURVEY FINDINGS

- **Fleet composition**
Up to 27 locomotives of multiple types — EMD SD40 and RP20 Gensets — each needing its own design; some may not be equippable at all.
- **Physical reconfiguration**
Significant, expensive rework. Hood compartments already carry I-ETMS equipment, and ATC coils must occupy space that is not free.
- **Human factors approval**
An HMI and workload study for a dual-equipped cab could be difficult to move through FRA.
- **Crashworthiness**
The crashworthiness study would likely have to be redone, with no guarantee of approval.
- **DGNO fleet access**
Every unit must be released by DGNO for survey, design verification, and installation — a schedule DCTA does not control.



DGNO locomotive survey — existing I-ETMS equipment and required ATC coil location.

Expanded Service Hours – Interim Options



Expanded hours of service can be addressed through a mode other than rail — bus or GoZone can deliver late-night connectivity without the PTC conversion.

OPTION 2a

Late-Night Bus Bridge

One bus, all seven stations

84 min

40 seated

Three buses, grouped stations

22–46 min

120 seated

end-to-end trip time / seated capacity

- Serves all seven A-train stations, Downtown Denton Transit Center through Downtown Carrollton
- Bus running times modeled at 150% of auto time to account for speed and station dwell
- Grouping stations across three buses roughly halves trip time and triples seated capacity

OPTION 2b

GoZone Vans

Nine vans across six stations

6–27 min

36 seated

direct run per station / seated capacity

- Each van makes a single-station connection rather than a linear run, so no rider absorbs the full corridor trip time
- Four seats per van × nine vans — 36 seats total; the three longest legs carry two vans each to hold comparable frequency
- Uses an existing contracted service and fleet, so the operating commitment can be adjusted or withdrawn without stranded capital

SIZING THE INTERIM SERVICE TO OBSERVED DEMAND

Regional evening ridership tails off after 8 PM and drops sharply after 10 PM across the A-train, Silver Line, and TEXRail alike. Interim capacity is sized to that demand, not to full rail capacity.

273

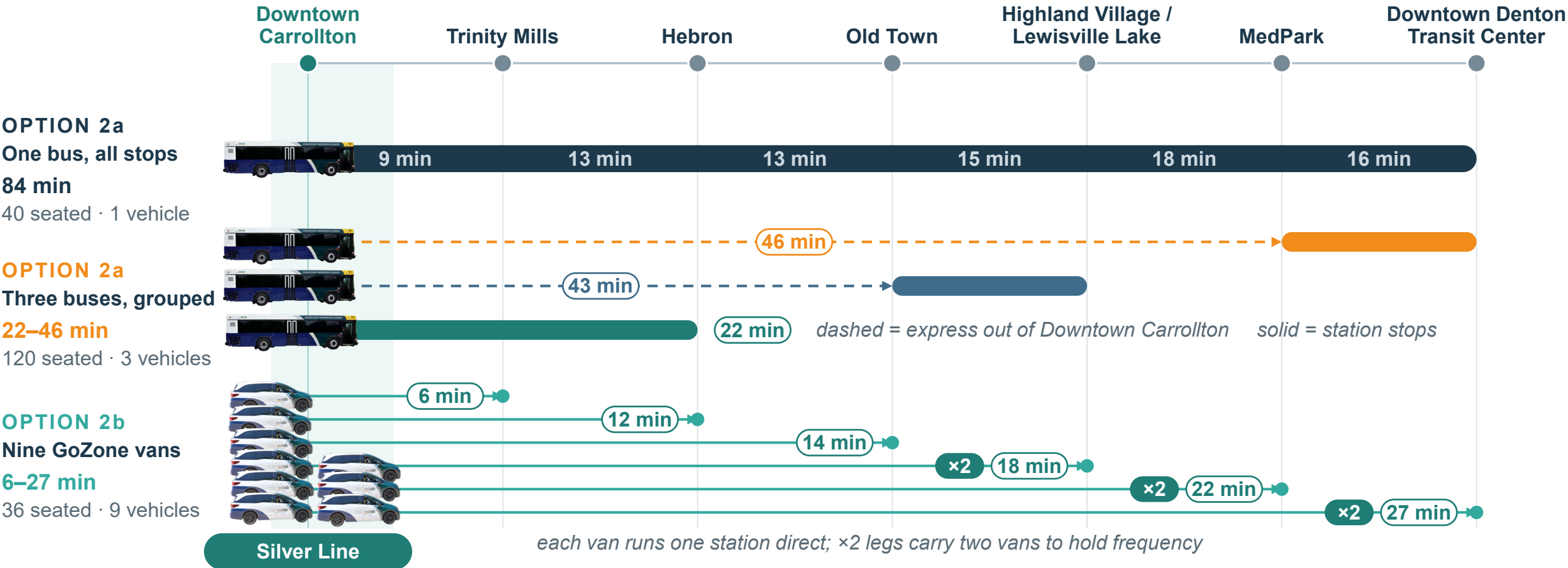
Silver Line post-7 PM boardings, entire line

46

Downtown Carrollton station alone (~17%)

Expanded Service Hours – Interim Options

All three patterns begin at Downtown Carrollton, where riders arrive on the DART Silver Line, and run outbound — they differ in vehicle count, grouping, and trip time.

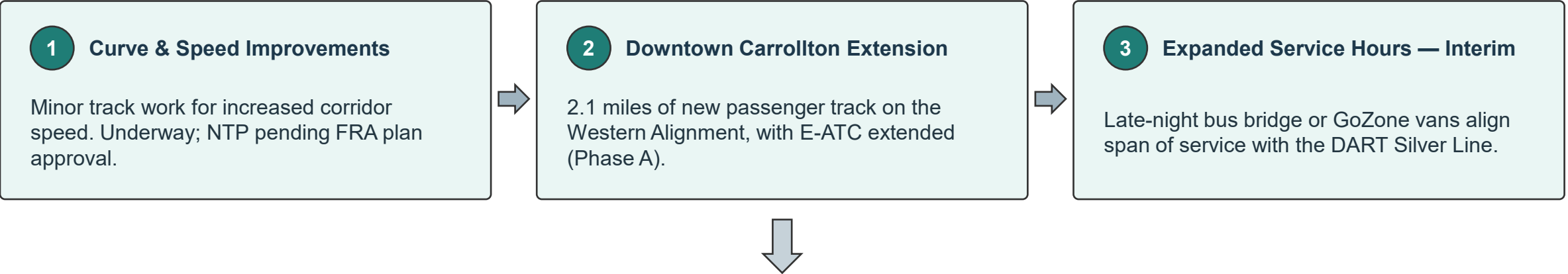


Bus running times are modeled at 150% of auto time to account for slower speed and passenger loading at stations. Seated capacity assumes 40 per bus and a maximum of 4 per GoZone van.

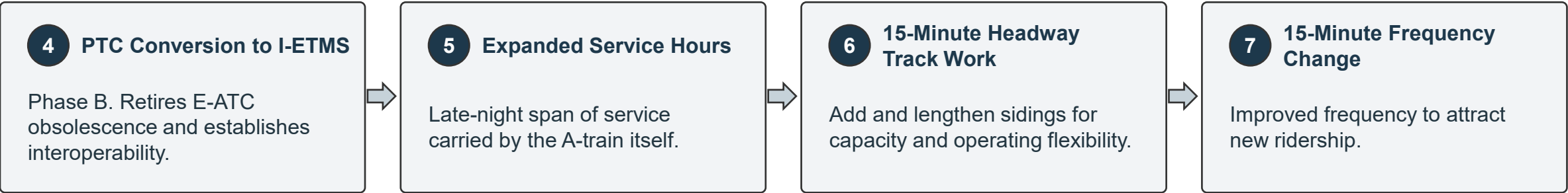
Expanded Service Hours – Interim Options

Interim bus or GoZone service delivers expanded span of service in the near term, rather than holding it behind a 24-month PTC conversion.

NEAR TERM



FUTURE PHASES



The alternative sequence — converting PTC first and adding span of service afterward — delivers the same end state, but no late-night service reaches riders until the 24-month conversion is complete and accepted by FRA.

Next Steps / Path Forward

1



Proceed on the Western Alignment and extend the existing E-ATC system

Option 1. Dual equipping of DGNO locomotives (Option 3) is not carried forward — it delivers none of the capability of I-ETMS and defers none of its cost.

CURRENT PHASE

2



Program the I-ETMS conversion as a future, separately authorized phase

Option 2. Design Option 1 signals and grade crossings to I-ETMS specification so the work carries forward rather than being replaced.

FUTURE PHASE

3

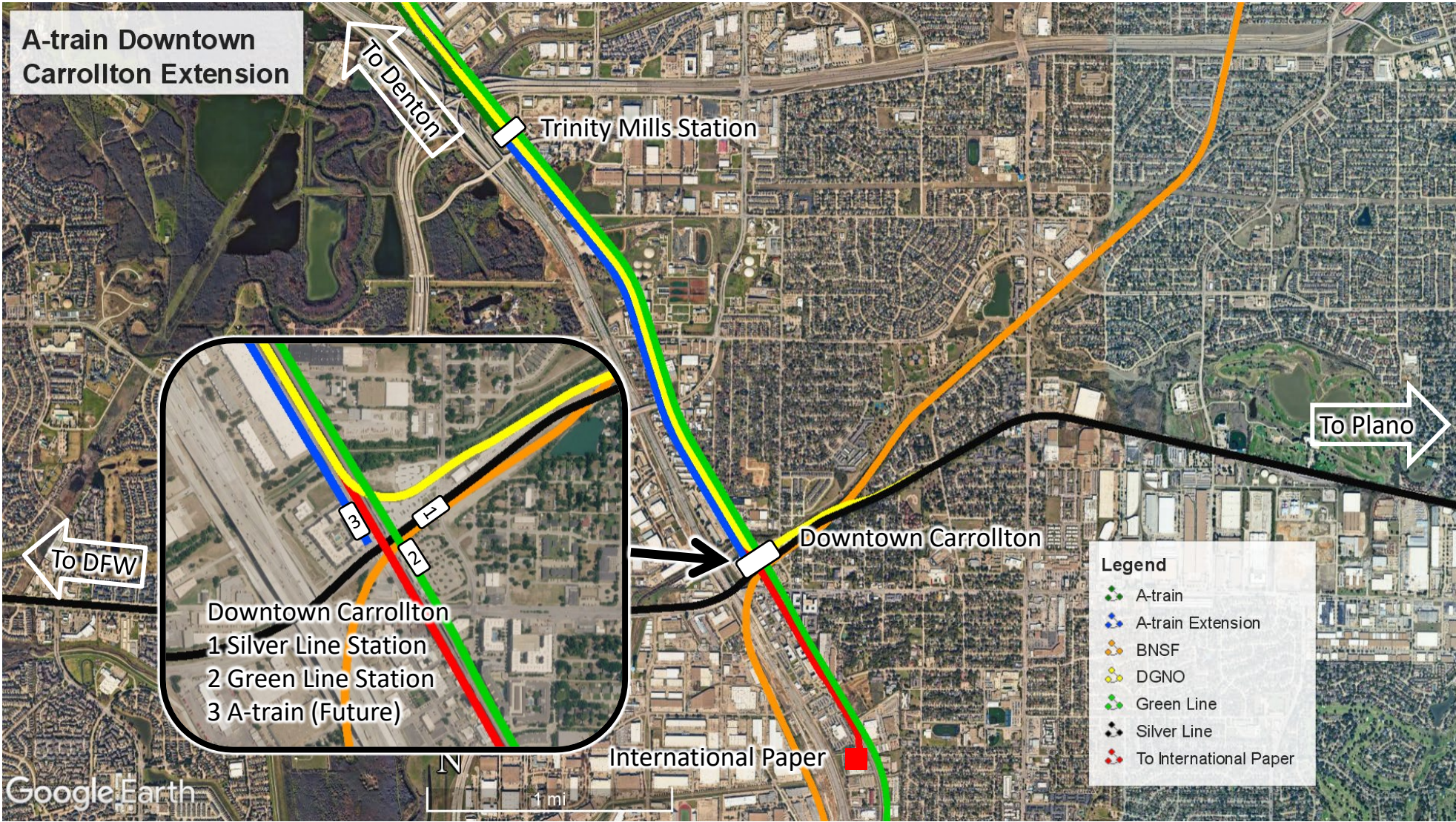


Deliver expanded service hours in the interim by bus bridge or GoZone

Modeling confirms span of service can be addressed by a mode other than rail. Size to observed evening demand and reassess as ridership develops.

INTERIM

DT Carrollton Design Update

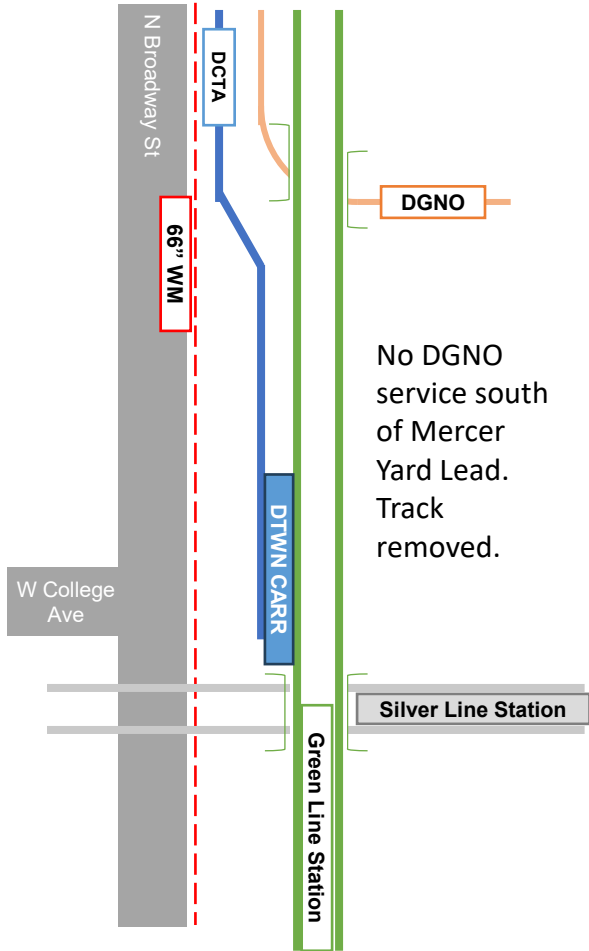
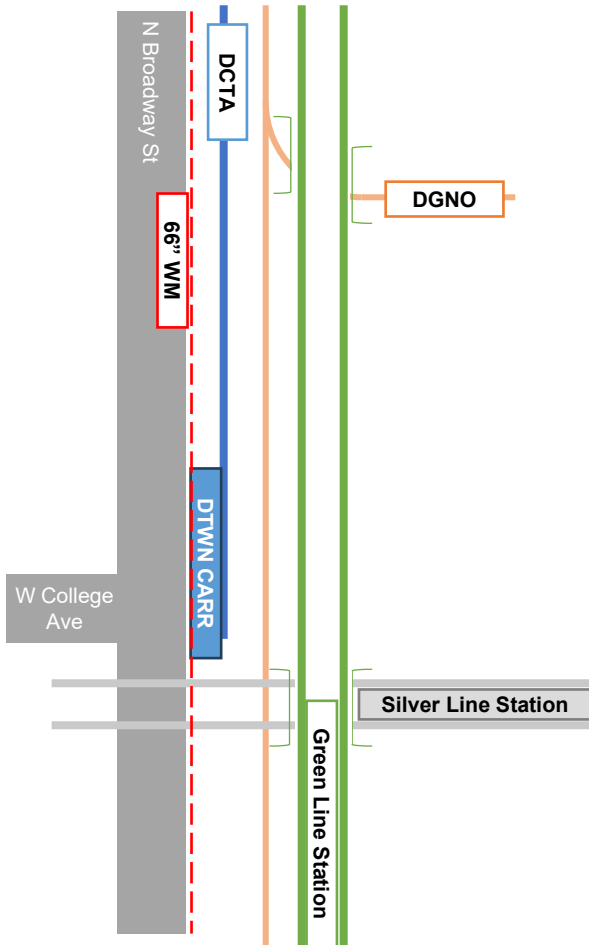
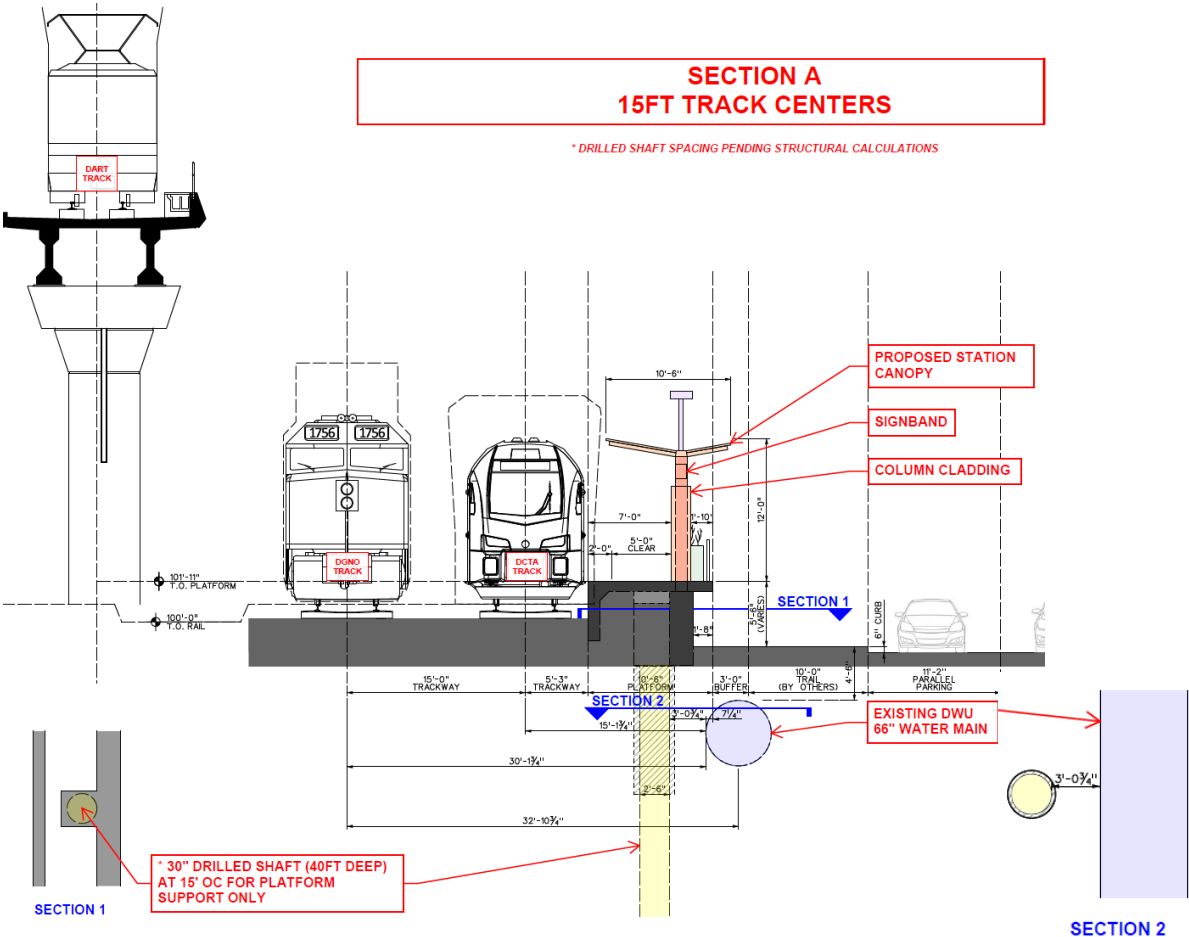


DT Carrollton Design Update



Current Western Alignment with station on west side. No change to existing track.

Revised Track alignment – Station moved west – No DGNO service south of Mercer Yard Lead



DT Carrollton Design Update



The existing timber trestle sits below the 100-year flood plain. Any new bridge affects the flood plain, and the structure decision governs whether the corridor carries one track or two south of the crossing.

EXISTING TIMBER TRESTLE

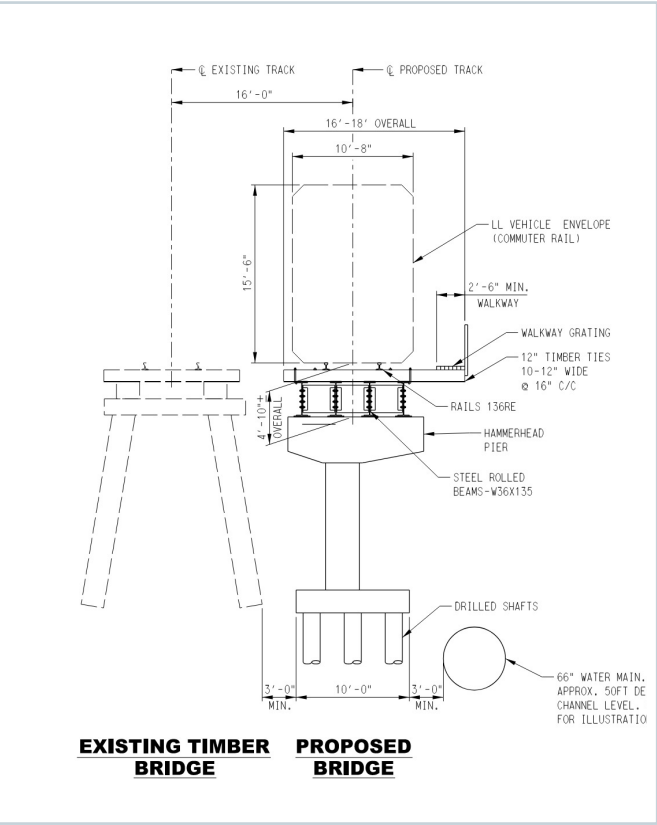


Existing single-track timber trestle over Hutton Branch, beneath the DART Green Line structure.

PENDING: CITY OF CARROLLTON HYDRAULIC MODEL

Carrollton is providing a new model. Until it is delivered, the flood plain impact of either option — and therefore the permitting path — is not quantified.

EXISTING VS PROPOSED SECTION



TWO STRUCTURE OPTIONS

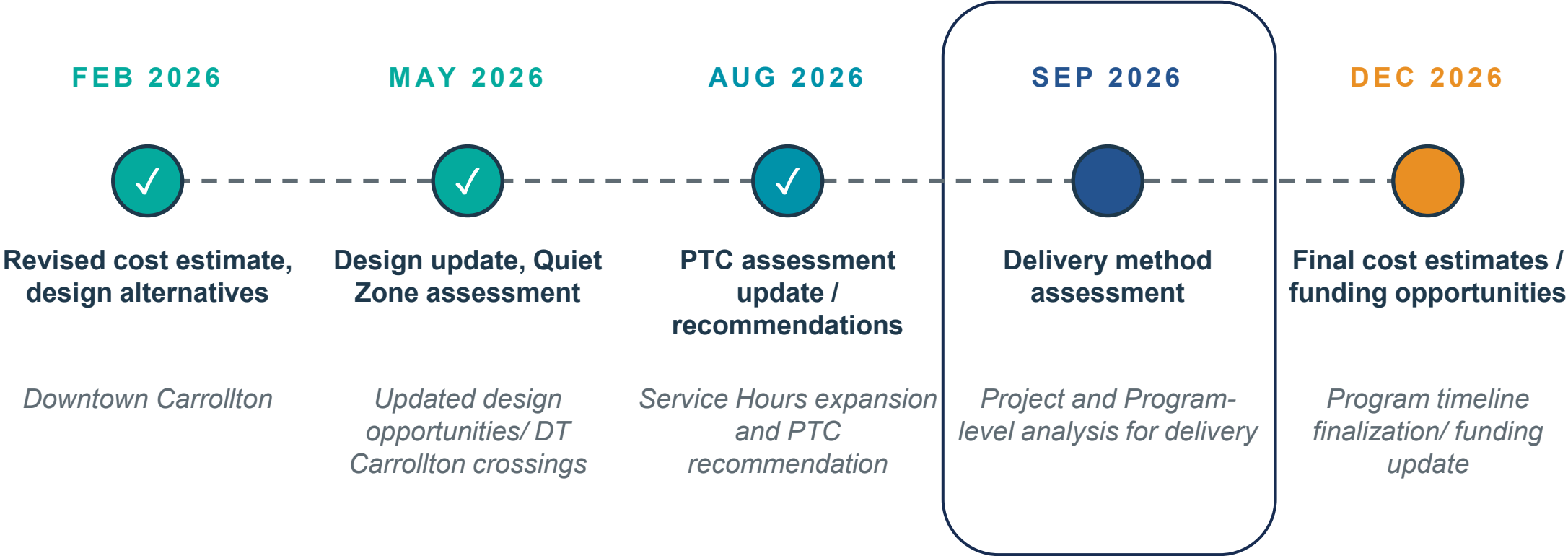
New single-track bridge

Adds a second structure beside the existing trestle. Consistent with the Western Alignment converging to single track south of the crossing.

Replace with double-track bridge

One new structure carrying both tracks. Larger flood plain footprint, but removes the timber trestle.

Upcoming Briefings



Recommendation



This is a discussion item only. No Board action required at this time.

Regular Agenda Item 7



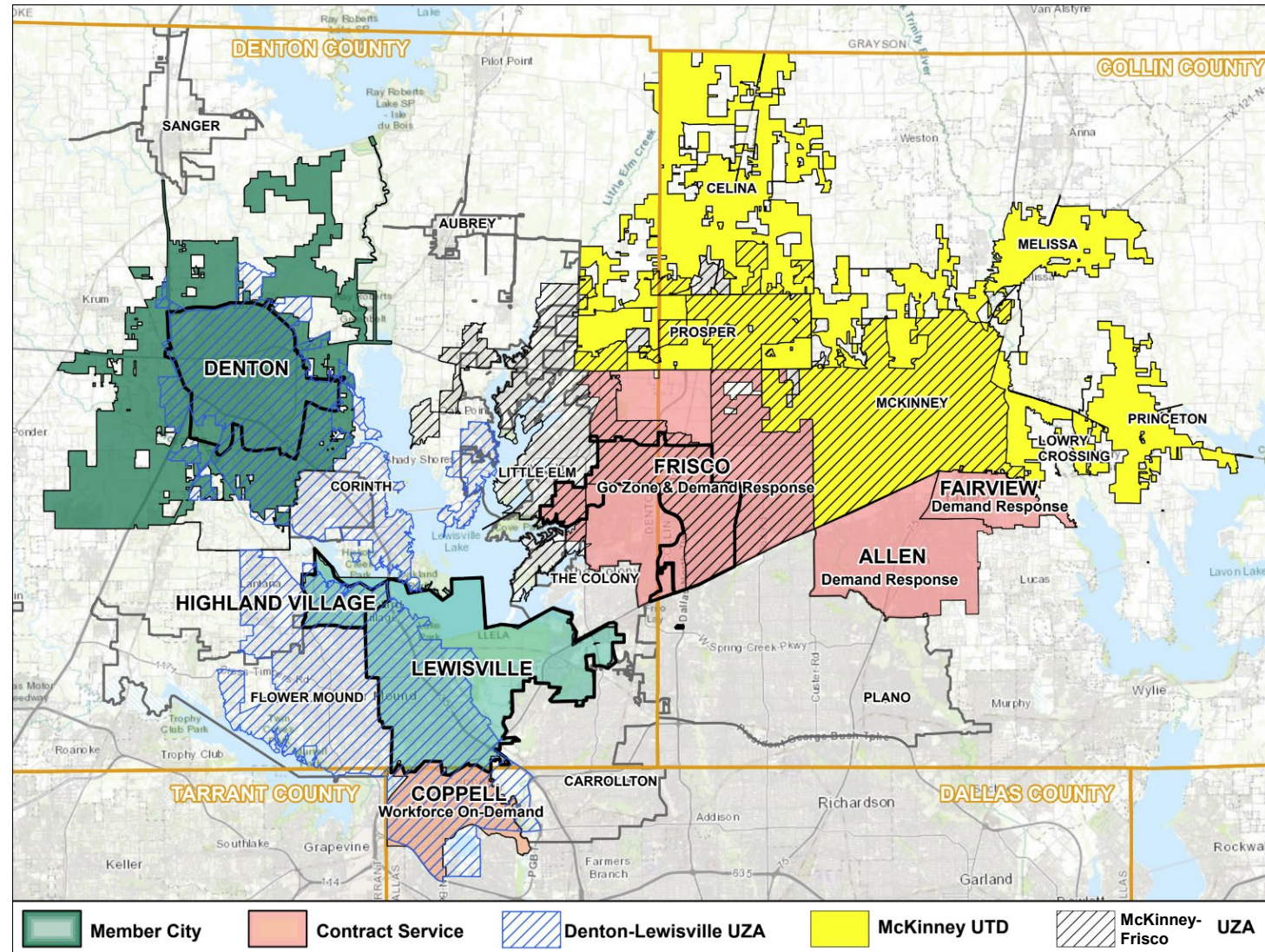
Discuss Update on McKinney Urban Transit District Demand Response Contract Service Opportunity

Presenters: DCTA Board of Directors
Paul Cristina, CEO

McKinney Urban Transit District (MUTD) Contracted Elderly & Disabled Demand Response Service



- Six MUTD Board members represent cities of Service Area:
 - Celina
 - Lowry Crossing
 - McKinney
 - Melissa
 - Princeton
 - Prosper
- Service Hours:
 - Weekday: 6 AM – 6 PM
 - Weekend: 8 AM – 8 PM
- Service Eligibility
 - Age 65 years or older
 - Age 18 years with qualifying disability
- Currently Operated by DART



McKinney Urban Transit District (MUTD) Contracted Elderly & Disabled Demand Response Service



- McKinney staff issued “Request for Presentations” on August 4. Proposed timeline:
 - September 2: deadline for requests for information / questions
 - September 14: responses provided
 - September 21: presentation documents due to City of McKinney
 - October 5: presentations delivered at MUTD Board meeting
- Current service profile (based on available information – in development)
 - ~75,000 trips per year
 - ~20% dedicated WAV trips
 - ~80% non-dedicated TNC trips
 - ~60%: 7 miles or less
 - ~35%: 7 – 23 miles
 - ~5%: more than 23 miles
- Seeking feedback on submitting a service plan and presentation in response to request that:
 - Provides service and financial proposal to MUTD under terms compliant with DCTA Board policy
 - Is nonbinding. DCTA Board retains authority to approve or reject any Agreement that results from the effort.
- DCTA staff will keep Board apprised on status as process moves forward.

Recommendation



This is a discussion item only. No Board action required at this time.

- SLIDES PENDING

Recommendation



This is a discussion item only. No Board action required at this time.

Regular Agenda Item 8



Discuss Local and Regional Updates and Legislative Updates

Presenters: DCTA Board of Directors
Paul Cristina, CEO

Informational Reports



Informational Reports



1. Safety, Service, and Ridership Reports – July 2026
2. Update on Denton County Transportation Authority (DCTA) Board of Director Terms
3. Update on Federal Legislative Consulting Services
4. Proposed 2027 Board of Directors Meeting Calendar

Future Agenda Items/Board Member Requests



Items of Community Interest



Executive Session



Closed Executive Session



No items scheduled for this agenda.

Adjourn

