

Board of Directors Regular Meeting August 25, 2022 | 10:00 a.m.

NOTICE IS HEREBY GIVEN that the members of the Denton County Transportation Authority (DCTA) Board of Directors will hold a Regular Meeting on August 25, 2022 at 10:00 a.m. at the DCTA Administrative Offices located at 1955 Lakeway Drive, Suite 260, Lewisville, Texas 75057 and by Zoom Video Conference at which time the following agenda will be discussed.

The public is allowed to use the ZOOM link below to participate in a Board Meeting. To join the meeting, please use the information below:

Please click the link below to join the webinar:

https://us06web.zoom.us/j/81047856775?pwd=d0R2MjJoY3k1UEw1RmtnWlk2RnQ5Zz09 Passcode: 496680 Or One tap mobile: US: +13462487799 Or Telephone: Dial: US: +1 346 248 7799 Webinar ID: 810 4785 6775 Passcode: 496680

As authorized by Section 551-071 of the Texas Government Code, the Board of Directors may convene into Closed Executive Session for the purpose of seeking legal advice from Legal Counsel on any item on the agenda at any time during the meeting.

CALL TO ORDER

INVOCATION

PLEDGE OF ALLEGIANCE

INTRODUCTIONS

PUBLIC COMMENT

This agenda item provides an opportunity for citizens to address the DCTA Board of Directors on any agenda item(s) or other matters relating to DCTA. Each speaker will be given a total of three (3) minutes to address any item(s). Anyone wishing to speak shall be courteous and cordial.

Speakers making personal, impertinent, profane, or slanderous remarks may be removed from the meeting. Unauthorized remarks from the audience, stamping of feet, whistles, yells, clapping and similar demonstrations will not be permitted.

Citizens that are not able to participate in-person must email his or her public comment to <u>kmorris-perkins@dcta.net</u> no later than **3:00 pm on Wednesday, August 24, 2022,** to ensure the comment will be distributed to Board Members prior to the meeting.



The Board of Directors is not permitted to take action on any subject raised by a speaker during Public Comments. However, the DCTA Board of Directors may have the item placed on a future agenda for action; refer the item to the DCTA Administration for further study or action; briefly state existing DCTA policy; or provide a brief statement of factual information in response to the inquiry.

CONSENT AGENDA

Consider Approval of Monthly Financial Statements for July 2022
 (packet pages 7-14)
 Action Item
 Backup Information: Memo 1

Exhibit 1(a): Monthly Financial Statements – July 2022 Exhibit 1(b): Capital Projects Budget Report – July 2022

 Consider Authorizing the Interim Chief Executive Officer (CEO) to Execute a Contract with CTJ Maintenance Inc. for Administrative Office Janitorial Services in the amount of \$43,800 for an initial three (3) years with the option to renew for an additional two (2) years for \$29,200 for the total contract cost of \$73,000 for Five (5) years commencing October 3, 2022.

(packet pages 15-16) Action Item Backup Information: Memo

 Consider Authorizing the Interim Chief Executive Officer (CEO) to Execute a contract with Capital Edge Advocacy for Federal Legislative Consulting Services in the amount of \$168,000 for an initial two (2) year term with the option to renew for three (3) additional one (1) year terms beginning October 1, 2022 (packet pages 17-18)

Action Item Backup Information: Memo

4. Consider Approval of Regular Board Meeting Minutes dated June 23, 2022 (packet pages 19-28) Action Item

Backup Information: Exhibit 1: June 23, 2022 Minutes

REGULAR AGENDA

1. Conduct a Public Hearing of the Proposed FY 2023 Operating & Capital Budget (packet pages 29-39)

Discussion item	
Presenters:	Paul Cristina, Interim CEO
	Amanda Riddle, Senior Manager of Budget
Backup Information:	Memo
	Exhibit 1: Long Range Financial Plan
	Exhibit 2: Change in Net Position – Combined
	Exhibit 3: Change in Net Position by Function



Exhibit 4: Revenue Detail Exhibit 5: Grants Detail Exhibit 6: Capital Improvement & Major Maintenance Plan Exhibit 7: Budget Contingency Plan

2. Presentation and Discussion of the Audit Plan for FY2022 Financial Statements Presentation by Plante & Moran

(packet pages 40-43)Discussion ItemPresenters:David Leininger, Interim Chief Financial Officer
Keith Szymanski, Plante & Moran
Amy Tytar, Plante & MoranBackup Information:Memo
Exhibit 1: FY2022 Audit Planned Scope

3. Discuss and Consider Approval of Contract Amendment #8 to Task Order No. 1 with River North Transit LLC (Via) for GoZone Service in an amount not to exceed \$614,948 effective September 7, 2022 through September 30, 2022

(packet pages 44-47) Action Item Presenter: Backup Information:

Javier Trilla, AVP of Innovation and Information Technology Memo Exhibit 1: DCTA Amendment #8

4. Discuss and Consider Approval of Inflation Adjustment Compensation for DCTA and NTMC Staff

(раскет раде 48)	
Discussion Item	
Presenter:	Paul Cristina, Interim CEO
Backup Information:	Memo

5. Consider Approval of Task Order with Kittelson & Associates, Inc. in the amount of \$750,000 for Member City Transit-Oriented Development as Described in Previously Awarded Federal Transit Administration (FTA) Grant Agreement

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(packet pages 49-50)Action ItemPresenters:Paul Cristina, Interim CEOTim Palermo, Planning and Data Analytics ManagerBackup Information:Memo
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6. Discuss A-train Updates: Long Range Maintenance Planning, Loram Friction Modifier System, Joint Rail Operations Facility, and A-train Enhancement Study

Discussion Item	
Presenters:	Paul Cristina, Interim CEO
	Rony Philip, Senior Director Rail Operations
Backup Information:	Memo

7. Consider Approval of Contract with Loram Technologies for purchase of Railway Friction Modifiers in the amount of \$63,051.80

(packet pages 52-57) Action Item	
Presenters:	Paul Cristina, Interim CEO
	Rony Philip, Senior Director Rail Operations
Backup Information:	Memo
	Exhibit 1: DCTA Loram Technologies Second Amendment
	Agreement
	Exhibit 2: LORAM Quote for installation of four units

8. Discuss FY23 Projects: Arctic Wolf Cybersecurity Service and Swiftly Connected Transit Platform

(packet pages 58-60) Discussion Item

Presenter: Javier Trilla, AVP of Innovation and Information Technology Backup Information: Memo Exhibit 1: Swiftly – August 2022 Budgetary Estimate

9. Discuss Local and Regional Transportation Updates and Legislative Issues (packet pages N/A) Discussion Item

INFORMATIONAL REPORTS

1. Monthly Financial Reports

(packet pages 61-65) Backup Information: Memo 1: Monthly Sales Tax Receipts Exhibit 1: Monthly Sales Tax Report Memo 2: Budget Information

2. Monthly Ridership Reports (packet pages 66-74) Backup Information: Memo

Exhibit 1: Ridership by Mode – July 2022

Exhibit 2: Connect and GoZone Ridership by Month and Year

Exhibit 3: Connect Ridership Year-Over-Year by Month

Exhibit 4: A-train Year-Over-Year by Month

Exhibit 5: Fixed-Route Ridership – July 2022

Exhibit 6: UNT Ridership Year-Over-Year by Month

- 3. Denton County Transportation Authority Board of Directors Officer Elections (packet page 75) Backup Information: Memo
- 4. Interlocal Agreement Renewal with City of Coppell for Mobility Services (packet pages 76-77) Backup Information: Memo

FUTURE AGENDA ITEMS AND BOARD MEMBER REQUESTS

Staff will discuss proposed future agenda items. Board members may request an informational item or action item to be added to the next Board meeting agenda.

Next Regular Board Meeting Date: September 22, 2022

REPORT ON ITEMS OF COMMUNITY INTEREST

Pursuant to Texas Government Section 551.0415 the Board of Directors may report on following items: (1) expression of thanks, congratulations, or condolences; (2) information about holiday schedules; (3) recognition of individuals; (4) reminders about upcoming DCTA and Member City events; (5) information about community events; and (6) announcements involving imminent threat to public health and safety.

CONVENE EXECUTIVE SESSION

The Board may convene the Regular Board Meeting into Closed Executive Session for the following:

The Board of Directors will convene into Closed Executive Session pursuant to Section 551.074 of the Texas Government Code, Personnel Matters, to deliberate the employment and duties of the Chief Executive Officer.

RECONVENE OPEN SESSION Reconvene and Take Necessary Action on Items Discussed during Executive Session.

ADJOURN

Board Members:

Cesar Molina, Denton County Seat 1, *Chair* TJ Gilmore, Lewisville, *Vice-Chair* Dianne Costa, Highland Village, *Secretary* Alison Maguire, Denton Andy Eads, Denton County Seat 2



DENTON COUNTY TRANSPORTATION AUTHORITY

Alternates

Jody Gonzalez, Denton County Seat 1 Kristin Green, Lewisville Pat Smith, Denton Paul Stevens, Highland Village Vacant, Denton County Seat 2

Non-Voting Board Members:

Dennie Franklin, Frisco Mark Miller, Flower Mound Jeremie Maurina, The Colony Connie White, Small Cities Tom Winterburn, Corinth Vacant, Little Elm

Staff Liaison:

Paul Cristina, Interim CEO

This notice was posted on August 19, 2022 by 6pm.

Kisha Morris-Perkins Executive Assistant | Board Process Manager



Board of Directors Memo

SUBJECT: Consider Approval of Monthly Financial Statements for July 2022

Recommendation

Staff recommends the Board approve the monthly financial statements for July 2022.

Background

The financial statements are presented monthly to the Board of Directors for acceptance. The reports for the period ending July 31, 2022, include the Statement of Change in Net Position, Statement of Net Position, and Capital Projects Budget Report. These reports provide a comparison of year-to-date budget vs. actual as of the current month.

Previous Board Activity & Action

There has been no previous Board activity on this item.

Identified Need

Provides the Board a review of the agency's financial position and performance to budget.

Financial Impact

The following are major variances between year-to-date budget and year-to-date actuals, which are annotated on the Statement of Change in Net Position.

• Note A: Passenger Revenues – YTD favorable by \$210k due primarily to A-train and GoZone ridership of 621k which was 70% higher than budgeted ridership of 364k (\$133k increased revenue).

	YTD FY22 Actual Ridership	YTD FY22 Budgeted Ridership	% Variance, Actual to Budget	YTD FY21 Actual Ridership	% Variance, Actual to Prior Yr
Total Rail Ridership	141,634	135,207	5%	86,387	64%
Connect	106,977	122,841	-13%	176,346	-39%
Access & Zone Service	17,363	17,056	2%	16,665	4%
GoZone	478,907	229,143	109%	-	N/A
Frisco	5,081	3,737	36%	2,207	130%
Collin County Transit (CCT)	3,371	13,616	-75%	8,710	-61%
North Texas Xpress	1,529	361	324%	3,553	-57%
University of North Texas	770,077	1,089,101	-29%	202,131	281%
Special Movements	481	-	N/A	1,048	-54%
Total Bus Ridership	1,383,786	1,475,855	-6%	410,660	237%
Vanpool	189,025		N/A	179,375	5%
Total System Ridership	1,714,445	1,611,062	6%	676,422	153%

(A) FY21 ridership includes Lewisville Lakeway On-Demand and Downtown Denton Transit Center (DDTC) Evening On-Demand which ended September 6, 2021.

(B) Includes Demand Response service and Taxi service.



- (C) FY21 ridership includes North Texas Xpress operated jointly with Trinity Metro through September 6, 2021. Beginning September 7, 2021, DCTA operates an abbreviated portion of the route with two trips each weekday.
- (D) These ridership numbers are not linked to passenger revenues and are shown for information purposes only to present system-wide ridership.



- Note B: Contract Service Revenue YTD unfavorable by \$348k primarily due to lower than budgeted revenue hours (\$360k decreased revenue) and billable fuel costs (\$38k decreased revenue). Average year to date passthrough fuel cost was \$3.3/gallon compared to budgeted \$3.00/gallon and usage of 83k gallons was 20% lower than budgeted usage of 104k gallons.
- Note C: Sales Tax Revenue July sales tax revenue was not yet received as of month-end close and is accrued for the month based on budget \$2,312,751. June's Sales Tax revenue of \$3,403,413 was higher than reported in June with the difference of \$675,730 reflected in July. Sales tax generated in July will be received in September.
- Note D: Federal/State Grant Revenues Capital YTD unfavorable by \$4,4 million due to a timing difference as reimbursements for the Positive Train Control (PTC) project are delayed due to delayed project expenditures. Reimbursement will be requested as funds are expended.

			YTD FY22		
	Y	TD FY22	Budgeted		Variance,
	Actu	al Revenue	Revenue	Act	ual to Budget
PTC Implementation & Enhancements	\$	88,037	\$ 4,439,516	(\$	4,351,479)
	\$	88,037	\$ 4,439,516	(\$	4,351,479)

• Note E: Federal/State Grant Revenues - Operating – YTD favorable by \$793K due to reimbursement for operating assistance exceeding original budgeted amount.

		YTD FY22	
	YTD FY22	Budgeted	Variance,
	Actual Revenue	Revenue	Actual to Budget
Bus Preventive Maintenance	\$ 801,510	\$ 984,926	(\$ 183,416)
Rail Preventive Maintenance	1,973,636	3,249,078	(1,275,442)
Operating Assistance	13,540,187	11,264,709	2,275,478
ADA Assistance	322,529	300,000	22,529
Vanpool	148,277	194,484	(46,207)
	\$16,786,139	\$15,993,197	\$792,942

 Note F: Purchased Transportation Services Expense – YTD unfavorable by \$140k mainly due to higher than anticipated GoZone service costs. The FY22 YTD budget anticipated 111k GoZone service hours; actual YTD GoZone billed hours were 114k (\$139k increased expense). Additionally, DCTA incurred \$75k in customer service costs above the original budget amount.

Exhibits

Exhibit 1: Monthly Financial Statements – July 2022 Exhibit 2: Capital Projects Budget Report – July 2022

Submitted by: Isaias A Ríos, MBA Accenture Consulting Manager



DENTON COUNTY TRANSPORTATION AUTHORITY

CHANGE IN NET POSITION MONTH AND YEAR TO DATE AS OF JULY 31, 2022 (UNAUDITED)

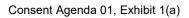
		Mont	h Er	ded July 31,	202	2	Year	to D	Date July 31, 2	022			
Description		Actual		Budget		Variance	Actual		Budget	,	Variance	Annual Budget	
Revenue and Other Income													
Passenger Revenues	\$	83,609	\$	50,191	\$	33,418	\$ 734,525	\$	524,308	\$	210,217	\$ 642,579	Note A
Contract Service Revenues		197,772		328,342		(130,570)	3,024,483		3,372,692		(348,209)	4,043,386	Note B
Sales Tax Revenues		2,988,019		2,312,751		675,268	30,807,046		28,879,572		1,927,474	34,191,233	Note C
Federal/State Grants - Capital		-		3,881,456		(3,881,456)	88,037		4,439,516		(4,351,479)	4,689,516	Note D
Federal/State Grants - Operating		4,204,584		5,405,195		(1,200,611)	16,786,139		16,002,340		783,799	21,864,250	Note E
Total Revenues and Other Incom		7,473,985		11,977,935		(4,503,950)	 51,440,230		53,218,428		(1,778,198)	65,430,964	-
Operating Expenses													
Salary, Wages and Benefits		305,416		426,806		121,390	3,426,655		4,250,029		823,374	5,103,643	
Outsourced Services and Charges		936,739		411,077		(525,662)	3,371,876		5,069,458		1,697,582	5,720,562	
Materials and Supplies		219,358		202,838		(16,520)	2,007,006		2,358,187		351,181	2,780,594	
Utilities		22,308		43,853		21,545	321,596		438,562		116,966	526,281	
Insurance		125,006		141,412		16,406	1,271,702		1,423,229		151,527	1,706,052	
Purchased Transportation Services		1,675,640		1,850,871		175,231	15,593,052		15,453,264		(139,788)	18,790,814	Note F
Employee Development		30,680		13.089		(17,591)	89,691		218,212		128,521	235,385	
Leases and Rentals		10,824		11,648		824	118,419		116,345		(2,074)	139,772	
Depreciation		939,627		945,185		5,558	9,472,999		9,461,593		(11,406)	11,349,464	
Total Operating Expenses		4,265,598		4,046,779		(218,819)	 35,672,994		38,788,879	_	3,115,885	46,352,567	-
Income Before Non-Operating Revenues and Expenses		3,208,387		7,931,156		(4,722,769)	15,767,235		14,429,549		1,337,686	19,078,397	
Non-Operating Revenues/(Expense)													
Investment Income		106,519		1,000		105,519	155,254		10,000		145,254	12,000	
Gain (Loss) on Disposal of Assets		19,380		-		19,380	7,783		-		7,783	-	
Other Income/(Expense) - Miscellane	C	663		-		663	291,518		2,794,840		(2,503,323)	2,794,840	
Long Term Debt Interest/Expense		(19,946)		(19,817)		(129)	 (193,935)		(198,170)		4,235	(237,800)	_
Total Non-Operating Revenues/(Expenses)		106,616		(18,817)		125,433	260,620		2,606,670		(2,346,050)	2,569,040	
Income (Loss) before Transfers		3,315,003		7,912,339		(4,597,336)	 16,027,855		17,036,219		(1,008,364)	21,647,437	-
Transfers Out		(486,889)		(560,841)		73,952	(4,949,211)		(6,136,383)		1,187,171	(7,263,989)	
Total Transfers		(486,889)		(560,841)		73,952	 (4,949,211)		(6,136,383)		1,187,171	(7,263,989)	-
Change in Net Position	\$	2,828,115	\$	7,351,498	\$	(4,523,384)	\$ 11,078,644	\$	10,899,836	\$	178,807	\$ 14,383,448	



DENTON COUNTY TRANSPORTATION AUTHORITY

STATEMENT OF NET POSITION AS OF JULY 31, 2022 (UNAUDITED)

	Ju	ıly 31, 2022	Jun	e 30, 2022		Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$	77,706,677	\$	78,247,487	\$	(540,810)
Investments		11,446,987		11,473,047		(26,060)
Receivables		10,588,483		7,179,080		3,409,403
Prepaid Expenses		354,563		478,569		(124,006)
Inventory		753,898		761,194		(7,297)
Total Current Assets		100,850,607		98,139,377		2,711,230
Non-Current Assets						
Restricted Cash		676,799		678,248		(1,450)
Capital Assets:						
Land		17,394,147		17,394,147		-
Land Improvements		12,158,726		12,158,726		-
Machinery & Equipment		5,250,731		5,250,731		-
Vehicles		92,912,472		92,951,436		(38,964)
Computers & Software		1,791,431		1,791,431		-
Intangible Assets		16,997,155		16,997,155		-
Construction in Progress		4,236,894		4,233,151		3,743
Other Capital Assets, Net		251,986,070		251,986,070		-
Accumulated Depreciation		(105,641,985)		(104,741,323)		(900,663)
Total Non-Current Assets		297,762,439		298,699,773		(937,333)
Total Assets		398,613,047		396,839,150		1,773,897
Deferred Outflow of Resources						
Deferred Outflows Related to Pensions		421,130		421,130		-
Total Deferred Outflow of Resources		421,130		421,130		-
Liabilities						
Current Liabilities						
Accounts Payable		-		751,014		(751,014)
Accrued Liabilities and Other		1,281,375		1,603,101		(321,725)
Unearned Revenues		2,767,851		2,769,275		(1,424)
Interest Payable		79,783		59,837		19,946
Total Current Liabilities		4,129,009		5,183,227		(1,054,218)
Non-Current Liabilities						
Rail Easement Payable		700,000		700,000		-
Bonds Payable		21,265,000		21,265,000		-
Net Pension Liability		65,492		65,492		-
Total Non-Current Liabilities		22,030,492		22,030,492		-
Total Liabilities		26,159,501		27,213,719		(1,054,218)
Deferred Inflow of Resources						
Deferred Inflows Related to Pensions		152,490		152,490		-
Total Deferred Inflow of Resources		152,490		152,490		-
Net Position						
Net Investment in Capital Assets		283,862,326		283,862,326		-
Unrestricted		77,781,216		77,781,216	_	-
Change in Net Position		11,078,644		8,250,529		2,828,115
Total Net Position	\$	372,722,186	\$	369,894,071	\$	2,828,115





NORTH TEXAS MOBILITY CORPORATION

CHANGE IN NET POSITION MONTH AND YEAR TO DATE AS OF JULY 31, 2022 (UNAUDITED)

	Month	Ended July 37	1, 2022	Year			
Description	Actual	Budget	Variance	Actual	Budget	Variance	Annual Budget
Operating Expenses							
Salary, Wages and Benefits	\$ 434,658	\$ 511,570	\$ 76,912	\$ 4,486,182	\$ 5,633,502	\$ 1,147,320	\$ 6,661,164
Outsourced Services and Charges	44,563	37,327	(7,236)	413,268	377,849	(35,419)	452,892
Materials and Supplies	357	184	(173)	940	1,636	696	1,936
Insurance	6,982	7,635	653	38,080	74,086	36,006	89,337
Employee Development	330	4,125	3,795	10,741	49,310	38,569	58,660
Total Operating Expenses	486,889	560,841	73,952	4,949,211	6,136,383	1,187,172	7,263,989
Income (Loss) before Transfers	(486,889)	(560,841)	73,952	(4,949,211)	(6,136,383)	1,187,172	(7,263,989)
Transfers In	486,889	560,841	(73,952)	4,949,211	6,136,383	(1,187,171)	7,263,989
Total Transfers	486,889	560,841	(73,952)	4,949,211	6,136,383	(1,187,171)	7,263,989
Change in Net Position	\$-	\$ (0)	\$0	\$-	\$ (0)	\$0	\$ (0)



NORTH TEXAS MOBILITY CORPORATION

STATEMENT OF NET POSITION AS OF JULY 31, 2022 (UNAUDITED)

	Jul	y 31, 2022	Jun	June 30, 2022		Change	
Assets							
Cash & Cash Equivalents	\$	180,193	\$	244,057	\$	(63,864)	
Receivables		-		-		-	
Prepaid Expenses		13,963		20,945		(6,982)	
Total Assets		194,156		265,002		(70,846)	
Liabilities							
Accounts Payable		-		89,174		(89,174)	
Accrued Liabilities and Other		194,156		175,828		18,328	
Total Liabilities		194,156		265,002		(70,846)	
Net Position							
Change in Net Position		-		-		-	
Total Net Position	\$	-	\$	-	\$	-	

Consent Agenda 1, Exhibit 1(b)

DENTON COUNTY TRANSPORTATION AUTHORITY

CAPITAL PROJECTS BUDGET REPORT

AS OF JULY 31, 2022

Lichin Work in Progress Description (V) (NO NUMBER 1000000000000000000000000000000000000	\$ Under∕ (Over) Budget	% of Budge (As of July 2022 Close			
onstruction Work in Progress					
&A Capital Projects					
Total 10302 · Infrastructure Acquisition	3,251,990	-	2,617,009	634,981	80%
	45,000	-	-	45,000	0%
			52/173	47,527	52%
Close-Out to Operating Expense	(18,557)		(18,557)	47,527	52/0
	,	-	,	,	00/
		-		3,419,264	0%
Net Remaining · Transportation Reinvestment Program FY21 - Denton		-	1. /	3,419,264	
Total 10702.2 · Transportation Reinvestment Program FY21 - Highland Village		-		377,233	1%
	/	-	1: /	377,233	
		-	3 987	3,833,610	0%
Close-Out to Operating Expense	(3,710)		(3,710)		0,0
Net Remaining · Transportation Reinvestment Program FY21 - Lewisville	3,833,887	-	278	3,833,610	
Total 10703 · Transportation Reinvestment Program - FY22	100,000	-	-	100,000	0%
Total 10703.1 · Transportation Reinvestment Program FY22 - Denton	4,263,151	-	-	4,263,151	0%
Total 10703.2 · Transportation Reinvestment Program FY22 - Highland Village	450,500	-	-	450,500	0%
Total 10703.3 · Transportation Reinvestment Program FY22 - Lewisville	5,019,354	-	-	5,019,354	0%
otal G&A Capital Projects	20,842,332	-	2,651,711	18,190,620	13%
us Capital Projects					
Total 50307 · Major Maintenance - Bus 2022	179,530	-	-	179,530	0%
Total 50411 · Integrated Fare Payment	600,000	-	-	600,000	0%
Total 50412 · Bus OMF Network Video Recorder	26,000	-	-	26,000	0%
Total 50413 · DDTC Rail Fiber Extension	125,000	-	5,528	119,472	4%
otal Bus Capital Projects	930,530	-	5,528	925,002	1%
ail Capital Projects					
Total 61302 · Joint Rail Operations Facility (JROF)	2,794,840	-	86,899	2,707,941	3%
Total 61406.1 · Positive Train Control Implementation	16,720,141	2,766	16,135,382	584,759	97%
		-	, ,	584,759	
		2,700		4,851,820	3%
		070			
I otal 61605 - Brownfield Remediation Close-Out to Operating Expenses	420,000 <i>(366,448)</i>	9/8	415,168 <i>(366,448)</i>	4,832	99%
Net Remaining · Brownfield Remediation	53,552	978	48,720	4,832	
Total 61723.1 · Canopy Repairs 2021	486,127	-	302,143	183,984	62%
Close-Out to Operating Expenses Net Remaining · Canopy Repairs 2021	<u>(65,055)</u> 421,072	-	<i>(65,055)</i> 237,088	183,984	
Total 61724 · Major Maintenance-Rail 2022	1,836,442	-	945,952	890,490	52%
TOtal 01/24 Thiajor Maintenance-Nan 2022	, , -		-,	-,	
otal Rail Capital Projects	10,803,481	3,743	1,579,655	9,223,826	15%



Board of Directors Memo

August 28, 2022

SUBJECT: Consider Authorizing the Interim Chief Executive Officer (CEO) to Execute a Contract with CTJ Maintenance Inc. for Administrative Office Janitorial Services in the amount of \$43,800 for an initial three (3) years with the option to renew for an additional two (2) years for \$29,200 for the total contract cost of \$73,000 for Five (5) years commencing October 3, 2022.

Recommendation

Staff recommends the Board approve the award and authorize the Interim Chief Executive Officer (CEO) to Execute a Contract with CTJ Maintenance Inc. In the amount of \$43,800 for the initial three (3) years with the option to renew for an additional two years for \$29,200 for a total five (5) year contract cost of \$73,000 commencing October 3, 2022.

Background

The current Janitorial Services contract began on September 29, 2017 and expires October 2, 2022. The contract was a three-year agreement with two one-year renewal options that were both exercised. These services include various cleaning methods to keep the approximated 7,607 square feet Administration Building clean. Tasks include dusting, vacuuming, cleaning bathrooms, and emptying trash bins. The services also included deep cleaning during the COVID-19 global pandemic to keep workers safe and to decrease the spread of infectious germs.

DCTA received three (3) bids on July 13, 2022. Staff reviewed the bids and determined the lowest responsive and responsible bidder to be CTJ Maintenance Inc. The following companies submitted bids:

- Adams Enterprise USA Inc.
- CTJ Maintenance Inc.
- Global Building Maintenance Inc.

Previous Board Activity & Action

• July 28, 2022: Board Meeting Informational Item

Identified Need

Janitorial services are required to ensure that the administrative offices remain clean and sanitary.

Financial Impact

The estimated cost for the five (5) year contract is \$73,000. The initial three (3) years cost is \$43,800 with the option to renew for an additional two years for \$29,200. The yearly cost is \$14,600 for the Janitorial services, of that dollar amount, \$11,400 includes the basic cleaning services and an additional \$3,200 to be used to pay for "as needed" services such as carpet cleaning, electrostatic disinfection, and deep cleaning. All services are allocated within the Fiscal Year 2023 budget and will be included in future budgets. The as-needed services will be requested by DCTA Staff.

Exhibits: N/A



Submitted By:

Geri Osinaike

Geri Osinaike, Senior Procurement Specialist

Approved By: _

Brittney Farr, Senior Director of Engagement & Administration

Board of Directors Memo

August 25, 2022

SUBJECT: Consider authorizing the Interim Chief Executive Officer (CEO) to award and execute a contract with Capital Edge Advocacy in the amount of \$168,000 for Federal Legislative Consulting Services beginning on October 1, 2022, for an initial two (2) year term with the option to renew for three (3) additional one (1) year terms.

Recommendation

Staff recommends the Board authorize the Interim Chief Executive Officer (CEO) to award and execute a contract with Capital Edge Advocacy in the amount of \$168,000 for Federal Legislative Consulting Services beginning on October 1, 2022, for an initial two (2) year term with the option to renew for three (3) additional one (1) year terms.

Background

The current contract term for Federal Legislative Consultant began on October 1, 2017 and expires with no options for renewal on September 30, 2022. A Request for Proposal (RFP) 22-07 was released on May 3, 2022 on BidSync for a Federal Legislative Consultant. DCTA received four (4) responses on May 27, 2022. The following companies submitted proposals:

Alpine Group Capitol Edge Advocacy Clark Hill Hance Scarborough LLP

Staff conducted an initial evaluation of all proposals received. Following the initial evaluation, interviews were scheduled with the top two scoring firms. The interview panel consisted of Chair Molina, Secretary Costa, and Interim CEO Paul Cristina. Procurement staff attended all interviews.

As a result of the initial evaluations and the interviews, Staff recommends approval of an agreement with Capital Edge Advocacy as DCTA's federal legislative consultants. The initial term of the agreement is two (2) years with the option to extend for three (3) additional one (1) year terms. The initial term will commence on October 1, 2022, through and including September 30, 2024. If exercised, the three (3) additional one (1) year terms would extend the contract through September 30, 2027.

Previous Board Activity & Action

• March 24, 2022: Board Meeting Informational Item

Identified Need

DCTA needs continued federal legislative consulting services to serve as its representation in Washington, D.C. before the United States Congress and appropriate federal agencies.



Financial Impact

Estimated cost of the contract is \$168,000 for the initial two-year term with the option to renew for an additional three (3) years at a cost of \$84,000 per year. The cost for the service is incorporated within the proposed FY2023 Budget and will be included in future budgets.

Exhibits

Exhibit 1: RFP 22-07 Exhibit 2: Evaluation Consensus Averages

Submitted By:

Geri Osinaike

Geri Osinaike, Senior Procurement Specialist

Approved By:

Brittney Farr, Senior Director of Engagement and Administration



Board of Directors Regular Meeting June 23, 2022 | 10:00 a.m.

The Board of Directors of the Denton County Transportation Authority (DCTA) convened a Regular Board of Directors Meeting with Chair Cesar Molina presiding on June 23, 2022, at 10:00am located at the DCTA Administrative Offices located at 1955 Lakeway Drive, Suite 260, Lewisville, Texas.

Voting Members

Chair Cesar Molina, Denton County Vice-Chair TJ Gilmore, City of Lewisville Secretary Dianne Costa, City of Highland Village Board Member Andy Eads, Denton County Board Member Alison Maguire, City of Denton

Alternates

Board Member Jody Gonzalez, Denton County Board Member Kristin Green, City of Lewisville Board Member Pat Smith, City of Denton Board Member Paul Stevens, City of Highland Village

Non-Voting Members

Board Member Tom Winterburn, City of Corinth Board Member Dennie Franklin, City of Frisco Board Member Connie White, Small Cities Board Member Mark Miller, City of Flower Mound Board Member Jeremie Maurina, City of The Colony

Legal Counsel

Joe Gorfida, NJDHS

INTERIM DCTA CEO

Paul Cristina

CALL TO ORDER

Chair Molina called the meeting to order at 10:06am. All voting Board Members, Alternates and Non-Voting Board Members were present except for Jody Gonzalez, Kristin Green and Tom Winterburn. Board Member Eads departed at 2:25pm and Vice-Chair Gilmore departed at 2:38pm.

INVOCATION Secretary Costa provided the invocation.

PLEDGE OF ALLEGIANCE

Board Members recited the Pledge of Allegiance to the United States and Texas flags.



INTRODUCTIONS No introductions at this time.

CONSENT AGENDA

1. Consider Approval of Monthly Financial Statements for May 2022 (packet pages 7-14)

Action Item Backup Information:

Memo Exhibit 1: Monthly Financial Statements – May 2022 Exhibit 2: Capital Projects Budget Report – May 2022

2. Consider Authorizing the Interim Chief Executive Officer (CEO) to execute a contract with Hilltop Securities Asset Management in the amount of \$150,000 for Investment Advisory Services for a contract term of August 1, 2022 through July 31, 2025, with the option to renew for two (2) additional one (1) year terms through July 31, 2027

(packet pages 15-210) Action Item

Backup Information:

Memo Exhibit 1: Request for Proposal 22-05 Exhibit 2: Hilltop Securities Asset Management Proposal Exhibit 3: Evaluation Consensus Scores

Consider Authorizing the Interim Chief Executive Officer (CEO) to execute a contract with Holmes Murphy for the Employee Benefit Broker/Consultant Services in the amount of \$105,000 for a contract term of August 1, 2022 through July 31, 2025 with the option to renew for two (2) additional one (1) year terms through July 31, 2027 for an estimated additional \$70,000 (packet pages 211-334)

Action Item Backup Information:

Memo Exhibit 1: Request for Proposal 22-09 Exhibit 2: Proposal Exhibit 3: Evaluation Consensus



5. Consider Approval of a Resolution Designating David Leininger as the Investment Officer

(packet pages 336-338) Action Item Backup Information:

Memo Exhibit 1: Resolution

6. Consider Authorizing the Interim Chief Executive Officer (CEO) to execute a contract with Southern Tire Mart and The Goodyear Tire and Rubber Company for a total amount not to exceed the approved budget of FY22 \$9,500 and FY23 for \$96,000

(packet pages 339-431) Action Item Backup Information:

Memo Exhibit 1: Request for Bid 22-10 Exhibit 2: Bid – Goodyear Tire & Rubber Company Exhibit 3: Bid – Southern Tire Mart Exhibit 4: RFP 22-10 Bid Tabulation

7. Consider Approval of Regular Meeting Minutes dated May 26, 2022 (packet pages 432-438)

Action Item Backup Information:

Exhibit 1: DCTA Regular Board Meeting Minutes – May 26, 2022

Motion by Board Member Maguire with a second by Secretary Costa to approve the Consent Agenda as presented. Motion passes 5-0.

REGULAR AGENDA

1. Consider Authorizing the Interim Chief Executive Officer (CEO) to Execute a Contract with Texas Municipal League (TML) Health for Medical, Dental and Vision benefits beginning October 1, 2022, in the amount of \$576,637 for Fiscal Year (FY) 2023

(packet page 439)

Action Item Presenters:

Presenters: Brittney Farr, Senior Director of Engagement and Administration Julie Rickman, Holmes Murphy Adam Kinyicky, Holmes Murphy Backup Information: Memo





Brittney Farr, Senior Director of Engagement and Administration, introduced Julie Rickman from Holmes Murphy who provided the presentation highlighting the following:

- COVID-19 Updates
- Plans and Renewal Status
- Medical, Dental and Vision Renewal

<u>Next Steps</u> June 23 – Board Approval July 1, 2022 – Signed Renewals due to Texas Municipal League (TML) July 29, 2022 – Open Enrollment October 1, 2022 – Plan Year begins

Board discussion regarding clarification of "infusion therapy" and whether there would be an increase in employee contributions.

Motion by Board Member Maguire and a second by Secretary Costa to approve as presented. Motion passes 5-0.

 Consider Authorizing the Interim Chief Executive Officer (CEO) to Execute a Contract with Randy C. Cain, Attorney at Law and Burklund Consulting LLC, to provide State Legislative Consulting Services beginning July 1, 2022, for an initial two-year term in an amount not to exceed \$200,000 (packet pages 440-501)

(packet pages 440-301)	
Action Item	
Presenter:	Brittney Farr, Senior Director of Engagement and
Administration	
Backup Information:	Memo
	Exhibit 1: RFP 22-02
	Exhibit 2: Randy C. Cain, Attorney at Law & Burklund
	Consulting, LLC Proposal
	Exhibit 3: Evaluation Consensus Averages

Brittney Farr, Senior Director of Engagement and Administration provided the presentation highlighting the following:

- Background
- Evaluation and Selection Process
- Next Steps

In anticipation of the 88th Texas Legislative Session to begin in January 2023, the Request for Proposal for a new State Legislative Consultant was released on March 8, 2022.



Therefore, it is the recommendation of staff to authorize the Interim CEO to execute a contract with Randy C. Cain, Attorney at Law and Burklund Consulting, LLC to provide State Legislative Consulting services to begin July 1, 2022.

Board discussion regarding amount of HillCo contract, impact on staff, and having a broader evaluation committee whereas the Board would have more involvement in the selection process.

Motion by Board Member Eads and a second by Vice-Chair Gilmore to continue this item until after the interviews and recommendations have been made from an Evaluation Committee consisting of Board Member Eads, Secretary Costa and staff. This motion was later withdrawn, and a second motion was made to reject staff's recommendation to award a contract for State Legislative Consulting Services and further continue the evaluation process to allow Board Representatives to interview the four (4) prospers and make a recommendation back to the Board and for the Evaluation Committee to consist of Chair Cesar Molina, Secretary Dianne Costa, Interim CEO Paul Cristina and Director of Engagement and Administration Brittney Farr. Motion passes 5-0.

3. Consider Approval of City of Denton Fiscal Year (FY) 2022 Transportation Reinvestment Program (TRiP) Call for Projects Grants

(packet pages 502-513)	
Action Item	
Presenter:	Tim Palermo, Planning and Data Analytics Manager
Backup Information:	Memo
-	Exhibit 1: Adopted TRiP Policy

Tim Palermo, Planning and Data Analytics Manager, presented to the Board highlighting the following:

- TRiP Transportation Reinvestment Program (Why TRiP?)
- TRiP Process
- Funding
- FY22 TRiP Member City Allocations with FY21 Program Rollover
- FY22 TRiP City of Denton Applications Recommended for Approval
- Mayhill Road Extension Phase 2
- SED-A Street Bundle
- SED-B Street Bundle
- UPRR Quite Zone Pedestrian Improvements
- Loop 288 Sidewalks
- Downtown Sidewalks
- A-train to UNT Bike Path Completion
- All-Way Crossing Construction

Motion by Vice-Chair Gilmore with a second by Secretary Costa to approve as presented. Motion passes 5-0.



4. Discuss GoZone Performance, Fare Structure Alternatives, Route Alternatives for Connect Fixed Route Service and Comprehensive Operations Analysis Public Feedback Summary

(packet page 514) Discussion Item

Presenter: Javier Trilla, AVP of Innovation and Information Technology Backup Information: Memo

Javier Trilla, AVP of Innovation and Information Technology and Steven David of Accenture provided the presentation to the Board highlighting the following:

- Overview
- Ridership and Service Hours by Month
- Utilization by Month
- Quality of Service by Month
- Increased Supply May/June (significantly improved service)
- GoZone Safety Performance
- Lewisville and Highland Village total hours and service costs
- Lewisville and Highland Village van hours
- Expanding Lewisville and Highland Village to encompass Lewisville City Limits increase population coverage.
- FY23 Ridership All Zones, Lewisville and Highland Village
- Service Design Approach
- Current Fare Schedule Review
- GoZone Ride Pass Structure Current
- Potential GoZone Ride Pass Structure Option 1, Option 2 and Other Future Considerations
- Fare Revenue Alternatives
- DCTA Connect Fare
- Connect Operating Costs Allocation Detail
- GoZone Weekday Demand Lewisville/Highland Village/Denton
- GoZone Origin/Destination Analysis Lewisville/Highland Village/Denton
- Alternative A : Productivity Parity between Denton Connect and GoZone
- Alternative B: 60% Productivity Factor
- Alternative C: 50% Productivity Factor
- Alternative C: Denton Connect has 50% Productivity Factor
- Alternative D: Reinvestment Option 1
- Alternative D: Reinvestment Option 2 (Routes 5 and 7 only)
- Alternative F: Reinvestment Option 2 with Extension of Routs 3 to Our Daily
 Bread
- Alternative G: Reinvestment Option 3 (Routes 6 and 7 only)
- Alternative Summary
- Potential Future Design Lewisville Alternatives Overview
- Potential Future Design Lewisville Option 21A, 22A, 22B



- Seat Unavailability and Active Vehicles by Hour of Day 1 and 2
- Lewisville GoZone Requests Reachable for Proposed Fixed Route Stops
- Seat Unavailability Lewisville
- Public Feedback Summary
- Survey Responses
- Public Involvement Snapshot
- Survey Response Word Cloud

Board discussion regarding plan of action to address multiple issues (i.e. language barriers of GoZone customer service, update on Mobility Services Manager candidate, quality improvement actions, seat unavailability and Estimated Time of Arrival (ETA) by zone and time of day data (data requested by board member for August 2022 Board Meeting), clarification of population counts – i.e. Castle Hills, clarification of new expanded zone, GoZone expanded coverage, 1-day pricing, how passes work from customer service viewpoint, not-for-profit tool for discounted rates, cost savings with elimination of fares, clarification of base fare and mileage over base, "cash" costs, the Board's interest in a free-fare analysis, revenue hours for GoZone, inclusion of Our Daily Bread across all alternative options, seat unavailability, UNT semester/schedules, coding comments as opposed to "word cloud", flat fares (no coins), and costs between modes.

No Board action required at this time.

5. Discuss Marketing and Communications Business Engagement, Ridership Campaign, Public Information Officer Coordination Initiative, and Strategic Communications Assessment

(packet page 515)

Discussion Item	
Presenter:	Paul Cristina, Interim CEO
Backup Information:	Memo

Paul Cristina, Interim CEO, presented the report highlighting the following:

- Business Engagement
- Ridership Campaign: High Gas Prices Dump the Pump
- Public Information Office Committee (City of Denton, City of Highland Village, City of Lewisville and Denton County representatives)
- Strategic Marketing and Communications Assessment (Minerva)

No Board action required at this time.



6. Discuss Interim Chief Financial Officer (CFO) Observations and Recommendations on DCTA Financial Management Policies and Practices (packet page N/A)

Discussion Item Presenter:

David Leininger, Interim CFO

David Leininger, Interim CFO, presented highlighted the following:

- Observations and Recommendations
 - ✓ Organization and staffing within the Finance Team warrants reconsideration once Controller position is filled and a decision is made regarding replacement of the existing SunGard ERP software.
 - Manual processes The use of several Excel spreadsheets utilizes considerable staff time maintaining.
 - ✓ Anticipate additional opportunities to transition authorized Finance positions to Service Delivery/Operations functions once Controller position is filled (i.e. Finance Assistant to Director and Safety & Compliance
 - ✓ Fare policies, fare collection and ridership measurement practices warrant review.
 - ✓ Innovative technology solutions.
 - ✓ Financial Budgeting and Long-Term Financial Planning

No Board action required at this time.

7. Update on Transformation Initiative, Options for Enterprise Resource Planning (ERP) Initiative, and Temporary and Augmented Staff Status and Budget

(packet page 516)

Backup Information:

Discussion Item Presenter:

Paul Cristina, Interim CEO Chris Newport, Accenture Memo

Paul Cristina, Interim CEO, presented the reporting highlighting the following:

- April Interim Staffing Timeline and Recommendations
- Transformation Initiative Background
- Transformation Initiative Previously Prioritized Project Set
- Summary Roadmap Initiative Status
- Enterprise Resource Planning (ERP) Implementation Options
- ERP Alterative Selection: Actions To Date
- ERP Alterative Selection: Implementation Readiness
- Temporary and Augmented Staff Status and Budget Utilization
- April Boad Approval and Budget Estimates, Budget Impacts and Financial Plan Estimates
- Integrated Operations Timeline



- Integrated DCTA Finance, HR Organization and Staffing Update
- Interim Staffing Support: Spend to Plan Status Update •

No Board action required at this time

8. Discuss Local and Regional Transportation Updates and Legislative Issues (packet page N/A)

Discussion Item

Board Secretary Costa discussed updates from the Regional Transportation Council.

INFORMATIONAL REPORTS

1. Monthly Financial Reports (packet pages 517-521) Backup Information: Memo 1: Monthly Sales Tax Receipts Exhibit 1: FY22 Monthly Sales Tax Report Memo 2: Budget Information

2. Monthly Ridership Reports

(packet pages 522-529) Backup Information:

Memo Exhibit 1: Ridership by Mode – May 2022 Exhibit 2: A-train Year-Over-Year Ridership Comparison Exhibit 3: Connect and GoZone Ridership by Month and Year Exhibit 4: Fixed-Route Ridership – May 2022 Exhibit 5: Connect Ridership Year-Over-Year by Month Exhibit 6: UNT Ridership Year-Over-Year by Month

3. Request for Bids (RFB) 22-14 Remanufactured Transmissions and Engines for Buses

(packet page 530) Backup Information:

Memo

4. Denton County Sheriff's Office Interlocal Agreement for Law Enforcement Services

(packet page 531) Backup Information: Memo

No Board action required at this time.



FUTURE AGENDA ITEMS AND BOARD MEMBER REQUESTS

Staff will discuss proposed future agenda items. Board members may request an informational item or action item to be added to the next Board meeting agenda.

No Board Member requests at time.

REPORT ON ITEMS OF COMMUNITY INTEREST *None at this time.*

CONVENE EXECUTIVE SESSION

The Board may convene the Regular Board Meeting into Closed Executive Session for the following:

The Board of Directors will convene into Closed Executive Session pursuant to Section 551.074 of the Texas Government Code, Personnel Matters, to deliberate the employment and duties of the Chief Executive Officer.

The Board of Directors convened into Executive Session at 1:43pm.

RECONVENE OPEN SESSION

The Board of Directors reconvened into Open Regular Session at 2:09pm with no action taken.

ADJOURN

Motion by Secretary Costa and a second by Board Member Maguire to adjourn the meeting at 3:06pm. Motion passes unanimously.

Cesar Molina, Board Chair

Dianne Costa, Board Secretary



Board of Directors Memo

August 25, 2022

SUBJECT: Conduct a Public Hearing of the Proposed FY 2023 Operating & Capital Budget

Recommendation

This item is presented for informational purposes only. After presentation of the proposed budget and discussion by the Board, the Board will hold a public hearing to receive public input on the proposed budget.

Background

The Texas Transportation Code, Chapter 460 requires the preparation of an annual budget for DCTA. Staff has prepared a balanced budget, where current year operating expenses and capital expenditures do not exceed current year revenues and undesignated fund balance/reserves.

The budget is submitted today to the Board of Directors, in accordance with requirements under Chapter 460 of the Texas Transportation Code and DCTA Board policy and procedures, for Board review and comment as well as citizen input. Notice of the public hearing was published in the Denton Record Chronicle on August 15th, 2022.

Previous Board Activity & Action

The proposed FY 2023 budget was presented and discussed with the Board at the Budget Workshop on June 16th and an update was presented at the July Board meeting as well. Once information from both the Board and the public has been received, the FY 2023 Budget will be presented for final review and adoption by the Board at the Board meeting scheduled for September 22, 2022.

Identified Need

No action is required at this time.

Financial Impact

The FY 2023 operating budget includes total revenues of \$70.7 million, expenses of \$59.3 million, and capital outlay and major maintenance of \$34.9 million.

Exhibits

The proposed budget contains revenue and expense assumptions for FY 2023, which include capital expenditures. Included as agenda back-up are the following exhibits:

Exhibit 1: Long Range Financial Plan

Exhibit 2: Change in Net Position - Combined

Exhibit 3: Change in Net Position by Function

Exhibit 4: Revenue Detail

Exhibit 5: Grants Detail

Exhibit 6: Capital Improvement & Major Maintenance Plan

Exhibit 7: Budget Contingency Plan



Submitted By: _

Amanda Riddle Senior Manager of Budget

Final Review:

Paul Cristina Interim Chief Executive Officer

DENTON COUNTY TRANSPORTATION AUTHORITY FY23 Proposed Budget Long Range Financial Plan

							0 0											
	Audited	Adopted	Working	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	D/2021 D/2024
Beginning Fund Balance:	2021* <i>\$ 51,474,366</i>	FY2022 \$ 59,286,617	FY2022'	FY2023	FY2024 <i>75,880,992 \$</i>	FY2025 66,819,556	FY2026 \$ 65,206,573	FY2027	FY2028 \$ 74,368,042	FY2029 \$ 77,196,952 \$	FY2030 79,693,621 \$	FY2031 81,693,219 \$	FY2032 82,602,982 \$	FY2033 83,220,164 \$	FY2034 <i>85,773,580 \$</i>	FY2035 <i>87,024,190 S</i>	FY2036 <i>87,854,433</i>	FY2021-FY2036 \$ 51,474,366
	<i>\$</i> 51, 17 1,500	ç <i>37,200,017</i>	ç , 0, 12 <i>,,</i> ,22 ç	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	00,017,550	ç 03,200,373	<i>, ,,,,,,,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i>, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</i>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	01,075,217 Ş	02,002,702 \$	00,220,101 9	00,779,000 0	<i>01,021,170 Q</i>	, 07,031,133	<i>ç 31, 17 1,300</i>
	3,189,064	4,242,754	4,423,048	5,330,603	5,504,021	5,633,259	5,777,328	6,001,471	6,155,868	6,195,345	6,329,153	6,372,000	6,412,704	6,556,958	6,600,722	6,646,150	6,839,069	93,966,764
Bus Operating Revenue Rail Operating Revenue	282,291	4,242,754 262,917	4,423,048 262,917	295,805	313,701	316,838	320,006	339,366	342,760	346,188	367,132	370,803	374,511	0,550,950 397,169	401,141	405,150	429,664	5,565,445
Misc. Revenue	502,553		-	368,538	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	359,900	5,549,791
NON-OPERATING REVENUES																		
Sales Tax Revenue	35,332,154	32,088,804	38,121,812	39,646,685	41,232,552	42,469,529	43,743,615	45,055,923	46,407,601	47,799,829	49,233,824	50,710,839	52,232,164	53,799,129	55,413,103	57,075,496	58,787,760	757,062,014
Operating Grants Investment Income	19,633,941 31,178	21,781,841 12,000	21,864,250 12,000	13,042,809 6,000	11,021,042 75,881	11,021,042 66,820	11,021,042 65,207	8,202,429 70,767	8,202,429 74,368	8,202,429 77,197	8,202,429 79,694	8,202,429 81,693	8,202,429 82,603	8,202,429 83,220	8,202,429 85,774	8,202,429 87,024	8,202,429 87,854	169,628,414 1,067,279
TOTAL REVENUES	58,971,181	58,388,316	64,684,027	58,690,440	58,507,097	59,867,387	61,287,098	60,029,857	61,542,926	62,980,888	64,572,131	66,097,664	67,664,311	69,398,805	71,063,067	72,776,151	74,706,677	1,032,839,707
OPERATING EXPENSES																		
Bus Operating Expense	10,039,787	16,136,775	19,463,741	22,802,223	23,440,883	24,061,425	24,945,934	26,077,152	27,159,602	28,111,767	29,341,556	30,263,421	31,410,750	32,631,657	33,714,412	35,256,033	36,518,850	435,239,192
Rail Operating Expense	13,530,078	15,149,321	15,059,322	16,511,002	16,191,314	16,647,436	17,139,531	17,627,946	18,147,475	18,674,802	19,226,929	19,788,825	20,361,054	20,963,831	21,572,771	22,202,284	22,853,049	296,497,648
G&A Operating Expense	5,896,514	6,760,429	7,844,029	8,629,600	7,795,540	7,706,088	7,947,731	8,199,586	8,462,239	8,736,314	9,022,483	9,321,464	9,634,023	9,960,986	10,303,233	10,661,711	11,037,434	141,158,976
TOTAL OPERATING EXPENSES	29,466,379	38,046,525	42,367,092	47,942,825	47,427,737	48,414,948	50,033,196	51,904,684	53,769,316	55,522,883	57,590,968	59,373,709	61,405,827	63,556,474	65,590,416	68,120,028	70,409,333	872,895,816
	29,504,801	20,341,791	22,316,935	10,747,614	11,079,360	11,452,439	11,253,902	8,125,172	7,773,610	7,458,004	6,981,163	6,723,955	6,258,485	5,842,331	5,472,651	4,656,123	4,297,344	159,943,891
CAPITAL OUTLAY & MAJOR MAINTENANCE																		
Bus Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fleet Replacement	1,053,712	-	-	45,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	16,698,712
Professional Services / Technology Improvements	-	496,000	196,000	3,120,803	350,000	80,000	-	45,000	125,000	350,000	80,000	-	45,000	125,000	350,000	80,000	-	4,946,803
Transit Safety Improvements	10,095	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,095
Hike & Bike Trails	(18,151)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(18,151)
Major Maintenance Items - Rail	-	1,836,442	2,257,514	2,000,000	2,034,860	2,897,164	3,327,187	2,109,209	2,450,921	2,244,169	2,531,313	3,446,188	3,130,859	2,783,914	3,492,042	3,365,880	2,879,918	40,951,139
Major Maintenance Items - Bus Positive Train Control	- 109,080	179,530 5,448,820	- 397,575	179,530 1,755,546	264,203 3,396,274	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,843,733 5,658,475
Infrastructure Acquisition - Old Town	11,745	3,440,020		634,981	5,570,274	_	-	_	_	_	_	_	_	_	_	_	_	646,726
Brownfield Remediation	-	20,000	53,552	35,000	_	_	_	_	_	-	_	_	-	_	-	-	_	88,552
Joint Rail Operations Facility (JROF)	-	20,000	549,953	5,928,263	5,571,696	_	_	_	_	-	_	_	-	_	-	-	_	12,049,912
Transportation Reinvestment Program (TRiP)	-	7,119,429	7,712,337	21,226,221	9,068,483	7,721,447	-	-	-	-	-	-	-	-	-	-	-	45,728,488
		,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,0,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,												13,7 20, 100
TOTAL CAPITAL OUTLAY & MAJOR MAINTENANCE	1,166,481	15,100,221	11,166,930	34,925,344	21,885,517	12,098,612	4,727,187	3,554,209	3,975,921	3,994,169	4,011,313	4,846,188	4,575,859	4,308,914	5,242,042	4,845,880	4,279,918	129,604,484
TOTAL CAPITAL, MAINTENANCE AND OPERATING EXPENSES	30,632,860	53,146,746	53,534,022	82,868,169	69,313,254	60,513,560	54,760,383	55,458,894	57,745,237	59,517,053	61,602,281	64,219,897	65,981,686	67,865,388	70,832,458	72,965,908	74,689,251	1,002,500,300
CAPITAL SOURCES																		
Proceeds from Debt Issuance	260,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	260,000
Capital Grants	1,409,423	4,609,056	318,060	2,166,079	3,737,019	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	19,870,581
Capital Grants - Old Town	-	-	-	634,981	-	-	-	-	-	-	-	-	-	-	-	-	-	634,981
Capital Reimbursement - DART JROF	-	-	2,794,840	9,255,072	-	-	-	-	-	-	-	-	-	-	-	-	-	12,049,912
TOTAL CAPITAL SOURCES	1,669,423	4,609,056	3,112,900	12,056,132	3,737,019	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	32,815,474
DEBT SERVICE																		
2009 Series Refunding Bonds	90,475	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90,475
2011 Series Contractual Obligations	1,094,789	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,094,789
2020 Series Refunding Bonds	1,794,775	1,712,800	1,712,800	986,278	967,467	948,755	930,142	916,628	898,163	874,798	861,581	833,413	2,085,444	-	-	-	-	13,810,240
2021 Series Refunding Bonds	72,147	990,000	990,000	1,001,160	1,024,832	1,038,056	1,055,960	1,073,480	1,090,616	1,112,368	1,128,672	1,154,592	-	-	-	-	-	10,741,883
TOTAL DEBT SERVICE	3,052,187	2,702,800	2,702,800	1,987,438	1,992,299	1,986,811	1,986,102	1,990,108	1,988,779	1,987,166	1,990,253	1,988,005	2,085,444	-	-	-	-	25,737,388
Internal Debt Service Coverage:	9.67	7.53	8.26	5.41	5.56	5.76	5.67	4.08	3.91	3.75	3.51	3.38	3.00	N/A	N/A	N/A	N/A	
Outstanding Bond Principal as of September 30th	21,265,000	18,800,000	18,800,000	17,025,000	15,225,000	13,410,000	11,575,000	9,715,000	7,835,000	5,935,000	4,010,000	2,065,000	-	-	-	-	-	
	78,429,922	66,434,443	89,990,027	75,880,992	66,819,556	65,206,573	70,767,186	74,368,042	77,196,952	79,693,621	81,693,219	82,602,982	83,220,164	85,773,580	87.024.190	87.854,433	88.891.859	88,891,859
Less Required Fund Balance (O&M Reserve Policy)		9,511,631	10,591,773	11,985,706	11,856,934	12,103,737	12,508,299	12,976,171	13,442,329	13,880,721	14,397,742	14,843,427	15,351,457	15,889,119	16,397,604	17,030,007	17,602,333	
Less Sales Tax Stabilization Fund	<i>1,059,965</i>	9,511,651 962,664	1,143,654	1,189,401	11,838,934 1,236,977	12,103,737 1,274,086	12,308,299 1,312,308	12,976,171 1,351,678	1,392,228	1,433,995	14,397,742 1,477,015	14,843,427 1,521,325	1,566,965	1,613,974	1,662,393	1,712,265	17,602,555	
Less Fuel Stabilization Fund	450,000	286,189	299,822	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	249,329	
Less Capital/Infrastructure Fund	4,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
NET AVAILABLE FUND BALANCE	\$ 65,553,363	\$ 53,673,959	\$ 75 954 778	60,456,556 \$	51,476,316 \$	49,579,421	\$ 54,697,250	\$ 57,790,864	\$ 60,113,066	62,129,577 \$	63,569,133 \$	63,988,900 \$	64,052,413 \$	66,021,159 \$	66,714,864 \$	66,862,832 \$	67,276,564	
	2 03.333.303	J JJ,0/J,707	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, 00,400,000 Ş	51,470,510 \$	47,377,421	J-J-,077,230	J J/,/ JU,004	, 00,113,000 ;	, 02,127,5// Ş	00,007,000 \$	00,900,900 \$	04,052,415 \$	00,021,137 3	00,714,004 \$	00,002,032 \$	07,270,304	

(1) Working budget includes adjustments to sales tax, federal grants, & capital outlay that have not been adopted by the Board.

As of August 25, 2022

DENTON COUNTY TRANSPORTATION AUTHORITY

FY23 Proposed Budget

Change in Net Position - Combined Statement (DCTA & NTMC)

		0			(/				
		DCTA	DCTA	NTMC	NTMC			DCTA	NTMC	
		FY 2022	FY 2022	FY 2022	FY 2022	FY 2022	FY 2022	FY 2023	FY 2023	FY 2023
	FY 2021	Adopted	Working	Adopted	Working	Adopted	Working	Proposed	Proposed	Proposed
Description	Actuals	Budget	Budget ¹	Budget	Budget	Budget	Budget	Budget	Budget	Budget
OPERATING REVENUE										
Passenger Revenues (Bus Farebox)	\$ 265,879	\$ 116,994 \$	168,096 \$	- \$	- \$	116,994 \$	168,096	\$ 206,348 \$	- \$	206,348
Passenger Revenues (GoZone Farebox)	-	210,001	211,566	-	-	210,001	211,566	1,295,474	-	1,295,474
Passenger Revenues (Rail Farebox)	282,291	262,917	262,917	-	-	262,917	262,917	295,805	-	295,805
Contract Service Revenue	2,923,185	3,915,759	4,043,386	-	-	3,915,759	4,043,386	3,828,781	-	3,828,781
Total Operating Revenue	3,471,355	4,505,671	4,685,965	-	-	4,505,671	4,685,965	5,626,408	-	5,626,408
OPERATING EXPENSES										
Salary, Wages & Benefits	9,973,966	5,103,643	5,103,643	5,787,307	6,661,164	10,890,950	11,764,807	5,473,014	6,499,768	11,972,782
Outsourced Services & Charges	5,395,086	4,610,662	5,720,562	450,970	452,892	5,061,632	6,173,454	6,290,146	607,445	6,897,591
Materials & Supplies	1,087,452	2,650,094	2,780,594	1,936	1,936	2,652,030	2,782,530	3,363,038	1,936	3,364,974
Utilities	431,998	526,281	526,281	_	_	526,281	526,281	666,751	_	666,751
Insurance	1,822,821	1,635,812	1,706,052	65,842	89,337	1,701,654	1,795,389	1,750,482	95,592	1,846,074
Transportation Reinvestment	29,798	-	-		-	.,	-	-	-	-
Purchased Transportation Services	10,302,946	16,680,162	18,790,814	-	-	16,680,162	18,790,814	22,584,376	-	22,584,376
Employee Development	97,423	235,385	235,385	58,660	58,660	294,045	294,045	310,565	53,260	363,825
Leases & Rentals	224,890	139,772	139,772	-	-	139,772	139,772	146,452	-	146,452
Depreciation	9,956,638	10,899,464	11,349,464	-	-	10,899,464	11,349,464	11,211,908	-	11,211,908
· · · · · · · · · · · · · · · · · · ·										
Total Operating Expenses	39,323,017	42,481,275	46,352,567	6,364,715	7,263,989	48,845,990	53,616,556	51,796,732	7,258,001	59,054,733
Operating Income / (Loss)	(35,851,662)	(37,975,604)	(41,666,602)	(6,364,715)	(7,263,989)	(44,340,319)	(48,930,591)	(46,170,324)	(7,258,001)	(53,428,325)
NON-OPERATING REVENUE / (EXPENSE)										
Investment Income	31,178	12,000	12,000	-	-	12,000	12,000	6,000	-	6,000
Lease Income	-	-	-	-	-	-	-	368,538	-	368,538
Misc. Revenues	502,553	-	2,794,840	-	-	-	2,794,840	9,255,072	-	9,255,072
Sales Tax Revenue	35,332,154	32,088,804	38,121,812	-	-	32,088,804	38,121,812	39,646,685	-	39,646,685
Federal Grants & Reimbursements	20,969,469	26,390,897	22,182,310	-	-	26,390,897	22,182,310	15,843,869	-	15,843,869
State Grants & Reimbursements	73,895	-	-	-	-	-	-	-	-	-
Long Term Debt Interest/Expense	(697,187)	(237,800)	(237,800)	-	-	(237,800)	(237,800)	(212,640)	-	(212,640)
Total Non-Operating Revenue ∕ (Expense)	56,212,062	58,253,901	62,873,162	-	-	58,253,901	62,873,162	64,907,524	-	64,907,524
Income (Loss) Before Transfers	20,360,400	20,278,297	21,206,560	(6,364,715)	(7,263,989)	13,913,582	13,942,571	18,737,200	(7,258,001)	11,479,199
Transfers Out	(6,520,464)	(6 26 1 715)	(7 763 000)			(6 36 4 715)	17 762 0001			17 250 001
Transfers Out Transfers In	, ,	(6,364,715)	(7,263,989)	- 6,364,715	- 7,263,989	(6,364,715)	(7,263,989)	(7,258,001)	-	(7,258,001)
	6,520,464	(6,364,715)	(7,263,989)	6,364,715	7,263,989	6,364,715	7,263,989	(7,258,001)	7,258,001 7,258,001	7,258,001
Total Transfers		(0,504,715)	(7,205,909)	0,004,715	7,203,707			(7,238,001)	7,230,001	
CHANGE IN NET POSITION	\$ 20,360,400	\$ 13,913,582 \$	13,942,571 \$	- \$	- \$	13,913,582 \$	13,942,571	\$ 11,479,199 \$	- \$	11,479,199
Net Position - Beginning of Year:	\$ 337,218,981				\$	356,412,900 \$	356,412,900		\$	359,188,541
Net Position - End of Year:	\$ 357,579,381				\$	370,326,482 \$	370,355,471		\$	370,667,740
Transfer to Capital Projects	\$ (1,166,481)	\$ (15,100,221) \$	(11,166,930)		\$	(15,100,221) \$	(11,166,930)		\$	(34,925,344)
Net Position After Capital Project Transfer	\$ 356,412,900					355,226,261	359,188,541			335,742,396

(1) Working budget includes adjustments to sales tax, federal grants, & capital outlay that have not been adopted by the Board.

Regular Agenda 1, Exhibit 2

DENTON COUNTY TRANSPORTATION AUTHORITY FY23 Proposed Budget Change in Net Position by Function - Combined Statement (DCTA & NTMC)

(Depreciation Not Included)

	12 001000000	Not Included)			
		FY 2022	FY 2022	FY 2023	
	FY 2021	Adopted	Working	Proposed	\$ Increase
Description	Actuals	Budget	Budget ¹	Budget	(Decreas
OPERATING REVENUE					
Passenger Revenues (Bus Farebox)	\$ 265,787 \$	116,994 \$	168,096 \$	206,348	
Passenger Revenues (GoZone Farebox)		210,001	211,566	1,295,474	1,083,90
Passenger Revenues (Rail Farebox)	282,291	262,917	262,917	295,805	32,88
Contract Service Revenue	2,923,277	3,915,759	4,043,386	3,828,781	(214,60
Total Operating Revenue	3,471,355	4,505,671	4,685,965	5,626,408	940,44
GENERAL & ADMINISTRATIVE EXPENSES					
Salary, Wages & Benefits	3,265,302	3,842,511	3,842,511	4,040,075	197,56
Outsourced Services & Charges	2,274,345	2,436,018	3,470,918	3,973,908	502,99
Materials & Supplies	86,970	87,850	136,550	138,050	1,50
Utilities	25,915	42,710	42,710	44,210	1,50
Insurance	12,416	15,515	15,515	16,707	1,19
Transportation Reinvestment	29,798	-	-	-	
Purchased Transportation Services	-	-	-	-	
Employee Development	77,670	205,305	205,305	279,450	74,14
Leases & Rentals	124,100	130,520	130,520	137,200	6,68
Total G&A Operating Expenses	5,896,514	6,760,429	7,844,029	8,629,600	785,5
SUS OPERATIONS EXPENSES (Bus Admin, Fixed F	Route Access/Der	nand Response UN	T NTX)		
Salary, Wages & Benefits	6,423,550	6,441,844	7,315,701	7,260,719	(54,98
Outsourced Services & Charges	1,261,839	1,790,955	1,867,877	1,675,320	(192,5
Materials & Supplies	656,897	1,461,080	1,632,880	1,804,482	171,60
Utilities	143,151	199,183	199,183	223,297	24,1
Insurance	441,324	345,082	438,817	463,344	24,5
Purchased Transportation Services	-	-	-	-	21,3
Employee Development	18,074	75,685	75,685	69,360	(6,3
Leases & Rentals	99,177	6,852	6,852	6,852	(0,5
Total Bus Operations Expenses	9,044,012	10,320,681	11,536,995	11,503,374	(33,6
					·
AOBILITY SERVICES EXPENSES (Lyft, Taxi, GoZo	ne, MaaS)				
Salary, Wages & Benefits	-	-	-	-	22/70
Outsourced Services & Charges	521	-	-	226,704	226,70
Materials & Supplies Utilities	-	-	-	-	
Insurance	_	-		_	
Purchased Transportation Services	995,253	5,816,095	7,926,747	11,072,145	3,145,39
Employee Development	775,255	5,610,095	7,920,747	11,072,143	5,145,53
Leases & Rentals	-	-	-	-	
Total Mobility Services Expenses	995,774	5,816,095	7,926,747	11,298,849	3,372,10
AIL OPERATIONS EXPENSES					
	205 114	(0) 505		(71,000	(5.2)
Salary, Wages & Benefits	285,114	606,595	606,595	671,988	65,3
Outsourced Services & Charges	1,858,381	834,659	834,659	1,021,659	187,00
Materials & Supplies	343,585	1,103,100	1,013,100	1,422,442	409,34
Utilities	262,932	284,388	284,388	399,244	114,8
Insurance	1,369,081	1,341,057	1,341,057	1,366,023	24,90
Purchased Transportation Services	9,307,693	10,864,067	10,864,067	11,512,231	648,10
Employee Development	1,679	13,055	13,055	15,015	1,96
Leases & Rentals Total Rail Operations Expenses	1,613 13,430,078	2,400 15,049,321	2,400 14,959,321	2,400 16,411,002	1,451,6
Total Operating Expenses	29,366,379	37,946,526	42,267,092	47,842,825	5,575,7
Operating Income / (Loss)	(25,895,024)	(33,440,855)	(37,581,127)	(42,216,417)	(4,635,29
NON-OPERATING REVENUE ∕ (EXPENSE)					
Investment Income	31,178	12,000	12,000	6,000	(6,00
Lease Income	-	-	-	368,538	368,5
Misc. Revenues	502,553	-	2,794,840	9,255,072	6,460,2
Sales Tax Revenue	35,332,154	32,088,804	38,121,812	39,646,685	1,524,8
Federal Grants & Reimbursements	20,969,469	26,390,897	22,182,310	15,843,869	(6,338,4
State Grants & Reimbursements	73,895	-	-	-	
Long Term Debt Interest/Expense	(697,187)	(237,800)	(237,800)	(212,640)	25,16
Total Non-Operating Revenue / (Expense)	56,212,062	58,253,901	62,873,162	64,907,524	2,034,3
Income (Loss) Before Transfers	30,317,038	24,813,046	25,292,035	22,691,107	(2,600,9
Transfers Out	(6,520,464)	(6,364,715)	(7,263,989)	(7,258,001)	5,98
	, ,	()	. ,	. ,	5,98 (5,98
Transfers In	6,520,464	6,364,715	7,263,989	7,258,001	(5,98
Lotal Transfers					
Total Transfers					

(1) Working budget includes adjustments to sales tax, federal grants, & capital outlay that have not been adopted by the Board.

DENTON COUNTY TRANSPORTATION AUTHORITY FY23 Proposed Budget

Change in Net Position by Function - Combined Statement (DCTA & NTMC)

Description	FY 2021 Actuals	FY 2022 Adopted Budget	Working Budget ¹	FY 2023 Proposed Budget	\$ Increase (Decrea
PERATING REVENUE					
Passenger Revenues (Bus Farebox)	\$ 265,787 \$	116,994 \$	168,096 \$	206,348	\$ 38,2
Passenger Revenues (GoZone Farebox)		210,001	211,566	1,295,474	1,083,90
Passenger Revenues (Rail Farebox)	282,291	262,917	262,917	295,805	32,8
Contract Service Revenue	2,923,277	3,915,759	4,043,386	3,828,781	(214,6
Total Operating Revenue	3,471,355	4,505,671	4,685,965	5,626,408	940,4
ENERAL & ADMINISTRATIVE EXPENSES					
Salary, Wages & Benefits	3,265,302	3,842,511	3,842,511	4,040,075	197,5
Outsourced Services & Charges	2,274,345	2,436,018	3,470,918	3,973,908	502,9
Materials & Supplies	86,970	87,850	136,550	138,050	1,5
Utilities	25,915	42,710	42,710	44,210	1,5
Insurance	12,416	15,515	15,515	16,707	1,1
Transportation Reinvestment	29,798	-	-	-	
Purchased Transportation Services Employee Development	77,670	205,305	205,305	279,450	74,
Leases & Rentals	124,100	130,520	130,520	137,200	6,6
Depreciation	66,626	66,626	66,626		(66,6
Total G&A Operating Expenses	5,963,140	6,827,055	7,910,655	8,629,600	718,9
	Pouto Access (Dom	and Bosponso LINI			
JS OPERATIONS EXPENSES (Bus Admin, Fixed Salary, Wages & Benefits	6,423,550	6,441,844	7,315,701	7,260,719	(F.4 C
Outsourced Services & Charges	1,261,839	1,790,955	1,867,877	1,675,320	(54,9 (192,5
Materials & Supplies	656,897	1,461,080	1,632,880	1,804,482	171,6
Utilities	143,151	199,183	199,183	223,297	24,
Insurance	441,324	345,082	438,817	463,344	24,5
Purchased Transportation Services	-	-	-	-	21,5
Employee Development	18,074	75,685	75,685	69,360	(6,3
Leases & Rentals	99,177	6,852	6,852	6,852	
Depreciation	1,241,913	1,329,404	1,329,404	1,275,250	(54,
Total Bus Operations Expenses	10,285,925	11,650,085	12,866,399	12,778,624	(87,7
OBILITY SERVICES EXPENSES (Lyft, Taxi, GoZ	one, MaaS)				
Salary, Wages & Benefits	-	-	-	-	
Outsourced Services & Charges	521	-	-	226,704	226,7
Materials & Supplies	-	-	-	-	
Utilities	-	-	-	-	
Insurance	-	-	-	-	
Purchased Transportation Services	995,253	5,816,095	7,926,747	11,072,145	3,145,3
Employee Development	-	-	-	-	
Leases & Rentals	-	-	-	-	
Depreciation Total Mobility Services Expenses	995,774	- 5,816,095	7,926,747	11,298,849	3,372,1
· · ·				,,	<i>с,с:_</i> ,
AIL OPERATIONS EXPENSES	285 114	606 595	606 595	671 988	65.3
Salary, Wages & Benefits	285,114	606,595	606,595 834,659	671,988	
Salary, Wages & Benefits Outsourced Services & Charges	1,858,381	834,659	834,659	1,021,659	187,0
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies	1,858,381 343,585	834,659 1,103,100	834,659 1,013,100	1,021,659 1,422,442	187,0 409,3
Salary, Wages & Benefits Outsourced Services & Charges	1,858,381 343,585 262,932	834,659 1,103,100 284,388	834,659 1,013,100 284,388	1,021,659 1,422,442 399,244	187,0 409,3 114,8
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance	1,858,381 343,585 262,932 1,369,081	834,659 1,103,100 284,388 1,341,057	834,659 1,013,100 284,388 1,341,057	1,021,659 1,422,442 399,244 1,366,023	187,0 409,3 114,8 24,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities	1,858,381 343,585 262,932	834,659 1,103,100 284,388	834,659 1,013,100 284,388	1,021,659 1,422,442 399,244	187,0 409,3 114,8 24,9 648,7
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services	1,858,381 343,585 262,932 1,369,081 9,307,693	834,659 1,103,100 284,388 1,341,057 10,864,067	834,659 1,013,100 284,388 1,341,057 10,864,067	1,021,659 1,422,442 399,244 1,366,023 11,512,231	187,C 409, 114,8 24,9 648,
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015	187,0 409,; 114,8 24,9 648, 1,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400	187,0 409,3 114,8 24,9 648, 1,9 (16,7
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438,
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss)	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438,
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE)	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662)	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319)	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591)	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325)	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325)	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 -	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319)	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 -	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - -	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - - 32,088,804	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685	187,0 409,3 114,8 24,9 648,7 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - -	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072	187,0 409,3 114,8 24,9 648,7 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - - 32,088,804	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,2 1,524,8 (6,338,7
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 -	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 -	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,7 1,524,8 (6,338,- (6,338,- 25,1
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187)	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800)	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800)	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640)	65,3 187,0 409,3 114,8 24,9 648,1 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,5 6,460,2 1,524,8 (6,338,4 25,1 2,034,3 (2,463,3 (2,463,3
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense <u>Total Non-Operating Revenue / (Expense)</u> Income (Loss) Before Transfers	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8 (6,338, 25,1 2,034,3 (2,463,3
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense <u>Total Non-Operating Revenue / (Expense)</u>	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,2 1,524,8 (6,338, 25,7 2,034,3
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense <u>Total Non-Operating Revenue / (Expense)</u> Income (Loss) Before Transfers Transfers Out	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400 (6,520,464)	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582 (6,364,715)	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571 (7,263,989)	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 63,428,325) 64,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199 (7,258,001)	187,0 409,3 114,8 24,9 648,7 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8 (6,338,7 (2,034,3 2,034,3 5,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses <u>Total Operating Expenses</u> Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense <u>Total Non-Operating Revenue / (Expense)</u> Income (Loss) Before Transfers Transfers Out Transfers In	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400 (6,520,464)	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582 (6,364,715)	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571 (7,263,989)	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 63,428,325) 64,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199 (7,258,001)	187,0 409,3 114,8 24,9 648,7 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8 (6,338,7 (2,034,3 2,034,3 5,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense Total Non-Operating Revenue / (Expense) Income (Loss) Before Transfers Transfers Out Transfers In Total Transfers	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400 (6,520,464) 6,520,464	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582 (6,364,715) 6,364,715 6,364,715 2,3913,582 (13,913,582 (13	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571 (7,263,989) 7,263,989 - 13,942,571 \$	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199 (7,258,001) 7,258,001 7,258,001	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8 (6,338,- 25,1 2,034,3 (2,463,3 5,9 (5,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest / Expense Total Non-Operating Revenue / (Expense) Income (Loss) Before Transfers Transfers Out Transfers In Total Transfers CHANGE IN NET POSITION Net Position - Beginning of Year:	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,679 1,679 1,679 1,679 1,679 39,323,017 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400 (6,520,464) 6,520,464	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,9900 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582 (6,364,715) 6,364,715 - 13,913,582 (13,913,582 \$ 356,412,900 \$	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571 (7,263,989) 7,263,989 7,263,989 356,412,900 \$	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) (53,428,325) (53,428,325) 64,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199 (7,258,001) 7,258,001 7,258,001 7,258,001	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,7 1,524,8 (6,338,- 25,7 2,034,3 (2,463,3 5,9 (5,9
Salary, Wages & Benefits Outsourced Services & Charges Materials & Supplies Utilities Insurance Purchased Transportation Services Employee Development Leases & Rentals Depreciation Total Rail Operations Expenses Total Operating Expenses Operating Income / (Loss) ON-OPERATING REVENUE / (EXPENSE) Investment Income Lease Income Misc. Revenues Sales Tax Revenue Federal Grants & Reimbursements State Grants & Reimbursements Long Term Debt Interest/Expense Total Non-Operating Revenue / (Expense) Income (Loss) Before Transfers Transfers Out Transfers In Total Transfers	1,858,381 343,585 262,932 1,369,081 9,307,693 1,679 1,613 8,648,099 22,078,177 39,323,017 (35,851,662) 31,178 - 502,553 35,332,154 20,969,469 73,895 (697,187) 56,212,062 20,360,400 (6,520,464) 6,520,464	834,659 1,103,100 284,388 1,341,057 10,864,067 13,055 2,400 9,503,434 24,552,755 48,845,990 (44,340,319) 12,000 - 32,088,804 26,390,897 - (237,800) 58,253,901 13,913,582 (6,364,715) 6,364,715 6,364,715 2,3913,582 (13,913,582 (13	834,659 1,013,100 284,388 1,341,057 10,864,067 13,055 2,400 9,953,434 24,912,755 53,616,556 (48,930,591) 12,000 - 2,794,840 38,121,812 22,182,310 - (237,800) 62,873,162 13,942,571 (7,263,989) 7,263,989 - 13,942,571 \$	1,021,659 1,422,442 399,244 1,366,023 11,512,231 15,015 2,400 9,936,658 26,347,660 59,054,733 (53,428,325) 6,000 368,538 9,255,072 39,646,685 15,843,869 - (212,640) 64,907,524 11,479,199 (7,258,001) 7,258,001 7,258,001	187,0 409,3 114,8 24,9 648, 1,9 (16,7 1,434,9 5,438, (4,497,7 (6,0 368,9 6,460,3 1,524,8 (6,338,- 25,1 2,034,3 (2,463,3 5,9 (5,9

(1) Working budget includes adjustments to sales tax, federal grants, & capital outlay that have not been adopted by the Board.

DENTON COUNTY TRANSPORTATION AUTHORITY FY23 Proposed Budget

Revenue [Detail
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		Bus Ope	rations					
			FY 2022		FY 2022	FY 202	3	
		FY 2021	Adopted		Working	Propose	d	\$ Increase
		Actual	Budget		Budget ¹	Budge	t	(Decreas
BUS OPERATIONS REVENUES								
Connect Fixed Route	\$	208,034	\$ 69,335	\$	120,437	\$ 127,597	′\$	7,16
Access		42,723	37,315		37,315	66,575	>	29,26
UNT		2,132,517	2,892,979		2,892,979	2,828,089)	(64,89
UNT Fuel (Direct Pass Thru)		167,763	355,660		355,660	472,409	2	116,74
UNT Connect Fixed Route		28,583	-		-	49,000)	49,00
Frisco Demand Response		7,275	9,376		9,376	9,929)	55
CCT Demand Response		1,264	562		562	-	-	(56
North Texas Xpress		3,222	406		406	2,247		1,84
Total Bus Operations Revenues	\$	2,591,382	\$ 3,365,633	\$	3,416,735	\$ 3,555,846	5\$	139,1
MOBILITY SERVICES REVENUES								
UNT Lyft								
Frisco Lyft/Taxi		166,984	349,917		311,567	327,782	2	16,21
CCT Taxi		295,752	108,653		108,653	-	-	(108,65
GoZone		3,361	210,001		211,566	1,295,474	ŀ	1,083,90
North Texas Xpress/Alliance Lyft		93,615	-		-		-	
Mobility as a Service (MaaS)		37,970	208,550		374,527	151,50	l	(223,02
Total Mobility Services Revenue	\$	597,682	\$ 877,121	\$	1,006,313	\$ 1,774,757	′\$	768,44
Total Bus Operations Revenue	Ś	3,189,064	\$ 4,242,754	\$	4,423,048	\$ 5,330,603	\$ \$	907,55
I otat bus operations nevenue	1	, ,						
		Rail Ope	erations					
			erations FY 2022		FY 2022	FY 202	3	
					FY 2022 Proposed	FY 202 Propose		\$ Increase
	,	Rail Ope	FY 2022				d	
	Ś	Rail Ope FY 2021 Actual	FY 2022 Adopted Budget	F	Proposed Revised Budget	Propose Budge	d t	(Decreas
Passenger Revenues (Rail Farebox)	\$	Rail Ope FY 2021 Actual 282,291	FY 2022 Adopted Budget \$ 262,917	F \$	Proposed Revised Budget 262,917	Propose Budge \$ 295,805	d t	(Decreas 32,88
	\$	Rail Ope FY 2021 Actual	FY 2022 Adopted Budget	F	Proposed Revised Budget	Propose Budge	d t	
Passenger Revenues (Rail Farebox)	\$	Rail Ope FY 2021 Actual 282,291 282,291	FY 2022 Adopted Budget \$ 262,917	F \$	Proposed Revised Budget 262,917	Propose Budge \$ 295,805	d t	(Decreas 32,88
Passenger Revenues (Rail Farebox)	\$	Rail Ope FY 2021 Actual 282,291 282,291	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue	F \$	Proposed Revised Budget 262,917 262,917	Propose Budge \$ 295,805 \$ 295,805	d :: 5 \$	(Decreas 32,88
Passenger Revenues (Rail Farebox)	\$	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue FY 2022	F \$	Proposed Revised Budget 262,917 262,917 FY 2022	Propose Budge \$ 295,805 \$ 295,805 FY 202	d : 5 \$ 5 \$	(Decreas 32,88 32,88
Passenger Revenues (Rail Farebox)	\$	Rail Ope FY 2021 Actual 282,291 282,291	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue	F \$ \$	Proposed Revised Budget 262,917 262,917	Propose Budge \$ 295,805 \$ 295,805	d t 5 \$ 5 \$	(Decreas 32,88 32,88 \$ Increase
Passenger Revenues (Rail Farebox) Total Rail Operations Revenue	\$ No	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati FY 2021 Actual	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue FY 2022 Adopted Budget	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed Revised Budget	Propose Budge \$ 295,805 \$ 295,805 FY 202 Propose Budge	d t 5 \$ 5 \$ 3 d	(Decreas 32,88 32,88 \$ Increase (Decreas
Passenger Revenues (Rail Farebox) Total Rail Operations Revenue	\$	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue FY 2022 Adopted Budget	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed	Propose Budge \$ 295,805 \$ 295,805 \$ 295,805 FY 202 Propose Budge \$ 6,000	d t 5 \$ 5 \$ 3 d t t	(Decreas 32,88 32,88 \$ Increase (Decreas (6,00
Passenger Revenues (Rail Farebox) Fotal Rail Operations Revenue	\$ No	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati FY 2021 Actual 31,178	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 ng Revenue FY 2022 Adopted Budget	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed Revised Budget 12,000	Propose Budge \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ 295,805 \$ Propose \$ 6,000 368,538 368,538	d tt 5 \$ 5 \$ 3 d tt 3	(Decreas 32,88 32,88 \$ Increase (Decreas (6,00 368,53
Passenger Revenues (Rail Farebox) Fotal Rail Operations Revenue	\$ No	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati FY 2021 Actual 31,178 - 502,553	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 \$ 262,917 ng Revenue FY 2022 Adopted Budget \$ 12,000 -	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed Revised Budget 12,000 - 2,794,840	 Propose Budge 295,805 295,805 295,805 295,805 295,805 295,805 295,805 368,538 9,255,072 	d tt 5 \$ 5 \$ 3 d tt 2	(Decreas 32,88 32,88 \$ Increase (Decreas (6,00 368,53 6,460,23
Passenger Revenues (Rail Farebox) Total Rail Operations Revenue Investment Income Lease Income Misc. Revenues Sales Tax Revenue	Ş No Ş	Rail Ope FY 2021 Actual 282,291 282,291 0n-Operati FY 2021 Actual 31,178 - 502,553 35,332,154	FY 2022 Adopted Budget \$262,917 \$262,917 \$262,917 rg Revenue FY 2022 Adopted Budget \$12,000 - 32,088,804	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed Revised Budget 12,000 - 2,794,840 38,121,812	 Propose Budge 295,805 295,805 295,805 295,805 295,805 295,805 395,600 39,646,685 	d 5 \$ 5 \$ 3 d t t	(Decreas 32,88 32,88 \$ Increase (Decreas (6,00 368,53 6,460,23 1,524,87
Passenger Revenues (Rail Farebox) Fotal Rail Operations Revenue	Ş No Ş	Rail Ope FY 2021 Actual 282,291 282,291 on-Operati FY 2021 Actual 31,178 - 502,553	FY 2022 Adopted Budget \$ 262,917 \$ 262,917 \$ 262,917 ng Revenue FY 2022 Adopted Budget \$ 12,000 -	F \$ \$	Proposed Revised Budget 262,917 262,917 FY 2022 Proposed Revised Budget 12,000 - 2,794,840	 Propose Budge 295,805 295,805 295,805 295,805 295,805 295,805 295,805 368,538 9,255,072 	d 5 \$ 5 \$ 3 d t t	(Decreas 32,88 32,88 \$ Increase (Decreas (6,00 368,53 6,460,23

(1) Working budget includes adjustments to sales tax, federal grants, & capital outlay that have not been adopted by the Board.

DENTON COUNTY TRANSPORTATION AUTHORITY

FY23 PROPOSED BUDGET

Grant Budget Detail

POSITIVE TRAIN CONTROL ENHANCEMENTS (PHASE 2-CRISI) 61406.2 69A36520401620CRSTX \$ 1,455,546 80% \$ 1,164,437 POSITIVE TRAIN CONTROL IMPLEMENTATION 61406.1 TX-95-X079-00 \$ 300,000 80% \$ 240,000 Anticipate available balance OLD TOWN INTERMODAL TRANSIT CENTER	
TX-95-X079-00\$300,00080%\$240,000Anticipate available balance	
OLD TOWN INTERMODAL TRANSIT CENTER	of \$300,546 for FY23 resulting in deobligation of \$60,546 at close of project.
TX-2020-119-00 \$ 634,981 100% \$ 634,981 Relocation expenses for sel	er (total available is \$677,500); Utilizing TDCs for 100% match; no local funds require
SWIFTLY TRANSIT PLATFORM FY17-FY22 5339 Funds (TBD) \$ 895,803 80% \$ 716,642 Funded by underutilized Sec	tion 5339 balances; Introduction of New Technology eligibility.
Safety Director Non-Revenue Vehicle \$ 45,000 100% \$ 45,000 TX-2020-123-00	
TOTAL CAPITAL GRANTS \$ 3,331,330 \$ 2,801,060	

OPERATING EXPENSES & ASSOCIATED GRANTS	GL OBJECT	С	FY 2023 PPERATING EXPENSE	FEDERAL REIMBURSEMENT PERCENTAGE	C	TOTAL FY 2023 DPERATING GRANTS	NOTES
<u>OPERATING ASSISTANCE</u> TX-2021-091-00 (FY20 5307 Funds) FY21 5307 Funds FY22 5307 Funds	40400	\$ \$ \$	6,323,234 5,118,856 -	50% 50% 50%	\$ \$ \$	3,161,617 2,559,428 -	Formula funding available for operating expenses from Via contract, Connect Fixed Route service (personnel and
<u>ADA OPERATING ASSISTANCE</u> TX-2021-091-00 (FY20 5307 funds) FY21 5307 Funds FY22 5307 Funds	40400	\$ \$	308,898 368,020	100% 100% 80%	\$ \$ \$	308,898 368,020 -	Formula funding available for ADA demand response service (Access); Utilizing TDCs for 100% match; no local fu
<u>VANPOOL</u> TX-2021-012-00 (FY19 Funds) NCTCOG Funding TBD	40400	\$ \$	73,714 573,074	100% 100%	\$ \$	73,714 573,074	DCTA covers a portion of the total vanpool expenses (35%) with the remaining 65% covered by the vanpool pass
BUS PREVENTIVE MAINTENANCE TX-2019-071-00 (FY18 5307 funds)	40400	\$	7,410	80%	\$	5,928	Formula funding available for bus preventive maintenance expenses from Via contract, maintenance department
NCTCOG Project Swap Funds		\$	200,000	100%	\$	200,000	Formula funding available for bus preventive maintenance expenses from Via contract, maintenance department funds required.
FY21 5307 Funds		\$	37,032	100%	\$	37,032	Formula funding available for bus preventive maintenance expenses from Via contract, maintenance department funds required.
FY22 5307 Funds		\$	1,328,516	80%	\$	1,062,813	Formula funding available for bus preventive maintenance expenses from Via contract, maintenance department
RAIL PREVENTIVE MAINTENANCE TX-2019-073-00 (FY17 5307 funds)	40400	\$	329,164	100%	\$	329,164	Formula funding available for rail preventive maintenance expenses from the RioGrande Pacific contract (car mil the DART contract (ticket vending machine, platform, and Trinity Mills restroom maintenance); Utilizing TDCs fo
RAIL PREVENTIVE MAINTENANCE (FIXED GUIDEWAY) FY21 5337 Funds	40400	\$	2,232,774	100%	Ş	2,232,774	Formula funding available for rail preventive maintenance expenses from the RioGrande Pacific contract (car mil
FY22 5337 Funds		\$	2,234,364	80%	\$	1,787,493	the DART contract (ticket vending machine, platform, and Trinity Mills restroom maintenance); Utilizing TDCs fo Formula funding available for rail preventive maintenance expenses from the RioGrande Pacific contract (car mil the DART contract (ticket vending machine, platform, and Trinity Mills restroom maintenance).
<u>TOD / KCS STUDY</u> TX-2021-052-00	40400	\$	428,568	80%	\$	342,854	Discretionary planning funds for Transit Oriented Development along the Kansas City Southern rail corridor.
TOTAL OPERATING GRANTS		\$	19,563,624		\$	13,042,809	

uired.

and insurance), bus support functions, and customer service.

l funds required.

passengers. Assumes 100% drawdown for DCTA's portion of expenses.

ent personnel and insurance, and parts.

ent personnel and insurance, and parts; Utilizing TDCs for 100% match; no local

ent personnel and insurance, and parts; Utilizing TDCs for 100% match; no local

ent personnel and insurance, and parts.

miles, facility maintenance, maintenance of way/signals/communications) and s for 100% match; no local funds required.

miles, facility maintenance, maintenance of way/signals/communications) and s for 100% match; no local funds required.

miles, facility maintenance, maintenance of way/signals/communications) and

DENTON COUNTY TRANSPORTATION AUTHORITY

FY23 Proposed Budget

Capital Improvement & Major Maintenance Plan

Project Name	Current Capital Projects	Proposed FY 2023 NEW Capital Projects	Project LTD thru FY 2021	FY 2022 Proposed Revised	Proposed FY 2023	Proposed FY 2024	Proposed FY 2025	Proposed FY 2026	Proposed FY 2027	Proposed FY 2028	Anticipated Project Total (Thru 2028)
LEET REPLACEMENT											
on-Revenue Vehicle (Safety Director)		45,000	-	-	45,000	-	-	-	-	-	45,000
FUTURE: Fleet Replacement		-	-	-	-	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
ROFESSIONAL SERVICES/TECHNOLOGY IMPROVEMENTS											
Bus OMF Network Video Recorder	26,000	-	-	26,000	-	-	-	-	-	-	26,000
Backup & DR Infrastructure Upgrades	45,000	-	-	45,000	-	-	-	-	45,000	-	90,000
DDTC Rail Fiber Extension	125,000	-	-	125,000	-	-	-	-	-	-	125,000
Swiftly Transit Platform (CAD/AVL)		1,184,000	-	-	895,803						895,80
Multi-Facility Firewall Upgrade		60,000	-	-	60,000					60,000	120,000
AV Upgrade - DCTA Conference Room		65,000	-	-	65,000					65,000	130,000
ERP Implementation		2,100,000	-	-	2,100,000	-	-	-	-	-	2,100,000
FUTURE: Stadler Laptop Replacement		-	-	-	-	-	80,000	-	-	-	80,000
FUTURE: Server & Network Infrastructure		-	-	-	-	350,000	-	-	-	-	350,000
AJOR MAINTENANCE ITEMS											
Major Maintenance - Rail Canopy Repairs (FY21)	486,127	-	65,055	421,072	-	-	-	-	-	-	486,12
Major Maintenance - Rail (FY22)	1,836,442	-	-	1,836,442	-	-	-	-	-	-	1,836,44
Major Maintenance - Bus (FY22)	179,530	-	-	-	179,530	-	-	-	-	-	179,530
NEW: Major Maintenance - Rail (FY23)		2,000,000	-	-	2,000,000	-	-	-	-	-	2,000,000
FUTURE: Major Maintenance - Rail		-	-	-	-	2,034,860	2,897,164	3,327,187	2,109,209	2,450,921	12,819,34
FUTURE: Major Maintenance - Bus		-	-	-	-	264,203	200,000	200,000	200,000	200,000	1,064,20
OSITIVE TRAIN CONTROL											
Positive Train Control Implementation	16,720,141	-	16,022,566	397,575	300,000	-	-	-	-	-	16,720,14
Positive Train Control Enhancements (Phase 2)	5,000,000	-	148,180	-	1,455,546	3,396,274	-	-	-	-	5,000,000
IFRASTRUCTURE ACQUISITION	3,251,990	-	2,617,009	-	634,981	-	-	-	-	-	3,251,990
ROWNFIELD REMEDIATION	420,000	-	366,448	53,552	35,000	-	-	-	-	-	455,000
DINT RAIL OPERATIONS FACILITY (JROF)	2,794,840	9,255,072	-	549,953	5,928,263	5,571,696	-	-	-	-	12,049,912
RANSPORTATION REINVESTMENT PROGRAM (TRIP)											
TRiP Program Funding - FY21	7,742,134	-	29,798	7,712,337	-	-	-	-	-	-	7,742,134
TRiP Program Funding - FY22	9,833,005	-	-	-	9,833,005	-	-	-	-	-	9,833,00
NEW: TRiP Program Funding - FY23		11,393,216	-	-	11,393,216	-	-	-	-	-	11,393,216
FUTURE: TRIP Program Funding		-	-	-	-	9,079,508	7,730,830	-	-	-	16,810,338

DCTA Budget Contingency Plan Fiscal Year 2023

The fiscal year budget includes revenue streams based on historical trends and projections of future activity. The largest revenue stream is sales tax. A contingency plan is recommended should the budgeted increase in sales tax not materialize or, if there is a need for service enhancements not planned in the fiscal year budget and it is determined that sales tax revenue has increased sufficiently to support sustainable service.

Section I: Sales Tax Revenue Shortfall

The following precautionary actions will be initiated immediately if a sales tax revenue shortfall is anticipated:

Initial Precautionary Action

- Freeze all new hire positions and vacant positions except with necessity review by the Management Team.
- Identify any non-traditional revenue sources.
- Re-justify all planned capital outlay over \$10,000 to the Management Team prior to expenditures.
- Re-justify all vehicle replacement/purchase schedules to the Management Team.
- Re-justify all travel related expenditures to the Management Team.
- Re-justify expenditures related to the service and materials & supplies category including, but not limited to:
 - Technology
 - Professional Services
 - Consulting Fees

Initiate the following expenditure reductions and measures if a cumulative unanticipated shortfall in sales tax revenue is equal to:

2% Reduction (\$792,934)

- Realized savings will not be transferred between categories.
- Prohibit unbudgeted expenditures including supplies and maintenance accounts.
- The Management Team will be required to review, monitor and control planned expenditures greater than \$5,000.
- Supplemental appropriations will not be made from budgeted savings or unappropriated fund balance.
- All carry forward requests will be carefully reviewed and approved by Finance.
- Any overtime must be pre-approved by department heads.
- Determination made and plan developed regarding utilization of sales tax stabilization fund. Utilization of sales tax stabilization funds will require Board Approval prior to implementation.

3% Reduction (\$1,189,401)

- Freeze all travel and training requests except with necessity review by the Management Team.
- Reduce expenditures in operations and maintenance accounts in each functional area. Amount of reduction to be determined by Management Team.
- Freeze capital outlay except with necessity review by the Management Team.
- Indefinitely freeze all vacant positions except with necessity review by the Management Team.

4% Reduction (\$1,585,867)

- Will require Board policy decisions regarding service delivery and fund balance reserves.
- Re-evaluate any budgeted transfer to Capital Projects which is not a grant match requirement.
- The Management Team will review service level reductions, passenger fare increases, elimination of specific programs, and reduction in work force. This would require implementation of the Service Reduction Policy.
- Evaluate the 90-day Operating Fund Balance Reserve Policy and consider options for fund balance utilization or utilization of other reserve funds. Board action will be required for utilization of reserve funds.

Section II: Sales Tax Revenue Sustainable Increase

The following steps will be followed when it is determined that additional mid-year service level enhancements are necessary (above those already programmed in the annual budget) and sales tax revenue exceeds budget and prior year's actual for at least 4 consecutive months and a determination is made that sales tax revenue increase is sufficient to support sustainable service levels.

For planning purposes, recommended service level increases will be less than or equal to the available sales tax stabilization fund.

Increases in sales tax revenue may be utilized to fund:

- Direct service enhancements
- System support
- Capital Infrastructure and maintenance reserve

Recommended service levels enhancements will be evaluated and prioritized based on:

- System performance and
- Board adopted service standards and service plan

Service Level considerations are not limited to additional transit service hours but may include other agency or transit system support requirements.

Service Level enhancement decisions will follow annual Decision Cycle framework.

Prior to implementation and adoption by Board, additional service level enhancements will be incorporated into longrange financial plan to identify impact of current enhancement in future years.

Implementation of Service Level Enhancements will require Board action and revision of annual budget.

Section III: Federal Grant Funding Reduction

The following precautionary actions will be initiated immediately if a federal grant reduction is anticipated:

Capital Expenditures:

- Identify and evaluate other available funding sources
- Evaluate scaling back the scope of the project to the allocated funds, if feasible
- Freeze project pending review and discussion with Board of Directors

Operating Funds:

• Follow the Sales Tax Revenue Shortfall Procedure



August 28, 2022

SUBJECT: Presentation and Discussion of the Audit Plan for FY2022 Financial Statements

Recommendation

This item is for informational purposes only. No action is required.

Background

In March 2021, the Board approved the engagement of Plante & Moran, PLLC, as the external auditor. At the beginning of each year's audit, Plante & Moran will present a proposed audit plan and will invite the Board to share any additional information relevant to the audit.

Previous Board Activity & Action

• July 22, 2021, the FY2021 proposed audit plan was presented to the Board

Identified Need

DCTA is required by the Texas Transportation Code Chapter 460 to complete an annual audit of the affairs of the authority prepared by an independent certified public accountant. This also includes the performance of an annual single audit as well as agreed upon procedures required for DCTA's National Transit Database (NTD) reporting. This item provides the Board of Directors a summary of the auditor's responsibilities under professional standards, the planned scope and timing for the audit, and the potential risks identified as well as corresponding responses.

Financial Impact

There is no financial impact associated with this item

Exhibits

Exhibit 1: FY2022 Audit Planned Scope

Submitted Bv:

Leininger

David Leininger, Interim CFC

Approved By:

By: <u>Malla Marcente</u> Paul Cristina, Interim CEO



August 12, 2022

Board of Directors Denton County Transportation Authority 1955 Lakeway Drive Ste. 260 Lewisville, TX 75057

Dear Board of Directors:

We are in the process of planning for the audit of the financial statements of the Denton County Transportation Authority (the "Authority") for the year ended September 30, 2022. An important aspect of planning for the audit is communication with those who have responsibility for overseeing the strategic direction of the Authority and obligations related to the accountability of the Authority. At the Authority, these responsibilities and obligations are held by the Board of Directors, collectively and individually; therefore, it is important for us to communicate with each of you in your role as a member of the Board of Directors.

Our Responsibility Under Generally Accepted Auditing Standards

As stated in the signed contract addressed to the Authority and dated August 1, 2022, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

In accordance with Generally Accepted Government Auditing Standards (GAO Standards), we are required to communicate all noncompliance with provisions of laws, regulations, contracts, or grants that have a material effect on the financial statements that comes to our attention. GAO Standards also require that we report any instances of abuse identified during that audit that could be quantitatively or qualitatively material to the financial statements.

We may need to include an emphasis-of-matter paragraph in the Independent Auditor's Report informing users of the financial statements about the adoption of GASB Statement No. 87, *Leases*, if it has a significant impact. The Authority is still working through the analysis. If there is a significant impact, the proposed wording of the emphasis-of-matter paragraph follows:

As described in Note X to the basic financial statements, in 2022, the Authority adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*, which changes accounting and financial reporting for leases by governments. Our opinion is not modified with respect to this matter.

Overview of the Planned Scope and Timing of the Audit

Our audit fieldwork will include three phases. The planning and preliminary information-gathering phase will occur during August and September 2022; the risk assessment phase in October 2022; and the rest of our audit procedures will be performed during November and December 2022.

To plan an effective audit, we must identify significant risks of misstatement in the financial statements, including those related to changes in the financial reporting framework or changes in the entity's environment, financial condition, or activities, and design procedures to address those risks.



We identified the following areas of the audit that we will focus on that, in our brainstorming session, we identified as potential significant risks of misstatement:

- Proper accounting treatment for additional federal funding (CARES Act, CRRSAA, and ARPA) received by DCTA including accuracy and completeness of the Schedule of Expenditures for Federal Awards (SEFA)
- Proper internal controls were maintained despite vacancies in the Finance Department
- Proper analysis, conclusions, and recording of leases upon adoption of GASB 87

In response to these identified significant risks, we will perform the following:

- Assess whether the additional federal funds were spent in accordance with legislation and guidance and that related transactions are recorded correctly in the general ledger. We will also test and assess the completeness of the SEFA in conjunction with the single audit.
- Obtain an understanding of internal controls from the forms described below, assess the reasonableness of the controls, and perform testing to verify controls were in place and operating effectively.
- Test the Authority's identification of potential leases and conclusions as to whether those contracts are subject to GASB 87 accounting. If significant leases are identified, we will perform testing of the Authority's analysis and calculations.

We will gain an understanding of accounting processes and key internal controls through a review of the accounting and control procedures forms prepared by management. We will confirm through observation and inspection procedures that accounting procedures and controls included in the forms have been implemented. In addition, we plan to perform testing of the effectiveness of controls over financial reporting. We will not express an opinion on the effectiveness of internal control over financial reporting; however, we will communicate to you significant deficiencies and material weaknesses identified in connection with our audit.

The concept of materiality is inherent in our work. We place greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than with those items of lesser importance or those in which the possibility of material error is remote.

Information from You Relevant to Our Audit

An important aspect of this communication process is the opportunity for us to obtain from you information that is relevant to our audit. Your views about any of the following are relevant to our audit:

- The Authority's objectives and strategies and the related business risks that may result in material misstatements
- Matters that you consider warrant particular attention during the audit and any areas where you want to request additional procedures be undertaken
- Significant communications between the Authority and regulators
- Understanding of the Authority's relationships and transactions with related parties that are significant to the Authority and any concerns regarding those relationships or transactions
- The attitudes, awareness, and actions concerning:



- The Authority's internal control and its importance to the Authority, including how the Board of Directors oversees the effectiveness of internal control and the detection or possibility of fraud
- The detection or possibility of fraud, including whether the Board of Directors has knowledge of any actual, suspected, or alleged fraud affecting the Authority
- Any significant unusual transactions the Authority has entered into
- The actions of the Board of Directors in response to developments in accounting standards, regulations, laws, previous communications from us, and other related matters and the effect of such developments on, for example, the overall presentation, structure, and content of the financial statements, including the following:
 - The relevance, reliability, comparability, and understandability of the information presented in the financial statements
 - Whether all required information has been included in the financial statements and whether such information has been appropriately classified, aggregated or disaggregated, and presented

Other information included in the annual comprehensive report is comprised of the introductory and statistical sections. In connection with our audit of the basic financial statements, our resonsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements or the other information otherwise appears to be misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

If you have any information to communicate to us regarding the above or any other matters you believe are relevant to the audit, or if you would like to discuss the audit in more detail, please call me at 810.766.6022 as soon as possible.

Thank you for your time and consideration in this important aspect of the audit process. You can expect to hear from us again after the completion of our audit when we will report to you the significant findings from the audit.

Very truly yours,

Plante & Moran, PLLC

Pamela L. Hill, CPA Partner





August 25, 2022

SUBJECT: Discuss and Consider Approval of Contract Amendment #8 to Task Order No. 1 with River North Transit LLC (Via) for GoZone Service in an amount not to exceed \$614,948 effective September 7, 2022 through September 30, 2022

Recommendation

Staff recommends the Board approve Amendment #8 to Task Order No. 1 with River North Transit LLC (Via) effective September 7, 2022 through September 30, 2022 in an amount not to exceed \$614,948.

Background

GoZone service launched under a two-year base contract term effective September 7, 2021 until September 6, 2023. Alignment of the fiscal year and GoZone contract term streamlines the contract management and budget process; however, it creates a supply hour funding gap in the first year of service.

Previous Board Activity & Action

- April 7, 2021 Regular Agenda Item 2 Presentation and Discussion of Task Order with Via
- July 27, 2021 No Board Action Required Amendment No. 1 Cost Breakdown
- September 7, 2021 No Board Action Required Amendment No. 2 Afterhours Customer Support
- March 10, 2022 No Board Action Required Amendment No. 3 Insurance Requirements
- March 7, 2022 (rescheduled February Meeting) Regular Agenda Item 3 Consider Approval of Amendment (No. 4) to Task Order with River North Transit LLC (Via) Regarding GoZone Customer Support Services
- March 22, 2022 No Board Action Required Amendment No. 5 Ongoing Invoice Fees
- **April 28, 2022** Regular Agenda Item 3 Discuss and Consider Approval of Contract Amendment for Additional GoZone Service Hours
- June 6, 2022 No Board Action Required Amendment No. 7 Parking Lot License

Identified Need

The addition of service hours to Year 1 of the GoZone contract will close the funding gap created by the contract alignment process, maintaining the current level of GoZone service delivery and quality in Fiscal Year 2022.

Financial Impact

An increase of 14,897 vehicle hours at a rate of \$41.28 per hour will result in an increase of \$614,948 to the Year 1 GoZone Not-to-Exceed budget. Funding for this contract amendment has been identified in savings within the Fiscal Year 2022 budget.

Exhibits

Exhibit 1: DCTA Amendment #8



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Submitted By:

Javier Trilla, AVP of Innovation and Information Technology

Amendment #8

to the

AGREEMENT FOR MOBILITY SERVICES

River North Transit LLC ("Via" or "Contractor") and Denton County Transportation Authority ("Customer" and, together with Via, the "Parties") have entered into those certain agreements titled AGREEMENT FOR MOBILITY SERVICES, Denton County Transportation Authority Task Order No. 1, Amendment #1, Amendment #2, Amendment #3, Amendment #4, Amendment #5, Amendment #6, Amendment #7 to the AGREEMENT FOR MOBILITY SERVICES and to the Denton County Transportation Authority Task Order No. 1 (collectively, the "Agreement"), dated May 15, 2019, June 2, 2021, July 27, 2021, September 7, 2021, March 16, 2022, March 22, 2022, May 18, 2022, and June 3, 2022 respectively. Upon execution of this Amendment #8 to the Agreement for Mobility Services and to the Denton County Transportation Authority Task Order No. 1 (the "Amendment"), the Parties agree to modify the Agreement as follows:

1. Amendment: Customer and River North agree to add the following row to the pricing tables of the "4-Year Not-to-Exceed Cost Model" subsection of Section 4 of Denton Transportation Transit Authority Task Order #1:

			Two-Year Base Contract Term (9/7/21 - 9/30/23)					
			Year 1				Year 2	
Service	Timeframe	Cost/ Vehicle Hour	Max No. of Vehicle Hours	Total Cost	Cost/ Vehicle Hour	Max No. of Vehicle Hours	Total Cost	
Fiscal year and contract year alignment	Sept. 7 2022 - Sept 30, 2022	\$41.28	14,897	\$614,948	\$41.28	0	\$0	

The total Not-to-Exceed amount for Year 1 is changed from 175,560 Vehicle Hours / \$8,446,481 to 190,457 vehicle hours / \$9,061,429.

This Amendment #8 is effective as of September 7, 2022.

River North Transit LLC	Denton County Transportation Authority
By:	By:
Name: Alex Lavoie	Name: Paul Cristina
Title: Manager	Title: Interim Chief Executive Officer
Date:	Date:



August 25, 2022

SUBJECT: Discuss and Consider Approval of Inflation Adjustment Compensation for DCTA and NTMC Staff

Recommendation

Staff Recommends the Board of Directors approve budget authority to provide compensation to address inflation with a one-time payment in amount of \$2,300 to be paid from FY 2022 funds. All DCTA and NTMC employees in good standing as of August 31, 2022 are eligible, though the NTMC Board of Directors must also take action to approve the payment to NTMC employees.

Background

DCTA staff received feedback at the June Budget Workshop regarding the proposed merit pay increase featured in the proposed FY 2023 budget. DCTA staff coordinated with counterparts at each of the member cities and Denton County to understand their respective approaches to compensation next fiscal year. Some are considering a one-time payment in FY 2022 in addition to an annual salary increase in FY 2023. The FY 2022 payment is intended to counteract the effects of inflation on employee households.

The briefing to accompany this item will describe how the proposed amount was derived, how it reflects approaches at member cities and Denton County, and its total cost.

Previous Board Activity None.

Identified Need No action is required at this time.

Financial Impact Not Applicable.

Submitted By:

Paul A. Cristina, Interim CEO



SUBJECT

Consider approval of task order with Kittelson & Associates, Inc. in the amount of \$750,000 for member city transit oriented development planning as described in previously awarded Federal Transit Administration (FTA) grant agreement.

Recommendation

Staff recommends the Board authorize the Interim CEO to execute a Task Order with Kittelson & Associates, Inc. in the amount of \$750,000 for Member City Transit Oriented Development planning as described in Previously Awarded Federal Transit Administration (FTA) Grant Agreement, with such authorization contingent upon approval of the FY 2023 operating budget and the associated Expanded Level Project.

Background

DCTA was awarded a \$600,000 grant from the Federal Transit Administration to conduct comprehensive Transit-Oriented Development planning analysis within a 25-mile transit corridor connecting the cities of Denton, Highland Village, Lewisville, and southwest Denton County. The member city center point of the proposed project is near the Lewisville Old Town Transit Station, where the KCS and DCTA A-train lines converge. Old Town Station, UNT, and Highland Village represent priority areas for transit-supportive development as a means for improving mobility and economic development.

The study corridor begins at the University of North Texas and continues southeast through the cities of Denton, Highland Village, and Lewisville towards eastern Denton County. The 24-month planning process provides phased station area development plans for up to six sites, recommended financial tools to encourage public-private partnerships, and land development policies which incentivize transit-oriented market responses. The resulting analysis, recommendations, and conceptual master plans will address the unique mobility needs and development aspirations of each member city and the methodology can be readily applied to existing A-train station areas.

August 25, 2022



Financial Impact

This \$750,000 planning effort includes \$150,000 matching funds from DCTA with the remaining \$600,000 coming from a previously awarded grant from FTA's TOD Planning Pilot Program.

The project is accounted for within the FY 2023 operating budget.

Submitted By:

Approval:

Tim Palermo, Planning & Data Analytics Manager

Paul A. Cristina, Interim Chief Executive Officer



August 25, 2022

SUBJECT: Discuss A-train Updates: Long Range Maintenance Planning, Loram Friction Modifier System, Joint Rail Operations Facility, and A-train Enhancement Study.

Recommendation

No Board action required at this time. This is a discussion item only.

Background

Information item for updating DCTA Board on initiatives undertaken for A-train operational enhancement.

Identified Need

DCTA's A-train operations require substantial planning for operational flexibility, reliability, efficiency, and ridership improvements. This presentation is to highlight the following:

- Update on the progress of Joint Rail Operations Facility with DART.
- A-train enhancement study for Trinity Mills to Downtown Carrollton extension, Double Tracking efforts to improve Headways and Corinth Station feasibility.
- DCTA's Long Range Maintenance Plan for Vehicles, Track, Signal and Facilities
- Loram Friction Modifier additions on DCTA alignment to improve shunting for reliable operations.

Financial Impact

None.

Exhibits:

None.

Submitted By:

Rony Philip, Sr. Director Rail Operations



08/25/2022

Subject: Consider Approval of Contract with Loram Technologies, Inc. for purchase of railway friction modifiers in the amount of \$63,051.80.

Recommendation

Staff recommends the Board authorize the Interim Chief Executive Officer to execute the second amendment to the existing agreement with LORAM Technologies to purchase four additional Loram railway friction modifier units in the amount of \$63.051.80.

Background

Friction modifiers inhibit rust formation on the surface of the rail by putting out a layer of lubricant on the rail that is spread down the track by wheels of the rail car. The thin layer of lubricant film on the rail surface helps with the following:

- 1) Improves shunting sensitivity
- 2) Reduces friction
- 3) Eliminates the need for rail scrubbing

DCTA has five Loram friction modifier units on the corridor that have proven effective to ensure reliable A-train operations. Staff is requesting procurement of four additional units. Prior procurement of five units cost \$70,366. This purchase of these four additional units exceeds the Interim CEO's approval threshold, thereby requiring Board approval.

This purchase also eliminates the need to procure a scrubbing machine that is currently budgeted as a \$95,000 FY 2022 expense.

Previous Board Activity & Action

There has been no previous Board activity on this item.

Identified Need

Shunting (effective wheel and rail surface contact) is required for the proper function of the A-train's signal system.

Rust buildup on the surface of the rail can cause signal malfunctions which impact service availability, on-time performance, and the traveling public.

The requested friction modifiers will ensure reliable A-train operations across the corridor and will eliminate the need to scrub the rail surface to remove rust in the future.



Financial Impact

This project is eligible for 80% reimbursement under PTC Grant 61406.1 as the installations will aid proper functioning of the PTC system. The estimate from Loram for procuring four friction modifier units is \$ 63,051.80

Exhibits

- 1) DCTA Loram Technologies Second Amendment Agreement
- 2) LORAM Quote for installation of four units

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Submitted By:

Rony Philip, Sr. Director Rail Operations

STATE OF TEXAS§\$

This Second Amendment to Agreement for Installation of Rust Inhibitor Materials is made and entered into by and between Denton County Transportation Authority ("DCTA") and Loram Technologies, Inc. ("Contractor"), (each a "Party" and collectively the "Parties"), acting by and through their authorized representatives.

WHEREAS, the Parties previously entered into that certain Agreement for Installation of Rust Inhibitor Materials on July 21, 2021 (the "Agreement"); and

WHEREAS, the Parties previously entered into that certain First Amendment to the Agreement on December 30, 2021, extending the Term of the Agreement; and

WHEREAS, the Parties wish to amend the Agreement by amending Article III "Scope of Work" to include the procurement and installation of four (4) LORAM friction modifier units; and by amending Article V "Compensation and Method of Payment" to include the additional costs for the four (4) LORAM friction modifier units; and

WHEREAS, the Parties desire to amend the Agreement as set forth herein;

NOW THEREFORE, in consideration of the mutual promises contained herein and other valuable consideration the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. That Article III, **Scope of Work**, is hereby amended to read as follows:

That Article III, **Scope of Work**, is amended to include the procurement and installation of the four (4) LORAM friction modifier units as set forth in Exhibit "A".

2. That Article V, **Compensation and Method of Payment**, is hereby amended to include additional compensation for the procurement and installation of the four (4) LORAM friction modifier units as set forth in Exhibit "A".

3. The Agreement shall continue in full force and effect except as amended herein. If any terms or conditions contained in the Second Amendment are inconsistent with the First Amendment and Agreement, the terms and conditions contained in the Second Amendment will be controlling.

(signature page to follow)

EXECUTED this day of ,	, 2022.
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Denton County Transportation Authority

By:

Paul Cristina, Interim Chief Executive Officer

Approved as to form:

By:

Joseph J. Gorfida, Jr., General Counsel (07-14-2022:TM 130594)

EXECUTED this ______ day of ______, 2022.

Loram Technologies, Inc.

By:	
Name:	
Title:	

EXHIBIT "A" Scope of Work



Address: 111 Cooperative Way, Suite 400, Georgetown, TX 78626 Email: LTISales@loram.com

Our Reference:

Customer Number: 2511

Delivery Address: Denton County Transportation Authority 640 SH 121 Business Lewisville, TX 75057 Ship Via:

Quotation - Preliminary

 Quotation Date:
 Date Printed:
 Expiration Date:

 21-Jun-2022
 12-Jun-2022

 Quotation Number:
 Revision No:

 *5413
 1

 Customer RFQ Number:
 Your Reference:

 Rony Philip 6.21.22

 Document Address:

 Denton County Transportation Authority

 640 SH 121 Business

 Lewisville, TX 75057

 Terms of Delivery:

Pos	Part No Description	Sale Qty Unit	Price	Net Amount Planned Delivery Date USD
1	181845 TOR SYSTEM; 54 GAL; DUAL TRACK	1 Each	17,775.00	17,775.00
2	181206 SOLAR POWER PACKAGE; SINGLE TRACK	4 EA	805.00	3,220.00
3	176697 5 Gallon Pail of TOR-XTEND Friction Modifier	26 EA	107.30	2,789.80
4	182137 TOR SYSTEM; 25 GAL; 12V; SINGLE TRACK; 4G; NON-DIR (WDSZ)	3 Each	11,489.00	34,467.00
5	INSTALLATION INSTALLATION	1 EA	4,000.00	4,000.00

		Sub Total:		62,251.80
Charge Type Charge Type Description	Charged Qty	Unit	Charge Price	Charge Net Amount
SHIPPING Shipping - Cost	1.00	Each	800.00	800.00
		Shipping		800.00
		TOTAL:		63,051.80

OrderQuotationRep_LMW

1 (1)



Address: 111 Cooperative Way, Suite 400, Georgetown, TX 78626 Email: LTISales@loram.com

Our Reference:

Customer Number: 2511 Delivery Address: **Denton County Transportation Authority** 640 SH 121 Business Lewisville, TX 75057

Ship Via:

Quotation - Preliminary

	-		
Quotation Date:	Date Printed:	Expiration Date:	
	21-Jun-2022	12-Jun-2022	
Quotation Number:	Revision No:		
*5413	1		
Customer RFQ Nun	nber: You	Ir Reference:	
Rony Philip 6.21	.22		
Document Address:			
Denton County	Transportation A	Authority	
640 SH 121 Bus	siness		
Lewisville, TX 7	5057		
Terms of Delivery:			

Pos 1	Part No Description 181845 TOR SYSTEM; 54 GAL; DUAL TRACK	Sale Qty 1	Unit Each	Price 17,775.00	Net Amount Planned Delivery Date USD 17,775.00
2	181206 SOLAR POWER PACKAGE; SINGLE TRACK	4	EA	805.00	3,220.00
3	176697 5 Gallon Pail of TOR-XTEND Friction Modifier	26	EA	107.30	2,789.80
4	182137 TOR SYSTEM; 25 GAL; 12V; SINGLE TRACK; 4G; NON-DIR (WDSZ)	3	Each	11,489.00	34,467.00
5	INSTALLATION INSTALLATION	1	EA	4,000.00	4,000.00

		Sub Total:		62,251.80
Charge Type	Charged Qty	Unit	Charge Price	Charge Net Amount
Charge Type Description SHIPPING	1.00	Each	800.00	800.00
Shipping - Cost				
		Shipping		800.00
		TOTAL:		63,051.80



August 25, 2022

SUBJECT: Discuss FY23 Projects: Arctic Wolf Cybersecurity Services and Swiftly Connected Transit Platform

Recommendation

No Board action required at this time. This is an informational update.

Background

This update will serve as a briefing to the Board of Directors on the following Innovation and Information Technology department projects:

- Arctic Wolf Cybersecurity Services Managed Detection and Response Service
- Swiftly Connected Transit Platform Contract Computer Aided Dispatch / Automated Vehicle Location

These projects are in the proposed Fiscal Year 2023 budget. Staff will request contract approval at the September Board of Directors meeting after budget approval.

Previous Board Activity & Action

• June 16, 2022 – Regular Agenda Item 1 - Discussion of Proposed Fiscal Year (FY) 2023 Operating and Capital Budget

Identified Need

A pilot program with Arctic Wolf's Managed Detection and Response platform resulted in increased cybersecurity protection for the agency, providing actionable items and protection for the agency's assets.

DCTA's bus fleet has a need for onboard technology that will significantly improve the quality of data that is obtained from its fixed routes, along with a need to improve both the passenger and driver experience onboard. DCTA currently utilizes a subset of Swiftly's technology platform for the purpose of providing passengers with real time vehicle location information, also known as GTFS-R – General Transit Feed Specification – Realtime. The complete Swiftly Connected Transit Platform includes additional technologies such as automated passenger counters (APC) to significantly improve data collection for the purposes of ridership and planning, next stop annunciators, real time bus crowding information, driver tablets that include an onboard app to communicate route changes to drivers in real time, and the ability to allow Wi-Fi onboard vehicles as a passenger amenity.

Financial Impact

Funding for these items exists in the proposed Fiscal Year 2023 budget as follows:

- Artic Wolf Cybersecurity Services can be located as an operating expense line item
- Swiftly Connected Transit Platform can be located as an FY2023 Expanded Level Project



Exhibits

Exhibit 1: Swiftly Connected Transit Platform Budgetary Estimate

Jandilk

Submitted By: _

Javier Trilla, AVP of Innovation and Information Technology



Customer Denton County Transportation Authority (DCTA)

Quote Date 8/11/2022

Quote created for budgetary estimate purposes and is not binding for either party.

Annual Fees				
PRODUCT	PART NUMBER	QUANTITY	ESTIMATED ANNUAL UNIT COST	ESTIMATED ANNUAL COST
Connect with Passengers				
Rider Alerts Module	SWFT-TRANS-ALERT-2	50	\$218	\$10,900.00
Connect with Staff		·		·
Operator Reports Module	SWFT-INSIGHTS-OR-2	50	\$275	\$13,750
Connect with Vehicles	· · · · · · · · · · · · · · · · · · ·			
Onboard App	SWFT-MET-OA-2	50	\$461	\$23,050
Service Adjustments Module	SWFT-MET-SA-2	50	\$404	\$20,200
APC Connector	SWFT-MET-APC-2	50	\$549	\$27,450
AVAS Connector	SWFT-MET-AV-2	50	\$350	\$17,500
		TOTAL ESTI	MATED ANNUAL COST	\$112,850
	Т	OTAL ANNUAL IN	CREASE AFTER YEAR 1	5%

One-Time Fees				
SERVICE / PRODUCT	QUANTITY	ESTIMATED COST PER VEHICLE	ESTIMATED TOTAL COST	
Swiftly Implementation Services for New Modules	50	\$505	\$25,250	
Onboard App Tablet and Mount	50	\$349	\$17,433	
Tablet Installation	50	\$273	\$13,650	
1-Door Bus Automatic Passenger Counters (APCs)	20	\$1,724	\$34,485	
1-Door Bus Automatic Passenger Counters (APCs) Installation	20	\$713	\$14,250	
2-Door Bus Automatic Passenger Counters (APCs)	30	\$3,514	\$105,414	
2-Door Bus Automatic Passenger Counters (APCs) Installation	30	\$855	\$25,650	
CradlePoint 3 YR NetCloud Managed IBR-1700 WIFI Router with Antennas	50	\$2,513	\$125,650	
CradlePoint WIFI Router with Antenna - Installation	50	\$261	\$13,063	
Project Management for APC + WiFi Router Installation (Travel + 17 days on-site)	-	-	\$21,577	
AVAS Hardware (Way Sine)	50	\$3,040	\$152,000	
AVAS Hardware Installation (Way Sine)	50	\$891	\$44,531	
		Harware Sales Tax	TBD	
Shipping Costs				
	TOTAL ESTIM	ATED ONE-TIME COST	\$592,953	

Billing Table	Annual Term	Estimated Amount Due
	YEAR 1 TOTAL Due	\$705,803
	YEAR 2 TOTAL Due	\$118,493
	YEAR 3 TOTAL Due	\$124,417



SUBJECT: Monthly Sales Tax Receipts

Recommendation

This item is presented for informational purposes only. No action is required.

Background

Sales tax represents the single largest source of revenue for DCTA at 50.93% of Fiscal Year 2022 budgeted revenues. The sales tax budget for FY22 is \$34,191,233. Because of its importance in funding of DCTA's ongoing operations, the Board adopted a Budget Contingency Plan that outlines the Agency's response when declines in sales tax hit a specific target.

In April, the Board approved a budget revision, capturing the additional sales tax revenue the agency had received through the month of April. The additional \$1,527,336 was accounted for in the April 2022 financials.

For the month of August, receipts were favorable compared to budget.

- Sales tax for sales generated in the month of June and received in August was \$3,403,413.
- Compared to the same month last year, sales tax receipts are \$179,667 or 5.01% lower. •
- This represents an increase of 24.77% or \$675,730 compared to the revised budget for the month.
- Member city collections for the month compared to prior year are as follows:
 - City of Lewisville down 11.58%
 - City of Denton down 1.42%
 - City of Highland Village up 6.59%

Based upon year to date receipts the revised estimate for total year-end sales tax receipts is \$38,121,812 and this estimate is being used in the FY 23 budget presentation materials for the Board of Directors.

Previous Board Activity & Action

There has been no previous Board activity on this item.

Identified Need

Provides the Board of Directors a monthly status on sales tax collections.

Financial Impact

This item is included for informational purposes only; there is no financial impact associated with this informational item.

Exhibits

Exhibit 1: FY22 Monthly Sales Tax Report

Submitted By: Amanda Riddle, Senior Manager of Budget

Final Review: innal **David Leininger**

Interim Chief Financial Officer

DENTON COUNTY TRANSPORTATION AUTHORITY

SALES TAX REPORT
BUDGET TO ACTUAL AND PREVIOUS YEAR COMPARISON

Sales Generated ir Month of:	n Received in Month of:	-	2021-2022 opted Budget	-	2021-2022 vised Budget		2021-2022 ear Actual	ļ	Variance Actual to Original Budget	CY Actual to CY Original Budget % Variance ^(A)		Variance Actual to vised Budget	CY Actual to CY Revised Budget % Variance ^(B)	-	2020-2021 'ear Actual	A	/ariance Actual to rior Year	CY Actual to PY Actual % Variance
Ostahau	Describer	ć	3,032,911	÷	2 0 2 2 0 1 1	ć	2 0 25 2 41	ć	(107 (70)	2 559/	ć	(107 (70)	2 559/	ć	2 0 4 4 5 7 2	Ś	(10.222)	0.778/
October	December	\$ •		\$	3,032,911	\$	2,925,241	\$	(107,670)	-3.55%	\$	(107,670)	-3.55%	\$	2,944,573		(19,333)	-0.66%
November	January	\$	2,696,417	Ş	2,696,417	\$	3,097,630	\$	401,213	14.88%	Ş	401,213	14.88%	\$	2,617,881	Ş	479,749	18.33%
December	February	\$	3,457,647	\$	3,457,647	\$	3,771,295	\$	313,648	9.07%	\$	313,648	9.07%	\$	3,356,939	\$	414,356	12.34%
January	March	\$	2,365,559	\$	2,429,458	\$	2,853,426	\$	487,867	20.62%	\$	423,968	17.45%	\$	2,296,659	\$	556,767	24.24%
February	April	\$	2,143,386	\$	2,207,285	\$	2,703,463	\$	560,077	26.13%	\$	496,178	22.48%	\$	2,080,957	\$	622,506	29.91%
March	May	\$	3,470,214	\$	3,534,113	\$	3,486,379	\$	16,165	0.47%	\$	(47,734)	-1.35%	\$	3,369,140	\$	117,239	3.48%
April	June	\$	2,567,236	\$	4,158,471	\$	3,178,508	\$	611,272	23.81%	\$	(979,963)	-23.57%	\$	2,839,395	\$	339,113	11.94%
May	July	\$	2,258,937	\$	2,322,836	\$	3,106,755	\$	847,818	37.53%	\$	783,919	33.75%	\$	3,171,719	\$	(64,964)	-2.05%
June	August	\$	2,663,784	\$	2,727,683	\$	3,403,413	\$	739,629	27.77%	\$	675,730	24.77%	\$	3,583,080	\$	(179,667)	-5.01%
July	September	\$	2,248,852	\$	2,312,751					0.00%			0.00%	\$	2,903,336			0.00%
August	October	\$	2,471,690	\$	2,535,589					0.00%			0.00%	\$	2,878,254			0.00%
September	November	\$	2,712,171	\$	2,776,072					0.00%			0.00%	\$	3,346,913			0.00%
	YTD TOTAL	\$	24,656,091	\$	26,566,821	\$	28,526,110	\$	3,870,019	15.70%	\$	1,959,289	7.37%	\$	26,260,344	\$	2,265,766	8.63%
FISCAL	L YEAR TOTAL	\$	32,088,804	\$	34,191,233									\$	35,388,847			

(A) Formula: YTD Variance Actual to Original Budget/YTD Original Budget

(B) Formula: YTD VarianceActual to Revised Budget/YTD Revised Budget

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department August 16, 2022

DENTON COUNTY TRANSPORTATION AUTHORITY

MEMBER CITIES SALES TAX REPORT MONTH ALLOCATION IS RECEIVED FROM COMPTROLLER PREVIOUS YEAR COMPARISON

		CITY OF	LEWI	SVILLE					C	TY OF HIGHL	AND	VILLAGE		
Sales Generated in Month of:	Received in Month of:	2020-2021 ear Actual		2021-2022 'ear Actual	riance Actual to Prior Year	CY Actual to PY Actual % Variance	Sales Generated in Month of:	Received in Month of:		020-2021 ear Actual		021-2022 ear Actual	ance Actual to rior Year	CY Actual to PY Actual % Variance
October	December	\$ 3,348,633	\$	4,067,980	\$ 719,347	21.48%	October	December	\$	341,390	\$	409,602	\$ 68,213	19.98%
November	January	\$ 3,755,579	\$	4,446,756	\$ 691,177	18.40%	November	January	\$	354,573	\$	444,066	\$ 89,493	25.24%
December	February	\$ 4,903,701	\$	5,140,124	\$ 236,424	4.82%	December	February	\$	503,020	\$	597,222	\$ 94,202	18.73%
January	March	\$ 3,072,003	\$	4,004,884	\$ 932,882	30.37%	January	March	\$	320,412	\$	355,997	\$ 35,584	11.11%
February	April	\$ 2,971,403	\$	3,429,615	\$ 458,213	15.42%	February	April	\$	288,219	\$	336,599	\$ 48,380	16.79%
March	May	\$ 4,956,466	\$	4,928,216	\$ (28,250)	-0.57%	March	May	\$	436,049	\$	447,417	\$ 11,368	2.61%
April	June	\$ 3,990,693	\$	4,171,768	\$ 181,074	4.54%	April	June	\$	353,678	\$	409,168	\$ 55,490	15.69%
May	July	\$ 6,076,775	\$	4,047,178	\$ (2,029,597)	-33.40%	May	July	\$	371,973	\$	418,702	\$ 46,729	12.56%
June	August	\$ 5,447,446	\$	4,816,743	\$ (630,703)	-11.58%	June	August	\$	449,307	\$	478,937	\$ 29,631	6.59%
July	September	\$ 4,010,507				0.00%	July	September	\$	395,735				0.00%
August	October	\$ 3,945,754				0.00%	August	October	\$	370,264				0.00%
September	November	\$ 4,735,921				0.00%	September	November	\$	412,047				0.00%
	YTD TOTAL	\$ 38,522,697	\$	39,053,265	\$ 530,567	1.38%		YTD TOTAL	\$	3,418,620	\$	3,897,709	\$ 479,090	14.01%

FISCAL YEAR TOTAL \$ 51,214,879

FISCAL YEAR TOTAL

		CITY OF I	DENTO	N		
Sales Generate in Month of:	d Received in Month of:	2020-2021 'ear Actual	-	2021-2022 'ear Actual	 ance Actual to rior Year	CY Actual to PY Actual % Variance
October	December	\$ 3,174,573	\$	3,676,801	\$ 502,228	15.82%
November	January	\$ 3,050,388	\$	3,708,019	\$ 657,631	21.56%
December	February	\$ 4,149,443	\$	5,123,779	\$ 974,336	23.48%
January	March	\$ 3,086,526	\$	3,679,379	\$ 592,852	19.21%
February	April	\$ 2,606,494	\$	3,844,879	\$ 1,238,385	47.51%
March	May	\$ 4,277,512	\$	4,711,544	\$ 434,032	10.15%
April	June	\$ 3,557,513	\$	4,248,744	\$ 691,231	19.43%
May	July	\$ 3,442,340	\$	4,151,924	\$ 709,583	20.61%
June	August	\$ 4,173,943	\$	4,114,811	\$ (59,132)	-1.42%
July	September	\$ 3,845,740				0.00%
August	October	\$ 3,749,030				0.00%
September	November	\$ 4,385,475				0.00%
	YTD TOTAL	\$ 31,518,732	\$	37,259,879	\$ 5,741,147	18.22%
	FISCAL YEAR TOTAL	\$ 43,498,977				

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department August 16, 2022

ALL TRANSIT AGENCIES

MONTHLY SALES AND USE TAX	COMPARISON SUMMARY
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Transit Agency	Current Rate	Net Payment This Period	Comparable ment Prior Year	% Change	Payments YTD (Calendar)	or Year Payments (TD (Calendar)	% Change
Austin MTA	1.00%	\$ 33,813,594	\$ 28,435,530	18.91%	\$ 242,930,031	\$ 195,082,774	24.52%
Corpus Christi MTA	0.50%	\$ 3,455,792	\$ 3,418,544	1.08%	\$ 25,243,989	\$ 23,881,194	5.70%
Dallas MTA	1.00%	\$ 68,486,227	\$ 65,521,455	4.52%	\$ 521,068,658	\$ 450,002,672	15.79%
Denton CTA	0.50%	\$ 3,403,413	\$ 3,583,080	-5.01%	\$ 25,600,869	\$ 23,315,771	9.80%
El Paso CTD	0.50%	\$ 5,840,632	\$ 5,529,670	5.62%	\$ 42,261,426	\$ 37,329,429	13.21%
Fort Worth MTA	0.50%	\$ 10,123,232	\$ 8,887,834	13.89%	\$ 71,266,993	\$ 59,936,649	18.90%
Houston MTA	1.00%	\$ 89,020,162	\$ 81,047,459	9.83%	\$ 651,205,951	\$ 560,341,043	16.21%
Laredo CTD	0.25%	\$ 993,598	\$ 887,135	12.00%	\$ 7,361,885	\$ 6,325,763	16.37%
San Antonio ATD	0.25%	\$ 8,883,261	\$ 8,297,686	7.05%	\$ 62,072,585	\$ 53,964,320	15.02%
San Antonio MTA	0.50%	\$ 19,315,238	\$ 17,888,638	7.97%	\$ 137,113,245	\$ 118,796,356	15.41%
ΤΟΤΑΙ	LS	\$ 243,335,148	\$ 223,497,032	8.88%	\$ 1,786,125,632	\$ 1,528,975,972	16.82%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department August 16, 2022



SUBJECT: Budget Information

Recommendation

This item is presented for informational purposes only. No action is required.

Background

There were no budget transfers completed in the month of July to report.

Previous Board Activity & Action

There has been no previous Board activity on this item.

Identified Need

Provides the Board of Directors a monthly status on any budget transfers completed.

Financial Impact

This item is included for informational purposes only; there is no financial impact associated with this informational item.

Exhibits N/A

Submitted By:

Amanda Riddle Senior Manager of Budget

minger. Final Review:

David Leininger





SUBJECT: Monthly Ridership Reports

Ridership Trends

Exhibits 1-6 provide an overview of total monthly ridership trends across all DCTA services comparing FY19 against FY20, FY21, and FY22. These exhibits also enable a visual comparison of GoZone and fixed-route ridership reports by route and type of service.

The summary table below shows that July 2022 month-over-month bus trips were about 27 percent below the previous month. July A-train trips were somewhat lower (-11.1%) during the same period. These declines are primarily attributed to schedule cuts related to the UNT summer break and aligns with prior seasonal variation. July GoZone trips were roughly equivalent to June levels and represent the highest number of monthly GoZone trips since its inception.

			likeu rasseli	ger mps		
	2021		2022			
	July	Мау	June	July	June-July % Change	July 2021- July 2022 % Change
Bus*	28,888	51,791	35,276	25,539	-27.6%	-11.6%
Rail	10,374	14,056	13,994	12,437	-11.1%	19.9%
GoZone	n.a.	54,391	67,412	67,439	0.0%	n.a.
TOTAL	39,262	120,238	116,682	105,415	-9.7%	168.5%

Unlinked Passenger Trips

* UNT, Connect, and Non-Connect Fixed Routes

S:\STRATEGIC PLANNING\ServicePlaningSupport\Trend Analysis\Item2Materials4Aug25\[FY19-FY22Compare_080922.xlsx]Sheet1

The ridership recovery from the COVID-19 pandemic continues with total July 2022 ridership being more than twice (168.5%) July 2021 ridership and is primarily attributable to the addition of GoZone service last fall. July 2022 A-train boardings were about 20 percent above July 2021. Lastly, July 2022 A-train boardings were more than 31 percent greater than overall monthly average A-train boardings (9,453) in FY21 as seen in the table below.

FY 21 A-train Monthly Average Passengers	9,453
July 2022 A-Train Passengers	12,437
Percent Increase (Decrease)	31.6%



Exhibits

- Exhibit 1: Ridership by Mode July 2022
- Exhibit 2: Connect and GoZone Ridership by Month and Year
- Exhibit 3: Connect Ridership Year-Over-Year by Month
- Exhibit 4: A-train Year-Over-Year by Month
- Exhibit 5: Fixed-Route Ridership July 2022
- Exhibit 6: UNT Ridership Year-Over-Year by Month

Submitted By:

Tim Palermo, Planning & Data Analytics Manager

Final Review:

Troy Raley, Senior Director – Mobility Services

Final Review:

Rony Philip Sr. Director – Rail Operations

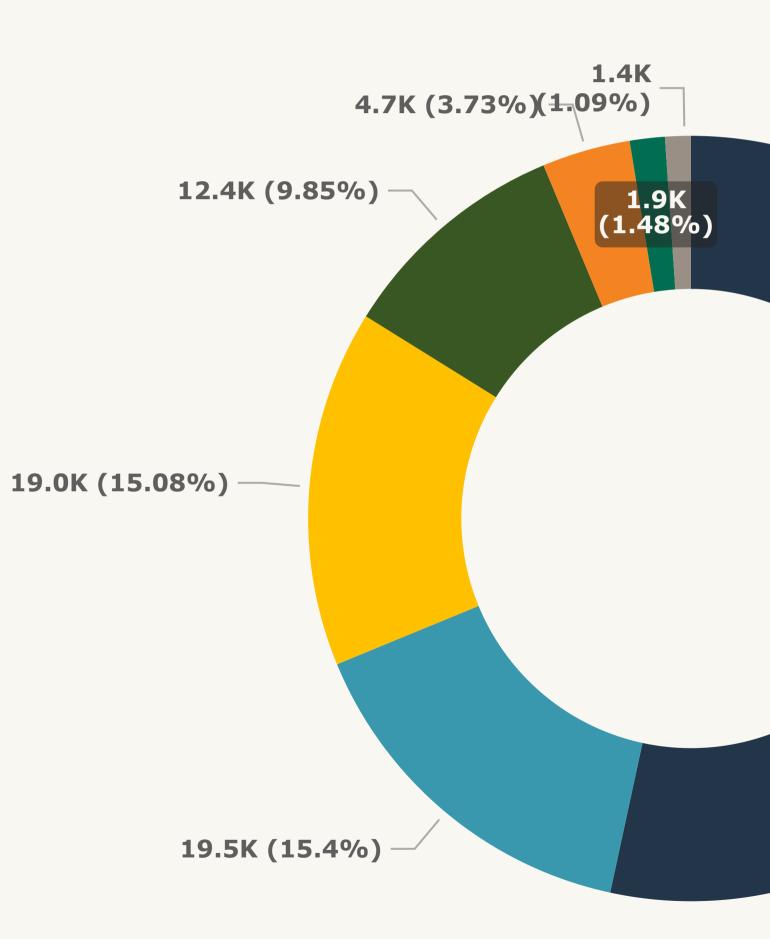
Final Review:

Javier Trilla – AVP of Innovation and Information Technology

126.3K



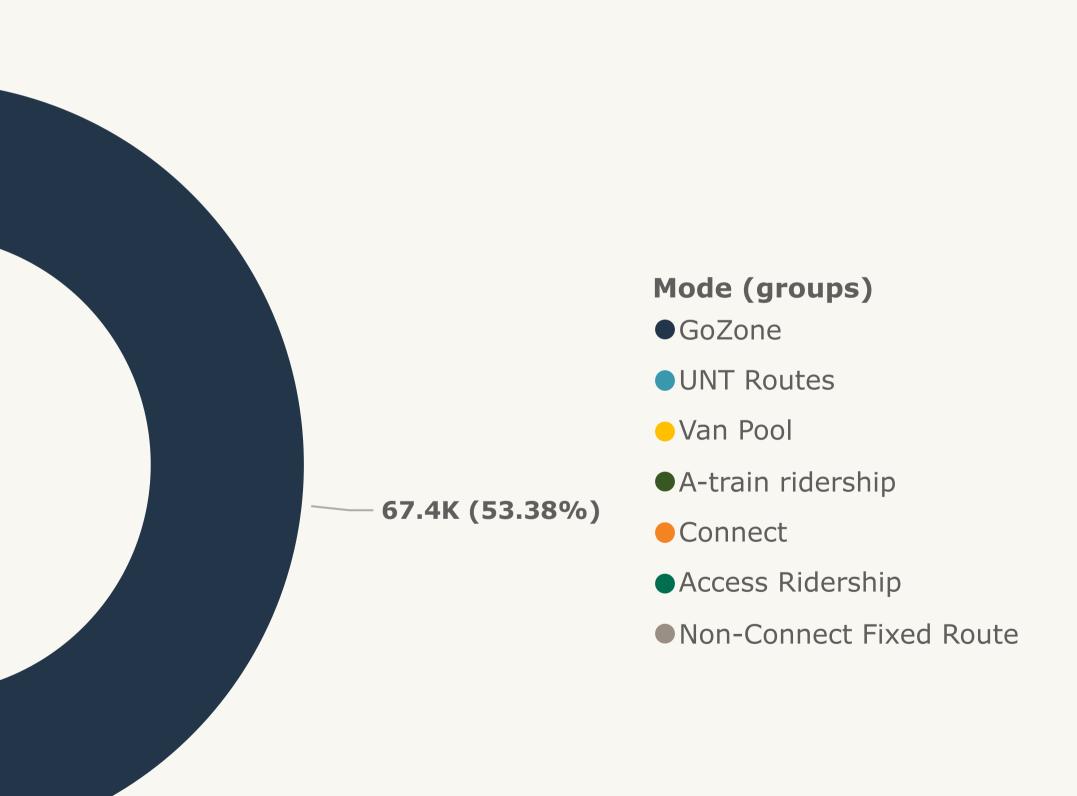
Ridership by Travel Mode - Jul 2022



Total Ridership FYTD

Information Report 2 Exhibit 1

1.70M



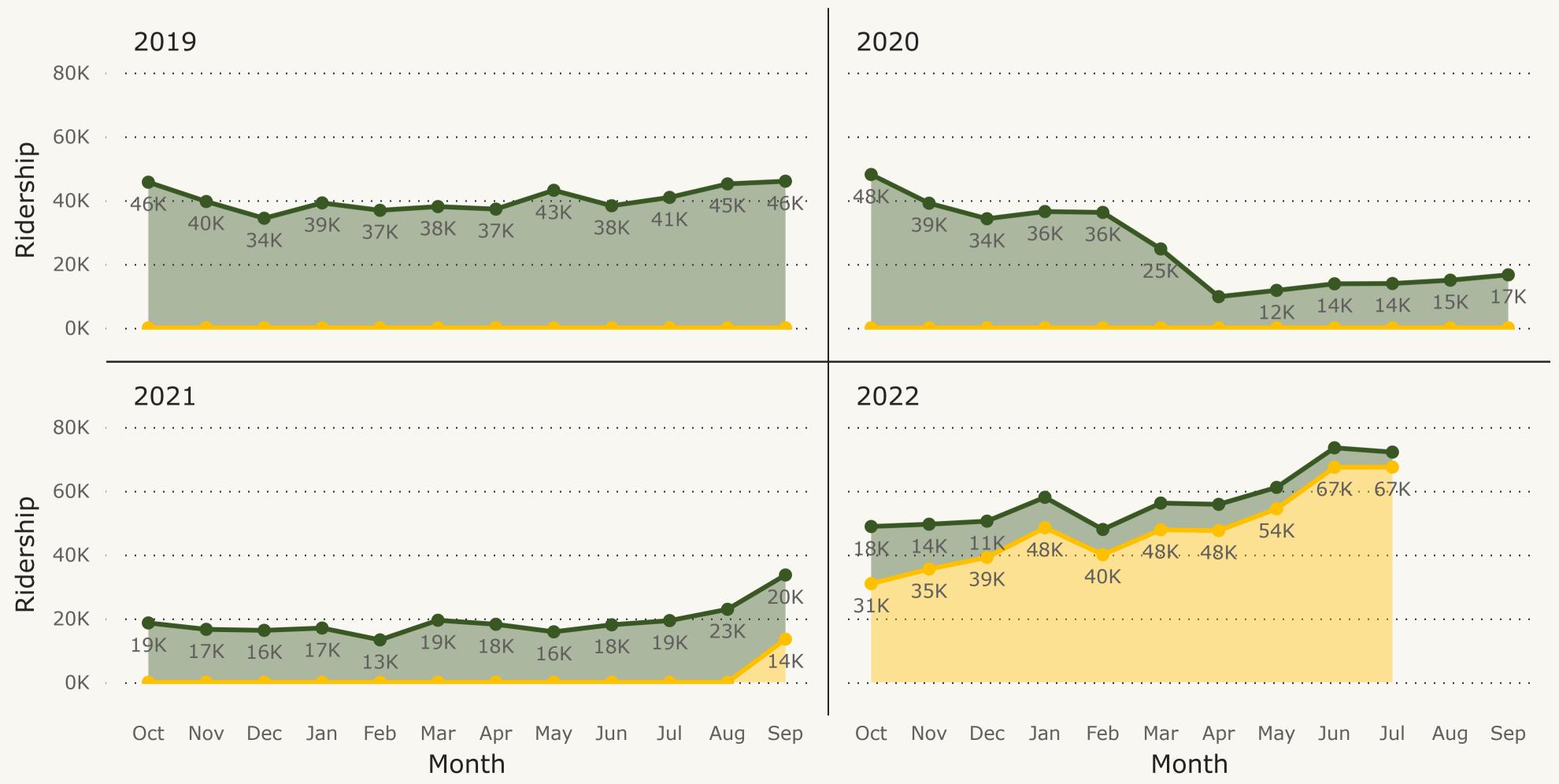




126.3K

Connect and GoZone Ridership by Month

Mode (groups) ● GoZone ● Connect



Total Ridership FYTD

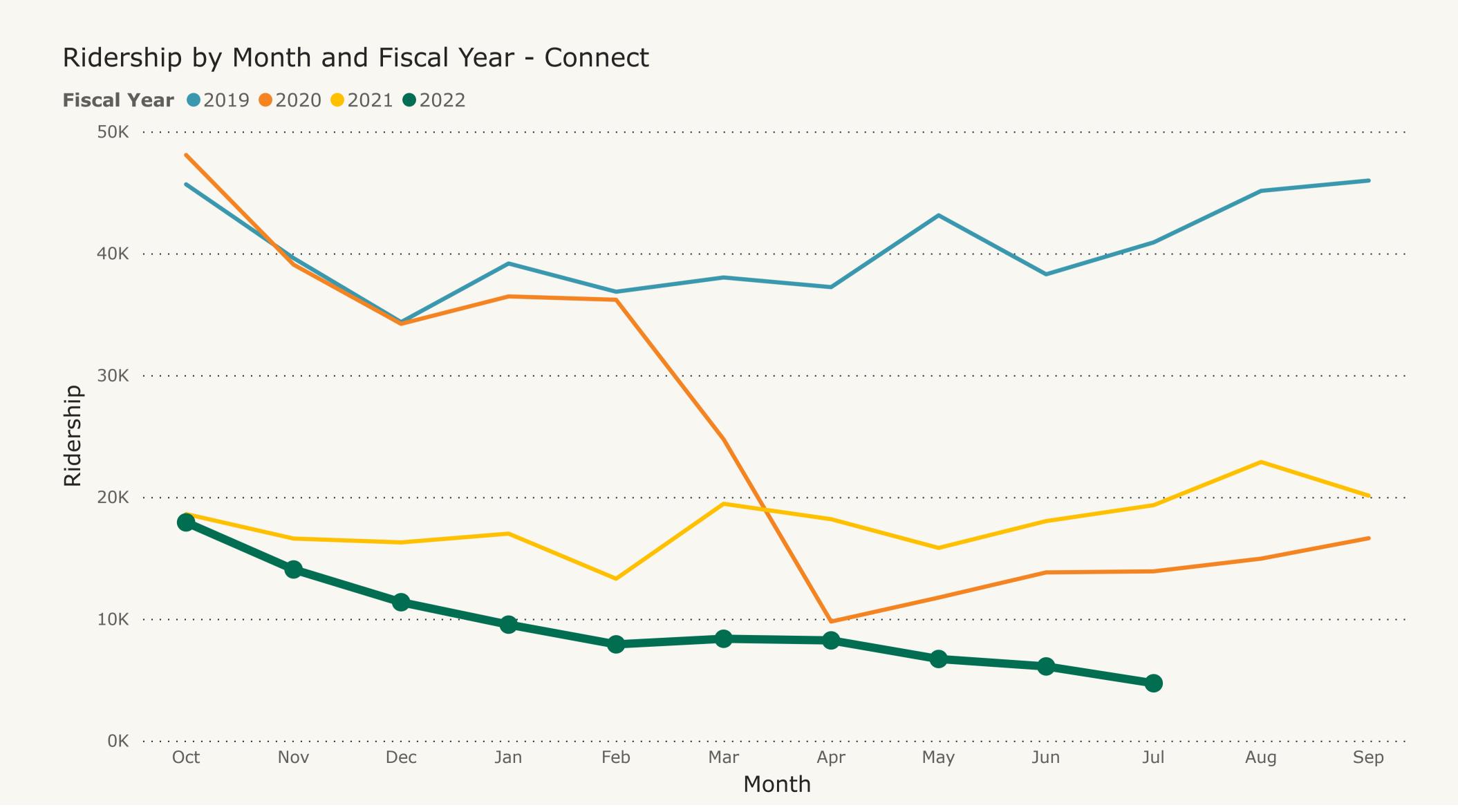
Information Report 2 Exhibit 2

1.70M





126.3K





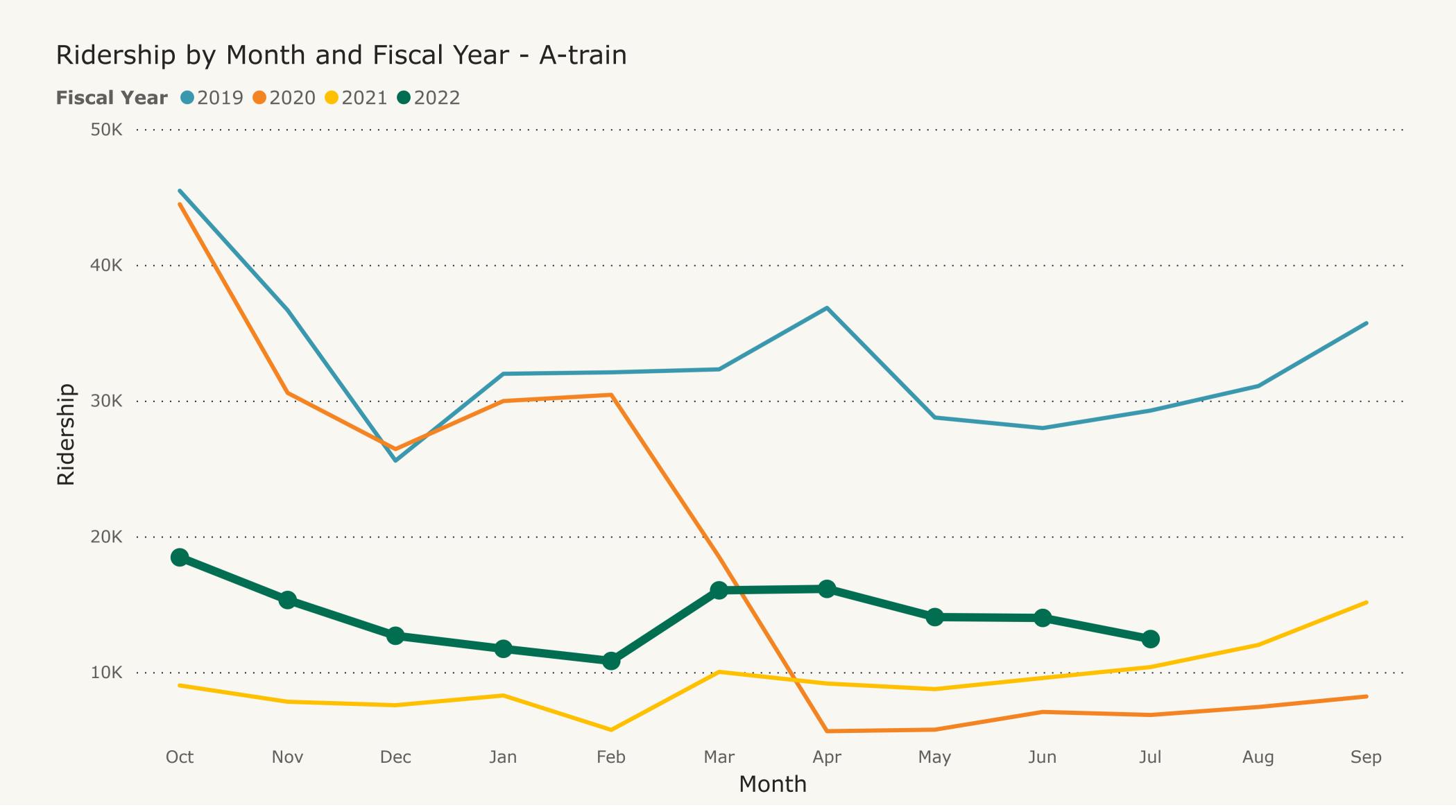
Information Report 2 Exhibit 3







126.3K



Total Ridership FYTD

Information Report 2 Exhibit 4

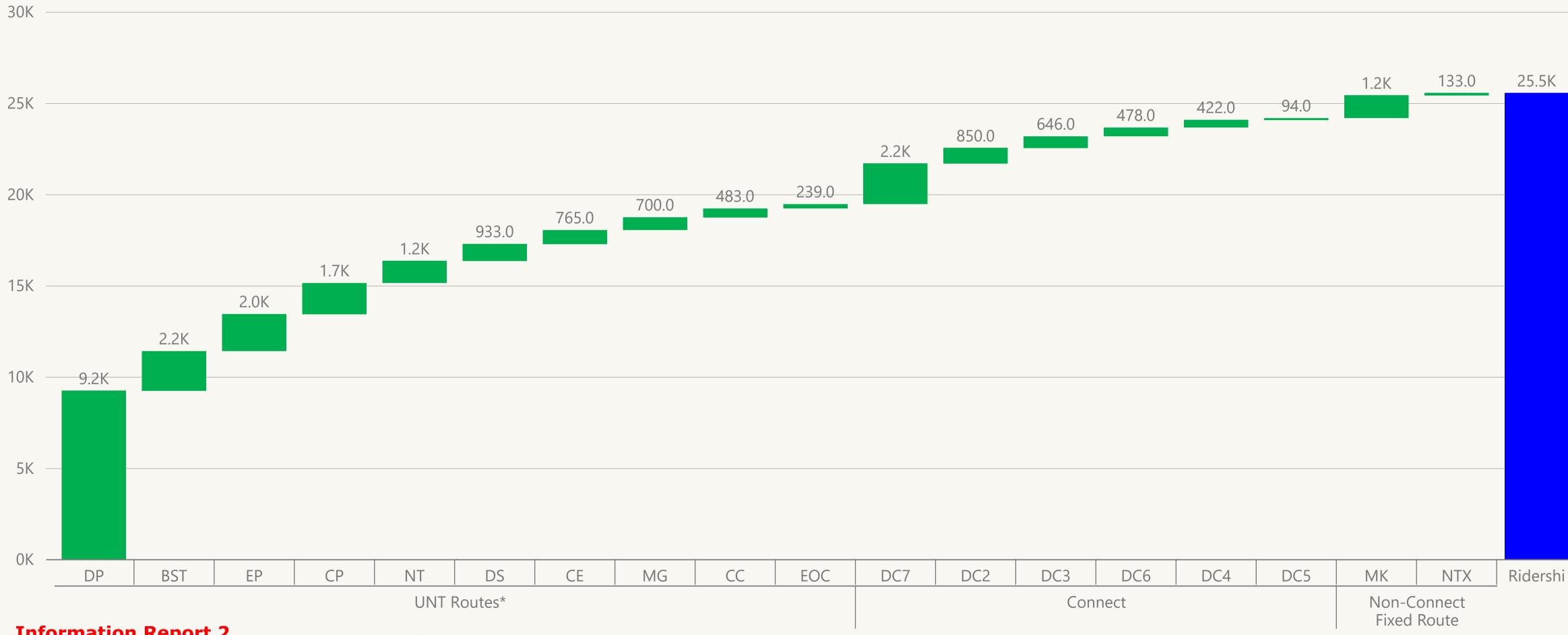






126.3K

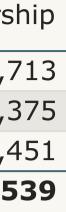
Fixed Route Ridership Waterfall



Information Report 2 Exhibit 5

*see notes

1.70M	Connect Non-Connect Fixed Route	4,7 1,3
	UNT Routes Total	19,4 25,5

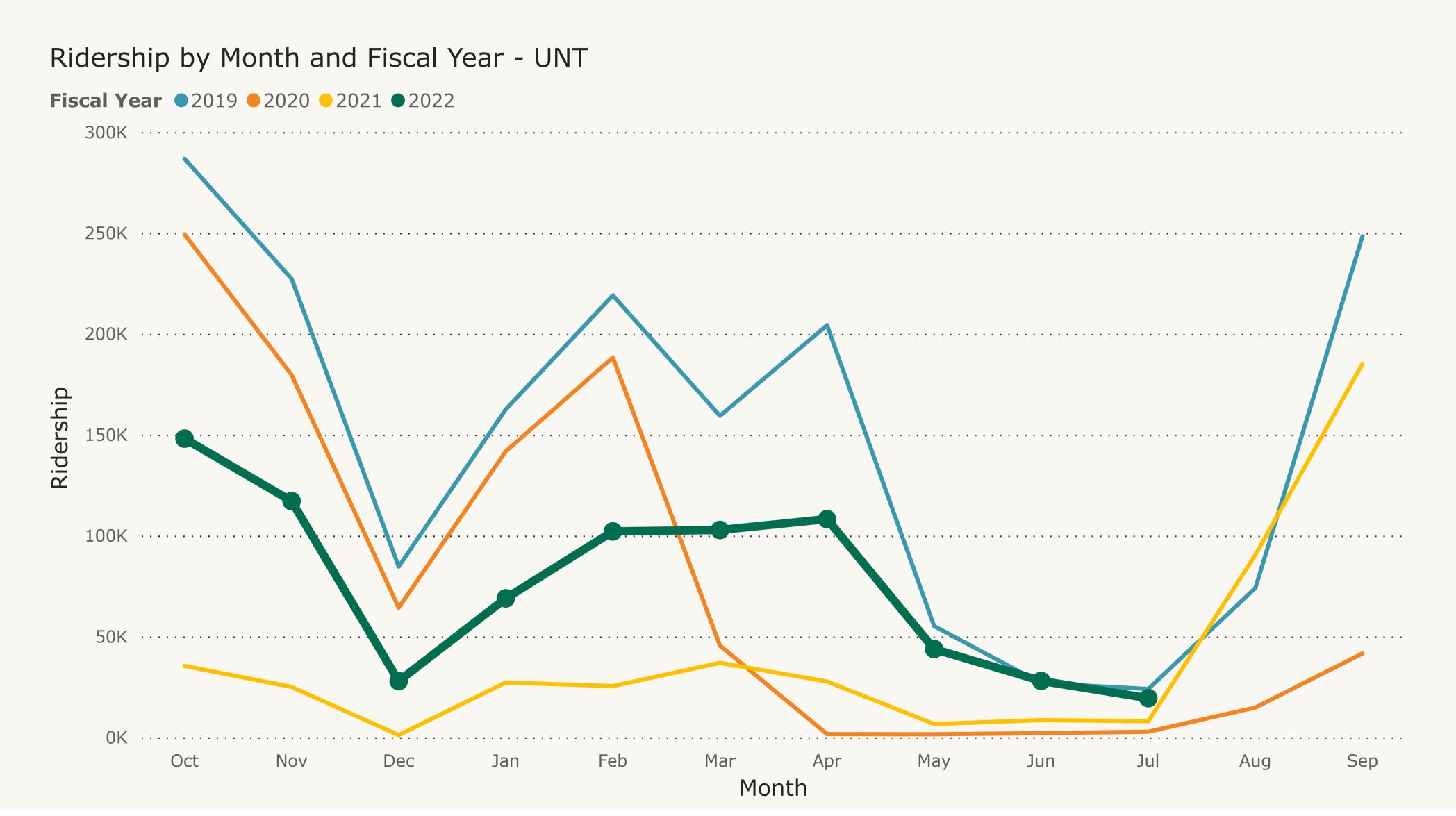








126.3K



Total Ridership FYTD

Information Report 2 Exhibit 6

1.70M



EXHIBIT 5 NOTES

UNT Route Abbreviation Key

- DP Discovery Park
- BST Bernard Street
- EP Eagle Point
- CP Centre Place
- NT North Texan
- DS Daugherty Street
- CE Colorado Express
- MG Mean Green
- CC Campus Cruiser
- EOC Evening Off Campus



SUBJECT: Denton County Transportation Authority Board of Directors Officer Elections

Recommendation

This is an informational item. Staff will seek Board approval of Fiscal Year 2023 Board Officers at the September 2022 board meeting.

Background

Article IV of the Denton County Transportation Authority Amended and Restated Bylaws provides for the manner and method by which the Authority's officers are elected. Section 1 states that the Board shall elect three (3) Voting Board Members to serve as the Chair, Vice-Chair, and Secretary. Section 5 specifies the term for these offices is one (1) year and shall run from October 1 through September 30. Section 5 also states that a Board Member may not be elected to more than three (3) consecutive one-year (1) terms as Chair.

Currently the Board Officers of Dallas Area Rapid Transit (DART) serve two (2) year terms. Trinity Metro Board Officers are elected to one (1) year terms. Members of the Denton County Transportation Authority Board have indicated an interest in the adoption of a Board practice to reappoint the current slate of officers to an additional one-year term, to align with DART's officer elections. A vote on these officers would still be required to conform with the current Amended and Restated Bylaws.

Previous Board Activity & Action

• October 28, 2021 – Fiscal Year 2022 Officers Elected

Identified Need

Current Officer terms expire on September 30, 2022. Board Officer elections for the upcoming fiscal year will need to be held prior to the expiration of the current Officer terms.

Financial Impact

Approved By:

There is no financial impact associated with this item.

Brittney Farr, Senior Director of Engagement and Administration



SUBJECT: Interlocal Agreement with the City of Coppell for Mobility Services

Recommendation

This is an informational item. Staff will seek Board approval for the Interlocal Agreement (ILA) with the City of Coppell at the September 2022 board meeting.

Background

DCTA and the City of Coppell initially approved an ILA in August 2019 to deploy a Lyft program to serve the workforce mobility needs in Coppell's business parks beginning on October 1, 2019. In August 2020, the Board of Directors approved the First Amended and Restated ILA with the City of Coppell, and in August 2021, the Board approved the Second Amended and Restated ILA which is set to expire on September 30, 2022.

The service, operated by Lyft through a task order with DCTA, provides on-demand services from six transit stops to the City of Coppell's workforce centers. Transit stops include: The A-train Hebron Station, DART Trinity Mills Station, DART Beltline Station, two DART Bus Stops (Saintsbury at Beltline and Regent at Royal), and the Grapevine TRE station. Services are offered Monday through Sunday, from 5 am to 12 am. The customer pays the first \$2, with the City of Coppell subsidizing the remainder of the fare up to \$17. Any remaining fare is paid by the customer.

Previous Board Activity & Action

- August 2019 DCTA Board of Directors approved an initial Interlocal Agreement with the City of Coppell.
- August 2020 DCTA Board of Directors approved the First Amended and Restated ILA with the City of Coppell
- August 2021 DCTA Board of Directors approved the Second Amended and Restated ILA with the City of Coppell

Identified Need

The City of Coppell has indicated they wish to continue the current services. On September 30, 2022, the Second Amended and Restated ILA with the City of Coppell will expire, and a new ILA must be executed to continue current services.

Financial Impact

DCTA will be fully reimbursed by the City of Coppell for the Lyft service, including appropriate administrative fees.

Exhibits

Exhibit 1: Second Restated Interlocal Agreement with the City of Coppell



Approved By:

Submitted By: <u>Brandy Hazel</u>

Brandy Hazel, Manager of Contracts and Procurement

Brittney Farr, Senior Director of Engagement and Administration