

1955 Lakeway Dr., # 260, Lewisville, Texas 75057 972.221.4600 | RideDCTA.net

#### **Board of Directors Work Session**

July 28, 2016 | 1:30 p.m.

- 1. Routine Briefing Items
  - a. Staff Briefing on Monthly Financial Reports
    - i. Financial Statements for June 2016
    - ii. Capital Projects Budget Report for June 2016
    - iii. Monthly Sales Tax Receipts
    - iv. Quarterly Investment Report Q3 FY2016
    - v. Current Procurement Activities
  - b. Marketing and Communications
    - i. Customer Service Update
      - a. GORequest Customer Feedback Tool
      - b. GovDelivery Enhanced Rider Alerts System
    - ii. A-train 5-Year Anniversary Campaign Overview
    - iii. I-35/A-train Comparison Communications
    - iv. Community Survey Update
  - c. Strategic Planning and Development
    - i. Comprehensive Operational Analysis (COA) Implementation Update
    - ii. Interstate 35W High Intensity Bus Service Update
  - d. Capital Projects
    - i. Positive Train Control Update
    - ii. Hike and Bike Trail Project Update
  - e. Staff Briefing on Transit Operations Reports
    - i. Bus and Rail Operations
- 2. Items for Discussion
  - a. Emerging Role of Social Media Presentation
- 3. Committee Chair Reports
  - a. Finance Committee (07/25/2016) Dave Kovatch, chair
- 4. Discussion of Regular Board Meeting Agenda Items (July 2016)

- 5. Convene Executive Session. The Board may convene the Work Session into Closed Executive Session for the following:
  - a. As Authorized by Section 551.071(2) of the Texas Government Code, the Board of Directors Work Session may be Convened into Closed Executive Session for the Purpose of Seeking Confidential Legal Advice from the General Counsel on any Agenda Item Listed Herein or the Regular Board Meeting Agenda.
  - b. Texas Government Code Section 551.072 Deliberation regarding Real Property: Discuss acquisition, sale or lease of real property related to long-range service plan within the cities of Denton, Lewisville, or Highland Village.
- 6. Reconvene Open Session
  - a. Reconvene and Take Necessary Action on Items Discussed during Executive Session.
- 7. Discussion of Future Agenda Items
  - a. Board Member Requests
- 8. ADJOURN

Chair – Charles Emery Vice Chair – Paul Pomeroy Secretary – Richard Huckaby Treasurer – Dave Kovatch

Members – Skip Kalb, Doug Peach, Jim Robertson, Tom Winterburn, Don Hartman, George A. Campbell, Allen Harris, Carter Wilson, Connie White President – Jim Cline

The Denton County Transportation Authority meeting rooms are wheelchair accessible. Access to the building and special parking are available at the main entrance. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by emailing roomer@dcta.net or calling Rusty Comer at 972-221-4600.

This notice was posted on 7/22/2016 at 9:52 AM.	
Rusty Comer, Senior Public Information Specialist	-



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#### **Board of Directors Regular Meeting**

July 28, 2016 | 3:00 p.m.\*

\*or immediately following Board Work Session scheduled at 1:30 p.m. on July 28, 2016

CALL TO ORDER

PLEDGE OF ALLEGIANCE TO US AND TEXAS FLAGS

INVOCATION

WELCOME AND INTRODUCTION OF VISITORS

AGENCY AWARDS AND RECOGNITIONS

#### 1. CONSENT AGENDA

- a. Approval of Minutes for the Board Work Session and Regular Meeting on June 23, 2016
- b. Acceptance of Financial Statements June 2016
- c. Acceptance of Quarterly Investment Report Q3 FY2016
- d. Approval of Award of Bus Painting and Repair Services for Six Texoma Area Paratransit System (TAPS) Buses with Spectrum Truck Painting, Inc.
- e. Approval of Task Order with HNTB Corporation on the On Call Architectural and Engineering Services for Drainage Flume Repair and Strengthening
- f. Authorize President to Execute an Agreement for Banking and Depository Services with Wells Fargo
- g. Authorize President to Execute a Master Research Agreement with Texas A&M Transportation Institute

#### 2. REGULAR AGENDA

- Discussion and Approval of Change Orders to the Alstom Signaling Contract for Positive Train Control
- Convene Executive Session. The Board may convene the Regular Board Meeting into Closed Executive Session for the following:
  - a. As Authorized by Section 551.071(2) of the Texas Government Code, the Regular Board Meeting may be Convened into Closed Executive Session for the Purpose of Seeking Confidential Legal Advice from the General Counsel on any Agenda Item Listed Herein.
  - b. Texas Government Code Section 551.072 Deliberation regarding Real Property: Discuss acquisition, sale or lease of real property related to long-range service plan within the cities of Denton, Lewisville, or Highland Village.

#### 4. Reconvene Open Session

a. Reconvene and Take Necessary Action on Items Discussed during Executive Session.

#### 5. CHAIR REPORT

- a. Discussion of Regional Transportation Issues
- b. Discussion Legislative Issues
  - i. Regional
  - ii. State
  - iii. Federal

#### 6. PRESIDENT'S REPORT

- a. Budget Transfers
- b. Regional Transportation Issues
- c. 3<sup>rd</sup> Quarter Agency Performance Report

#### 7. REPORT ON ITEMS OF COMMUNITY INTEREST

a. Pursuant to Texas Government Section 551.0415 the Board of Directors may report on following items: (1) expression of thanks, congratulations, or condolences; (2) information about holiday schedules; (3) recognition of individuals; (4) reminders about upcoming DCTA and Member City events; (5) information about community events; and (6) announcements involving imminent threat to public health and safety.

#### 8. ADJOURN

Chair – Charles Emery Vice Chair – Paul Pomeroy Secretary – Richard Huckaby Treasurer – Dave Kovatch

Members – Skip Kalb, Doug Peach, Jim Robertson, Tom Winterburn, Don Hartman, George A. Campbell, Allen Harris, Carter Wilson, Connie White President – Jim Cline

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This notice was posted on 7/22/2016 at 9:53 AM.
Rusty Comer, Senior Public Information Specialist



#### Board of Directors Memo

July 28, 2016

**Subject: Monthly Financial Reports** 

#### **Background**

The financial statements are presented monthly to the Board of Directors for acceptance. The reports presented for the period ending June 30, 2016 include the Statement of Change in Net Assets, Statement of Net Assets, and Capital Projects Fund. These reports provide a comparison of budget vs. actual for the fiscal year as of the current month.

The following are major variances between year-to-date budget and year-to-date actuals, which are annotated on the Statement of Changes in Net Assets.

#### **Statement of Changes in Net Assets:**

- Note A: Passenger Revenues YTD unfavorable by (\$71k), primarily due to lower than budgeted rail ridership. While rail ridership has slightly increased compared to the prior year, it is 7% below budget at 416k riders compared to 449k budgeted. Prior year rail ridership through June 2015 was 412k.
- **Note B:** Contract Service Revenue YTD unfavorable by (\$58k), due to reduced fuel pass-through costs for UNT and NCTC (reduction of \$257k). Average billed fuel price/gallon of \$1.54 is 56% lower than the budgeted \$3.50/gallon. This unfavorable variance is partially offset by increased revenue hours (\$188k); YTD revenue hours of 50,102 are 8% higher than budgeted 46,457 revenue hours.
- Note C: Sales Tax Revenue June sales tax revenue is not yet received and is accrued for the month based on budget. Sales tax generated in June will be received in August. The Sales Tax Report included in this agenda packet provides a more detailed Budget to Actual comparison of FY16 sales tax receipts collected through July.
- Note D: Federal/State Grants-Capital YTD favorable by \$477k because YTD expenses and corresponding reimbursements for the PTC project are higher than anticipated due to federal progress on the project (\$1 million). Additionally, the expenses and corresponding reimbursement for Community Enhancements and the Lewisville Hike & Bike Trail (\$153k) that were anticipated in the FY2015 budget rather than FY2016. These expenses were paid in FY16 and reimbursement was requested at that time. This favorable variance is partially offset by the expenses and corresponding reimbursements for Trinity Mills (\$200k), COGNOS reporting software (\$160k), scheduling software (\$124k), bus fleet cameras (\$96k), and transit enhancements (\$87k) have been delayed from the timing anticipated in the budget. In addition, due to project scope changes, the Trinity Mills crew facility (\$200) will not be grant funded as previously anticipated in the budget. These funds were reallocated to other eligible expenses.
- Note E: Federal/State Grants-Operating YTD unfavorable by (\$3.4 million) is attributable to a re-distribution and delay in grant funding originally planned for rail preventive maintenance (\$1.6 million) and bus preventive maintenance (\$675k) as well as operating and ADA assistance (\$680k) and FEMA disaster recovery reimbursements (\$411k) as

anticipated in the budget. These reimbursements will be requested in coming months. Two issues have delayed grant reimbursement drawdowns for federal operating grants:

- 1) FTA experienced some delays in converting to its new reporting system Transit Award Management System (TrAMS) and, due to timing of NCTCOG approvals for the 2015 Program of Projects, the grants were not able to be executed prior to the switch over to the new FTA system. The 5307 grant projects and the allocation for vanpool have been submitted and are in pending final completion by FTA. Once this is complete DCTA will execute the grants so drawdowns for reimbursement can be completed.
- 2) Rail preventive maintenance expenses for 2016 were not reimbursable under the contract with Herzog Transit Services. This was a one year contract that had to be expedited and was not procured following federal requirements. The grant amount previously used for rail preventive maintenance was reprogrammed for FY2016 and shifted to other eligible operating expenses. The reprogramming of the grant funds has been completed however the re-programmed grant modifications had to be submitted via the new TrAMS system as well.

A new longer term Rail O&M RFP has been awarded to begin in October; preventive maintenance expenditures under this contract award will be eligible for grant reimbursements.

DCTA staff meet with FTA Region VI representatives to review status and determine how best to complete the FTA portion of the TrAMS system process. FTA staff is working to resolve the bottleneck. Our target is to have these grants executed for drawdown within the next 30-60 days.

- Note F: Insurance YTD unfavorable by (\$14k), mainly attributable to Frisco insurance costs (\$6k) and insurance deductible payments for vehicle accidents (\$5k) that were not anticipated in the budget.
- Note G: Purchased Transportation YTD unfavorable by (\$109k), due to A-train and track/signal repair related to an incident in August 2015 (\$102k). An insurance claim has been filed but not yet reimbursed.

#### Identified Need

Provides the Board a review of DCTA's financial position and the agency's performance to budget.

#### Recommendation

Staff recommends acceptance.

Submitted by: Marisa Perry, CPA

Controller

Final Review:

Anna Mosqueda,

Approval:

James C. Cline, Jr.,

President

# Denton County Transportation Authority Statement of Net Assets As of June 30, 2016 (Unaudited)

	June 30, 2016	May 31, 2016	Change
Current Assets	44.044.570	40 040 445	1 000 400
Cash & Cash Equivalents	11,911,570	10,248,145	1,663,426
Investments	1,885,110	3,539,574 6,147,193	(1,654,464)
Accounts & Notes Receivable	6,485,193		338,000
Prepaid Expenses	552,860	620,834	(67,974)
Inventory	20,310	24,865 5,139,362	(4,554) 1,155
Restricted Asset-Cash and Equivalents  Total Current Assets	5,140,517 25,995,560	25,719,972	275,588
Property, Plant and Equipment			
Land	16,228,337	16,228,337	-
Land Improvements	6,458,821	6,458,821	-
Machinery & Equipment	2,289,309	2,289,309	-
Leasehold Improvements	55,506	55,506	-
Vehicles	88,753,500	88,753,500	-
Computers & Software	1,180,676	1,180,676	-
Accumulated Depreciation	(45,512,380)	(44,709,369)	(803,011)
Total Property, Plant and Equipment	69,453,770	70,256,781	(803,011)
Capital Assets			
Intangible Assets	16,997,155	16,997,155	-
Other Capital Assets, Net	234,739,641	234,739,641	-
Construction in Progress	11,219,193	7,818,675	3,400,518
Total Capital Assets	262,955,989	259,555,471	3,400,518
Total Assets	358,405,319	355,532,223	2,873,096
Liabilities			
Current Liabilities			
Accounts Payable	1,608,680	-	1,608,680
Salary, Wages, and Benefits Payable	597,454	538,399	59,055
Accrued Expenses Payable	1,532,113	872,046	660,067
Deferred Revenues	66,146	72,494	(6,348)
Interest Payable	289,106	192,737	96,369
Total Current Liabilities	4,093,499	1,675,675	2,417,824
Non-Current Liabilities	4 000 000	4 000 000	
Rail Easement Payable	1,300,000	1,300,000	-
Retainage Payable	189,870	120,695	69,175
Bonds Payable	31,965,000	31,965,000	
Total Non-Current Liabilities	33,454,870	33,385,695	69,175
Total Liabilities	37,548,369	35,061,370	2,486,999
Net Assets			
Invested in Capital Assets	301,021,097	301,021,097	-
Unrestricted Retained Earnings	20,855,808	20,855,808	<u>-</u>
Change in Net Assets	(1,019,955)	(1,406,052)	386,097
Total Equity	320,856,951	320,470,853	386,097
Total Liabilities and Equity	358,405,319	355,532,223	2,873,096

## Denton County Transportation Authority Change in Net Assets Month and Year to Date June 30, 2016 (Unaudited)

Month Ended June 30, 2016 Year to Date June 30, 2016 Description Actual Budget Variance Actual Budget Variance Annual Budget Revenue and Other Income 100,152 113,507 1,073,284 1,144,320 (13,355)(71.036)1.542.909 Passenger Revenues Note A 155,926 176,059 (20,133) 2,658,775 2,716,311 (57,536) 3,534,517 Note B Contract Service Revenue 2,132,161 2,009,992 122,169 17,994,003 624,641 23,067,403 Sales Tax Revenue 17,369,362 Note C Federal/State Grants - Capital 3,461,093 1,079,659 330,153 749,507 2,983,785 477,309 6,350,215 Note D Federal/State Grants - Operating 120,101 (563,698) 1,037,952 4,448,436 (3,410,484) 6,502,465 Note E 683,800 Total Revenue and Other Income 28,662,214 40,997,509 3,588,000 3,313,510 274,489 26,225,107 (2,437,107) **Operating Expenses** Salary, Wages and Benefits 808,826 738,712 (70,114) 6,843,587 7,117,419 273,832 9,418,015 Services 138,057 174,807 36,750 1,633,692 2,032,158 398,466 2,553,883 Materials and Supplies 158,875 201,324 42,449 1,420,948 1,891,386 470,438 2,475,522 Utilities 35,417 42,413 6,996 266,820 384,117 117,297 511,361 Insurance, Casualties and Losses 72,349 66,655 (5,695)614,399 600,243 (14, 156)800,215 Note F 887,248 Purchased Transportation Services 1,074,785 (187,538)8,077,906 7,969,254 (108,652)10,633,624 Note G Miscellaneous 11,703 32,363 20,660 111,760 233,671 121,911 268,431 Leases and Rentals 13.325 9.682 (3,643)123.258 115,138 (8,120)144.183 Depreciation 803,011 838,026 35,015 7,437,736 7,476,401 38,665 10,017,196 **Total Operating Expenses** 3,116,348 2,991,229 (125,119) 26,530,106 27,819,788 1,289,683 36,822,430 Income Before Non-operating Revenue and Expense 471,652 322,281 149,371 (304,998)842,425 (1,147,424)4,175,079 Non-Operating Revenues / (Expense) Investment Income 5,493 1,667 3,826 42,585 15,003 27,582 20,000 Gain (Loss) Disposal of Assets (14,675) (14,675)1,125 175 1,725 Fare Evasion Fee 300 125 600 1,500 Other Income - Miscellaneous 5,021 5,021 122,533 122,533

(1)

9,021

158,392

(867, 124)

(714,956)

(1,019,955)

(867,312)

(851,184)

(8,759)

188

136,228

(1,011,196)

(1,156,422)

(1,134,922)

3,040,157

(96,369)

(85,555)

386,097

(96,368)

(94,576)

227,705

Long Term Debt Interest/Expense

Change in Net Assets

(Expense)

Total Non-Operating Revenue /

## Capital Projects Fund - DCTA Budget vs. Actual As of June 30, 2016

As of June 30, 2016 (Cash Basis)

			June 2016			% of Budge
	Original Budget	Revised Budget	Expenses Booked	Life To Date	\$ Under/(Over) Budget	(As of June 2016 Close)
TS d Assets						
60 - Construction Work in Progress						
1 · G&A Capital Projects						
Total 10402 · Shortel Phone System	45,000	85,000	-	-	85,000	0
Total 10601 · COGNOS Report Application	200,000	200,000			200,000	(
Total 10602 · Comprehensive Service Analysis	567,414	420,222	7,820	189,302	230,920	45
Total 10603 · Legal Support Total 10301 · Lewisville Facilities Study	226,753	226,753 100,000	170 6,368	83,635 19,169	143,118 80,831	37 19
Total 1 - G&A Capital Projects	1,039,167	1,031,975	14,358	292,107	739,868	28
5 · Bus Capital Projects Total 50204 · Transit Enhancements (2015-16)	165,000	165,000	4,644	84,827	80,173	51
Total 50301 · Bus O&M Facility	8,142,667	11,497,555	4,044	11,397,060	100,495	99
Total 50505 · Fleet Replacement (2015)	395,000	1,634,000	1,564,492	1,626,492	7,508	100
Total 50409 · Bus Fleet Cameras	149,500	149,500	-	-	149,500	(
Total 50507 · Fleet {2016}	1,250,000	1,250,000	-	-	1,250,000	(
Total 50601 · Scheduling Software (Bus)	250,000	250,000	-	20,000	230,000	8
Total 5 · Bus Capital Projects	10,352,167	14,946,055	1,569,136	13,128,379	1,817,676	88
6 - Rail Construction						
Total 61401 · Fare Collection Systems	569,000	733,104	-	682,258	50,846	93
Total 61406 · Positive Train Control Preparation	15,997,441	1,346,527	-	1,346,527	-	100
Total 61406.1 · Positive Train Control Implementation	-	16,720,141	1,395,383	3,922,512	12,797,629	23
Total 61708 · Lewisville Bike Trail	3,099,856	3,099,856	-	2,046,359	1,053,497	66
Total 60701 · Passenger Information	56,214	96,821	-	61,411	35,410	6
Total 61712 · Rail MOE	585,000	1,302,627	16,538	980,794	321,833	7
Total 61505 · GTW Wheel Work	915,041	915,041	228,399	669,456	245,585	7
Total 61604 · Rail Mobilization (2015)	2,119,517	2,119,517	4.054	-	2,119,517	0
Total 61209 · Trinity Mills Crew Facility Total 61210 · Station Landscaping	250,000 75,000	250,000 485,000	4,254 -	68,311 385,572	181,689 99,428	2'
61713 · Disaster Recovery - 2015 Floods						
6171301 · Operating Revenue	-	-	(31,386)	(181,483)	181,483	(
Total 61713 · Disaster Recovery - 2015 Floods	1,000,000	300,000	-	216,457	83,543	72
61713-1 · Rail Facility Flume Repair {2015 Flood}			(87,059)	(87,059)	87,059	C
Total 61713-1 - Rail Facility Flume Repair {2015 Flood}	325,482	325,482	126	31,965	293,517	10
Total 61713-2 - Grade Crossing Replacements {2015 Flood}	2,157,760	2,157,760	-	62,707	2,095,053	;
61713-3 · Hebron Signal House {2015 Flood}						
61713-3.01 · Operating Revenue	-	-		(116,060)	116,060	C
Total 61713-3 · Hebron Signal House (2015 Flood)	122,000	122,000	-	91,079	30,921	75
Total 61713-4 · Ballast Undercutting {2015 Flood}	761,600	761,600	-	21,198	740,402	:
Total 61713-5 · Pockrus Page {2015 Flood}	623,000	623,000	-	21,487	601,513	;
Total 61714 · Rail Capital Maintenance	745,000	745,000	-	-	745,000	
Total 61507 · ABB Stadler Spare Parts	276,000	276,000	-	-	276,000	
Total 61715 · Trail Safety Improvements	139,657	139,657	470.004	400 550	139,657	10
Total 61508 · Stadler Fleet Emergency Lighting Total 61716 · Lewisville Bike Trail - Eagle Point Section	-	190,000 2,995,873	172,324	189,556	2,995,873	10
Total Rail Construction Projects	29,817,568	35,705,006	1,817,024	10,797,650	24,907,356	30
·						
tal 1660 · Construction Work in Progress	41,208,902	51,683,036	3,400,518	24,218,136	27,464,901	47



#### **Board of Directors Memo**

July 28, 2016

**Subject: Sales Tax Report** 

#### **Background**

Sales tax represents the single largest source of revenue for DCTA at 59.68% for FY16 budget. The annual Sales Tax budget for FY 2016 is \$23,067,403. Because of its importance in funding of DCTA's ongoing operations, the Board adopted a Budget Contingency Plan that outlines the Agency's response when declines in sales tax hit a specific target. This month, receipts were favorable compared to budget. The July allocation is for sales generated in the month of May and represents revenue for the eighth month of FY 2016.

- Sales tax for sales generated at retail in the month of May and received in July was \$1,931,826.
- This represents an increase of 6.75% or \$122,169 compared to budget for the month.
- Receipts are favorable 4.77% year-to-date compared to budget.
- Compared to the same month last year, sales tax receipts were \$174,289 or 9.92% more.
- Member city collections for the month compared to prior year are as follows:
  - o City of Lewisville up 13.95%
  - City of Denton up 14.12%
  - Highland Village down 9.33%

#### Need

Provides the Board of Directors a monthly status on Sales Tax collections.

#### Recommendation

For information only. No action required.

**Final Review:** 

Anna Mosqueda,

CFO

## Denton County Transportation Authority (DCTA) Sales Tax Report Budget to Actual and Previous Year Comparison

Sales					CY Actual to			CY Actual to
Generated in	Received in	2015-2016	2015-2016 Year	Variance Actual	CY Budget %	2014-2015	Variance Actual	PY Actual %
Month of:	Month of:	Year Budget	Actual	to Budget	Variance	Year Actual	to Prior Year	Variance
October	December	\$ 2,023,528	\$ 1,821,854	\$ (201,674)	-9.97%	\$ 1,945,700	\$ (123,846)	-6.37%
November	January	\$ 1,836,141	\$ 1,959,303	\$ 123,162	6.71%	\$ 1,765,520	\$ 193,783	10.98%
December	February	\$ 2,530,794	\$ 2,669,055	\$ 138,261	5.46%	\$ 2,433,456	\$ 235,599	9.68%
January	March	\$ 1,812,076	\$ 1,637,497	\$ (174,579)	-9.63%	\$ 1,742,381	\$ (104,884)	-6.02%
February	April	\$ 1,629,477	\$ 1,776,656	\$ 147,179.13	9.03%	\$ 1,566,805	\$ 209,851	13.39%
March	May	\$ 1,967,178	\$ 2,340,336	\$ 373,158	18.97%	\$ 2,074,176	\$ 266,160	12.83%
April	June	\$ 1,750,519	\$ 1,955,110	\$ 204,591	11.69%	\$ 1,803,955	\$ 151,155	8.38%
May	July	\$ 1,809,657	\$ 1,931,826	\$ 122,169	6.75%	\$ 1,757,537	\$ 174,289	9.92%
June	August	\$ 2,009,992				\$ 2,104,123		
July	September	\$ 1,755,537				\$ 1,825,970		
August	October	\$ 1,865,219				\$ 2,082,973		
September	November	\$ 2,077,285				\$ 2,159,150		
					_			
YTD Total		\$ 23,067,403	\$ 16,091,637	\$ 732,267	4.77%	\$ 23,261,746	\$ 1,002,107	6.64%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 22, 2016

## Denton County Transportation Authority (DCTA) Member Cities Sales Tax Report Month Allocation is Received from Comptroller Previous Year Comparison

		City of I	Le	wisville			
Sales Generated in Month of:	Received in Month of:	2014-2015 Year Actual		2015-2016 Year Actual		Variance Actual to Prior Year	CY Actual to PY Actual % Variance
October	December	\$ 2,532,839		\$ 2,537,910		\$ 5,072	0.20%
November	January	\$ 2,404,460		\$ 2,541,494		\$ 137,034	5.70%
December	February	\$ 3,407,084		\$ 3,661,985		\$ 254,902	7.48%
January	March	\$ 2,479,995		\$ 2,441,184		\$ (38,811)	-1.56%
February	April	\$ 2,194,340		\$ 2,533,341		\$ 339,001	15.45%
March	May	\$ 2,920,317		\$ 3,373,295		\$ 452,978	15.51%
April	June	\$ 2,570,323		\$ 2,982,209		\$ 411,886	16.02%
May	July	\$ 2,441,318		\$ 2,781,814		\$ 340,496	13.95%
June	August	\$ 2,867,226					
July	September	\$ 2,531,076					
August	October	\$ 2,996,730					
September	November	\$ 3,013,889					
YTD Total		\$ 32,359,597		\$ 22,853,233		\$ 1,902,556	9.08%

		C	ity of Highl	ar	nd Vi	illage			
Sales Generated in Month of:	Received in Month of:	Variance 2014-2015 2015-2016 Actual to Year Actual Year Actual Prior Year				CY Actual to PY Actual Variance			
October	December	\$	268,275		\$	290,956	\$	22,682	8.45%
November	January	\$	283,432		\$	301,727	\$	18,295	6.45%
December	February	\$	441,441		\$	469,889	\$	28,448	6.44%
January	March	\$	249,723		\$	264,553	\$	14,830	5.94%
February	April	\$	220,832		\$	233,938	\$	13,106	5.93%
March	May	\$	319,961		\$	330,255	\$	10,294	3.22%
April	June	\$	275,169		\$	265,293	\$	(9,877)	-3.59%
May	July	\$	317,874		\$	288,202	\$	(29,672)	-9.33%
June	August	\$	330,952						
July	September	\$	276,336						
August	October	\$	264,926						
September	November	\$	342,868						
YTD Total		\$	3,591,789		\$ 2	2,444,813	\$	68,105	2.87%

	City of Denton														
Sales								Variance		CY Actual to					
Generated in		Received in		2014-2015		2015-2016		Actual to		PY Actual					
Month of:		Month of:		Year Actual		Year Actual		Prior Year		Variance					
October		December		\$ 2,345,573		\$ 2,246,579		\$ (98,994)		-4.22%					
November		January		\$ 2,197,657		\$ 2,342,199		\$ 144,542		6.58%					
December		February		\$ 3,020,338		\$ 3,372,458		\$ 352,120		11.66%					
January		March		\$ 2,109,216		\$ 1,869,754		\$ (239,463)		-11.35%					
February		April		\$ 1,852,968		\$ 2,128,444		\$ 275,476		14.87%					
March		May		\$ 2,678,550		\$ 2,842,993		\$ 164,443		6.14%					
April		June		\$ 2,152,181		\$ 2,317,882		\$ 165,701		7.70%					
May		July		\$ 2,107,901		\$ 2,405,495		\$ 297,594		14.12%					
June		August		\$ 2,682,604											
July		September		\$ 2,259,012											
August		October		\$ 2,584,144											
September		November		\$ 2,727,016											
YTD Total				\$ 28,717,159		\$ 19,525,804		\$ 1,061,420		5.75%					

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 22, 2016

All Transit Agencies

Monthly Sales and Use Tax Comparison Summary

Transit	Current Rate	Ne	et Payment Period	This	Comparable Payment Prior Year	% Change	2016 Payments (Calendar)	2015 Payments (Calendar)	% Change
Houston MTA	1.00%	\$	53,097,66	66.24	\$ 55,005,246.61	-3.47%	\$ 400,908,660.88	\$ 418,903,223.53	-4.30%
Dallas MTA	1.00%	\$	42,667,23	32.68	\$ 39,645,418.71	7.62%	\$ 314,322,092.47	\$ 300,303,264.25	4.67%
Austin MTA	1.00%	\$	17,634,79	95.91	\$ 16,766,144.56	5.18%	\$ 127,595,992.30	\$ 120,842,590.09	5.59%
San Antonio MTA	0.50%	\$	10,512,96	66.45	\$ 10,085,602.74	4.24%	\$ 79,692,131.12	\$ 79,138,105.96	0.70%
San Antonio ATD	0.25%	\$	4,770,93	38.05	\$ 4,589,755.95	3.95%	\$ 36,189,306.37	\$ 35,519,370.07	1.89%
Fort Worth MTA	0.50%	\$	5,587,87	76.61	\$ 4,915,304.23	13.68%	\$ 39,506,129.53	\$ 37,202,134.77	6.19%
El Paso CTD	0.50%	\$	3,337,37	74.93	\$ 3,246,036.61	2.81%	\$ 24,597,058.60	\$ 23,771,702.57	3.47%
Corpus Christi MTA	0.50%	\$	2,411,8	19.20	\$ 2,549,990.21	-5.42%	\$ 18,374,334.68	\$ 19,882,431.13	-7.59%
Denton CTA	0.50%	\$	1,931,82	25.74	\$ 1,757,536.86	9.92%	\$ 14,269,782.82	\$ 13,143,830.41	8.57%
Laredo CTD	0.25%	\$	574,6	50.17	\$ 598,019.58	-3.91%	\$ 4,456,691.45	\$ 4,699,827.99	-5.17%
TOTALS		\$	142,527,14	<b>45.98</b>	\$ 139,159,056.06	2.42%	\$ 1,059,912,180.22	\$ 1,053,406,480.77	0.62%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 8, 2016



## **Investment Portfolio Summary**

## **Denton County Transportation Authority**



For the Quarter Ended June 30, 2016

Prepared by FirstSouthwest Asset Management



### **Table of Contents / Market Recap**

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**Executive Summary** 

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**Investment Transactions** 

Amortization and Accretion

Projected Fixed Income Cash Flows

#### **MARKET RECAP - JUNE 2016:**

By and large the U.S. economic data released during June was weaker than expected, but by the end of the month geopolitical events would trump the data and everything else, setting bond yields on a course to new record lows in the first days of July. The ISM manufacturing index for May crept up to 51.3 from 50.8, lingering just above the expansion break-even level of 50, while the non-manufacturing (service sector) index slipped from 55.7 to 52.9, the weakest reading since February 2014. The May employment report was both a huge disappointment and the final nail in the coffin for a June rate hike. Non-farm payrolls grew by just +38k in May, well short of even the most pessimistic forecast for +90k and the worst showing since September 2010. Revisions to the two prior months subtracted another -59k from the tally, taking the three month average down to +116k. This is in sharp contrast to the +229k monthly average for all of 2015. The unemployment rate did decline to 4.7%, but for all the wrong reasons as the labor force plunged by -458k, taking the participation rate down to 62.6%. Automobile sales remained fairly ebullient at 17.4 million annual units and overall retail sales logged a decent month, gaining +0.5% at the headline while the less volatile control group advanced +0.4%. Housing data put in another mixed performance in May with new home sales slipping -6% to 551k annual units and existing homes sales up +1.8% to 5.53 million annual units. Inflation data was mixed as well with the results depending on which indicator you focus on. At the wholesale level, producer prices were up +0.4% overall in May and +0.3% ex food and energy with core PPI up +1.2% year-over-year. Consumer prices have firmed in recent months and that trend continued in May with headline CPI gaining +0.2% for the month and +1.0% year-over-year. Core CPI, which excludes food and energy, is running +2.2% over the last twelve months. The Fed's preferred core PCE measure is rising at a cooler +1.6% annual rate.

With the data out of the way we turn our attention to what really mattered in June. First, it was the June FOMC meeting. By the time of the mid-month meeting it was a forgone conclusion that the Fed would not raise interest rates. What mattered was what the FOMC said in its press release and the dot plot forecast, both of which were more dovish than the market had expected as the Fed reduced its forecasts for future rate hikes. The market quickly digested this news and shifted its focus to the British referendum on whether to remain a member of the European Union. In the days leading up to the June 23rd "Brexit" vote most experts predicted "remain" would carry the day. When British voters instead decided to leave the EU, financial markets were thrown into disarray. The immediate fallout was a sharp sell-off in worldwide equity markets and a flight to safety rally in fixed income. Uncertainty over exactly what the decision means and fears that it might spark a global recession are leading to expectations for additional central bank stimulus. Although the direct impact on the U.S. economy is likely to be small, the prospects for Fed rate hikes in the face of all this have greatly diminished. That alone would be enough to send yields lower but when you also consider that U.S. government bond yields remain the highest of most developed markets, and by a large margin, you have a recipe for a massive rally. That in fact is what we are seeing. The two-year Treasury note yield, which opened the month at 0.88%, closed a stunning 30 basis points lower at 0.58% and would trade below 0.54% in the early days of July. The 10-year Treasury note would lose nearly 40 basis points, falling from 1.85% to 1.47% in June, before seeing an all-time record low 1.32% on July 6th.



## For the Quarter Ended June 30, 2016

This report is prepared for the **Denton County Transportation Authority** (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.

Officer Names and Titles:

Name: Anna Mosqueda

Title: Chief Financial Officer

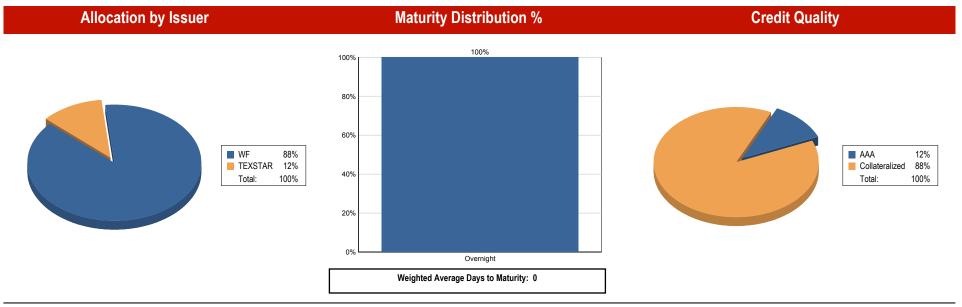
Name: James C. Cline Jr.

Title Chief Executive Officer

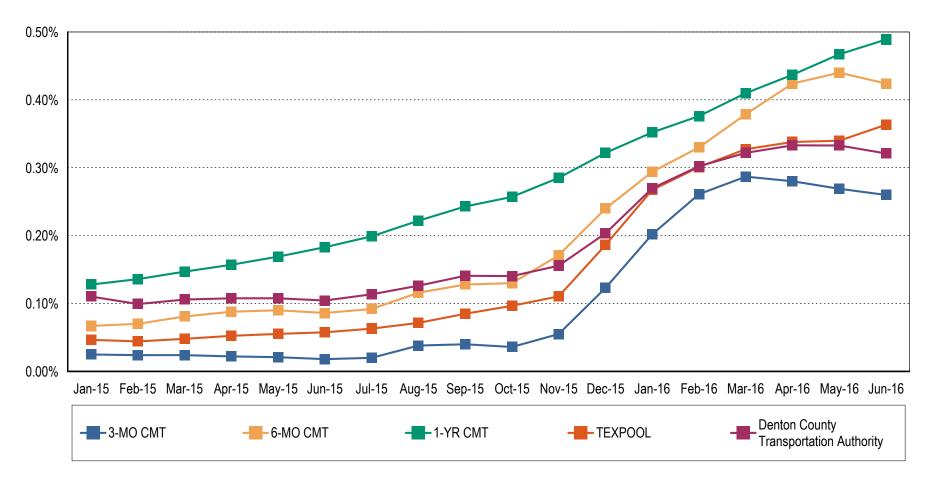
## **Denton County Transportation Authority**

**Executive Summary** As of 06/30/16

#### **Account Summary Allocation by Security Type** Beginning Values as of 03/31/16 Ending Values as of 06/30/16 Par Value 19,130,113.80 18,973,680.85 Market Value 18,973,680.85 19,130,113.80 Book Value 19,130,113.80 18,973,680.85 0.00 BANK DEP 78% Unrealized Gain /(Loss) 0.00 LGIP 12% Market Value % 100.00% 100.00% MMF 10% 100% Total: Weighted Avg. YTW 0.322% 0.321% Weighted Avg. YTM 0.322% 0.321%







**Note 1:** CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMT's are the daily averages for the previous 12-months.

Note 2: Benchmark data for TexPool is the monthly average yield.



## Denton County Transportation Authority Detail of Security Holdings

As of 06/30/2016

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
2011 Bond Fund	nd																
NF-MANA		BANK DEP	Wells Fargo Managed Rate					3,654,966.82	100.000	3,654,966.82	3,654,966.82	100.000	3,654,966.82	1		0.230	0.230
Total for 2011 E	Bond Fun	d						3,654,966.82	100.000	3,654,966.82	3,654,966.82	100.000	3,654,966.82	1		0.230	0.230
Bond Fund																	
TEXSTAR		LGIP	TexSTAR					1,485,549.96	100.000	1,485,549.96	1,485,549.96	100.000	1,485,549.96	1		0.393	0.393
otal for Bond	l Fund							1,485,549.96	100.000	1,485,549.96	1,485,549.96	100.000	1,485,549.96	1		0.393	0.393
Operating Fund	d																
WF-MANA		BANK DEP	Wells Fargo Managed Rate					1,177,806.59	100.000	1,177,806.59	1,177,806.59	100.000	1,177,806.59	1		0.230	0.230
WF-SWEEP		MMF	Wells Fargo Sweep					1,898,855.74	100.000	1,898,855.74	1,898,855.74	100.000	1,898,855.74	1		0.000	0.000
Total for Opera	ating Fund	d						3,076,662.33	100.000	3,076,662.33	3,076,662.33	100.000	3,076,662.33	1		0.088	0.088
Reserve Fund																	
WF-PREM		BANK DEP	Wells Fargo Premium Rate					10,049,198.77	100.000	10,049,198.77	10,049,198.77	100.000	10,049,198.77	1		0.410	0.410
Total for Reser	rve Fund							10,049,198.77	100.000	10,049,198.77	10,049,198.77	100.000	10,049,198.77	1		0.410	0.410
Sales Tax Fund	ł																
TEXSTAR		LGIP	TexSTAR					707,302.97	100.000	707,302.97	707,302.97	100.000	707,302.97	1		0.393	0.393
otal for Sales	Tax Fund	i						707,302.97	100.000	707,302.97	707,302.97	100.000	707,302.97	1		0.393	0.393
otal for Dento	on County	Transportation	Authority					18.973.680.85	100.000	18.973.680.85	18.973.680.85	100.000	18.973.680.85	1		0.321	0.32



### **Denton County Transportation Authority Change in Value**

From 03/31/2016 to 06/30/2016

CUSIP	Security Type	Security Description	03/31/16 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/16 Book Value	03/31/16 Market Value	06/30/16 Market Value	Change in Mkt Value
2011 Bond Fu	nd										
WF-MANA	BANK DEP	Wells Fargo Managed Rate	3,652,917.09	2,049.73	0.00	0.00	0.00	3,654,966.82	3,652,917.09	3,654,966.82	2,049.73
otal for 2011	Bond Fund		3,652,917.09	2,049.73	0.00	0.00	0.00	3,654,966.82	3,652,917.09	3,654,966.82	2,049.73
Bond Fund											
TEXSTAR	LGIP	TexSTAR	794,296.69	691,253.27	0.00	0.00	0.00	1,485,549.96	794,296.69	1,485,549.96	691,253.27
Total for Bon	d Fund		794,296.69	691,253.27	0.00	0.00	0.00	1,485,549.96	794,296.69	1,485,549.96	691,253.27
Operating Fur	nd										
WF-MANA	BANK DEP	Wells Fargo Managed Rate	1,177,146.08	660.51	0.00	0.00	0.00	1,177,806.59	1,177,146.08	1,177,806.59	660.51
WF-SWEEP	MMF	Wells Fargo Sweep	392,126.95	1,775,394.99	(268,666.20)	0.00	0.00	1,898,855.74	392,126.95	1,898,855.74	1,506,728.79
Total for Ope	rating Fund		1,569,273.03	1,776,055.50	(268,666.20)	0.00	0.00	3,076,662.33	1,569,273.03	3,076,662.33	1,507,389.30
Reserve Fund											
WF-PREM	BANK DEP	Wells Fargo Premium Rate	10,039,410.44	9,788.33	0.00	0.00	0.00	10,049,198.77	10,039,410.44	10,049,198.77	9,788.33
otal for Rese	erve Fund		10,039,410.44	9,788.33	0.00	0.00	0.00	10,049,198.77	10,039,410.44	10,049,198.77	9,788.33
Sales Tax Fun	d										
EXSTAR	LGIP	TexSTAR	3,074,216.55	529,984.31	(2,896,897.89)	0.00	0.00	707,302.97	3,074,216.55	707,302.97	(2,366,913.58
otal for Sale	s Tax Fund		3,074,216.55	529,984.31	(2,896,897.89)	0.00	0.00	707,302.97	3,074,216.55	707,302.97	(2,366,913.58
Total for Dent	ton County Transpo	rtation Authority	19,130,113.80	3,009,131.14	(3,165,564.09)	0.00	0.00	18,973,680.85	19,130,113.80	18,973,680.85	(156,432.95

## FirstSouthwest AssetManagement A Hilltop Holdings Company.

## **Denton County Transportation Authority**

#### **Earned Income**

From 03/31/2016 to 06/30/2016

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
2011 Bond Fւ	und								
WF-MANA	BANK DEP	Wells Fargo Managed Rate	0.00	2,049.73	2,049.73	0.00	0.00	0.00	2,049.73
Total for 201	1 Bond Fund		0.00	2,049.73	2,049.73	0.00	0.00	0.00	2,049.73
Bond Fund									
TEXSTAR	LGIP	TexSTAR	0.00	1,253.27	1,253.27	0.00	0.00	0.00	1,253.27
Total for Bor	nd Fund		0.00	1,253.27	1,253.27	0.00	0.00	0.00	1,253.27
Operating Fu	nd								
WF-MANA	BANK DEP	Wells Fargo Managed Rate	0.00	660.51	660.51	0.00	0.00	0.00	660.51
Total for Ope	erating Fund		0.00	660.51	660.51	0.00	0.00	0.00	660.51
Reserve Fund	d								
WF-PREM	BANK DEP	Wells Fargo Premium Rate	0.00	9,788.33	9,788.33	0.00	0.00	0.00	9,788.33
Total for Res	erve Fund		0.00	9,788.33	9,788.33	0.00	0.00	0.00	9,788.33
Sales Tax Fu	nd								
TEXSTAR	LGIP	TexSTAR	0.00	2,325.71	2,325.71	0.00	0.00	0.00	2,325.71
Total for Sale	es Tax Fund		0.00	2,325.71	2,325.71	0.00	0.00	0.00	2,325.71
Total for Den	nton County Transpor	rtation Authority	0.00	16,077.55	16,077.55	0.00	0.00	0.00	16,077.55



## **Board of Directors Memo**

July 28, 2016

**Subject: Procurement Status Report** 

#### Rail O&M Flume Repair

Staff is developing the procurement solicitation documents and will release the procurement in August. This project has been approved and will be reimbursed with FEMA funds. Award is anticipated at the September meeting.

#### **Video Production Services**

Staff is developing the procurement solicitation documents for a long-term contract for video production services. DCTA is seeking a qualified video production company to develop high-quality, educational and company-specific videos to positively promote DCTA to Denton County residents and educate customers on various agency services.

Submitted by:

Athena Forrester, Senior Procurement Manager



#### **Board of Directors Memo**

July 28, 2016

#### **Subject: Marketing & Communications Update**

#### **Customer Service Update**

Multiple initiatives are being executed to improve the overall customer service function, including the promotion of the existing GORequest tool and an upgrade to DCTA's rider alert system.

#### GORequest

- o New Initiatives Standard operating procedures, all-staff trainings, data collection and analysis,
- External Promotion
  - Traditional Online and Mobile Advertising
    - April 18 May 18, 2016
    - 266,286 Impressions
    - 0.53% Click Through Rate (1,417 delivered clicks)
  - Organic Social Media (February 2016 June 2016)
    - Total Impressions 12,079
    - Total Engagements 33
- GORequest Metrics (during/after campaign)
  - Total Entries/10K
    - Goal = >3
    - May 4.03 Increase of 129% month over month even with a drastic dip in ridership due to the university summer break
    - June 3.18 Although a decrease from the prior month, this number still represents an 80.7% increase from months where school was in session
  - Average Days/Closeout
    - Goal = <3.2</li>
    - May 1.65 This is the best statistic that has been reported in the last four years
    - June 1.76 This is the second best statistic that has been reported in the last four years
- June 2016 GORequest Metrics
  - Total Entries/10K 3.18

#### GovDelivery

- GovDelivery is the only digital communications platform built exclusively for public sector organizations in order to promote the usage of services, enhance public awareness, and increase the contributions and involvement of citizen communities
- o More than 1,800 organizations worldwide use the GovDelivery Communications Cloud
- Direct Impact
  - New Rider Alerts user-selected templated emails, text messages and RSS feed options
  - Email Marketing creative template and custom reporting available
  - Website/Social Integration one-click, one message, all platforms
  - Other database growth, streamlined content promotion, demographic collection, links to other alerts, etc.
  - External Launch 10/1

#### A-train 5-Year Anniversary Campaign Overview

June 18, 2016 marked the A-train's fifth birthday. DCTA celebrated by offering a complimentary free day pass that users could download online, print and redeem. The promotional pass was only valid on the A-train on June 18.

- Timeline: June 6 June 18
- Budget: \$392
- Social Media Results:
  - o Facebook 51,097 Impressions / 621 Engagements / 970 Clicks to Voucher
  - o Twitter 13,583 Impressions / 220 Engagements
  - Blog 59 Views / 39 Engagements Via Social Channels
  - Community Partnerships City of Lewisville, Keep Denton Beautiful, Denton CVB, Best Little Brewfest (Lewisville),
    Denton Slacker
- Media Relations Results:
  - o Total Stories 10
  - o Impressions 1.7 Million
  - o Publicity Value \$1,100
- Voucher Results:

- Voucher Page Visits 2,500
- Vouchers Downloaded 479
- o Vouchers Used 145
- Ridership Results:
  - o June 18 Ridership 826 Passengers
  - o Highest Saturday ridership for June 2016
  - o 61% increase in A-train ridership YOY
- Follow-up Survey:
  - o 56% Current Riders / 44% New Riders
  - o 90% Shared the Offer

#### **I-35N/A-train Comparison Communications**

A video and topical tidbit social media campaign that intends to showcase the benefits of traveling via the A-train vs driving on I-35 during peak traffic periods.

- Campaign Timing
  - o Phase I: August 1 October 28
  - Phase II: October 31 December 23
  - o Phase III: January 2 March 31
- Campaign Messaging
  - o Destination/Time Comparisons commute timing, traffic congestion, etc.
  - o Activity Comparisons frustration in traffic/reading, staying alert/texting, etc.
  - o Comfort Comparisons high gas prices/saving money, tension/stretching out, etc.
- Campaign Components
  - o Highlight video
  - Social media posts with corresponding creative
  - Blog posts

#### **Community Survey Update**

In September 2016, DCTA will conduct its biennial community survey to garner feedback from Denton County residents on their personal preferences. DCTA will utilize this preference analysis to make strategic recommendations regarding the agency's service and the passenger experience.

- DCTA is partnering with the University of North Texas (UNT) to conduct the survey
- The survey will be held during the entire month of September
- The M&C department plans to promote the survey through advertisements, platform/bus stop signage, rider alerts, website, social media, newsletters, media relations, direct mail, and other methods of communication
- DCTA needs Board assistance spreading the word about the community survey

NICATIONS METRICS				
Metric	Annual Goal	Monthly	YTD	Goal Met
Global Impressions	260,000	4,640	212,765	
Confirmed Impressions	7,500	555	3,581	
Online/Confirmed	5M	1,212,833	8,065,361	<b>√</b>
Impressions				v
Online Click Through Rate	.06%	.30%	.22%	
Print Impressions	2M	273,183	1,691,860	
Articles About DCTA	300 Placements	34	377	✓
Articles About DCTA	165M	7,331,629	161,301,221	
Articles About DCTA	\$1M	\$22,568	\$546,962	
DCTA Celebrating Five Years of A-train Service with Free Passes; Bus Could Link Fort Worth to Denton; Implementing Positive Train Control				
KXAS-TV (NBC 5); Denton Red	cord-Chronicle; Dallas	Morning News; Ma	ass Transit; Fort Wor	th Star-Telegram
Increase in Likes	3,000	902	2,243	
Increase in Followers	1,000	154	615	
Pageviews	1.5M	87,439	883,236	
Top 5 Referring Sites Facebook, DART, UNT, TWU Portal, Denton County				
Confirmed Impressions	3,000	942	6,882	<b>√</b>
	Global Impressions Confirmed Impressions Online/Confirmed Impressions Online Click Through Rate Print Impressions  Articles About DCTA Articles About DCTA  Articles About DCTA  DCTA Celebrating Five Years Implementing Positive Train ( KXAS-TV (NBC 5); Denton Rec Increase in Likes Increase in Followers  Pageviews Top 5 Referring Sites	Global Impressions 260,000 Confirmed Impressions 7,500 Online/Confirmed 5M Impressions Online Click Through Rate .06% Print Impressions 2M  Articles About DCTA 300 Placements Articles About DCTA 165M  Articles About DCTA \$1M DCTA Celebrating Five Years of A-train Service with Implementing Positive Train Control KXAS-TV (NBC 5); Denton Record-Chronicle; Dallas Increase in Likes 3,000 Increase in Followers 1,000  Pageviews 1.5M Top 5 Referring Sites Facebook, DART, L	Global Impressions 260,000 4,640 Confirmed Impressions 7,500 555 Online/Confirmed 5M 1,212,833 Impressions Online Click Through Rate .06% .30% Print Impressions 2M 273,183  Articles About DCTA 300 Placements 34 Articles About DCTA 165M 7,331,629  Articles About DCTA \$1M \$22,568  DCTA Celebrating Five Years of A-train Service with Free Passes; Bus Climplementing Positive Train Control KXAS-TV (NBC 5); Denton Record-Chronicle; Dallas Morning News; Main Increase in Likes 3,000 902 Increase in Followers 1,000 154  Pageviews 1.5M 87,439 Top 5 Referring Sites Facebook, DART, UNT, TWU Portal, Dental Control Date of the Control of the C	Metric         Annual Goal         Monthly         YTD           Global Impressions         260,000         4,640         212,765           Confirmed Impressions         7,500         555         3,581           Online/Confirmed Impressions         5M         1,212,833         8,065,361           Impressions         0nline Click Through Rate         .06%         .30%         .22%           Print Impressions         2M         273,183         1,691,860           Articles About DCTA         300 Placements         34         377           Articles About DCTA         165M         7,331,629         161,301,221           Articles About DCTA         \$1M         \$22,568         \$546,962           DCTA Celebrating Five Years of A-train Service with Free Passes; Bus Could Link Fort Wort Implementing Positive Train Control         KXAS-TV (NBC 5); Denton Record-Chronicle; Dallas Morning News; Mass Transit; Fort Wort Increase in Likes         3,000         902         2,243           Increase in Followers         1,000         154         615           Pageviews         1.5M         87,439         883,236           Top 5 Referring Sites         Facebook, DART, UNT, TWU Portal, Denton County

	Top 3 Referring Sites	Facebook, Twitter, Denton Record-Chronicle			
Go Pass					
New Downloads	Total Count	170,000	13,667	142,476	
Tickets Sold	Total Count	20,000	2,184	20,227	✓

<b>CUSTOMER SERVICE</b>							
Activity	Metric	Annual Goal	Monthly	YTD	Goal Met		
Provide Excellent	Calls Answered	>95%	98%	98%			
Customer Service	Abandoned Calls	<3%	2%	2%			
Where's My Ride	Total Hits†	400,000	42,367	389,361			
	SMS (Texts)	50,000	5,489	73,536	<b>√</b>		
	Calls	15,000	1,747	24,047	✓		
GORequest	Avg. Days/Closeout	<3.2	1.76	2.49			
	Total Entries/10K	>3	3.18	1.90			
	Complaints/10K	<5	1.76	1.08			
	Types of Submittals	Complaint – 20; C	Complaint – 20; Compliment – 6; Problem – 1; Question – 8; Suggestion – 3				

Program	Metric	Annual Goal	Monthly	YTD	Goal Met	
Corporate Pass Program	Ticket Sales	N/A	\$0	\$0	N/A	
	Business Database	1,000	320	1,519	✓	
	Cold Calls	250	131	192		
	Website Pageviews	1,000	62	194		
	Direct Mail Distribution	1,000	0	972		
	Sales Kits Mailed	2				
	Top 3 Referring Sites	Google, Twitter, Bing				
Group Discount Program	Ticket Sales	N/A	\$344	\$2,964	N/A	
	Website Pageviews	N/A	32	91	N/A	
Non-Profit Discount	Ticket Sales	N/A	\$350	\$639	N/A	
Program	Website Pageviews	N/A	48	128	N/A	

#### Footnote:

\*Community Brand Impressions:

- Global Impressions are the total number of individuals impacted through events, fairs and sponsorships.
- Confirmed Impressions are the total number of one-on-one interactions experienced through events, fairs and sponsorships.

#### \*\*Media Buy Impressions:

- Online/Confirmed Impressions are the number of individuals who were delivered an online advertisement through marketing campaign efforts.
- Online Click Through Rates are the number of individuals who were delivered an online advertisement, clicked on the advertisements, and visited a directed URL through marketing campaign efforts.

††Discount Pass Program Metrics – Annual goals are set based on research and potential program growth. FY '16 marks the first year of tracking metrics of success and will only include partial-year results. Complete goal-setting and metrics tracking will occur in FY '17. Individual web pages live on April 11, 2016.

Approved by:

Nicole M. Recker

Vice President of Marketing & Communications

<sup>^</sup>Media Relations Impressions are the total number of individuals impacted through media relations efforts throughout all communications mediums (i.e. broadcast, print, online, radio, etc.).

<sup>^^</sup>Publicity Value identifies the financial investment that would be required to receive identical coverage through advertising efforts.

<sup>†</sup>Where's My Ride "hits" track all visits to the site. Total hits reported are not unique visitors.



#### **Board of Directors Memo**

July 28, 2016

#### **Subject: Strategic Planning & Development Update**

#### REGIONAL TRANSPORTATION PLANNING

#### High Intensity Bus Corridors (Regional Express Bus Service)

- These high intensity bus corridors have been incorporated as "proposed" corridors into the 2040 Regional Mobility Transportation Plan which was approved by the RTC in March 2016
- Staff is moving forward on the planning of the 35W corridor

#### 35W Corridor Commuter Service

- Supporting The T on the implementation of initial limited corridor service expected Fall 2016
- Identifying service stop location in Denton and solutions for connections to UNT and TWU
- A public meeting was held in conjunction with the Program Services Committee meeting to collect feedback regarding the service
- A joint funding request with the FWTA for the ultimate High Intensity Bus Corridor Service has been submitted to the NCTCOG

#### LOCAL TRANSPORATION PLANNING

#### Lewisville & Highland Village Service Review & Analysis

- Final recommendations were presented and approved by the board for implementation in August 2016
- Highland Village pilot service was implemented on April 4, 2016

#### Denton Service Review & Analysis

- Near final recommendations were presented at the February Program Services Committee meeting
- Denton service recommendations have an expected phased implementation beginning in 2017
- A proposed implementation plan outlining operating cost and capital needs was presented at the June Program Services Committee meeting

#### BUSINESS DEVELOPMENT & PARTNERSHIPS

#### **UNT Contract**

- UNT's service contract expires August 31, 2016
- Staff is working with UNT to finalize minor modifications necessary for the two-year contract renewal
- Board approved the authorization for the President to execute the agreement with UNT at the March board meeting.
- Upon completion of UNT's Parking & Transportation Study, it is expected a new contract will be
  necessary outlining new terms and conditions as appropriate to respond to recommendations of that
  study

#### **NCTC Contract**

- NCTC's service contract expires August 31, 2016, and has been renewed
- Board approved the authorization for the President to execute the agreement with NCTC at the March board meeting

#### City of Frisco Contract

- The City of Frisco service contract expires November 30, 2016
- After initiating contracted On-Demand service in Frisco on December 1, 2015, staff has provided regular updates to City staff regarding ridership, cost control measures and operational data
- Meetings have been held to discuss future service options

#### Texas Woman's University

- Staff participated in the university's Strategic Planning initiative in late 2015
- Various TWU departments have engaged DCTA staff in their Strategic Initiatives Planning
- Potential partnership opportunities are being explored to address the university's parking challenges

#### Service Expansion within New Service Areas

• Staff is being responsive to requests from non-member cities interested in exploring transit solutions to meet the demands within their communities

#### <u>Transportation Network Companies (TNCs)</u>

- Companies like Uber, Lyft, Bridge and other ridesourcing companies have recently become members of the American Public Transportation Association (APTA), recognizing the opportunities that exist for TNCs to partner with transit properties
- DCTA is currently working with Uber to finalize an agreement where both entities can benefit while
  meeting the needs of communities within our service area, maximizing passenger travel convenience
  while increasing ridership and operational efficiencies and decreasing operational costs

#### LAND USE PLANNING & DEVELOPMENT

#### <u>Downtown Denton Parking</u>

 In coordination with the Union Pacific Railroad and the NCTCOG, DCTA is working with City of Denton staff to identify solutions addressing downtown parking shortages, aesthetics, noise mitigation and safety enhancements.

#### **Hebron Station**

- Staff and Huffines Developers have identified solutions for connecting the Hebron 121 Station development to the Hebron station via driveway as well as a bike and pedestrian trail for pedestrian access to the station platform.
- Board approved the authorization for the President to execute the agreement with Huffines at the March board meeting
- The appropriate agreements between both parties are being developed by our legal team to move this
  project forward
- Staff has submitted a joint development request to the FTA for this project

#### Old Town Station

- Staff continues to stay engaged in the City's Main & Mill project to increase pedestrian access to the Old Town Station
- DCTA and the City of Lewisville continue to coordinate efforts in the Old Town area to ensure projects are aligned with the City's vision and priorities

#### Intermodal Transit Center & Administrative Office Complex

- Huitt-Zollars has presented DCTA a final report for the preliminary planning and conceptual design of a new intermodal transit center anticipated to be located at a Lewisville A-train station.
- This facility will include administrative offices, passenger waiting area, customer service counter and community conference space.
- The facility planning will be coordinated closely with the City of Lewisville to ensure DCTA's plans are consistent and support the City's vision for the surrounding area.
- Preliminary recommendations and conceptual plans were presented at the June Program Services Committee meeting.

#### **ADDITIONAL PROJECTS**

- Transit Oriented Development Coordination
- Long-Range Planning Efforts
- Rail Trail Extension
- State and Federal Legislative Initiatives
- Grant Funding Opportunities
- 2040 Mobility Plan Engagement
- TxDOT 35W Expansion Coordination

Submitted by:

Kristina Brevard, VP, Planning & Development



#### Board of Directors Memo

July 28, 2016

**Subject: Capital Projects Update** 

#### **Signal System Enhancements**

Network drawings are in progress.

#### **Positive Train Control (PTC)**

- Project meeting held June 29
- Temporal Separation procedures were reviewed with the FRA and no change was deemed necessary
- Signal Block design change order reviewed
- Circuit plan change order reviewed
- Contract testing requirements were discussed and to be reviewed by Alstom
- Stationing (distances between critical elements) were discussed. Discrepancies in documentation were noted and are being addressed.
- Alstom was advised to complete their Roadway Worker Protection training prior to September 30, 2016
- Alstom was requested to advise of their on-site equipment storage requirements
   90 % Onboard Hardware Installation Drawings received and in review

#### Lewisville Hike and Bike Trail – Eagle Point Section

- Engineers have submitted plans to TxDOT for final review.
- Final permits from the USACOE for a section south of the Highland Village Station have been received.

#### Flood Damage Repairs

Issue	FEMA Claim	Estimated DCTA Cost	Status
DTA 003G Washout of RipRap and ballast (includes Herzog Emergency response)	\$280,411	\$70,103	Award letter received. Initial invoice sent to TDEM.
DTA 001G and DTA 004G Replace Crossings	\$2,036,198	\$509,050	Form 90-91's received. PW. Specs. are complete. Expect to issue RFP in September.
DTA 002E Bus O&M Electrical repairs*	\$14,616	\$3,654	Complete. Reimbursement received.

DTA 001E Signal & Comm. System	\$122,000	\$6,500	Repair is complete. Insurance and FEMA reimbursement received. Mitigation of the signal house elevation to begin 7/17, complete 7/24.
DTA006G Rail OMF drainage	\$116,079	\$29,019	Small project reimbursement received. Plans are complete. Expect to release RFP in early August.
DTA 002G Undercut Ballast	\$657,652	\$164,413	Will be re-bid in October.
Replace flume at Pockrus Page	\$623,000* \$161,338 **	\$155,750 \$461,662	Appeal filed. Engineers are finalizing repair recommendations. Surveying complete

<sup>\*</sup> Original claim 290'

- Quarterly FEMA reports were filed the first week of July.
- No bids received for undercutting. Will rebid in late September.
- Ernst and Young has been notified that DCTA will request an extension for all remaining large projects The appropriate forms are not yet available.
- Total estimated cost of repairs is \$3,065,618. The current estimated DCTA cost is \$776,239.00. This number may vary depending on the results of the appeals and actual cost.

#### **Transit Enhancements**

- Project consists of 5 shelters and one bench in the City of Denton.
- Contract awarded. Staff expects to begin construction on July 18, 2016. Rain has delayed the project start from the original June date.

#### **Shoretel Phone System Expansion**

- Peak Uptime is the selected proposer and the contract was awarded during the June board session.
- As of 7/11/16 final contract revisions are being reviewed by legal.
- Approximate time for work to begin after a notice of proceed is given will be 4-5 weeks to allow time for equipment to be ordered.

<sup>\*\*</sup> Approved claim

#### **Landscape Project**

Highland Village/Lewisville Lake Station

• Texas Commission on Environmental Quality (TCEQ) vetoed plan to connect the station platform water supply to irrigation valve. Proceeding with backup plan to connect from new meter to the platform water supply.

Final Review:

Raymond Suarez, COO



#### **Board of Directors Memo**

July 28, 2016

**Subject: Transit Operations Report** 

#### SYSTEM ON-TIME PERFORMANCE

- FY 2016 YTD "On Time Performance" (OTP) for the A-train is 98.83%
- FY 2016 YTD "On Time Performance" (OTP) for Connect service is 86.87%. On-time performance has been adjusted to properly reflect departures from each bus stop as well as the final destination.

#### RIDERSHIP PERFORMANCE

#### Year to Date Change in Ridership by Service Type

Service	% Change	Color	Notation
Service	FY 2015 to FY 2016	Indicator	No.
All Bus & Rail	0.50%		1
Rail	0.97%		
All Bus	0.12%		
Connect	-1.29%		2
UNT	0.32%		
NCTC	16.09%		
Access	0.55%		
Frisco Demand Responsive	N/A		

- 1. June 2016, boardings for All Bus & Rail increased slightly YTD compared to FY 2015.
- 2. Connect ridership continues to decline YTD compared to FY 2015. This drop may be attributed to falling gas prices.

#### Color Key

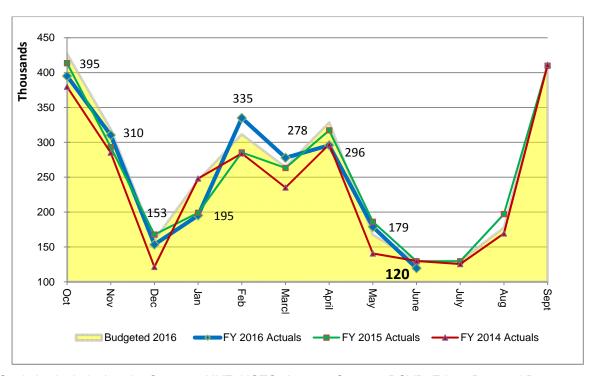
Green indicates positive performance

Yellow indicates service that will be monitored by staff

Red indicates poor performance and needs further research



#### Rail and All Bus: Total Boardings



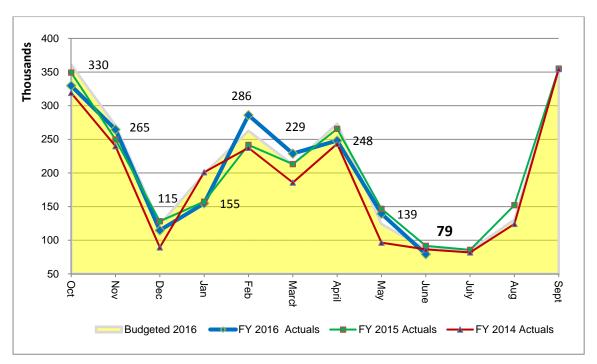
Note: Statistics include A-train, Connect, UNT, NCTC, Access, Connect RSVP, Frisco Demand Response Service, Highland Village Service, and special movement services. For display purposes, the Y axis origin has been modified.

#### Rail and All Bus: Total Boardings

- YTD boardings for Rail and All Bus increased by 0.50% (or 11,263 boardings) compared to the same period in FY 2015.
- A large percentage of this growth is attributed to increases in UNT boardings followed by NCTC.



### All Bus: Total Boardings



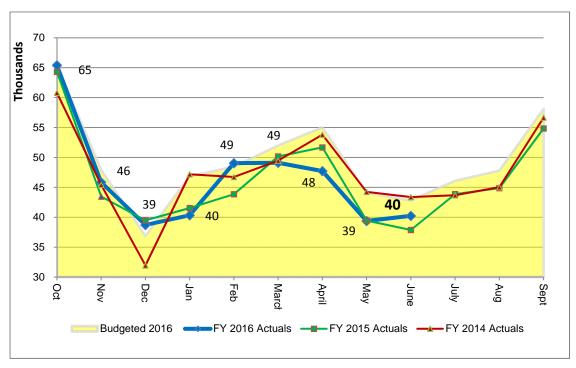
Note: Statistics include Connect, UNT, NCTC, Access, Connect RSVP, Frisco Demand Response Service, Highland Village Service, and special movement services. For display purposes, the Y axis origin has been modified.

#### All Bus: Total Boardings

- YTD All Bus boardings increased by 0.12% (or 2,173 boardings) compared to the same period in FY 2015. While YTD FY 2016 had a net increase, only Febuary and March experienced increases in ridership compared to Febuary and March of 2015.
- YTD Connect boardings decreased by 1.29% (or 5,576 boardings) which may be attributed to falling gasoline prices.
- UNT boardings increased by 0.32% (or 4,294 boardings) YTD.
- Growth in UNT boardings may be attributed to two additional summer class days YTD compared to the same period in FY 2015.
- Special Movements in June included transportation for UNT Commencement and orientations.
- YTD NCTC boardings grew by 16.09% (or 2,149 boardings). This increase may be attributed to additional class days and higher enrollment compared to the same period in FY 2015.



#### **Rail: Total Boardings**



Note: For display purposes, the Y axis origin has been modified.

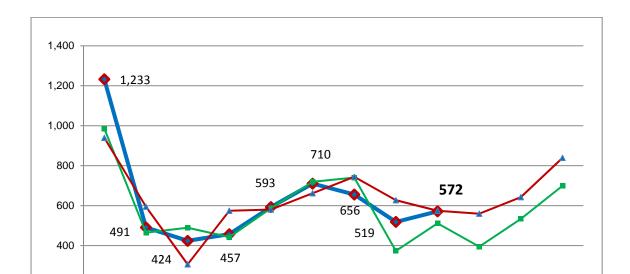
#### Rail: Total Boardings

- YTD, rail boardings increased by 0.97% (or 3,976 boardings) compared to the same period in FY 2015.
- In June 2016, boardings increased by 6.22% (or 2,356 boardings). This increase may be attributed to the A-train Five Year Anniversary celebration and the Best Little Brewfest in Texas event held in Denton on June 18.
- YTD average weekday boardings increased by 5.71% (or 104 boardings per weekday).



200

Oct



**Rail: Saturday Average Boardings** 

Note: For display purposes, the Y axis origin has been modified.

Dec

FY 2016 Actuals

Jan

δ

 YTD average Saturday boardings increased by 6.39% (or 38 boardings per Saturday) compared to that same period in FY 2015. This increase may be attributed to availability of free A-train passes for Saturday, June 18 as part of the A-train Five Year Anniversary celebration.

March

FY 2015 Actuals

April

May

June

Aug

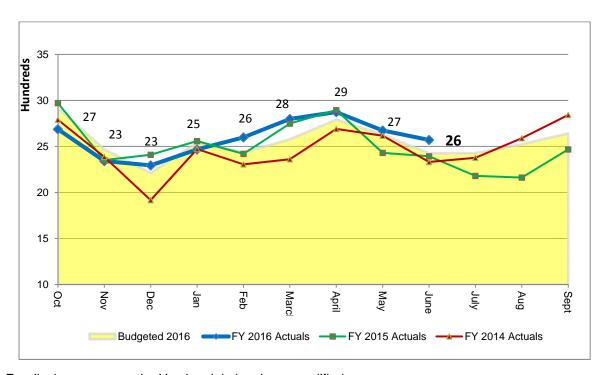
July

FY 2014 Actuals

Sept



### **Access: Total Boardings**



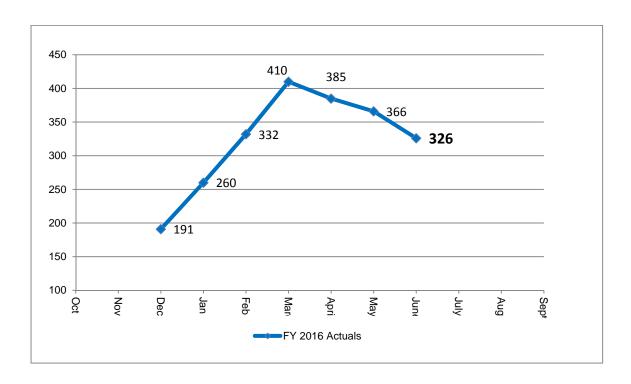
Note: For display purposes, the Y axis origin has been modified.

### Access: Total Boardings

 In June, boardings increased compared to June 2015. This increase has reversed declines in October and November. The net result is that YTD boardings are up by 0.55% (or 127 boardings) compared to the same period in FY 2015.



#### Frisco Demand Response Service: Total Boardings



#### Frisco Demand Response Service: Total Boardings

- In June, Frisco Demand Response Service had 326 boardings which is a drop of almost 11% (or 40 boardings) relative to May.
- Like other demand responsive services, boardings generally decrease during the summer months as passengers often take less trips due to school being out, vacations, weather, etc.



### **Highland Village Services: Total Boardings**

- Service was initiated in Highland Village on Monday, April 4.
- Services provided include Community On-Demand Same Day, Community On-Demand Next Day, and Connect Shuttle.
- A total of 310 one-way trips were provided in June 2016.
- Highland Village ridership will be provided in table format (see below) until a full year of data is available for annual comparison purposes.

	HIGHLAND VILLAGE	SUMMARY REPORT	Г				
	April	2016					
Total	Community	On-Demand	Connect				
Total	Same Day	Next Day	Shuttle				
196	10	10 138					
	May	2016					
Total	Community	Connect					
Total	Same Day	Next Day	Shuttle				
286	24	194	68				
	June	2016					
Total	Community	On-Demand	Connect Shuttle				
I Otal	Same Day	Next Day	Oomiect Snuttle				
310	31	189	91				



#### SAFETY/SECURITY

- DCTA Rail Operations Injury-Free Workdays: 1,517
- DCTA Bus Operations Injury-Free Workdays: 151

#### MAINTENANCE

- Right of Way: Routine daily inspections are being performed by the contractor.
- Signal/Communications: There were no issues in the month of June.
- Stations: DCTA contract operations (HTSI) continues to perform weekly safety inspections, which have not identified any major issues.
- Rail Mechanical: DCTA contract operations (HTSI) reported no mechanical failure in June

Final Review:

Mighelle Bloomer

Assistant Vice President, Bus Operations and Maintenance



Special Called Meeting of the DCTA Board of Directors and the **Finance Committee** of the DCTA Board of Directors **10:00 a.m., July 25, 2016**1955 Lakeway Drive, Suite 260 Conference Room Lewisville, TX 75067

#### **AGENDA**

NOTICE IS HEREBY GIVEN that there will be a special called meeting of the DCTA Board of Directors and a meeting of the Finance Committee of the DCTA Board of Directors at the time and location above. The DCTA Board of Directors will not conduct its special called meeting if a quorum of the DCTA Board of Directors does not attend however the DCTA Finance Committee will conduct its meeting regardless of the presence of a quorum of the DCTA Board of the Directors. The DCTA Board of Directors and the Finance Committee of the DCTA Board of Directors will consider the following:

Welcome and Introductions

- 1) ITEMS FOR DISCUSSION
  - a. Discussion of Proposed Fiscal Year 2017 Budget
    - i. Revenue Projections
    - ii. Operating & Capital Expenditures
    - iii. Review Cash Flow Model
  - b. Discuss Finance Committee Calendar 2016-17
- 2) FORWARD TO BOARD
  - Recommendation for Proposed Fiscal Year 2017 Operating and Capital Budget
- 3) ADJOURN

#### **Finance Committee**

Chair – Dave Kovatch

Members – Richard Huckaby, Connie White, Tom Winterburn

Staff Liaison – Anna Mosqueda – CFO

The Denton County Transportation Authority meeting rooms are wheelchair accessible. Access to the building and special parking are available at the east entrance. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by emailing <a href="mailto:rdurham@dcta.net">rdurham@dcta.net</a> or calling Robin Durham at 972-221-4600.

Ih	s notice	was	posted	on	//2/	/2016	at	10:5	56	AM.	
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Robin Durham, Administrative Assistant

DCTA Budget Committee Printed: 7/27/2016



Your Future Is Riding On Us.

# Finance Committee July 25, 2016

Chairman: Dave Kovatch

Members: Tom Winterburn, Connie White, Richard Huckaby



# Today's Agenda

- FY17 Proposed Budget
  - Cash Flow Model Overview
  - Revenue Projections
  - Operating Budget
    - Base-line Budget Assumptions
    - Expanded Level Projects
  - Capital Projects
  - Discussion / Review Path Forward
  - FY17 Proposed Budget recommendation to Board for review & Public Hearing



# Proposed Service Level Changes

- Highland Village Changes COMPLETE
- Lewisville COA August 2016
- 35W(Denton-Ft. Worth) October 2016
- Denton COA Phase 1 January 2017
- Rail Service Placeholder August 2017
- Denton COA Phase 2 January 2018



## Proposed FY17 Revenues

### Operating - Bus

- Based on 12-month rolling average
- Connect Avg. Fare \$.95
- UNT contract rate \$49 per revenue hour
- NCTC contract rate \$42.80 (5% increase) per revenue hour
- Fuel at \$3.00 direct pass thru

	Bus Op	era	ntions				
	FY15	FY16		Ac	tuals as of	ı	Proposed
Revenue Source	Actuals		Budget	Jui	ne 30, 2016		FY17
Passenger Revenues							
Connect	\$ 558,017	\$	591,052	\$	408,226	\$	560,511
Frisco	\$ -	\$	-	\$	3,564	\$	-
Access	83,860		77,179		61,165		76,360
UNT	30,918		-		-		-
NCTC			-		-		-
Total Passenger Revenues	672,795		668,232		472,956		636,871
Contract Services							
Connect	\$ 57,000	\$	49,000	\$	8,000	\$	49,000
Frisco	\$ -	\$	-	\$	197,736	\$	242,084
UNT	2,345,817		2,473,267		2,117,208		2,686,482
UNT Fuel (Direct Pass Thru)	347,586		524,822		174,870		406,203
NCTC	162,124		162,956		148,425		198,790
NCTC Fuel (Direct Pass Thru)	22,843		53,642		12,536		67,428
Total Contract Services	2,935,371		3,263,687		2,658,775		3,649,987
Total	\$ 3,608,166	\$	3,931,919	\$	3,131,731	\$	4,286,858



## Proposed FY17 Revenues

## Operating - Rail

Revenue Source		Actuals	¢	Budget		30, 2016	FY17		
Rail Farebox  Total	\$	806,043	\$	874,678	\$	585,444	\$	809,137	
	<b>\$</b>	806,043	<b>\$</b>	874,678	<b>\$</b>	<b>585,444</b>	<b>\$</b>	<b>809,137</b>	

- Rail ridership based on a 12 month rolling average
- Average Fare \$1.45



## Proposed FY17 Revenues Non-Operating

	(	<i>3&amp;A</i>		
	FY15	FY16	Actuals as of	Proposed
Revenue Source	Actuals	Budget	June 30, 2016	FY17
Interest Income	\$ 24,772	\$ 20,000	\$ 42,585	\$ 40,000
Fare Evasion Fee	1,275	1,500	1,725	1,500
Sales Tax	23,261,746	23,067,404	17,994,003	24,624,601
Federal Operating Grants	4,942,308	4,643,442	964,356	5,626,928
Federal Capital Grants	1,285,089	6,109,915	3,217,202	9,733,804
State Operating Grants	43,600	-	73,596	-
State Capital Grants	1,351,867	-	243,892	2,844,087
Debt Issuance	-	_	-	-
Total	\$ 30,910,657	\$ 33,842,261	\$ 22,537,358	\$ 42,870,920

- Sales Tax @ 4% for Proposed FY17 and remaining out years of CFM
  - Based on FY16 sales tax projection: Actuals received for Oct-April; Budget May-Sept



## Proposed FY17 Revenues

Grants - Capital Detail

- PTC \$5.98M
- Fleet Replacement \$2.57M
- COA \$117K
- Cognos Software \$160k
- Bus Scheduling Software \$184k
- Transit Enhancements \$51k
- Bus Fleet Cameras \$102k
- Safety & Security \$112k
- Hike & Bike
  - Eagle Point \$2.08M
- FEMA Funds \$2.13M



# Proposed FY17 Revenues

### Sales Tax Revenue

Sales Generated in Month of:	Received in Month of:	Bud	15-2016 Year Iget Projection tuals thru June allocation)	Y17 Budget 4% over ojected 2016
October	December	\$	1,821,854	\$ 2,059,694
November	January	\$	1,959,303	\$ 1,868,958
December	February	\$	2,669,055	\$ 2,576,027
January	March	\$	1,637,497	\$ 1,844,463
February	April	\$	1,776,656	\$ 1,658,601
March	May	\$	2,340,336	\$ 2,195,698
April	June	\$	1,955,110	\$ 1,909,645
May	July	\$	1,809,657	\$ 1,860,507
June	August	\$	2,009,992	\$ 2,227,399
July	September	\$	1,755,537	\$ 1,932,950
August	October	\$	1,865,219	\$ 2,205,009
September	November	\$	2,077,285	\$ 2,285,650
YTD Total		\$	23,677,501	\$ 24,624,601



# Proposed FY17 Budget-In-Brief Base-line Assumptions

### DCTA

- Merit Pay 3.5% (\$59,928)
- Pay Plan Adjustment \$25,000

### TMDC

- Non-Union 3% merit (\$53,550)
- Union (bus operators) per union contract avg. \$16.61/hr.

### Fuel

- \$3.00/gallon (Bus 380k gallons)
- \$2.75/gallon (Rail 400k gallons)
  - \*Increased fuel stabilization fund to \$450k



# Proposed FY17 Budget-In-Brief Base-line Assumptions

- Health Care Costs Increase
  - DCTA
    - Assumes 10% increase in benefit rate
    - Additional positions added
      - Grants Manager (Vacant in FY16)
      - Senior Planner (Hired in July 2016)
      - Payroll & Benefits Coordinator (PT in 2016)
  - TMDC
    - Assumes 15% increase in benefit rate
    - Additional positions added
      - 2 Mechanics



# Proposed FY17 Budget Expanded Level Projects - Operating

## Staffing

- Marketing Interns (2) \$33,460
- Mechanic (2) \$141,360
- Payroll & Benefits Coordinator (PT to FT) \$51,223 (Net Impact)

### Memberships

- Texas Transit Association \$9,250
- NCTRCA Membership \$30,000
  - Will allow staff access to a DBE database for procurement activities.



## Proposed FY17 Budget Expanded Level Projects - Operating

- Passenger Amenities
  - UNT Bus Stop Poles/Signage \$58,900
- Service Enhancements
  - 35W-Denton-Ft.Worth (Oct '16) \$450k
  - Denton COA Phase 1 (Jan '17) \$150k (\$200k annual)
  - Rail Service Placeholder (Aug '17) \$41,667 (\$250k annual)
  - Denton COA Phase 2 (Jan '18) \$315k in 2018 (\$420k annual)



# FY17 STATEMENT OF CHANGE IN NET POSITION



## FY17 Statement of Change in Net Position G&A Operating Expenses

Description	FY15 Actuals	FY16 Original Budget	FY16 Revised Budget	Actuals as of June 30, 2016	FY17 Proposed Budget	\$ Increase / (Decrease)	% Increase (Decrease)
GENERAL & ADMINISTRATIVE							
Salary, Wages and Benefits	2,103,634	2,643,498	2,534,126	1,745,104	3,093,757	559,632	22%
Services	948,337	1,412,474	1,508,500	809,502	1,574,450	65,950	4%
Materials and Supplies Utilities	172,635 31,814	239,700 54,240	239,700 54,240	106,470 11,792	118,982 27,600	(120,718) (26,640)	
Insurance, Casualties and Losses	11,639	11,626	11,626	8,955	13,598	1,972	17%
Purchased Transportation Services	158,025	206,550	206,550	159,375	187,368	(19,182)	
Miscellaneous	134,748	219,694	206,729	81,031	312,560	105,832	51%
Leases and Rentals	116,104	107,976	107,976	97,268	123,981	16,005	15%
Depreciation	-	33,333	33,333	-	28,333	(5,000)	-15%
Subtotal - G&A	3,676,937	4,929,092	4,902,779	3,019,496	5,480,630	577,851	12%



# FY17 Statement of Change in Net Position Bus Operating Expenses

Description	FY15 Actuals	FY16 Original (	FY16 Revised Budget	Actuals as of June 30, 2016	FY17 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)
BUS SERVICES							
Salary, Wages and Benefits	5,957,867	6,463,161	6,584,471	4,875,283	7,623,917	1,039,446	16%
Services	566,898	714,150	775,608	504,474	755,541	(20,067)	-3%
Materials and Supplies Utilities	1,449,666	2,242,584 176,732	1,593,023 176,732	835,499 104,651	2,161,725 164,620	568,702 (12,112)	36% -7%
Insurance, Casualties and Losses	282,526	289,255	289,255	227,879	316,956	27,701	10%
Purchased Transportation Services	-	-		-	-	-	0%
Miscellaneous	30,854	47,960	48,010	20,174	58,100	10,090	21%
Leases and Rentals	6,443	6,000	34,000	24,334	43,308	9,308	27%
Depreciation	1,628,053	1,917,896	1,953,887	1,210,258	2,262,289	308,402	16%
Subtotal - Bus Services	10,072,150	11,857,738	11,454,986	7,802,552	13,386,455	1,931,470	17%



## FY17 Statement of Change in Net Position

### Rail Operating Expenses

Description	FY15 Actuals	FY16 Original Budget	FY16 Revised Budget	Actuals as of June 30, 2016	FY17 Proposed Budget	\$ Increase / (Decrease)	%Increase / (Decrease)
RAIL SERVICES							
Salary, Wages and Benefits	277,509	287,591	299,419	223,201	315,252	15,833	5%
Services	1,206,941	298,160	269,775	319,716	276,155	6,380	2%
Materials and Supplies	906,439	1,301,000	642,799	434,667	1,118,667	475,868	74%
Utilities	290,734	280,389	280,389	150,378	289,044	8,655	3%
Insurance, Casualties and Losses	485,946	499,334	499,334	377,566	523,640	24,306	5%
Purchased Transportation Services	9,922,894	11,427,074	10,427,074	7,628,423	9,375,986	(1,051,088)	-10%
Miscellaneous	20,996	13,693	13,693	10,554	14,745	1,053	8%
Leases and Rentals	2,099	102,207	2,207	1,655	2,208	1	0%
Depreciation	7,709,452	8,029,976	8,029,976	5,424,467	8,049,118	19,142	0%
Subtotal - Rail Services	20,823,009	22,239,424	20,464,666	14,570,626	19,964,815	(499,851)	-2%



<sup>\*</sup>Purchased Transportation based on current "Best and Final Offer" received from First Transit

# FY17 Statement of Change in Net Position

Non-Operating Revenues (Expenses)

Description	FY15 Actuals	FY16 Original (	FY16 Revised Budget	Actuals as of June 30, 2016	FY17 Proposed Budget	\$ Increase / (Decrease)	%Increase / (Decrease)
Non-Operating Revenues / (Expense)							
Investment Income	24,772	20,000	20,000	42,585	40,000	20,000	100%
Non-Operating Revenues / (Expense)	147,360	1,500	1,500	109,583	1,500	-	0%
Sales Tax Revenue	23,261,746	23,067,404	23,067,403	17,994,003	24,624,601	1,557,198	7%
Federal Grants & Reimbursements	6,227,397	10,753,357	12,625,651	4,181,558	15,360,732	2,735,081	22%
State Grants & Reimbursements	1,395,467	-	227,029	317,488	2,844,087	2,617,058	1153%
Long Term Debt Interest/Expense	(1,211,899)	(1,156,422)	(1,156,422)	(867, 124)	(1,098,412)	58,010	-5%
Total Non-Operating Revenue / (Expense)	29,844,844	32,685,839	34,785,161	21,778,093	41,772,508	6,987,347	20%



## Proposed FY17 Budget Capital

- Capital (New)
  - AVL & Farebox Systems \$200k
  - IOMF Lewisville Fuel Tanks \$250k
  - Safety & Security (Agency-Wide) \$250k (Partially Grant Funded)
  - Infrastructure Acquisition \$1.9M
  - Project Management/Document Control \$150,000



# Proposed FY17 Budget Capital

- Capital (Roll-Over)
  - Fleet {2016} \$1,250,000 (on order 85% grant funded)
  - Comprehensive Service Analysis \$146,815 (80% grant funded)
  - Transit Enhancements \$59,817 (80% grant funded)
  - Bus Scheduling Software \$230k (80% grant funded)
  - Financial Reporting (COGNOS) \$200k (80% grant funded)
  - T. Mills Crew Facility \$100,000
  - Bus Fleet Cameras \$149,500 (\$102k grant funded)
  - Lewisville Hike & Bike Trail \$950,000 (80% grant funded)



# Proposed FY17 Budget Capital

- Capital (Roll-Over)
  - Rail Facility Flume Repair \$240,482 (FEMA)
  - Grade Crossing Replacements \$2,057,760 (FEMA)
  - Pockrus Page \$548,000 (FEMA)
  - Trail Safety Improvements \$139,657
  - Fare Collection Systems \$69,161
  - Eagle Point Hike & Bike Trail \$2,895,873



## Next Steps

## August

- Proposed FY17 Operating & Capital Budget
- Board Presentation & Public Hearing

## September

- Incorporate Public Hearing Feedback
- Formal adoption of FY17 Operating & Capital Budget
  - Accompanying Cash Flow Model



		Bus O	pera	ations				
		FY15		FY16	Ac	tuals as of June		
Revenue Source		Actuals	0	riginal Budget		30, 2016	Pr	oposed FY17
December Develope								
Passenger Revenues	Φ	550.047	Φ	504.050	Φ	400.000	Φ	500 544
Connect	\$	558,017	\$	591,052	\$	408,226	\$	560,511
Frisco	\$	-	\$	-	\$	3,564	\$	-
Access		83,860		77,179		61,165		76,360
UNT		30,918		-		-		-
NCTC								
Total Passenger Revenues		672,795		668,232		472,956		636,871
Contract Services								
Connect	\$	57,000	\$	49,000	\$	8,000	\$	49,000
Frisco	\$	-	\$	-	\$	197,736	\$	242,084
UNT		2,345,817		2,473,267		2,117,208		2,686,482
UNT Fuel (Direct Pass Thru)		347,586		524,822		174,870		406,203
NCTC		162,124		162,956		148,425		198,790
NCTC Fuel (Direct Pass Thru)		22,843		53,642		12,536		67,428
Total Contract Services		2,935,371		3,263,687		2,658,775		3,649,987
Total	\$	3,608,166	\$	3,931,919	\$	3,131,731	\$	4,286,858
				<u> </u>	•			, ,
		Rail C	pera	FY16	٨٥	tuals as of June		
Devenue Seuree					AC		D	onesed EV47
Revenue Source		Actuals		Budget		30, 2016	Pr	oposed FY17
Rail Farebox	\$	806,043	\$	874,678	\$	585,444	\$	809,137
Total	\$	806,043	\$	874,678	\$	585,444	\$	809,137
		(	<i>3&amp;A</i>					
		FY15		FY16	Ac	tuals as of June		
Revenue Source		Actuals		Budget		30, 2016	Pr	oposed FY17
Interest Income	\$	24,772	\$	20,000	\$	42,585	\$	40,000
Fare Evasion Fee	Ψ	1,275	Ψ	1,500	Ψ	1,725	Ψ	1,500
Sales Tax		23,261,746		23,067,404		17,994,003		24,624,601
		20,201,170		20,007,404		17,554,005		
Federal Operating Grants		4,942,308		4,643,442		964,356		5,626,928
Federal Capital Grants		1,285,089		6,109,915		3,217,202		9,733,804
State Operating Grants		43,600		-		73,596		-
State Capital Grants		1,351,867		-		243,892		2,844,087
Debt Issuance		-		-		-		-
Total	\$	30,910,657	\$	33,842,261	\$	22,537,358	\$	42,870,920
	¢							
TOTAL REVENUES	\$	<i>35,324,866</i>	\$	38,648,858	\$	26,254,533	\$	47,966,915

#### Denton County Transportation Authority Proposed Fiscal Year 2017 Budget (Including Depreciation)

	1						-	
Description	FY15 Actuals	FY16 Original Budget	FY16 Revised Budget	Actuals as of June 30, 2016	FY17 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)	Notes
Revenue & Other Income								**Comparison is between the FY16 Revised Budget and the FY17 Proposed Budget**
Passenger Revenues (Bus Farebox)	672,795	668,231	668,231	472,956	636,871	(31,360)	-5%	Based on a 12 month rolling average
Passenger Revenues (Rail Farebox)	806,043	874,678	874,678	585,444	809,137	(65,541)	-7%	Based on a 12 month rolling average
Contract Service Revenue	2,935,371	3,263,687	3,534,517	2,658,775	3,649,987	115,470	3%	Based on current contract rates - includes NCTC, UNT and Frisco contract service
Total Revenue & Other Income	4,414,209	4,806,596	5,077,426	3,717,175	5,095,995	18,569	0%	
GENERAL & ADMINISTRATIVE								
								Merit @ 3.5% (\$60k); Annual pay plan adjustment at \$25k; Salaries based on completed 2016 Compensation Plan. Health benefits assume a 10% increase
Outro Wasser of Proofis	0.400.004	0.040.400	0.504.400	4 745 404	0.000.757	550,000	000/	Expanded Level Positions Included: FT HR Position (currently PT w/no benefits), 2 additional Marketing Interns
Salary, Wages and Benefits	2,103,634	2,643,498	2,534,126	1,745,104	3,093,757	559,632	22%	Position variances: Senior Planner (filled in July 2016), Grants Manager (vacant)
Services	948,337	1,412,474	1,508,500	809,502	1,574,450	65,950	4%	
Materials and Supplies	172,635	239,700	239,700	106,470	118,982	(120,718)	-50%	Vanpool fuel expense will be passed on to the consumer in FY17; grant funding only allows for lease expense to be reimbursed
Utilities	31,814	54,240	54,240	11,792	27,600	(26,640)	-49%	Decrease from re-allocation of Where's My Ride data costs to 500 (Bus) and 620 (Rail) budgets
Insurance, Casualties and Losses	11,639	11,626	11,626	8,955	13,598	1,972	17%	Based 5% increase of our current rates
Purchased Transportation Services	158,025	206,550	206,550	159,375	187,368	(19,182)	-9%	Vanpool purchased contract - lease expense based on new contract
Miscellaneous	134,748	219,694	206,729	81,031	312,560	105,832	51%	\$20k for Tuition Reimbursement; \$30k for NCTRCA Membership; \$9,250 Texas Transit Assoc Membership. We are continuing to refine the travel an contingency line items.
Leases and Rentals	116,104	107,976	107,976	97,268	123,981	16,005	15%	Includes Lakeway lease, copier leases as well as the allocation for common area maintenance at \$30k
Depreciation	-	33,333	33.333		28,333	(5,000)	-15%	Based on project closure projections
Subtotal - G&A	3,676,937	4,929,092	4,902,779	3,019,496	5,480,630	577,851	12%	
BUS SERVICES								
Salary, Wages and Benefits	5,957,867	6,463,161	6,584,471	4,875,283	7,623,917	1,039,446	16%	Includes 3% merit for non-operators (\$54k); Assumes a 15% in benefits (\$165k); 2 additional Mechanic positions included for 2017 (\$141k); Avg. driv hourly rate went from \$16.28 (FY16 budget) to \$16.61.
Services	566,898	714,150	775,608	504,474	755,541		-3%	nouny rate went norm \$10.20 (1110 budget) to \$10.01.
Services	366,696	714,150	775,000	504,474	755,541	(20,067)	-3%	Fuel budgeted @ \$3.00/gallon for bus with an increase to the Fuel Stabilization Fund to \$450k; FY16 revised we realized savings and adjusted the ra
Materials and Supplies	1,449,666	2,242,584	1,593,023	835,499	2,161,725	568,702	36%	to \$1.75 based on trend. Savings were used to increase Capital Infrastructure Fund.
Utilities	149,843	176,732	176,732	104,651	164,620	(12,112)	-7%	Based on current expenses
Insurance, Casualties and Losses	282,526	289,255	289,255	227,879	316,956	27,701	10%	Based 5% increase of our current rates
Purchased Transportation Services	-	-		-	-	-	0%	
Miscellaneous	30,854	47,960	48,010	20,174	58,100	10,090	21%	\$4k increase for toll fees related to Frisco service; Additional training for supervisors - online & NTI classes
Leases and Rentals	6,443	6,000	34,000	24,334	43,308	9,308	27%	FWTA two bus leases (\$1,554.50 each/month)
Depreciation	1,628,053	1,917,896	1,953,887	1,210,258	2,262,289	308,402	16%	Based on project closure projections
Subtotal - Bus Services	10,072,150	11,857,738	11,454,986	7,802,552	13,386,455	1,931,470	17%	-
RAIL SERVICES								
Salary, Wages and Benefits	277,509	287,591	299,419	223,201	315,252	15,833	5%	Merit Pay @ 3.5%; Benefit increase @ 10%; Salaries based on FY16 comp plan rates adopted at revised budget.
Services	1,206,941	298,160	269,775	319,716	276,155	6,380	2%	
Materials and Supplies	906,439	1,301,000	642,799	434,667	1,118,667	475,868	74%	Fuel budgeted @ \$2.75/gallon for rail with an increase to the Fuel Stabilization Fund to \$450k; FY16 revised we realized savings and adjusted the rato \$1.50 based on trend. Savings were used to increase Capital Infrastructure Fund.
Utilities	290,734	280,389	280,389	150,378	289,044	8,655	3%	to \$1.00 saces on ashar carmyo nore access to more access capital innacatorial of analysis.
Insurance, Casualties and Losses	485,946	499,334	499,334	377,566	523,640	24,306	5%	Based 5% increase of our current rates
	•	·						
Purchased Transportation Services  Miscellaneous	9,922,894 20,996	11,427,074 13,693	10,427,074 13,693	7,628,423 10,554	9,375,986 14,745	(1,051,088) 1,053	-10% 8%	Purchased transportation based on First Transit BAFO contract
						1,003		
Leases and Rentals	2,099	102,207	2,207	1,655	2,208	10.440	0%	Peggad on project elegate projections
Depreciation Subtotal - Rail Services	7,709,452 20,823,009	8,029,976 22,239,424	8,029,976 20,464,666	5,424,467 14,570,626	8,049,118 19,964,815	19,142 (499,851)	0% -2%	Based on project closure projections
Total Operating Expenses	34,572,095	39,026,254	36,822,430	25,392,674	38,831,900	2,009,470	5%	₫
Income Before Non-operating Revenue & Exp	(30,157,886)	(34,219,658)	(31,745,004)	(21,675,499)	(33,735,905)			
Non-Operating Revenues / (Expense)								
Investment Income	24,772	20,000	20,000	42,585	40,000	20,000	100%	Based on current interest earned
Non-Operating Revenues / (Expense)	147,360	1,500	1,500	109,583	1,500	-	0%	
Sales Tax Revenue	23,261,746	23,067,404	23,067,403	17,994,003	24,624,601	1,557,198	7%	4% increase of a forecasted sales tax for FY16 - Includes FY16 actual collections from Oct - April; budget for months May - September
		•			•	•		Increase is due to capital project schedules anticipated to roll into FY17; PTC related grants are budgeted at \$5.98M for FY17 based on project
Federal Grants & Reimbursements	6,227,397	10,753,357	12,625,651	4,181,558	15,360,732	2,735,081	22%	schedule
State Grants & Reimbursements	1,395,467	-	227,029	317,488	2,844,087	2,617,058	1153%	TxDOT grant funds for the remaining Hike & Bike Trail and the Eagle Point project
Debt Issuance	-	-		-	-	-		
Long Term Debt Interest/Expense	(1,211,899)	(1,156,422)	(1,156,422)	(867,124)	(1,098,412)	58,010	-5%	Based on debt schedules
Total Non-Operating Revenue / (Expense)	29,844,844	32,685,839	34,785,161	21,778,093	41,772,508	6,987,347	20%	1
Change in Net Position	(313,042)	(1,533,819)	3,040,157	102,593	8,036,603			
Net Position - Beginning of Year:					21,629,394			<u> </u>
Net Position - End of Year:					29,665,997		· · · · · ·	
Transfer to Capital Projects  Net Position After Capital Project Transfer					(24,793,967) 4,872,030			-
Her Comon Arter Capital Froject Hallster					7,012,030			

Bus Services	Bus Services Bus Operations & Maintenance Facility	FY 2016	FY 2017	F)/ 00/10	EV 0040	E)/ 6000	Anticipated Project Tota
Sub- Operations & Maintenance Facility   5091   11,497,565   11,288,580   635   168,220	Bus Operations & Maintenance Facility   50301   11,497,555   11,328,630   635   62,000   62	Projected	Proposed	FY 2018	FY 2019	FY 2020	(Thru 2020)
Present Regulacement (2015)   55055   1,834 000   62,000   15,727 000   20,000   62,000   6	Fieet Replacement (2015)   50505   1,634,000   82,000   3us Radios   50408   106,753   2,332   104,422   504064   108,753   2,332   104,422   504064   108,753   2,332   104,422   504064   108,5000   50409   149,500   50507   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000   1,250,000	,					
108   Ration   109   109   173   2.332   104   422   102   230   230   200   230   200   230	Sus Radios   50408   106,753   2,332   104,422						
Scheduling Software   5001   250,000   20,000   230,000   283,000   185,000	Scheduling Software   50601   250,000   14,601   150,000   4,601	1,572,000					1,634,0
Translat Enhancements   2015-2016    S.0004   169.000   4.607   100.082   59.817   149.500   4.607	Transit Enhancements (2015-2016) 50204 165,000 4,601  Jus Fleet Cameras 50409 149,500  TAPS Bus Purchase 50508 139,000  TAPS Bus Purchase 50508 109,000  Taps Bus Pur						
Mar   Piece Clameras   Sput	Sus Fleet Cameras   50409						
Prince (2016)   59597   1.259.000   2.800.000   3.80000   3.8000   3.80000   3.80000   3.80000   3.80000   3.80000   3	Fileet (2016)	100,582					
APS Bus purchase	APS Bus Purchase						
### 250,000   25	### Avia State Systems   New   200,000		2,800,000				
Section   Continue	Company   Comp	139,000					
Filed (Cut Visuary) Filed Face Wash Replacement	Call Services   Call Service	-		-	-	-	200,0
Stall Services         1,200,000         1,200,000           Stall Services         2-asserting information         6,0701         96,821         57,870         3,740         35,410         35,410         96,821         57,870         3,740         35,410         96,720 <th< td=""><td>Rail Services Passenger Information 60701 96,821 57,670 3,740 Positive Train Control Preparation 61406 1,346,527 1,170,664 175,863 Positive Train Control Implementation 61406.1 16,720,141 Lewisville Bike Trail 61708 3,099,856 649,338 1,329,081 Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407 Rail Single Car Operations 61503 26,221 22,169 4,052 STW Wheel Work 61505 915,041 441,057 Shunt Enhancement 61407 96,546 96,546 Ruil Drainage Improvement 61104 429,980 32,528 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization (2015) 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair (2015 Flood) 61713.1 325,482 Stadier Spare Parts 61506 96,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 Rail Capital Maintenance 61715 139,657 Frail Safety Improvements 61716 2,995,873  Basa  Basa  CoGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Lewisville Facilities Study 10301 100,000</td><td>-</td><td>250,000</td><td></td><td>-</td><td>-</td><td></td></th<>	Rail Services Passenger Information 60701 96,821 57,670 3,740 Positive Train Control Preparation 61406 1,346,527 1,170,664 175,863 Positive Train Control Implementation 61406.1 16,720,141 Lewisville Bike Trail 61708 3,099,856 649,338 1,329,081 Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407 Rail Single Car Operations 61503 26,221 22,169 4,052 STW Wheel Work 61505 915,041 441,057 Shunt Enhancement 61407 96,546 96,546 Ruil Drainage Improvement 61104 429,980 32,528 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization (2015) 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair (2015 Flood) 61713.1 325,482 Stadier Spare Parts 61506 96,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 Rail Capital Maintenance 61715 139,657 Frail Safety Improvements 61716 2,995,873  Basa  Basa  CoGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Lewisville Facilities Study 10301 100,000	-	250,000		-	-	
Sali Sarvices	Passenger Information   60701   96,821   57,670   3,740	-	-	3,300,000		2,500,000	8,200,0
## Passenger Information	Passenger Information 60701 96,821 57,670 3,740 Positive Train Control Preparation 61406 1,346,527 1,170,664 175,863 Positive Train Control Implementation 61406.1 16,720,141 Lewisville Bike Trail 61708 3,099,856 649,338 1,329,081 Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407 Rail Single Car Operations 61503 26,221 22,169 4,052 STW Wheel Work 61505 915,041 441,057 Shorte Enhancement 61407 96,546 96,546 F. Mills Crew Facility 61209 250,000 32,528 Station Landscaping 61210 485,000 25,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization (2015) 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair (2015 Flood) 61713.1 325,482 Grade Crossing Replacements (2015 Flood) 61713.2 2,157,760 Hebron Signal House (2015 Flood) 61713.3 122,000 Ballast Undercutting (2015 Flood) 61713.4 761,600 Pockus Page (2015 Flood) 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 ABB Stadler Spare Parts 61506 96,000 ABB Stadler Spare Parts 61507 276,000 Trail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873  BAA  COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Lewisville Facilities Study 10301 100,000	-	-	-	1,200,000	-	1,200,0
Positive Train Control Preparation 61406 1,346,527 1,170,664 175,863 7,374,982 7,486,472 5,858,677 16,720,411 3,000,000 1,347,347 950,000 1,346,472 5,858,677 16,720,473,730,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,347 950,000 1,347,348 1,347,347 1	Positive Train Control Preparation 61406 1,346,527 1,170,664 175,863 Positive Train Control Implementation 61406.1 16,720,141 Lewisville Bike Trail 61708 3,099,856 649,338 1,329,081 Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407 Rail Single Car Operations 61503 26,221 22,169 4,052 GTW Wheel Work 61505 915,041 441,057 Shunt Enhancement 61407 96,546 96,546 F. Mills Crew Facility 61209 250,000 32,528 Station Landscaping 61210 485,000 25,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Drainage Improvement 61713 300,000 25,455 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair {2015 Flood} 61713.1 325,482 Grade Crossing Replacements {2015 Flood} 61713.2 2,157,760 Hebron Signal House {2015 Flood} 61713.3 122,000 Ballast Undercutting (2015 Flood) 61713.4 761,600 Pockrus Page (2015 Flood) 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Ballast Undercutting (2015 Flood) 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 Ballast Undercutting Spare Parts 61506 96,000 Stadler Spare Parts 61506 96,000 Stadler Spare Parts 61506 96,000 Ballast Undercutting Application 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873  BABA COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Leagl Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000						
Positive Train Control Implementation	Positive Train Control Implementation 61406.1 16,720,141   Lewisville Bike Trail 61708 3,099,856 649,338 1,329,081   Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407   Rail Single Car Operations 61503 26,221 22,169 4,052   STW Wheel Work 61505 915,041 441,057   Shunt Enhancement 61407 96,546 96,546   I. Mills Crew Facility 61209 250,000 32,528   Station Landscaping 61210 485,000 25,455   Rail Drainage Improvement 61104 429,980 396,470   Rail Mobilization (2015) 61604 2,119,517   Disaster Recovery 61713 300,000 215,791   Rail Facility Flume Repair (2015 Flood) 61713.1 325,482   Grade Crossing Replacements (2015 Flood) 61713.2 2,157,760   Hebron Signal House (2015 Flood) 61713.4 761,600   Pockrus Page (2015 Flood) 61713.5 623,000   Rail Capital Maintenance 61714 745,000   Stadler Spare Parts 61507 276,000   Rail Safety Improvements 61507 276,000   Stadler Spare Parts 61507 276,000   Stadler Fleet Emergency Lighting 61508 190,000   Lewisville Bike Trail - Eagle Point Section 61716 2,995,873    S&A   COGNOS Report Writing Application 10601 200,000   Comprehensive Service Analysis 10602 420,222 76,210   Lewisville Facilities Study 10301 100,000   Lewisville Facilities Study 10301 100	35,410					96,8
Age	Revisville Bike Trail   61708   3,099,856   649,338   1,329,081   Rail Maintenance of Equipment   61712   1,302,627   137,849   826,407   Rail Maintenance of Equipment   61712   1,302,627   137,849   826,407   Rail Single Car Operations   61503   26,221   22,169   4,052   2TW Wheel Work   61505   915,041   441,057   441,057   Shunt Enhancement   61407   96,546   96,546   96,546   61,000   32,528   Station Landscaping   61210   485,000   25,455   Rail Drainage Improvement   61104   429,980   396,470   Rail Mobilization (2015)   61604   2,119,517   Rail Facility Flume Repair (2015 Flood)   61713.1   325,482   Grade Crossing Replacements (2015 Flood)   61713.2   2,157,760   Rail Signal House (2015 Flood)   61713.4   761,600   Pockrus Page (2015 Flood)   61713.5   623,000   Rail Capital Maintenance   61714   745,000   Rail Capital Maintenance   61714   745,000   Rail Capital Maintenance   61715   139,657   Rail Safety Improvements   61507   276,000   Rail Capital Maintenance   61715   139,657   Rail Safety Improvements   61507   276,000   Rail Capital Maintenance   61715   139,657   Rail Safety Improvements   61508   190,000   Rail Capital Maintenance   61716   2,995,873   Rail Capit						1,346,5
Valid Maintenance of Equipment         61712         1,302,827         137,849         826,407         338,371         4,302         2,22,169         4,052         26,000         26	Rail Maintenance of Equipment 61712 1,302,627 137,849 826,407 Rail Single Car Operations 61503 26,221 22,169 4,052 GTW Wheel Work 61505 915,041 441,057 Shunt Enhancement 61407 96,546 96,546  I. Mills Crew Facility 61209 250,000 32,528 Station Landscaping 61210 485,000 254,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization (2015) 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair (2015 Flood) 61713.1 325,482 Grade Crossing Replacements (2015 Flood) 61713.2 2,157,760 Hebron Signal House (2015 Flood) 61713.3 122,000 Ballast Undercutting (2015 Flood) 61713.4 761,600 Pockrus Page (2015 Flood) 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61507 276,000 Trail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873  GS&A COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Lewisville Facilities Study 10301 100,000	3,374,992	7,486,472	5,858,677			16,720,1
Rall Single Car Operations         61503         26,21         22,169         4,052         32.8         36.8         315.5         315.0         915,041         441,057         473,984         36.8         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         315.5         320.0         32,252.8         117,472         100,000         32,549.4         320.0         32,549.5         489,545.5         489,429.5         219,547.5	Rail Single Car Operations 61503 26,221 22,169 4,052 GTW Wheel Work 61505 915,041 441,057 Shunt Enhancement 61407 96,546 96,546 96,546 96,546 1. Mills Crew Facility 61209 250,000 32,528 Station Landscaping 61210 485,000 25,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Drainage Improvement 61104 429,980 396,470 Rail Drainage Improvement 61713 300,000 215,791 Rail Facility Flume Repair {2015 Flood} 61713.1 325,482 Grade Crossing Replacements {2015 Flood} 61713.2 2,157,760 Hebron Signal House {2015 Flood} 61713.3 122,000 Ballast Undercutting {2015 Flood} 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 ABB Stadler Spare Parts 61507 276,000 Frail Safety Improvements 61715 139,657 Frair Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873 Frair Collection System 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000	171,437	950,000				3,099,8
### STM Wheel Work	### STATE CONTRICT CO	338,371					1,302,6
Shunt Enhancement	Shunt Enhancement 61407 96,546 96,546  F. Mills Crew Facility 61209 250,000 32,528 Station Landscaping 61210 485,000 25,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization {2015} 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair {2015 Flood} 61713.1 325,482 Grade Crossing Replacements {2015 Flood} 61713.2 2,157,760 Hebron Signal House {2015 Flood} 61713.3 122,000 Ballast Undercutting {2015 Flood} 61713.4 761,600 Pockrus Page {2015 Flood} 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Ballast Undercutting Spare Parts 61506 96,000 Ballast Jumprovements 61507 276,000 Ballast Jumprovements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873  GRAA COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000						26,2
F. Mills Crew Facility	C. Mills Crew Facility	473,984					915,0
Mills Crew Facility	C. Mills Crew Facility						96,5
ABS	Station Landscaping 61210 485,000 25,455 Rail Drainage Improvement 61104 429,980 396,470 Rail Mobilization {2015} 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair {2015 Flood} 61713.1 325,482 Grade Crossing Replacements {2015 Flood} 61713.2 2,157,760 Hebron Signal House {2015 Flood} 61713.3 122,000 Rail Capital Maintenance 61713.4 761,600 Pockrus Page {2015 Flood} 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Rail Safety Improvements 61507 276,000 Frail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Rail Capital Bike Trail - Eagle Point Section 61716 2,995,873  GRAA COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000	117,472	100,000				250,0
Rail Drainage Improvement 61104 429,980 396,470 33,510 2,119,517 2,119,517 2,119,517 2,119,517 300,000 215,791 84,209 300, 216,781 300,000 215,791 84,209 300, 240,482 325, 2164 20 2,157,60 61713,1 325,482 85,000 240,482 325, 2164 20 2,157,60 61713,1 325,482 85,000 240,482 325, 2164 20 2,157,60 61713,2 2,157,760 6100,000 2,057,760 761,600 76	Rail Drainage Improvement Rail Drainage Improvement Rail Drainage Improvement Rail Mobilization {2015} Rail Facility Flume Repair {2015 Flood} Rail House {2015 Flood} Rail Capital House {2015 Flood} Rail Capital Maintenance Rail Capital Maintenance Rail Capital Maintenance Rail Capital Maintenance Rail Safety Improvements Rail Capital Rail Facility Rail Rail Rail Rail Rail Rail Rail Rail		,				
Rail Mobilization (2015) Rail Facility Hume Repair (2015 Flood) Rail Capity Hume Repair (2015 Flood) R	Rail Mobilization (2015) 61604 2,119,517 Disaster Recovery 61713 300,000 215,791 Rail Facility Flume Repair (2015 Flood) 61713.1 325,482 Grade Crossing Replacements (2015 Flood) 61713.2 2,157,760 Hebron Signal House (2015 Flood) 61713.3 122,000 Rail Capital Maintenance 61713.4 761,600 Rockrus Page (2015 Flood) 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Rail Capital Maintenance 61714 745,000 Rail Safety Improvements 61507 276,000 Rail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Rail Return Fleet Emergency Lighting 61508 190,000 Return Fleet Emergency Lighting						
Disaster Recovery   61713   300,000   215,791   84,209   85,000   240,482   325, 326, 325, 326, 325, 326, 325, 326, 325, 326, 326, 326, 326, 326, 326, 326, 326	Sisaster Recovery   61713   300,000   215,791						
Rail Facility Flume Repair (2015 Flood)   61713.1   325,482   85,000   240,482   2,157,760   2,157,760   2,157,760   100,000   2,057,760   2,157,760   2,157,760   2,157,760   100,000   2,057,760   2,157,760   2,157,760   2,157,760   122,000   1	Rail Facility Flume Repair {2015 Flood} 61713.1 325,482 Grade Crossing Replacements {2015 Flood} 61713.2 2,157,760 Hebron Signal House {2015 Flood} 61713.3 122,000 Hebron Signal House {2015 Flood} 61713.4 761,600 Pockrus Page {2015 Flood} 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Hall Capital Maintenance 61714 745,000 Hall Capital Maintenance 61506 96,000 Hall Stadler Spare Parts 61507 276,000 Hall Stadler Spare Parts 61507 276,000 Hall Stadler Spare Parts 61401 733,104 649,943 14,000 Hall Capital Maintenance 61716 2,995,873  Hall Capital Maintenance 61716 2,995,873  Hall Capital Maintenance 61716 200,000 Hall Capital Mai						
2,157,   2,157,   2,157,   2,157,   3	Grade Crossing Replacements {2015 Flood}         61713.2         2,157,760           Hebron Signal House {2015 Flood}         61713.3         122,000           Ballast Undercutting {2015 Flood}         61713.4         761,600           Pockrus Page {2015 Flood}         61713.5         623,000           Rail Capital Maintenance         61714         745,000           Ball Stadler Spare Parts         61506         96,000           ABB Stadler Spare Parts         61507         276,000           Frail Safety Improvements         61715         139,657           Frace Collection Systems         61401         733,104         649,943         14,000           Stadler Fleet Emergency Lighting         61508         190,000         190,000         190,000           Lewisville Bike Trail - Eagle Point Section         61716         2,995,873         100,000         100,000           Cognorehensive Service Analysis         10601         200,000         200,000         100,915           Chortel Phone System         10402         85,000         85,000         100,000           Lewisville Facilities Study         10301         100,000         100,000		240 492				
122,000	Hebron Signal House {2015 Flood}   61713.3   122,000   Ballast Undercutting {2015 Flood}   61713.4   761,600   Flookrus Page {2015 Flood}   61713.5   623,000   Flookrus Page {2015 Flood}   61713.5   623,000   Flookrus Page {2015 Flood}   61714   745,000   Flookrus Page Parts   61506   96,000   Flookrus Page Parts   61507   276,000   Flookrus Page Parts   61507   276,000   Flookrus Page Parts   61507   276,000   Flookrus Page Parts   61715   139,657   Flookrus Page Page Page Page Page Page Page Page						
Sallast Undercutting (2015 Flood)	Ballast Undercutting {2015 Flood}       61713.4       761,600         Pockrus Page {2015 Flood}       61713.5       623,000         Rail Capital Maintenance       61714       745,000         Stadler Spare Parts       61506       96,000         ABB Stadler Spare Parts       61507       276,000         Frail Safety Improvements       61715       139,657         Fare Collection Systems       61401       733,104       649,943       14,000         Stadler Fleet Emergency Lighting       61508       190,000         Lewisville Bike Trail - Eagle Point Section       61716       2,995,873         GSAA         COGNOS Report Writing Application       10601       200,000         Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000		2,057,760				
Pockrus Page   2015 Flood   61713.5   623,000   75,000   548,000   623,   623,000   745,000   3,970,430   3,330,999   2,000,000   3,293,971   3,340,   548	Pockrus Page {2015 Flood} 61713.5 623,000 Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 ABB Stadler Spare Parts 61507 276,000 Trail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873   COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000						
Rail Capital Maintenance 61714 745,000 745,000 3,970,430 3,330,999 2,000,000 3,293,971 13,340, 6150d 96,000	Rail Capital Maintenance 61714 745,000 Stadler Spare Parts 61506 96,000 ABB Stadler Spare Parts 61507 276,000 Trail Safety Improvements 61715 139,657 Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873   G&A  COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000						
Stadler Spare Parts	Stadler Spare Parts       61506       96,000         ABB Stadler Spare Parts       61507       276,000         Trail Safety Improvements       61715       139,657         Fare Collection Systems       61401       733,104       649,943       14,000         Stadler Fleet Emergency Lighting       61508       190,000         Lewisville Bike Trail - Eagle Point Section       61716       2,995,873         GSA         COGNOS Report Writing Application       10601       200,000         Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000						
ABB Stadler Spare Parts 61507 276,000 276,000 276,000 276,000 139,657	ABB Stadler Spare Parts 61507 276,000  Trail Safety Improvements 61715 139,657  Fare Collection Systems 61401 733,104 649,943 14,000  Stadler Fleet Emergency Lighting 61508 190,000  Lewisville Bike Trail - Eagle Point Section 61716 2,995,873   GSAA  COGNOS Report Writing Application 10601 200,000  Comprehensive Service Analysis 10602 420,222 76,210  Legal Support 10603 226,553 10,915  Shortel Phone System 10402 85,000  Lewisville Facilities Study 10301 100,000		3,970,430	3,330,999	2,000,000	3,293,971	13,340,4
Trail Safety Improvements	Grail Safety Improvements         61715         139,657           Fare Collection Systems         61401         733,104         649,943         14,000           Stadler Fleet Emergency Lighting         61508         190,000<	96,000					96,0
Fare Collection Systems 61401 733,104 649,943 14,000 69,161 733, Stadler Fleet Emergency Lighting 61508 190,000 190,000 2,895,873 100,000 2,895,873 2,995,  G&A  COGNOS Report Writing Application 10601 200,000 200,0	Fare Collection Systems 61401 733,104 649,943 14,000 Stadler Fleet Emergency Lighting 61508 190,000 Lewisville Bike Trail - Eagle Point Section 61716 2,995,873   3&A  COGNOS Report Writing Application 10601 200,000 Comprehensive Service Analysis 10602 420,222 76,210 Legal Support 10603 226,553 10,915 Shortel Phone System 10402 85,000 Lewisville Facilities Study 10301 100,000	276,000					276,0
Stadler Fleet Emergency Lighting 61508 190,000 190,000 2,895,873 100,000 2,895,873 2,995,  G&A  COGNOS Report Writing Application 10601 200,000 200,00	Stadler Fleet Emergency Lighting       61508       190,000         Lewisville Bike Trail - Eagle Point Section       61716       2,995,873         G&A       COGNOS Report Writing Application       10601       200,000         Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000		139,657				139,6
G&A       2,995,873         COGNOS Report Writing Application       10601       200,000       200,000       200,000         Comprehensive Service Analysis       10602       420,222       76,210       123,790       146,815       73,407       420,         Legal Support       10603       226,553       10,915       215,638       226,         Shortel Phone System       10402       85,000       85,000       85,000       85,000         Lewisville Facilities Study       10301       100,000       100,000       100,000       -       -       -       250,000       -       -       -       250,000       -       -       -       250,000       -       -       -       250,000       -       -       -       250,000       -       -       -       -       250,000       -<	G&A       COGNOS Report Writing Application       10601       200,000         Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000		69,161				733, 1
G&A       2,995,873         COGNOS Report Writing Application       10601       200,000       200,000       200,000         Comprehensive Service Analysis       10602       420,222       76,210       123,790       146,815       73,407       420,         Legal Support       10603       226,553       10,915       215,638       226,         Shortel Phone System       10402       85,000       85,000       85,000       85,000         Lewisville Facilities Study       10301       100,000       100,000       -       -       -       250,000       -       -       -       250,000       -       -       -       250,000       -       -       -       -       250,000       -       -       -       -       250,000       -       <	G&A       COGNOS Report Writing Application       10601       200,000         Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000	190,000					190,0
COGNOS Report Writing Application         10601         200,000         200,000         200,000           Comprehensive Service Analysis         10602         420,222         76,210         123,790         146,815         73,407         420,420,420,420,420,420,420,420,420,420,	COGNOS Report Writing Application         10601         200,000           Comprehensive Service Analysis         10602         420,222         76,210           Legal Support         10603         226,553         10,915           Shortel Phone System         10402         85,000           Lewisville Facilities Study         10301         100,000	100,000	2,895,873				2,995,8
COGNOS Report Writing Application         10601         200,000         200,000         200,000           Comprehensive Service Analysis         10602         420,222         76,210         123,790         146,815         73,407         420,420,420,420,420,420,420,420,420,420,	COGNOS Report Writing Application         10601         200,000           Comprehensive Service Analysis         10602         420,222         76,210           Legal Support         10603         226,553         10,915           Shortel Phone System         10402         85,000           Lewisville Facilities Study         10301         100,000						
Comprehensive Service Analysis         10602         420,222         76,210         123,790         146,815         73,407         420,400           Legal Support         10603         226,553         10,915         215,638         226,538         226,533         226,538         226,558	Comprehensive Service Analysis       10602       420,222       76,210         Legal Support       10603       226,553       10,915         Shortel Phone System       10402       85,000         Lewisville Facilities Study       10301       100,000		200.000				200
Legal Support         10603         226,553         10,915         215,638         226,           Shortel Phone System         10402         85,000         85,000         85,           Lewisville Facilities Study         10301         100,000         100,000         100,000           Safety & Security {Agency-Wide}         NEW         250,000         -         -         -         250,000         -         -         -         250,000         -         -         -         250,000         -         -         -         250,000         -         -         -         250,000         -         -         -         -         250,000         -         -         -         -         250,000         -         -         -         -         -         250,000         -	Legal Support         10603         226,553         10,915           Shortel Phone System         10402         85,000           Lewisville Facilities Study         10301         100,000	100 700		72 407			
Shortel Phone System         10402         85,000         85,000         85,000           Lewisville Facilities Study         10301         100,000         100,000         100,000           Safety & Security {Agency-Wide}         NEW         250,000         -         -         -         250,000         -         -         -         250,000         -         -         1,900,000         -         1,900,000	Shortel Phone System         10402         85,000           Lewisville Facilities Study         10301         100,000		140,815	73,407			
Lewisville Facilities Study       10301       100,000	ewisville Facilities Study 10301 100,000						
Safety & Security {Agency-Wide} NEW 250,000 250,000 <b>250,</b> Infrastructure Acquisition NEW 1,900,000 1,900,000 - 1,900,000							
Infrastructure Acquisition NEW 1,900,000 1,900,000 1,900,	Safety & Security {Agency-Wide} NEW 250,000	100,000					
		-		-	-	-	
Project Management/Document Control NEW 150,000 150,000 150,000 150,000 600,		-					1,900,0
	Project Management/Document Control NEW 150,000	-	150,000	150,000	150,000	150,000	600,0

											TOTAL
	Audited	Adopted Revised	Projected								
OPERATING REVENUES	2015*	2016	2016	2017	2018	2019	2020	2021	2022	2023	FY 2015 - FY 2023
Beginning Fund Balance:	\$ 20,655,595	\$ 25,789,446	\$25,789,446	\$ 21,629,394	\$ 13,466,767	\$ 11,428,627	\$ 11,859,322	\$ 12,625,571	\$ 15,119,751	\$ 17,645,839	
Bus Operating Revenue		\$ 4,202,748							\$ 4,966,966 \$		40,636,686
Rail Operating Revenue NON-OPERATING REVENUES	806,043	874,678	874,678	809,137	817,228	825,401	916,195	925,357	934,610	943,956	7,852,605
Sales Tax Revenue	23,261,746 4,985,908	23,067,404 4,717,038	23,067,404 3,786,025	24,624,601 3,492,246	25,609,585 5,703,755	26,633,968 5,765,515	27,699,327 6,241,517	28,807,300 5,336,096	29,959,592 4,981,394	31,157,976 4,420,959	240,821,500 44,713,416
Formula Grants (Operating) Interest Income-Non RTRFI Funds	24,772	20,000	20,000	40,000	40,400	34,286	35,578	37,877	45,359	52,938	331,210
Misc. Revenue Restricted RTRFI Interest Income	199,175	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	211,175
Total Revenues	32,885,811	32,883,368	31,952,355	33,254,342	36,575,195	37,782,614	39,603,693	39,944,570	40,889,422	41,678,592	334,566,592
OPERATING EXPENSES Bus Operating Expense	8,444,097	9,501,097	9,501,097	11,124,167	11,904,182	(12,439,021)	(12,881,768)	13,336,362	13,816,561	(14,306,216)	107,753,471
Rail Operating Expense G&A Operating Expense	13,113,557 3,676,937	12,434,690 4,869,450	12,434,690 4,869,450	12,015,697 5,452,296	12,554,073 5,505,807	13,053,869 5,694,385	13,337,162 5,890,173	13,798,195 6,093,469	14,145,239 6,304,587	14,540,748 6,523,854	118,993,228 50,010,958
NON-OPERATING EXPENSES		4,009,430	4,009,430	5,452,296	5,505,607	5,094,365	5,690,173	6,093,469	6,304,367	0,323,634	, ,
Non-Operating (Income) / Expense Total Expenses	51,815 <b>25,286,406</b>	26,805,237	26,805,237	28,592,160	29,964,062	31,187,275	32,109,102	33,228,025	34.266.387	35,370,818	51,815 <b>276,809,472</b>
NET INCOME	7,599,405		5,147,118	4,662,182			7,494,590	6,716,545	6,623,035	6,307,773	57,757,120
CAPITAL OUTLAY Bus Capital Expenditure	657,064	478,189	268,872	209,317				•			1,135,253
Bus Fleet Replacement Expense	198,955	2,961,000	1,711,000	2,800,000	1,000,000	2,400,000	(1,200,000)	400,000	1,000,000	(1,800,000)	12,509,955
Professional Services / Technology Improvements Stadler Fleet (Vehicles)	79,950	1,030,060 190,000	579,838 190,000	576,815 -	73,407		-	-	-	-	1,310,011 190,000
Right of Way	4 000 004	139,657		139,657		-	-	-	-	-	139,657
Rail Capital Expenditure (LV Hike & Bike) Rail Capital Expenditure (Community Enhancements)	1,329,081 268,779	1,221,437	271,437	3,845,873	_		-	-	-	-	5,446,391 268,779
HV Parking Expansion Rail Station Improvements	31,073 71,983	746,178	577,017	169,161							31,073 818,161
Rail MOW	337,265	33,510	33,510	109,101							370,775
Rail MOE Single Car Operations / Shunt Enhancement	303,208 100,598	812,356	812,356	-							1,115,564 100,598
Re-Railing Equipment	121,000										121,000
Rail Capital Maintenance Disaster Recovery - 2015 Floods	215,791	1,117,000 2,236,291	1,117,000 1,227,809	3,970,430 2,846,242	3,330,999	2,000,000	3,293,971	2,000,000	2,646,388	2,696,623	21,055,411 4,289,842
Rail Mobilization	-	2,119,517	2,119,517	-	- F 050 077						2,119,517
Positive Train Control	175,863	3,374,992	3,374,992	7,486,472	5,858,677						16,896,004
TIER 1 - Capital Requests Safety & Security {Agency Wide}				250,000							250,000
AVL & Farebox Systems				200,000							200,000
IOMF Lewisville - Fuel Tanks Infrastructure Acquisition				250,000 1,900,000							250,000 1,900,000
											-
TIER 2 - Capital Requests					· ·						- -
Project Management/Document Control Additional Fleet Purchases				150,000	150,000 2,300,000	150,000	150,000 (1,300,000)	150,000 1,900,000	150,000 (1,000,000)	150,000 (1,300,000)	1,050,000 7,800,000
Fleet Farebox Replacement						1,200,000	1,000,000	1,000,000	1,000,000	(1,000,000)	1,200,000
IOMF Lewisville - Fuel Tanks	4				250,000						250,000
Total Conital Outland	3,890,611	16,460,187	42 202 247	24 702 070	42.002.000	F 750 000	F 042 074	4,450,000	4 700 200	5,946,623	- 80,817,999
Total Capital Outlay CAPITAL SOURCES	3,890,611	10,400,187	12,283,347	24,793,970	12,963,089	5,750,000	5,943,971	4,450,000	4,796,388	5,946,623	80,817,999
New Money (Debt Issuance) RTRFI/RTC Funds		1,823,881	1,823,881	5,989,178	4,686,942						12,500,000
FEMA/Insurance Reimbursements		1,785,427	1,029,065	2,134,682							3,163,747
Formula Grants (Capital)  Total Capital Sources	2,636,956 <b>2,636,956</b>	4,526,336 <b>8,135,644</b>	2,859,655 <b>5,712,601</b>	6,588,713 <b>14,712,572</b>	2,384,941 <b>7,071,882</b>	2,350,341 <b>2,350,341</b>	1,994,998 <b>1,994,998</b>	3,023,498 <b>3,023,498</b>	3,503,748 <b>3,503,748</b>	4,192,248 <b>4,192,248</b>	29,535,097 <b>45,198,844</b>
DEBT SERVICE	,,,,,,,		1	, ,-	,- ,	, , -	,,	-,,	,,,,,,	, , ,	-,,-
2008 Issue (ST) Debt Service 2009 Refunding (ST) Debt Service	761,492	1,718,387	1,718,387	1,713,687	1,717,590	1,714,697	1,715,209	1,713,925	1,715,845	1,715,771	14,486,603
2011 Contractual Obligations (Vehicles)	336,945	763,955	763,955	770,183	775,785	785,761	794,955	808,366	815,838	827,527	- 6,679,315
2011 Contractual Obligations (Vehicles)	113,463		254,081	259,542	264,691	264,526	269,205	273,571	272,624	276,521	2,248,224
2018 Contractual Obligations (PTC)			_	_	_	_	_	_			-
Total Debt Service	1,211,900	2,736,423	2,736,423	2,743,412	2,758,066	2,764,984	2,779,369	2,795,862	2,804,307	2,819,819	23,414,142
Internal Debt Service Coverage:	6.27	2.22	1.88	1.70	2.40	2.39	2.70	2.40	2.36	2.24	
Vear End Audit Adjustment											
Year End Audit Adjustment Ending Fund Balance:	25,789,446	20,806,611	21,629,394	13,466,767	11,428,627	11,859,322	12,625,571	15,119,751	17,645,839	19,379,419	
Less Restricted RTRFI Interest Income Less Required Fund Balance (O&M Reserve Policy):	6,321,601	6,701,309	6,701,309	- 7,148,040	- 7,491,015	- 7,796,819	- 8,027,276	- 8,307,006	- 8,566,597	- 8,842,705	
Less Sales Tax Stabilization Fund	697,852	692,022	692,022	738,738	768,288	799,019	830,980	864,219	898,788	934,739	
Less Fuel Stabilization Fund Less Capital/Infrastructure	50,000 638,664	72,582 3,961,050	72,582 3,961,050	450,000 2,000,000	450,000 2,000,000	450,000 2,000,000	<i>450,000</i> 2,500,000	450,000 5,000,000	450,000 5,000,000	<i>450,000 5,000,000</i>	
Net Available Cash	18,081,328	9,379,648	10,202,431	3,129,989	719,324	813,484	817,315	498,526	2,730,455	4,151,975	
* FY2015 reconciled to audited financials	10,001,020	0,010,040	.0,202,701	0,120,000	113,324	010,404	017,010	700,020	2,100,400	-1,101,010	



#### **FY 16-17 Finance Committee Calendar**

Budget Kick-Off Meeting

FC Finance Committee Meetings

Budget Reviews (Staff)

Department Goals Due

B Board of Director Meetings

Budget Projections Due {Staff}

	April '16										
Su	М	Tu	W	Th	F	Sa					
					1	2					
3	4	5	6	7	8	9					
10	11	12	13	14	15	16					
17	18	19	20	21	22	23					
24	25	26	27	<b>B</b> <sup>28</sup>	29	30					

May '16										
Su	М	Tu	W	Th	F	Sa				
1	2	3	4	5	6	7				
8	9	10	11	12	13	14				
15	16	<b>FC</b> <sup>17</sup>	18	19	20	21				
22	23	24	25	<b>B</b> <sup>26</sup>	27	28				
29	30	31								

May 3: FY16 Q2 Budget Reviews (Staff)
May 17: Finance Committee (12-2 pm)
FY16 Revised Budget
May 26: BOD FY16 Revised Budget Adoption
May 30: FY17 Department Goals Due

	June '16										
Su	M	Tu	W	Th	F	Sa					
			1	2	3	4					
5	6	7	8	9	10	11					
12	13	14	15	16	17	18					
19	20	21	22	<b>B</b> <sup>23</sup>	24	25					
26	27	28	29	30							

June 20: FY17 Budget Projections Due (Staff) Revenues, Operating & Capital June 27-29: FY17 Budget Reviews {Staff}

	July '16										
Su	М	Tu	W	Th	F	Sa					
					1	2					
3	4	5	6	7	8	9					
10	11	12	13	14	15	16					
17	18	19	20	21	22	23					
24	<b>FC</b> <sup>25</sup>	26	27	<b>B</b> <sup>28</sup>	29	30					
31	,				,						

July 25: Finance Committee (10am-2pm) FY17 Budget Workshop

	August '16									
Su	М	Tu	W	Th	F	Sa				
	1	2	3	4	5	6				
7	FC <sup>8</sup>	9	10	11	12	13				
14	15	16	17	18	19	20				
21	22	23	24	<b>B</b> <sup>25</sup>	26	27				
28	29	30	31							

August 8: Finance Committee (2-4 pm) \*if needed
August 25: BOD FY17 Budget Presentation & Public Hearing

	September '16										
Su	М	Tu	W	Th	F	Sa					
				1	2	3					
4	5	6	7	8	9	10					
11	<b>FC</b>	13	14	15	16	17					
18	19	20	21	<b>B</b> <sup>22</sup>	23	24					
25	26	27	28	29	30						

September 12: Finance Committee (2-4pm) \*if needed September 22: BOD FY17 Budget Adoption



Budget Kick-Off Meeting

FC Finance Committee Meetings

Budget Reviews {Staff}

Budget Reviews {Staff}

Budget Projections Due {Staff}

	October '16									
Su	M	Tu	W	Th	F	Sa				
						1				
2	3	4	5	6	7	8				
9	<b>FC</b>	11	12	13	14	15				
16	17	18	19	20	21	22				
23	24	25	26	<b>B</b> <sup>27</sup>	28	29				
30	31									

October	0: Quarterly Finance Committee (	2-4pm
October	7: Board of Directors Meeting	

	November '16										
Su	М	Tu	W	Th	F	Sa					
		1	2	3	4	5					
6	7	8	9	10	11	12					
13	14	15	16	<b>B</b> <sup>17</sup>	18	19					
20	21	22	23	24	25	26					
27	28	29	30								

November 17: Board of Directors Meeting

	December '16										
Su	М	Tu	W	Th	F	Sa					
				1	2	3					
4	5	6	7	8	9	10					
11	12	13	14	<b>B</b> <sup>15</sup>	16	17					
18	19	20	21	22	23	24					
25	26	27	28	29	30	31					

December 15: Board of Directors Meeting

January '17								
Su	М	Tu	W	Th	F	Sa		
1	2	3	4	5	6	7		
8	9	10	11	12	13	14		
15	<b>FC</b>	17	18	19	20	21		
22	23	24	25	<b>B</b> <sup>26</sup>	27	28		
29	30	31						

January 16: Quarterly Finance Committee (2-4pm) January 26: Board of Directors Meeting

### Positive Train Control Funding Plan

Category	Cost
E-ATC Base Cost	\$ 9,953,103
E-ATC Options (initial NTP)	\$ 1,800,540
E-ATC Options (deferred NTP)	\$ 967,274
Project Management	\$ 500,000
Tech Assistance	\$ 312,000
Signal Enhancements	\$ 868,568
Alstom Change Order (Pending Board Act)	\$ 681,790
TOTAL COST	\$15,083,275
Signal Enhancement/Network Upgrade	\$ 700,000
LIKELY TOTAL COST	\$15,783,275

### Notes:

- 1. Remaining funds from previous debt issuance: \$3,348,194.
- 2. Total E-ATC award is \$12,720,917

Source	Federal (20% match req'd)	Bond Funds (existing)		
TX-90-X079 (NCTCOG)	\$12,500,000	\$ 3,125,000		
TX-90-X941 (5307)	\$ 876,645	\$ 219,161		
TOTAL FUNDS AVAILABLE	\$16,72	20,806		
Remaining Bond Funds	\$ 4,033			
Current Effective Conti	6%			