

1955 Lakeway Dr., # 260, Lewisville, Texas 75057 972.221.4600 | RideDCTA.net

# **Board of Directors Work Session**

July 27, 2017 | 1:30 p.m.

- 1. Routine Briefing Items
  - a. Staff Briefing on Monthly Financial Reports
    - i. Financial Statements for June 2017
    - ii. Capital Projects Budget Report for June 2017
    - iii. Monthly Sales Tax Receipts
    - iv. Quarterly Investment Report Q3 FY17
    - v. Current Procurement Activities
    - vi. Quarterly Grants Update Q3 FY17
  - b. Marketing and Communications
    - i. New Collateral Overview
    - ii. Quarterly Marketing/Communications Metrics Report
    - iii. Bike to Work Challenge Recap Report
    - iv. FY '17 Passenger Satisfaction Survey Results
    - v. Awards Update
  - c. Strategic Planning and Development
    - i. Regional Planning Initiatives Update
    - ii. Local Planning Update
    - iii. Business Development & Partnerships Update
  - d. Capital Projects
    - i. Flood Damage Repairs Update
    - ii. Positive Train Control & Signal System Enhancements
  - e. Staff Briefing on Transit Operations Reports
    - i. Bus and Rail Operations
- 2. Items for Discussion
  - City of Denton MOU and Electric Utility Easement for Teasley Lane property
- 3. Committee Chair Report
  - a. Finance Committee Budget Workshop (7/10/2017) Dave Kovatch, chair
- 4. Discussion of Regular Board Meeting Agenda Items (July 27, 2017)

- 5. Convene Executive Session. The Board may convene the Work Session into Closed Executive Session for the following:
  - a. As Authorized by Section 551.071(2) of the Texas Government Code, the Board of Directors Work Session may be Convened into Closed Executive Session for the Purpose of Seeking Confidential Legal Advice from the General Counsel on any Agenda Item Listed Herein or the Regular Board Meeting Agenda.
  - b. As Authorized by Texas Government Code Section 551.072 Deliberation regarding Real Property: Discuss acquisition, sale or lease of real property related to long-range service plan within the cities of Denton, Lewisville, or Highland Village.
  - c. As Authorized by Section 551.074 the Texas Government Code Deliberation of Personnel of Discussion regarding Annual President's Performance Review.
- 6. Reconvene Open Session
  - Reconvene and Take Necessary Action on Items Discussed during Executive Session.
- 7. Discussion of Future Agenda Items
  - a. Board Member Requests
- 8. ADJOURN

Chair – Charles Emery Vice Chair – Paul Pomeroy

Secretary – Richard Huckaby Treasurer – Dave Kovatch

Members – Skip Kalb, Tom Winterburn, Don Hartman, George A. Campbell, Allen Harris, Carter Wilson, Connie White, Mark Miller President – Jim Cline

The Denton County Transportation Authority meeting rooms are wheelchair accessible. Access to the building and special parking are available at the main entrance. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by emailing bpedron@dcta.net or calling Brandy Pedron at 972-221-4600.

This notice was posted on 7/21/2017 at 3:18 PM.	
Brandy Pedron, Administrative Assistant	



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# **Board of Directors Regular Meeting**

July 27, 2017 | 3:00 p.m.\*

\*or immediately following Board Work Session scheduled at 1:30 p.m. on July 27, 2017

CALL TO ORDER

PLEDGE OF ALLEGIANCE TO US AND TEXAS FLAGS

INVOCATION

WELCOME AND INTRODUCTION OF VISITORS

AGENCY AWARDS AND RECOGNITIONS

## 1. CONSENT AGENDA

- a. Approval of Minutes for the Board Work Session and Regular Meeting on June 22, 2017
- b. Acceptance of Financial Statements June 2017
- c. Acceptance of Quarterly Investment Report Q3 FY17
- d. Approve and Award Contract for Fleet Collision Repair and Painting Services to Spectrum Truck Painting and Big Wheels Body Shop
- e. Approve and Award Contract for Investment Advisory Services to First Southwest Asset Management
- f. Approve and Authorize the President to Execute a Contract with Holmes-Murphy for Employee Benefits Broker/Consultant Services
- g. Authorize President to Execute a Master Research Agreement with Texas A&M Transportation Institute
- h. Approval of Transit Planning Software Contract with Remix
- Authorize Purchase of Remanufactured Engines and Transmissions for TAPS Buses to Huffines Chevrolet
- j. Approve Operating/Capital Budget Revision for Rail Safety Crossing Study and authorize Task Order with Jacob's Engineering

## 2. REGULAR AGENDA

 Authorize President to negotiate and execute an MOU and Electric Utility Easement with City of Denton

- Convene Executive Session. The Board may convene the Regular Board Meeting into Closed Executive Session for the following:
  - a. As Authorized by Section 551.071(2) of the Texas Government Code, the Work Session or the Regular Board Meeting may be Convened into Closed Executive Session for the Purpose of Seeking Confidential Legal Advice from the General Counsel on any Agenda Item Listed Herein.
  - b. As Authorized by Texas Government Code Section 551.072 Deliberation regarding Real Property: Discuss acquisition, sale or lease of real property related to long-range service plan within the cities of Denton, Lewisville, or Highland Village.
  - c. As Authorized by Section 551.074 the Texas Government Code Deliberation of Personnel of Discussion regarding Annual President's Performance Review.
- 4. Reconvene Open Session
  - a. Reconvene and Take Necessary Action on Items Discussed during Executive Session.
- 5. CHAIR REPORT
  - a. Discussion of Regional Transportation Issues
  - b. Discussion Legislative Issues
    - i. Regional
    - ii. State
    - iii. Federal
- PRESIDENT'S REPORT
  - a. Budget Transfers
  - b. Regional Transportation Issues

# 7. REPORT ON ITEMS OF COMMUNITY INTEREST

a. Pursuant to Texas Government Section 551.0415 the Board of Directors may report on following items: (1) expression of thanks, congratulations, or condolences; (2) information about holiday schedules; (3) recognition of individuals; (4) reminders about upcoming DCTA and Member City events; (5) information about community events; and (6) announcements involving imminent threat to public health and safety.

## 8. ADJOURN

Chair – Charles Emery Vice Chair – Paul Pomeroy Secretary – Richard Huckaby Treasurer – Dave Kovatch

Members – Skip Kalb, Tom Winterburn, Don Hartman, George A. Campbell, Allen Harris, Carter Wilson, Connie White, Mark Miller President – Jim Cline

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This notice was posted on 7/21/2017 at 3:17 PW.
Brandy Pedron, Administrative Assistant



# **Board of Directors Memo**

July 27, 2017

**Subject: Monthly Financial Reports** 

# **Background**

The financial statements are presented monthly to the Board of Directors for acceptance. The reports presented for the period ending June 30, 2017 include the Statement of Change in Net Position, Statement of Net Position, and Capital Projects Fund. These reports provide a comparison of budget vs. actual for the fiscal year as of the current month.

The following are major variances between year-to-date budget and year-to-date actuals, which are annotated on the Statement of Change in Net Position.

• Note A: Passenger Revenues – YTD unfavorable by (\$84k) due to lower than budgeted ridership. YTD rail ridership of 391k is 5% less than budgeted YTD ridership of 413k (\$52k reduced revenue). YTD ridership for Connect, Access, Frisco, Collin County Transit, and North Texas Express of 405k is 11% less than budgeted YTD ridership of 456k (\$32k reduced revenue). Total YTD bus ridership including UNT and NCTC riders is 1.94 million, which is 6% higher than budgeted ridership of 1.82 million. An adjustment was made during June to reclassify \$51k revenue for special movements from Passenger Revenues to Contract Service Revenue. Net of this adjustment, June Passenger Revenues totaled \$92k.

		YTD FY17 Actual Ridership	YTD FY17 Budgeted Ridership	% Variance
Total Rail Ridership	(A)	391,094	413,455	- 5%
Connect, Access, Frisco, CCT, NTX UNT & NCTC Total Bus Ridership	(A) (B) _	405,180 1,533,278 1,938,458	456,278 1,367,261 1,823,539	- 11% 12% 6%
Total Ridership	-	2,329,552	2,236,994	4%

- (A) Passenger revenues are linked with these ridership statistics. Although Frisco & CCT service are contracted services, the passengers are responsible for a passenger fare as well.
- (B) These ridership numbers are shown for information purposes only and are not linked to passenger revenues.
- Note B: Contract Service Revenue YTD favorable by \$128k, due to higher than budgeted UNT revenue hours (\$234k additional revenue). This favorable variance is partially offset by lower than budgeted NCTC and Frisco revenue hours (reduction of \$7k) and reduced fuel pass-through costs for UNT and NCTC (reduction of \$116k). Average billed fuel price/gallon of \$1.85 is 38% lower than the budgeted \$3.00/gallon. Additionally, Collin County Transit service for June had not yet been billed as of month-end close, resulting in a negative budget variance of (\$44k). Billing for this service is anticipated in July. This negative variance is partially offset by 1,013 service hours billed for special movements (\$62k additional revenue).
- Note C: Sales Tax Revenue June sales tax revenue is not yet received and is accrued for the
  month based on budget. Sales tax generated in June will be received in August. The Sales Tax
  Report included in this agenda packet provides a more detailed Budget to Actual comparison of
  FY17 sales tax receipts collected through July.

• Note D: Federal/State Grants - Capital — YTD unfavorable by (\$2.9 million) mainly because expenses and corresponding reimbursements for the Lewisville Hike & Bike Trail have been delayed from the timing anticipated in the budget. The Hike & Bike Trail project is currently under TxDOT engineering review before it can proceed to the procurement phase.

	FY17 Budgeted Drawdowns	FY17 Actual Revenue	Variance
Bus O&M	\$ -	\$ 6,209	\$ 6,209
Bus Fleet Cameras	102,000	-	(102,000)
Bus Scheduling Software	184,000	-	(184,000)
Comp. Service Analysis	117,452	8,136	(109,316)
Data Analytics & Reporting	160,000	-	(160,000)
Fleet	998,863	997,062	(1,801)
Lewisville Hike & Bike Trail	1,541,533	55,505	(1,486,028)
Positive Train Control (PTC)	4,491,884	3,803,139	(688,745)
Safety/Security	112,248	-	(112,248)
Transit Enhancements	51,426	7,893	(43,533)
ar Phaebiat biomas (Dapon bits)	\$ 7,759,406	\$ 4,877,944	\$ (2,881,462)

• Note E: Federal/State Grants - Operating - YTD unfavorable by (\$2.1 million) mainly because expenses and corresponding reimbursements for FEMA projects have been delayed from the timing anticipated in the budget. These reimbursements will be requested in coming months as expenses are incurred. Additionally, operating assistance reimbursements have not yet been drawn down as the grant is pending final completion by FTA.

	FY17 Budgeted Drawdowns	FY17 Actual Revenue	Variance
Bus PM	\$ 779,499	\$ 940,787	\$ 161,288
Rail PM	972,923	972,923	-
Operating Assistance	684,445	-	(684,445)
ADA Assistance	561,234	561,234	-
FEMA	1,758,108	(1,800)	(1,759,908)
VanPool	187,368	339,101	151,733
Printing	-	24,469	24,469
	\$ 4,943,577	\$ 2,836,714	\$ (2,106,863)

## **Identified Need**

Provides the Board a review of DCTA's financial position and the agency's performance to budget.

#### Recommendation

Staff recommends acceptance.

Submitted by:

Marisa Perry, CPA

Controller

Final Review:

Anna Mosqueda

CEO

Approval:

James C. Cline, Jr., P.E.

President

# Denton County Transportation Authority Change in Net Position Month and Year to Date June 30, 2017 (Unaudited)

Month Ended June 30, 2017 Year to Date June 30, 2017 Budget Description Actual Budget Variance Actual Variance **Annual Budget Revenue and Other Income** 103,015 (61,704)987,538 1,071,046 (83,508) 1,446,008 Passenger Revenues 41.311 \$ \$ \$ Note A Contract Service Revenue 2,974,705 Note B 267,453 223,461 43,992 2,846,669 128,036 3,824,987 Sales Tax Revenue 2,465,365 2,416,214 49.151 19.849.977 18,622,204 1,227,773 25,624,601 Note C Federal/State Grants - Capital 1,063,044 1,537,961 (474,917)4,877,944 7,759,406 (2,881,462)10,637,838 Note D Federal/State Grants - Operating 184,703 343,050 (158,347) 2,836,714 4,943,577 (2,106,863) 6,657,172 Note E Total Revenue and Other Income (601,824) 31,526,878 4,021,877 4,623,701 35,242,902 (3,716,024)48,190,606 **Operating Expenses** Salary, Wages and Benefits 926,595 880,419 (46,176) 7,784,807 8,197,058 412,251 10,920,331 86,135 1,813,174 498,158 306.919 393.054 2,961,588 Services 2,311,332 Materials and Supplies 179,865 250.462 70,598 1,721,173 2,449,542 728,368 3,303,014 Utilities 38,777 40,605 1,828 269,183 359,453 90,270 481,264 Insurance, Casualties and Losses 130,787 127,744 (3,044)1,164,052 1,155,078 (8,975)1,539,494 Purchased Transportation Services 698,371 796,011 97,640 7,164,209 7,364,487 9,786,734 200,277 Miscellaneous 11,613 18,711 7,098 136,978 310,789 173,811 381,655 Leases and Rentals 306,776 25.839 192,790 228.333 35.543 17.727 8.112 Depreciation 841.290 875.852 34,562 7,498,202 7,714,325 216.123 10.339.739 **Total Operating Expenses** 3,151,944 3,408,697 256,754 27,744,569 30,090,397 2,345,828 40,020,595 Income Before Non-Operating Revenue and Expense 869,933 1,215,004 (345,071) 3,782,309 5,152,505 (1,370,196)8,170,011 Non-Operating Revenues / (Expense) Investment Income 13,230 3,333 9,897 72,352 29,997 42,355 40,000 Gain (Loss) Disposal of Assets 2,910 2,910 125 (125) 1,125 1.500 Fare Evasion Fee 600 (525)Other Income - Miscellaneous 90.051 90,051 1.000.000 9.613 9,613 Long Term Debt Interest/Expense (91,534)(91,534)(0)(823,503)(823,806)303 (1,098,412) Total Non-Operating Revenue / 19.385 (68,691)(88,076)(657,591)(792,684)135,093 (56,912)(Expense) Change in Net Position 801,242 1,126,928 (325,686) 3,124,718 \$ 4,359,821 \$ (1,235,103) 8,113,099

# Denton County Transportation Authority Statement of Net Position As of June 30, 2017 (Unaudited)

	J	une 30, 2017	N	May 31, 2017		Change
Current Assets Operating Cash & Cash Equivalents	\$	6,685,609	\$	8,568,330	\$	(1,882,721)
Reserves: Cash & Cash Equivalents	Ψ	8,344,646	Ψ	8,837,088	Ψ	(492,442)
Reserves: Investments		1,990,016		1,492,663		497,353
Accounts & Notes Receivable		6,825,843		5,129,027		1,696,816
Prepaid Expenses		775,281		906,069		(130,787)
Inventory		22,248		31,972		(9,724)
Restricted Asset-Cash and Equivalents		3,474,438		3,473,247		1,192
Total Current Assets	-	28,118,081	-	28,438,396		(320,314)
Property, Plant and Equipment						
Land		16,228,337		16,228,337		-
Land Improvements		6,458,821		6,458,821		-
Machinery & Equipment		3,933,441		3,933,441		-
Leasehold Improvements		55,506		55,506		-
Vehicles		90,298,496		90,298,496		-
Computers & Software		1,180,676		1,180,676		-
Accumulated Depreciation		(55,406,397)		(54,565,107)		(841,290)
Total Property, Plant and Equipment		62,748,880		63,590,170		(841,290)
Capital Assets						
Intangible Assets		16,997,155		16,997,155		-
Other Capital Assets, Net		234,822,652		234,822,652		-
Construction in Progress		19,411,882		17,379,008		2,032,874
Total Capital Assets		271,231,689		269,198,815		2,032,874
Total Assets	\$	362,098,650	\$	361,227,381	\$	871,270
Liabilities						
Current Liabilities						
Accounts Payable	\$	-	\$	-	\$	-
Salary, Wages, and Benefits Payable		756,084		690,716		65,368
Accrued Expenses Payable		438,703		581,923		(143,220)
Deferred Revenues		59,804		65,880		(6,077)
Interest Payable		274,603		183,069		91,534
Total Current Liabilities		1,529,193		1,521,588		7,605
Non-Current Liabilities						
Rail Easement Payable		1,200,000		1,200,000		-
Retainage Payable		545,223		482,801		62,423
Bonds Payable		30,385,000		30,385,000		
Total Non-Current Liabilities		32,130,223		32,067,801		62,423
Total Liabilities		33,659,417		33,589,389		70,028
Net Position						
Net Investment in Capital Assets		305,686,488		305,686,488		-
Unrestricted		19,628,028		19,628,028		-
Change in Net Position		3,124,718		2,323,477		801,242
Total Equity		328,439,234		327,637,992		801,242
Total Liabilities and Equity	\$	362,098,650	\$	361,227,381	\$	871,270

# Capital Projects Fund - DCTA Budget vs. Actual As of June 30, 2017 (Cash Basis)

	Original Budget	Revised Budget	June 2017 Expenses Booked	Life To Date	\$ Under/(Over) Budget	% of Budget (As of June 2017 Close)	Project % Complete (Operations)
ETS							
red Assets							
660 · Construction Work in Progress							
1 - G&A Capital Projects							
Total 10402 · Shoretel Phone System	45,000	88,610	-	79,900	8,710	90%	
Total 10601 · Data Analytics & Reporting	200,000	200,000	-	-	200,000	0%	
Total 10602 · Comprehensive Service Analysis	567,414	420,222	1,445	202,782	217,440	48%	
Total 10301 · Lewisville Facilities Study		100,000		87,858	12,142	88%	
Total 10302 · Infrastructure Acquisition	1,900,000	2,900,000	-	60,458	2,839,542	2%	
Total 10604 · Safety & Security Assessment	250,000	250,000	-	25,000	225,000	10%	
Total 10605 · Project Management/Document Control	150,000	150,000	-	-	150,000	0%	
Total 1 · G&A Capital Projects	3,112,414	4,108,832	1,445	455,998	3,652,834	11%	
5 · Bus Capital Projects							
Total 50205 · Denton COA Transit Enhancements	58,500	58,500	11,445	55,607	2,893	95%	
Total 50305 · IOMF Fuel Tanks	250,000	250,000	-	19,590	230,410	8%	10
Total 50409 · Bus Fleet Cameras	149,500	149,500	-	-	149,500	0%	
Total 50410 · AVL Systems	200,000	200,000	-	-	200,000	0%	
Total 50507 · Fleet {2016}	1,250,000	1,250,000	1,173,369	1,173,369	76,631	94%	
Total 50510 - Fleet {2017}	1,550,000	1,885,000	-	-	1,885,000	0%	
Total 50601 · Scheduling Software (Bus)	250,000	250,000	-	28,125	221,875	11%	
Total 5 · Bus Capital Projects	3,708,000	4,043,000	1,184,814	1,276,691	2,766,309	32%	
6 · Rail Construction							
Total 61406.1 · Positive Train Control Implementation	-	16,720,141	12,194	10,516,744	6,203,397	63%	66
Total 61408 · Dispatch System	150,000	150,000	-	150,000		100%	
Total 61708 · Lewisville Bike Trail	2,146,355	2,146,355	-	2,087,514	58,841	97%	9
Total 61604 · Rail Mobilization (2015)	2,119,517	1,174,779	(11,936)	1,174,779		100%	100
Total 61209 · Trinity Mills Crew Facility	250,000	310,000	-	302,063	7,937	97%	2
Total 61210 ⋅ Station Landscaping	75,000	485,000	10,465	403,167	81,833	83%	
61713-1 · Rail Facility Flume Repair {2015 Flood}							
61713-1.01 · Operating Revenue	-	-		(87,059)	87,059	0%	
Total 61713-1 · Rail Facility Flume Repair {2015 Flood}	325,482	325,482	138,536	197,806	127,676	61%	100
Total 61713-2 · Grade Crossing Replacements {2015 Flood}	2,157,760	2,157,760	618,800	700,966	1,456,794	32%	75
61713-3 · Hebron Signal House {2015 Flood}							
61713-3.01 · Operating Revenue	-			(116,060)	116,060	0%	
Total 61713-3 · Hebron Signal House {2015 Flood}	122,000	122,000	-	99,846	22,154	82%	100
Total 61713-4 · Ballast Undercutting {2015 Flood}	761,600	761,600	61,700	555,992	205,608	73%	100
Total 61713-5 · Pockrus Page {2015 Flood}	623,000	623,000	15,885	102,331	520,669	16%	10
Total 61714 - Rail Capital Maintenance	3,970,430	3,515,430	-	-	3,515,430	0%	C
Total 61715 · Trail Safety Improvements	139,657	81,157	-	-	81,157	0%	
Total 61716 · Lewisville Bike Trail - Eagle Point Section	2,995,873	2,995,873	971	41,462	2,954,411	1%	
Total 61717 · Valley Ridge Crossing	1,000,000	1,000,000	-	-	1,000,000	0%	75
Total 61605 - Brownfield Remediation	60,000	60,000	-	-	60,000	0%	
Total Rail Construction Projects	16,896,674	32,628,577	846,615	16,332,670	16,295,907	50%	
otal 1660 · Construction Work in Progress	23,717,088	40,780,409	2,032,874	18,065,359	22,715,050	44%	



# **Board of Directors Memo**

July 27, 2017

Subject: Sales Tax Report

# Background

Sales tax represents the single largest source of revenue for DCTA at 52.43% for FY17 budget. The annual Sales Tax revised budget for FY 2017 is \$25,624,601. Because of its importance in funding of DCTA's ongoing operations, the Board adopted a Budget Contingency Plan that outlines the Agency's response when declines in sales tax hit a specific target.

This month, receipts were favorable compared to budget by 2.27%. The July allocation is for sales generated in the month of May and represents revenue for the eighth month of FY 2017.

- Sales tax for sales generated at retail in the month of May and received in July was \$2,219,119.
- This represents an increase of 2.27% or \$49,151 compared to budget for the month.
- Compared to the same month last year, sales tax receipts are \$287,293 or 14.87% higher.
- Member city collections for the month compared to prior year are as follows:
  - o City of Lewisville up 11.93%
  - o City of Denton up 13.47%
  - o Highland Village up 6.82%

## Need

Provides the Board of Directors a monthly status on Sales Tax collections.

## Recommendation

For information only. No action required.

**Final Review:** 

Anna Mosqueda,

**CFO** 

# Denton County Transportation Authority (DCTA) Sales Tax Report Budget to Actual and Previous Year Comparison

Sales					CY Actual to			CY Actual to
Generated in	Received in	2016-2017	2016-2017 Year	Variance Actual	CY Budget %	2015-2016	Variance Actual	PY Actual %
Month of:	Month of:	Year Budget	Actual	to Budget	Variance	Year Actual	to Prior Year	Variance
October	December	\$ 1,969,968	\$ 1,978,638	\$ 8,670	0.44%	\$ 1,821,854	\$ 156,784	8.61%
November	January	\$ 1,969,968	\$ 2,170,262	\$ 200,294	10.17%	\$ 1,959,303	\$ 210,959	10.77%
December	February	\$ 2,462,460	\$ 2,793,331	\$ 330,871	13.44%	\$ 2,669,055	\$ 124,276	4.66%
January	March	\$ 1,723,722	\$ 1,908,263	\$ 184,541	10.71%	\$ 1,637,497	\$ 270,767	16.54%
February	April	\$ 1,723,722	\$ 2,006,450	\$ 282,727.60	16.40%	\$ 1,776,656	\$ 229,793	12.93%
March	May	\$ 2,216,214	\$ 2,408,823	\$ 192,609	8.69%	\$ 2,340,336	\$ 68,486	2.93%
April	June	\$ 1,969,968	\$ 1,987,159	\$ 17,191	0.87%	\$ 1,955,110	\$ 32,049	1.64%
May	July	\$ 2,169,968	\$ 2,219,119	\$ 49,151	2.27%	\$ 1,931,826	\$ 287,293	14.87%
June	August	\$ 2,416,214				\$ 2,397,828		
July	September	\$ 2,169,968				\$ 1,919,001		
August	October	\$ 2,416,214				\$ 2,128,874		
September	November	\$ 2,416,215				\$ 2,281,816		
YTD Total		\$ 25,624,601	\$ 17,472,046	\$ 1,266,056	7.81%	\$ 24,819,156	\$ 1,380,409	8.58%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 21, 2017

# Denton County Transportation Authority (DCTA) Member Cities Sales Tax Report Month Allocation is Received from Comptroller Previous Year Comparison

			City of	Le	ewisville														
Sales Generated in Month of:	Received in Month of:		2015-2016 Year Actual														2016-2017 Year Actual	Variance Actual to Prior Year	CY Actual to PY Actual % Variance
October	December		\$ 2,537,910		\$ 2,795,751	\$ 257,840	10.16%												
November	January		\$ 2,541,494		\$ 2,867,155	\$ 325,661	12.81%												
December	February		\$ 3,661,985		\$ 3,849,204	\$ 187,218	5.11%												
January	March		\$ 2,441,184		\$ 2,709,531	\$ 268,347	10.99%												
February	April		\$ 2,533,341		\$ 2,892,939	\$ 359,598	14.19%												
March	May		\$ 3,373,295		\$ 3,480,828	\$ 107,533	3.19%												
April	June		\$ 2,982,209		\$ 2,722,621	\$ (259,588)	-8.70%												
May	July		\$ 2,781,814		\$ 3,113,597	\$ 331,783	11.93%												
June	August		\$ 3,395,384																
July	September		\$ 2,802,579																
August	October		\$ 2,907,256																
September	November		\$ 3,105,183																
YTD Total			\$ 35,063,635		\$ 24,431,626	\$ 1,578,393	6.91%												

			(	City of Highl	ar	ıd V	illage																														
Sales Generated in Month of:	Received in Month of:		2015-2016 Year Actual																														)16-2017 ar Actual	Α	ariance ctual to ior Year		CY Actual to PY Actual Variance
October	December		\$	290,956		\$	298,777	\$	7,820		2.69%																										
November	January		\$	301,727		\$	313,524	\$	11,796		3.91%																										
December	February		\$	469,889		\$	411,143	\$	(58,746)		-12.50%																										
January	March		\$	264,553		\$	255,642	\$	(8,910)		-3.37%																										
February	April		\$	233,938		\$	253,856	\$	19,918		8.51%																										
March	May		\$	330,255		\$	328,214	\$	(2,041)		-0.62%																										
April	June		\$	265,293		\$	268,006	\$	2,713		1.02%																										
May	July		\$	288,202		\$	307,851	\$	19,650		6.82%																										
June	August		\$	369,689																																	
July	September		\$	271,812																																	
August	October		\$	279,518						Ī																											
September	November		\$	329,430																																	
YTD Total			\$	3,695,262		\$ 2	2,437,012	\$	(7,800)		-0.32%																										

			City of	D	enton								
Sales						Variance	CY Actual to						
Generated in	Received in		2015-2016		2015-2016		2015-2016		2016-2017	Actual to	PY Actual		
Month of:	Month of:		Year Actual		Year Actual		Year Actual		Year Actual		Year Actual	Prior Year	Variance
October	December		\$ 2,246,579		\$ 2,451,245	\$ 204,666	9.11%						
November	January		\$ 2,342,199		\$ 2,918,947	\$ 576,747	24.62%						
December	February		\$ 3,372,458		\$ 3,727,632	\$ 355,174	10.53%						
January	March		\$ 1,869,754		\$ 2,397,941	\$ 528,187	28.25%						
February	April		\$ 2,128,444		\$ 2,442,743	\$ 314,299	14.77%						
March	May		\$ 2,842,993		\$ 3,099,631	\$ 256,638	9.03%						
April	June		\$ 2,317,882		\$ 2,602,704	\$ 284,821	12.29%						
May	July		\$ 2,405,495		\$ 2,729,539	\$ 324,044	13.47%						
June	August		\$ 3,157,640										
July	September		\$ 2,260,102										
August	October		\$ 2,775,088										
September	November		\$ 3,026,800										
YTD Total			\$ 30,745,434		\$ 22,370,380	\$ 2,844,576	14.57%						

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 21, 2017

All Transit Agencies

Monthly Sales and Use Tax Comparison Summary

	Current	Net Payment This	Comparable Payment Prior		Payments YTD	Prior Year Payments YTD	
Transit	Rate	Period	Year	% Change	(Calendar)	(Calendar)	% Change
Austin MTA	1.00%	\$19,053,725.01	\$17,634,795.91	8.04%	\$133,698,254.02	\$127,595,992.30	4.78%
Corpus Christi MTA	0.50%	\$2,623,116.66	\$2,411,819.20	8.76%	\$18,092,465.25	\$18,374,334.68	-1.53%
Dallas MTA	1.00%	\$46,976,354.95	\$42,667,232.68	10.09%	\$332,113,826.56	\$314,322,092.47	5.66%
Denton CTA	0.50%	\$2,219,118.58	\$1,931,825.74	14.87%	\$15,493,407.43	\$14,269,782.82	8.57%
El Paso CTD	0.50%	\$3,394,635.18	\$3,337,374.93	1.71%	\$24,751,291.33	\$24,597,058.60	0.62%
Fort Worth MTA	0.50%	\$6,198,890.52	\$5,587,876.61	10.93%	\$42,782,093.95	\$39,506,129.53	8.29%
Houston MTA	1.00%	\$56,280,525.66	\$53,097,666.24	5.99%	\$409,228,148.87	\$400,908,660.88	2.07%
Laredo CTD	0.25%	\$621,363.86	\$574,650.17	8.12%	\$4,499,650.21	\$4,456,691.45	0.96%
San Antonio ATD	0.25%	\$5,095,936.23	\$4,770,938.05	6.81%	\$37,580,156.27	\$36,189,306.37	3.84%
San Antonio MTA	0.50%	\$11,321,189.47	\$10,512,966.45	7.68%	\$82,874,370.89	\$79,692,131.12	3.99%
TOTALS		\$153,784,856.12	\$142,527,145.98	7.90%	\$1,101,113,664.78	\$1,059,912,180.22	3.89%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department July 21, 2017

# **Allocation Payment Detail**

enton CTA	
uthority Code: 3061774	
Select a month ▼	
Allocation Period: Jul 2017 ✓	
Total Collections:	2,269,419.86
Prior Prd Collections:	41,547.64
Current Prd Collections:	2,157,637.80
Future Prd Collections:	41,822.23
Audit Collections:	28,263.47
Unidentified:	148.72
Service Fee:	45,388.40
Current Retained:	44,480.63
Prior Retained:	39,567.75
Net Payment	2,219,118.58 🛩

14 7/12/2017



# **Investment Portfolio Summary**

# **Denton County Transportation Authority**



For the Quarter Ended
June 30, 2017

Prepared by FirstSouthwest Asset Management



# **Report Name**

**Certification Page** 

**Executive Summary** 

Benchmark Comparison

**Detail of Security Holdings** 

Change in Value

Earned Income

Investment Transactions

Amortization and Accretion

Projected Fixed Income Cash Flows

# **Table of Contents / Market Recap**

#### **MARKET RECAP -JUNE 2017:**

Most of the major economic indicators released during June came in below expectations, but despite the widespread softness in data the Fed plowed ahead with the second rate hike of the year.

Non-farm payrolls for May increased by just +138k, short of forecasts for a gain of +182k, but the even bigger surprise was a -66k downward revision to the prior two months. Average payroll growth over the last three months now stands at +121k. By comparison, the monthly average for 2014 was +250k, while 2015 and 2016 averaged +226k and +187k respectively. The unemployment rate fell to a 16-year low of 4.3%, so perhaps some slowing in job growth should be expected as it becomes more difficult for employers to find qualified candidates. That idea was supported by the Job Openings and Labor Turnover (JOLT) survey which showed job openings had risen to the highest level in the 17-year history of the series.

Turning to other data, vehicle sales missed forecasts again, slipping to a 16.6 million unit annual pace. The ISM manufacturing index rose a tenth to 54.9 while the non-manufacturing index fell from 57.5 to 56.9, both still indicating growth. Retail sales fell by -0.3% during May on widespread weakness. Inflation moderated further with the headline consumer price index declining -0.1% and the core rate advancing just +0.1%, both below forecasts. That took year-over-year CPI down from +2.2% to +1.9% and core CPI from +1.9% to +1.7%. The Fed's preferred core PCE index slowed to +1.4% year-over-year through May, well off the +1.8% pace reached four months ago. With oil tumbling to \$43 during June, there is little reason to expect a quick rebound in these inflation figures. Wrapping up the key economic data, durable goods orders fell -1.1% in May while the final revision to first quarter GDP brought growth up to +1.4%.

The once data dependent Fed managed to shrug off the weakening inflation trend, calling it "transitory" and perhaps focusing more on the rising stock markets which continued their march into record territory. On June 14th, the FOMC voted to raise the overnight fed funds target by 25 basis points to a range of 1.00% to 1.25%. Oddly, the 10-year Treasury note yield fell to 2.13% on the same day, its lowest level this year. This suggests the market doesn't perceive inflation as a threat and isn't buying the Fed's latest dot plot, which calls for another rate hike this year and three in 2018. Rates drifted higher through the remainder of June, spurred on by hints from European Central Bank President Mario Draghi during the final week of the month that the ECB could be nearing the end of its quantitative easing program. The two-year Treasury note yield closed the month at 1.38%, its high for the year, while the 10-year rose to 2.30%.



# For the Quarter Ended June 30, 2017

This report is prepared for the **Denton County Transportation Authority** (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.

Officer Names and Titles:

Mame: Anna Mosqueda

Name: James C. Cline Jr.

Title: Chief Financial Officer

Title: Chief Executive Officer

Weighted Avg. YTM

# Denton County Transportation Authority Executive Summary

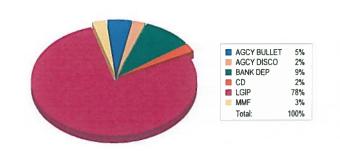
As of 06/30/17

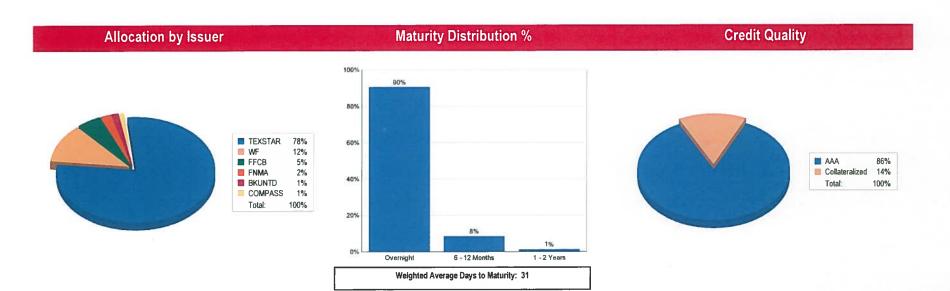
# Account Summary Allocation by Security Type

#### 21,853,903.28 20,739,061.27 Par Value 20,733,077.05 Market Value 21,854,737.27 20,734,864.06 Book Value 21,854,563.68 Unrealized Gain /(Loss) 173.59 (1,787.01) Market Value % 100.00% 99.99% 0.567% 0.802% Weighted Avg. YTW

0.567%

Beginning Values as of 03/31/17

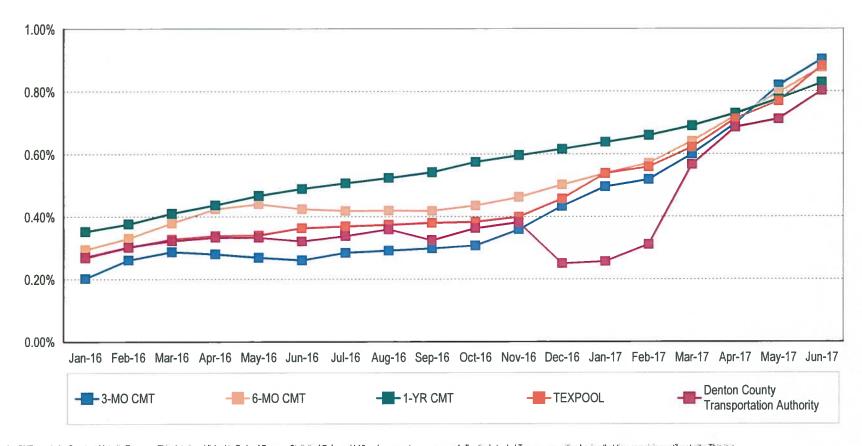




0.802%

Ending Values as of 06/30/17





Note 1: CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMT's are the daily averages for the previous 12-months.

Note 2: Benchmark data for TexPool is the monthly average yield.



# Denton County Transportation Authority Detail of Security Holdings

As of 06/30/2017

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
****	amov.										12 - 1011						
2011 Bond Fun	nd	SV. MISS															
WF-MANA		BANK DEP	Wells Fargo Managed Rate					1,958,452.90	100.000	1,958,452.90	1,958,452.90	100.000	1,958,452.90	1		0.140	0.140
Total for 2011	Bond Fun	d	· <del>-</del> · · ·					1,958,452.90	100.000	1,958,452.90	1,958,452.90	100.000	1,958,452.90	1		0.140	0.140
Bond Fund																	
TEXSTAR		LGIP	TexSTAR					1,515,985.37	100.000	1,515,985.37	1,515,985.37	100.000	1,515,985.37	1		0.863	0.863
Total for Bond	Fund	_			-			1,515,985.37	100.000	1,515,985.37	1,515,985.37	100.000	1,515,985.37	1		0.863	0.863
Operating Fund	d	Des Hywa															
WF-SWEEP		MMF	Wells Fargo Sweep					548,789.33	100.000	548,789.33	548,789.33	100.000	548,789.33	1		0.000	0.000
Fotal for Opera	ating Fund	d						548,789.33	100.000	548,789.33	548,789.33	100.000	548,789.33	1		0.000	0.000
Reserve Fund																	
TEXSTAR		LGIP	TexSTAR					8,344,645.79	100.000	8,344,645.79	8,344,645.79	100,000	8,344,645,79	1		0.863	0.863
313313SE9		AGCY DISCO	FFCB		01/24/18			500,000,00	99.166	495,829,17	496,981.25	99,356	496,782.50	208		1.059	1.059
20451PQM1	02/16/17	CD	BBVA Compass Bk CD	1.000	03/15/18			248,000.00	100,000	248,000.00	248,000.00	99.843	247,611.63	258		1.004	1.004
3135G0WJ8	06/14/17	AGCY BULET	FNMA	0.875	05/21/18			500,000.00	99.641	498,207.00	498,297.21	99.657	498,285.00	325		1.261	1.261
3133EDGW6	03/08/17	AGCY BULET	FFCB	1.300	06/11/18			500,000.00	100,139	500,695.00	500,524.33	99.877	499,386.50	346		1.188	1.188
066519DA4	03/29/17	CD a	BankUnited CD	1.400	09/28/18			248,000.00	100.000	248,000.00	248,000.00	99.980	247,950.15	455		1,400	1.400
Total for Reser	rve Fund							10,340,645.79	99.949	10,335,376.96	10,336,448.58	99.942	10,334,661.57	60		0.924	0.924
Sales Tax Fund	d																
TEXSTAR		LGIP	TexSTAR					6,375,187.88	100.000	6,375,187.88	6,375,187.88	100,000	6,375,187.88	1		0.863	0.863
Total for Sales	Tax Fund	1						6,375,187.88	100.000	6,375,187.88	6,375,187.88	100.000	6,375,187.88	1		0.863	0.863

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Print Time: 12:52 pm



# Denton County Transportation Authority Detail of Security Holdings

As of 06/30/2017

CUSIP	Settle Date Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
		and the second s			***						The second			i i i i i i i i i i i i i i i i i i i		
Total for Den	ton County Transportation	n Authority					20.739.061.27	99.975	20.733.792.44	20.734.864.06	99,971	20.733.077.05	31		0.802	0.802



# Denton County Transportation Authority Change in Value

From 03/31/2017 to 06/30/2017

CUSIP	Security Type	Security Description	03/31/17 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/17   Book Value	03/31/17 Market Value	06/30/17 Market Value	Change in Mkt Value
	-av. 10.00									***	
2011 Bond Fur	nd										
WF-MANA	BANK DEP	Wells Fargo Managed Rate	2,018,284.94	116.87	(59,948.91)	0.00	0.00	1,958,452.90	2,018,284.94	1,958,452.90	(59,832.04
Total for 2011	Bond Fund		2,018,284.94	116.87	(59,948.91)	0.00	0.00	1,958,452.90	2,018,284.94	1,958,452.90	(59,832.04
Bond Fund											
TEXSTAR	LGIP	TexSTAR	833,305.74	682,679.63	0.00	0.00	0.00	1,515,985.37	833,305.74	1,515,985.37	682,679.63
Total for Bond	I Fund		833,305.74	682,679.63	0.00	0.00	0.00	1,515,985.37	833,305.74	1,515,985.37	682,679.63
Operating Fund	d										
WF-MANA WF-SWEEP	BANK DEP	Wells Fargo Managed Rate Wells Fargo Sweep	0.00 1,416,649.24	0.00 403,432.08	0.00 (1,271,291.99)	0.00 0.00	0.00 0.00	0.00 548,789.33	0.00 1,416,649.24	0.00 548,789.33	0.00 (867,859.91
Total for Opera	ating Fund		1,416,649.24	403,432.08	(1,271,291.99)	0.00	0.00	548,789.33	1,416,649.24	548,789.33	(867,859.91
Reserve Fund											
TEXSTAR	LGIP	TexSTAR	9,321,972.98	5,651.58	(982,978.77)	0.00	0.00	8,344,645.79	9,321,972.98	8,344,645.79	(977,327.19
WF-PREM	BANK DEP	Wells Fargo Premium Rate	7.66	0.00	(7.66)	0.00	0.00	0.00	7.66	0.00	(7.66
313313SE9	AGCY DISCO	FFCB 0.000 01/24/18	0.00	495,829.17	0.00	1,152.08	0.00	496,981.25	0.00	496,782.50	496,782.50
20451PQM1	CD	BBVA Compass Bk CD 1.000 03/15/18	248,000.00	0.00	0.00	0.00	0.00	248,000.00	247,750.26	247,611.63	(138.63
3135G0WJ8	AGCY BULET	FNMA 0.875 05/21/18	0.00	498,207.00	0.00	90.21	0.00	498,297.21	0.00	498,285.00	498,285.00
31330011100					0.00	(136.07)	0.00	500,524.33	500.895.50	499,386.50	(1,509.00
	AGCY BULET	FFCB 1.300 06/11/18	500,660.40	0.00	0.00	(130.07)	0.00	000,021.00			
3133EDGW6	AGCY BULET CD	FFCB 1.300 06/11/18 BankUnited CD 1.400 09/28/18	500,660.40 248,000.00	0.00	0.00	0,00	0.00	248,000.00	248,188.23	247,950.15	(238.08
3133EDGW6 066519DA4	CD										
3133EDGW6 066519DA4 Total for Rese Sales Tax Fund	CD rve Fund		248,000.00	0.00	0.00	0,00	0.00	248,000.00	248,188.23	247,950.15	(238.08
3133EDGW6 066519DA4 Total for Rese	CD rve Fund		248,000.00	0.00	0.00	0,00	0.00	248,000.00	248,188.23	247,950.15	(238.08

Print Date: 7/10/2017

Print Time: 12:52 pm

# FirstSouthwest AssetManagement A Hilltop Holdings Company.

# Denton County Transportation Authority Change in Value

From 03/31/2017 to 06/30/2017

CUSIP	Security Type	Security Description	03/31/17 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/17 Book Value	03/31/17 Market Value	06/30/17 Market Value	Change in Mkt Value
					-2				· · · · · · · · · · · · · · · · · · ·	-	
Total for De	nton County Transpor	rtation Authority	21,854,563.68	2,990,550.92	(4,111,356.76)	1,106.22	0.00	20,734,864.06	21,854,737.27	20,733,077.05	(1,121,660.22)

# FirstSouthwest AssetManagement A Hilltop Holdings Company.

# **Denton County Transportation Authority**

# **Earned Income**

From 03/31/2017 to 06/30/2017

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
2011 Bond Fu	nd							200.00	
WF-MANA	BANK DEP	Wells Fargo Managed Rate	0.00	667.91	667.91	0.00	0.00	0.00	667.91
Total for 2011	Bond Fund	196-1	0.00	667.91	667.91	0.00	0.00	0.00	667.91
Bond Fund									
TEXSTAR	LGIP	TexSTAR	0.00	2,679.63	2,679.63	0.00	0.00	0.00	2,679.63
Total for Bone	d Fund		0.00	2,679.63	2,679.63	0.00	0.00	0.00	2,679.63
Operating Fun	nd								
Total for Oper	rating Fund		0.00	0.00	0.00	0.00	0.00	0.00	0.00
Reserve Fund									
TEXSTAR	LGIP	TexSTAR	0.00	16,980.83	16,980.83	0.00	0.00	0.00	16,980.83
313313SE9	AGCY DISCO	FFCB 0.000 01/24/18	0.00	0.00	0.00	0.00	0.00	1,152.08	1,152.08
20451PQM1	CD	BBVA Compass Bk CD 1,000 03/15/18	305.75	618.30	0.00	0.00	924.05	0.00	618.30
3135G0WJ8	AGCY BULET	FNMA 0.875 05/21/18	0.00	206.60	0.00	(279.51)	486.11	90.21	296.81
3133EDGW6 066519DA4	AGCY BULET CD	FFCB 1,300 06/11/18 BankUnited CD 1,400 09/28/18	1,986.11 28.54	1,625.00 865.62	3,250.00 0.00	0.00	361.11 894.16	(136.07) 0.00	1,488.93 865.62
		Bankonia do 1.400 03/20/10					20.		
Total for Rese	erve Fund		2,320.40	20,296.35	20,230.83	(279.51)	2,665.43	1,106.22	21,402.57
Sales Tax Fun	d								
TEXSTAR	LGIP	TexSTAR	0.00	15,260.87	15,260.87	0.00	0.00	0.00	15,260.87
Total for Sale	s Tax Fund	New YV	0.00	15,260.87	15,260.87	0.00	0.00	0.00	15,260.87
		tation Authority	2,320,40	38,904.76	38,839,24	(279.51)	2,665.43	1,106,22	40,010.98

Print Date: 7/10/2017

Print Time: 12:52 pm



# Denton County Transportation Authority

**Investment Transactions** 

From 04/01/2017 to 06/30/2017

Trade Date	Settle Date	CUSIP	Security Type	Security Description	Coupon	Mty Date	Call Date	Par Value	Price	Principal Amount	Int Purchased / Received	Total Amount	Realized Gain / Loss YTM	YTW
Reserve F	und										(trans			
Purchases														
04/12/17	04/13/17	313313SE9	AGCY DISCO	FFCB		01/24/18		500,000.00	99.166	495,829.17	0.00	495,829.17	1.059	1.059
06/13/17	06/14/17	3135G0WJ8	AGCY BULET	FNMA	0.875	05/21/18		500,000.00	99.641	498,207.00	279.51	498,486.51	1.261	1.261
Total for:	Purchases	3						1,000,000.00		994,036.17	279.51	994,315.68	1.160	1.160
Income Pa	yments													
06/11/17	06/11/17	3133EDGW6	AGCY BULET	FFCB	1.300	06/11/18				0.00	3,250.00	3,250.00		
Total for:	Income Pa	yments								0.00	3,250.00	3,250.00		



# **Denton County Transportation Authority**

# **Investment Transactions**

From 04/01/2017 to 06/30/2017

Trade	Settle	Security							Principal	Int Purchased /		Realized		
Date	Date CUSIP	Туре	Security Description	Coupon	Mty Date	Call Date	Par Value	Price	Amount	Received	Total Amount	Gain / Loss YTN	I YTW	

# **Total for All Portfolios**

Transaction Type	Quantity	Total Amount	Realized G/L	YTM	YTW
Total Purchases	1,000,000.00	994,315.68		1.160	1.160
Total Income Payments	0.00	3,250.00			

# FirstSouthwest AssetManagement A Hilltop Holdings Company.

# Denton County Transportation Authority Amortization and Accretion

From 03/31/2017 to 06/30/2017

CUSIP	Settle Date	Security Type	Security Description	Next Call Date	Purchase Qty	Orig Price	Original Cost	Amrt/Accr for Period	Total Amrt/Accr Since Purch	Remaining Disc / Prem	Book Value
								() - 1 - 11 - 11 - 11 - 11 - 11 - 11 - 1		- (A (A.	
Reserve Fund											
313313SE9	04/13/17	AGCY DISCO	FFCB 0.000 01/24/18		500,000.00	99.166	495,829.17	1,152.08	1,152.08	3,018.75	496,981.25
20451PQM1	02/16/17	CD	BBVA Compass Bk CD 1.000 03/15/18		248,000.00	100.000	248,000.00	0.00	0.00	0.00	248,000.00
3135G0WJ8	06/14/17	AGCY BULET	FNMA 0.875 05/21/18		500,000.00	99,641	498,207.00	90.21	90.21	1,702.79	498,297.2
3133EDGW6	03/08/17	AGCY BULET	FFCB 1.300 06/11/18		500,000.00	100.139	500,695.00	(136.07)	(170.67)	(524.33)	500,524.33
066519DA4	03/29/17	CD	BankUnited CD 1.400 09/28/18		248,000.00	100.000	248,000.00	0.00	0.00	0.00	248,000.00
Total for Reser	ve Fund	-			1,996,000.00	- Enc	1,990,731.17	1,106.22	1,071.62	4,197.21	1,991,802.79
Total for Dento	n County Tran	sportation Authority			1,996,000.00		1,990,731.17	1,106.22	1.071.62	4,197.21	1,991,802.79

Print Date: 7/10/2017

Print Time: 12:52 pm



# **Denton County Transportation Authority**

# **Projected Cash Flows**

Cash Flows for next 180 days from 06/30/2017

CUSIP	Security Type	Security Description	Pay Date	Interest	Principal	Total Amount
Reserve Fund						
20451PQM1	CD	BBVA Compass Bk CD 1.000 03/15/18	08/15/17	1,240.00	0.00	1,240.00
066519DA4	CD	BankUnited CD 1.400 09/28/18	09/29/17	1,750.26	0.00	1,750.26
3135G0WJ8	AGCY BULET	FNMA 0.875 05/21/18	11/21/17	2,187.50	0.00	2,187.50
3133EDGW6	AGCY BULET	FFCB 1.300 06/11/18	12/11/17	3,250.00	0.00	3,250.00
Total for Reserve F	und			8,427.76	0.00	8,427.76



# **Denton County Transportation Authority**

**Projected Cash Flows** 

Cash Flows for next 180 days from 06/30/2017

CUSIP	Security Type	Security Description	Pay Date	Interest	Principal	Total Amount

Total for All Portfolios													
August 2017	1,240.00	0.00	1,240.00										
September 2017	1,750.26	0.00	1,750.26										
November 2017	2,187.50	0.00	2,187.50										
December 2017	3,250.00	0.00	3,250.00										
Total Projected Cash Flows for Denton County Transportation Authorit	8,427.76	0.00	8,427.76										



# **Board of Directors Memo**

July 27, 2017

Subject: Item WS 1 (a) v: Procurement Activities

# On Call Architectural & Engineering Services

Fourteen (14) proposals were received on July 14<sup>th</sup>. Proposals are under review and it is anticipated a request for award will be presented on the August agenda with contracts effective October 1, 2017.

#### **Promotional Items**

On July 18<sup>th</sup>, solicitation documents for a one time purchase of promotional items were released. Bids are due July 31<sup>st</sup>.

#### **Janitorial Services**

On July 13<sup>th</sup>, solicitation documents for janitorial services for the administration building were released. This is a three (3) year contract with two (2) options. Bids are due on August 9<sup>th</sup> and award is anticipated at the August board meeting.

## **Business Intelligence / Data Warehouse Consultant**

On July 5<sup>th</sup>, solicitation documents seeking a professional consultant to evaluate DCTA's data sources and systems were released. The consultant will recommend the business intelligence / data warehouse solution that fits the agency's needs. Proposals are due July 21<sup>st</sup>.

# **Federal Legislative Services**

The current agreement will expire on September 30, 2017. Staff is developing a procurement to be released in July. Award is anticipated at the September meeting.

Submitted

by:

Athena Forrester, CPPO, CPPB

AVP of Procurement

Final Review:

Anna Mosqueda, CFO



# **Board of Directors Memo**

July 27, 2017

Item WS (1)(a)vi: Quarterly Grants Report

#### **Grant Activities This Period**

DCTA currently has 12 open Federal Transit Administration (FTA) grants that provide reimbursements for various capital projects, rail and bus preventative maintenance, operating assistance and ADA paratransit service. The agency has also been awarded FEMA funds to remediate damage done during the floods in 2015. Total grant balance of awarded grants was \$14.5 million as of 6/30/2017. Of this total, \$5.6 million is obligated for Positive Train Control, \$1.4 million is obligated for the FY15 Program of Projects, and \$2.2 million is FEMA funds. The grant funding sources include Federal Transit Administration (FTA), North Central Texas Council of Governments (NCTCOG), Texas Department of Transportation (TxDOT), and FEMA.

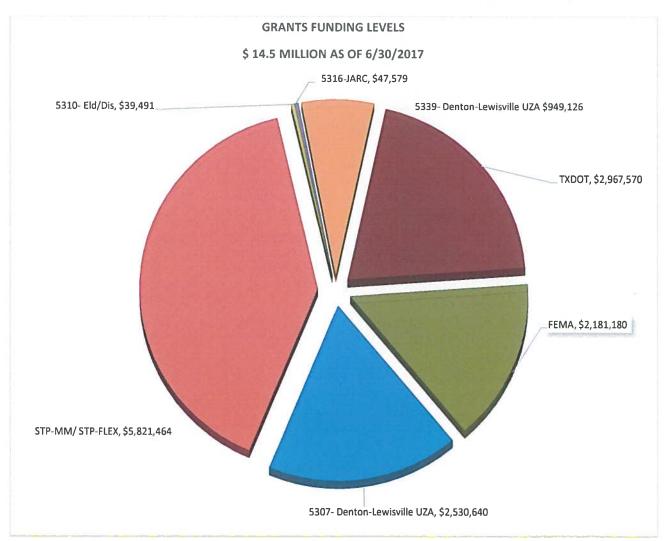
This quarter there were no grant applications submitted to the Board for approval.

Funding levels for active grants funding types are illustrated below.

O Close out Grant

12 Active Grants

2 Obligated Funding



Program	(Prior Quarter) 2 <sup>nd</sup> Quarter Balance	3 <sup>rd</sup> Quarter Balance	Grant Activity							
Denton-Lewisville UZA (5307)	\$2,848,083	\$2,530,640	Fleet Replacement, Bus Shelters, Bus Radios, Signage Preventative Maintenance.							
STP-MM / STP-FLEX	\$6,104,958	\$5,821,464	Positive Train Control Implementation & Vanpool							
Elderly Persons and Persons with Disabilities (5310)	\$39,491	\$39,491	Transit Capital Accessibility (lighting and ramps)							
Job Access, Reverse Commute (JA/RC) (5316)	\$47,579	\$47,579	Route Planning Study							
Bus and Bus Facilities (5339)	\$949,126	\$949,126	Fleet Replacement							
TXDOT (FHWA)	\$3,023,076	\$2,967,570	A-train rail trail (Eagle Point Section & Phase I close- out)							
FEMA	\$2,181,180	\$2,181,180	2015 Flood remediation projects							
Total	\$15,193, <del>4</del> 93	\$14,537,050								

# **Obligated Funding**

The 2016 Annual Program of Projects (POP) has been submitted and is in FTA review phase. The estimated project funding is: \$5.2 million (Denton-Lewisville UZA-5307). DCTA received 5310 Enhanced Mobility for Seniors funding of \$104,944 which will be used for Access fleet replacement. This grant has been executed and available to be drawn down.

DCTA was awarded \$5 million in Transportation Development Credits (TDC) to be applied over the next 2 years to new projects—specifically projects that had not already been submitted prior to the RTC award of the TDCs. DCTA currently has \$650,000 is eligible to be applied which have been included for the FY17 POP. The FY17 POP is currently in FTA review phase.

#### Other Grant Activity

DCTA received the Brownfields Assessment Grant from the EPA. Funding is anticipated to be available on October 1, 2017.

FTA announced a competitive grant opportunity (totaling \$226.5 million) for the Grants for Buses and Bus Facilities Infrastructure Investment Program. This grant aims to improve the condition of bus infrastructure nationwide by funding the replacement and rehabilitation of buses and related facilities. DCTA staff is reviewing eligible projects and is planning to submit a grant application. Applications are due August 25, 2017.

**Submitted By:** 

Anna Mosqueda,

JFO



# **Board of Directors Memo**

July 27, 2017

# **Subject: Marketing & Communications Update**

## **NEW COLLATERAL OVERVIEW**

- FY '17 Q3 Agency Performance Report
- FY '17 Q3 Regional Leave Behind
- FY '17 Q3 Legislative Leave Behind

# **QUARTERLY MARKETING/COMMUNICATIONS METRIC REPORT**

- On target to meet/exceed the majority of our annual goals
- Area of Concern Digital Engagement:
  - o Total pageviews on the DCTA website and blog
  - Average session duration on the DCTA website and blog
  - o Average bounce rate on the DCTA website and blog
  - o Increasing Likes/Followers/Subscribers on DCTA blog and social media channels

# **BIKE TO WORK CHALLENGE RECAP**

- May 1, 2017 May 31, 2017
- Goals:
  - o Actively participate with NCTCOG and DCTA member cities
  - o Drive awareness to air quality
  - o Encourage alternative transportation options
  - Promote the DCTA A-train Rail Trail

# • Marketing/Communications Initiatives:

- Campaign Website (DCTA & NCTCOG Try Parking It)
- o Social Media
- o Hop on Board Blog
- o Rack Card
- o Vehicle Signage
- o Email Marketing
- o Online Advertising
- Media Relations
- Community Outreach

## Participation:

- o 36 Campaign Registrants
  - 23 Denton / 6 Dallas / 1 Flower Mound / 1 Carrollton / 1 Irving / 1 Richardson
- o 22 Participants (logged trips)
- o Cycling Stats:
  - 774 bike trips logged
  - 2,313 miles biked
  - 108 gallons of fuel saved
  - 122,854 calories burned
- o NCTCOG Reported:
  - 75 trips were taken in total
  - Up 114% YOY









## FY '17 PASSENGER SATISFACTION SURVEY RESULTS

- April 3, 2017 April 21, 2017
- Responses:
  - o Total Responses 2,617
  - o Response rate is equal to 22% of the average daily ridership for April
  - Total responses are up 41% compared to prior passenger satisfaction survey (2015)

#### Services Utilized:

- Note: Multiple selections made by passengers
- o Bus Service Only 31%
- o Campus Shuttles 30%
- Multiple Services 18%
- o A-train Only 10%
- o A-train Rail Trail 9%
- o On-Demand Services 2%

#### • Why They Ride:

- Use DCTA's Services Daily 60%
- Use DCTA's Services to Get to School 43%

## Rider Demographics:

- o Female 39% / Male 35% / No Answer 26%
- o 48% of Respondents are 18-34 years old
- o 69% of Respondents speak English (primary language) at home



## **AWARDS UPDATE**

- 2017 Videographer Awards Program:
  - Distinction Award for the Brand Video in the Web-Based Production-Company Overview category
  - o Honorable Mention for the General Safety Video in the Web-Based Production-Safety category

# **UPCOMING CAMPAIGNS**

- UNT Service Changes Effective August 28
- Location Changes for Routes 7 and 8 Effective August 28
- Integration of Highland Village Flag Stops to Shuttle Service Effective August 28
- Launch of SWIFTLY Real-Time Vehicle Tracker Effective August 28
- A-train Fare Promotion Effective August 28

Approved by: Morlem Rack

Nicole Recker

Vice President of Marketing & Communications 34



# FY '17 Marketing & Communications Metrics Review

<b>BRAND IMPRESSIONS</b>																				
Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Sep '17	Q4	YTD
Community Brand	Global Impressions	397,333	400,000	288	293	1,500	3,391	134	207	890	1,231	217,658	4,745	200	222,603					227,292
Impressions*	Confirmed Impressions	13,110	10,000	413	133	189	770	134	207	147	488	9,593	3,470	125	13,188					14,446
Media Buy Impressions**	Online/Confirmed Impressions	14,804,385	15M	2,594,459	344,180	0	2,938,639	275,027	419,567	1,097,049	1,791,643	1,106,986	1,883,494	1,421,251	4,411,731					9,209,157
	Online Click Through Rate	.27%	>= .06%	.06%	.13%	-	.07%	.14%	.52%	.42%	.40%	.70%	.38%	.14%	.41%					.32%
I	Mobile Click Through Rate	-	>= .40%	.42%	.06%	-	.39%	-	.19%	.21%	.21%	.14%	.22%	.26%	.21%					.28%
	Print Impressions	8,729,321	1M	648,845	0	65,000	708,645	-	-	5,200	5,200	1,896,760	953,580	3,877,050	6,727,390					7,497,845
	Direct Mail Impressions	-	175,000	0	5,200	5,200	32,600	5,200	7,108	5,200	17,508	77,200	51,883	77,200	206,283					256,391
MEDIA RELATIONS																				
Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Sep '17	Q4	YTD
Press Coverage	Articles Mentioning DCTA	600	350	30	49	85	164	50	28	145	223	36	31	67	134					521
Media Relations Impressions^	Articles Mentioning DCTA	208,875,720	165M	4,805,658	6,949,925	23,912,992	35,668,575	12,869,219	4,221,320	86,630,000	103,720,539	26,830,000	32,110,000	63,340,000	122,280,000					261,669,114
Publicity Value^^	Articles Mentioning DCTA	\$774,156	\$750,000	\$33,602	\$24,437	\$66,812	\$124,221	\$50,650	\$69,656	\$506,000	\$626,306	\$184,000	\$31,000	\$120,000	335,000					\$1,085,527
	0 . 1 . 004.6																			

## Headline Highlights October 2016 –

- DCTA Offering Insight on Proposed Changes
- DCTA Partners with Uber for More Highland Village Options

## November 2016 -

- DCTA Announces Holiday Schedule
- DCTA to Offer Free Rides for Veterans and Active Military Personnel

# December 2016 –

- PRSA Dallas Celebrates 2016 Pegasus Award Winners
- DCTA Announces Holiday Schedule
- The Latest: DCTA Route Changes

# January 2017 -

- #AskDCTA Launched to Serve/Engage Community
- DCTA Names Jensen to its Board
- DCTA Kristina Brevard Chosen as an Influence Magazine Top 100 Authority

## February 2017 -

- McKinney Leaders to Meet about Public Transit Solution
- Announcing our 2016 Video Finalists
- Train Tunes Add Life to Town

#### March 2017 -

- First Transit Awarded Rail ISO Certification
- DCTA Launches Survey
- Frisco Expanding DCTA Services Into Plano

#### April 2017 -

- McKinney Selects DCTA
- Changes Slated for DCTA Bus Routes in Denton
- DCTA Partners with NCTCOG for Bike Everywhere Challenge

#### May 2017 -

- DCTA to Receive \$178,200 from EPA to Assess Environmental Hazards
- DCTA Announces Changes to Several Denton Bus Routes
- DCTA Expands Uber Discount Program Zone in Highland Village

# June 2017 –

- DCTA Gets Budget Distinction
- The City of McKinney and Denton County Transportation Authority Launch New Collin County Transit Service

	DCTA Expands Uber Program in Highland Village																			
Major Media Outlets		WFAA-TV (ABC), KTVT-TV (CBS), Denton Record-Chronicle, KRLD NewsRadio 1080, Mass Transit Magazine																		
	November 2016 – FOX	DX 4 News, CBS 11, Denton Record-Chronicle, KRLD NewsRadio 1080, Cross Timbers Gazette, Mass Transit (AS-TV (NBC 5), Denton Record-Chronicle, Cross Timbers Gazette, Mass Transit																		
	December 2016 – KXAS																			
	January 2017 – KDFW-T	V (Fox 4), Dalla	s Morning News	s, Denton Red	ord-Chronicle	e, Progressive	Railroading													
	February 2017 – KXAS-1	` ''	` ''	,,		,	U													
	March 2017 – KXAS-TV						-													
	April 2017 – KXAS-TV (N						_	ews, Communi	ty Impact Par	per										
	May 2017 – KXAS-TV (N				-															
SOCIAL MEDIA	June 2017 – KXAS-TV (N	BC 5), WFAA-1	v (ABC), Dallas i	viorning New	s, Denton Rec	cora-Chronicie	, Mass Transit													
Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Son	Q4	YTD
Activity	Wetric	F1 10 EU1	FT 17 GOal	OCT 18	NOV 10	Dec 16	Q1	Jail 17	reu 17	IVIAI 17	Ų2	Apr 17	IVIAY 17	Juli 17	Ų3	Jul 17	Aug 17	Sep '17	Q4	טוז
Facebook Likes	Increase in Likes	3,099	4,000	39	27	479	545	526	374	218	1,118	416	430	274	1,120					2,783
Twitter Followers	Increase in Followers	1,015	1,200	15	1	154	170	254	207	209	670	189	6	208	403					1,243
YouTube Subscribers	Increase in	-	45	1	2	0	3	2	1	3	6	0	1	1	2					11
	Subscribers		50				4.4	_			1.0	-			45					42
LinkedIn Followers	Increase in Followers	-     50     4     3     4     11     5     5     6     16     6     5     4     15     42															42			
DIGITAL Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Sep	Q4	YTD
Activity	Wethe	10 10 10 10 1	FI 17 Goal	OCC 10	NOV 10	Dec 10	Q1	Jail 17	reb 17	IVIAI 17	Q2	Apr 17	iviay 17	Juli 17	ų v	Jui 17	Aug 17	зер '17	Q4	110
Website	New Users	_	>40%	47%	38%	38%	42%	40%	41%	45%	42%	50%	42%	45%	45.6%					43%
	Return Users	_	>40%	53%	62%	62%	58%	60%	59%	55%	58%	50%	58%	55%	54.4%					57%
	Total Sessions	-	380K	44,806	30,489	27,342	102,637	33,671	30,591	37,501	101,763	38,236	31,987	30,393	100,616					305,016
	Average Session		. 2.50												2.20					·
	Duration	-	>2:50	2:55	2:45	2:41	2:48	2:54	2:38	2:27	2:40	2:21	2:38	2:34	2:30					2:39
	Average # of	_	>= 3	3	2.77	2.69	2.81	2.85	2.63	2.55	2.68	2.42	2.69	2.58	2.55					2.68
	Pages/Session Top 5 Pages Visited		6 – (1) Homepag	3							2.00	2.12	2.03	2.30	2.33					2.00
	Top 5 Referring Sites	November 2016 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  December 2016 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  January 2017 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  March 2017 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  March 2017 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  April 2017 – (1) Homepage, (2) A-train Schedule, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  May 2017 – (1) Homepage, (2) A-train Schedule, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  June 2017 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  June 2017 – (1) A-train Schedule, (2) Homepage, (3) Connect Schedule, (4) Routes & Schedules, (5) A-train Information  October 2016 – (1) State Fair of Texas, (2) UNT Transportation, (3) DART, (4) GovDelivery, (5) UNT Portal  November 2016 – (1) GovDelivery, (2) UNT Transportation, (3) DART, (4) GovDelivery Subscription Page, (4) DART, (5) Twitter  January 2017 – (1) GovDelivery, (2) UNT Transportation, (3) Twittor, (4) DART, (5) GovDelivery Subscription Page  February 2017 – (1) GovDelivery Alert, (2) UNT Transportation, (3) Dart, (4) DART, (5) GovDelivery Subscription Page  March 2017 – (1) GovDelivery Alert, (2) UNT Transportation, (3) DART, (4) Hop on Board Blog, (5) Twitter (NOTE: Blog hits from Denton COA "Five W's" story)  May 2017 – (1) GovDelivery Alert, (2) UNT Transportation, (3) Twitter, (4) DART, (5) Denton County																		
Hop On Board Blog	Unique Users	June 2017 – (	1) UNT Transpo 3,750	150	193	337	(4) Denton Co	unty, (5) City o	497	312	1,959	523	160	244	927		1			3,566
LIOP OIL BOALD BIOS	Return Users	-	600	29	29	43	101	1,150	118	66	331	122	31	39	192					624
	Total Pageviews	8,686	9,000	284	356	581	1,221	1,862	928	553	3,343	869	254	370	1,493		1			6,057
	Bounce Rate	-	<75%	81.76	78.12%	83.84%	81.24%	85.22%	83.23%	80.79%	83.08%	82.76%	81.42%	77.99%	80.72%					81.68%
	Increase in Subscribers	21	75	0	0	1	1	33	6	0	39	1	1	1	3					42
	Top 5 Pages Visited	November 20 December 20 January 2017 February 201 March 2017 – April 2017 – ( May 2017 – (	D — (1) Homepag 016 — (1) Holiday 16 — (1) Holiday 1 — (1) Home Pag 7 — (1) Home Page 1) The Five W's 1) Home Page, ( 1) Fun Things to	y Gift Guide for Gift Guide for Gift Guide for ge, (2) Public age, (2) Fun Te, (2) Fun Thir of the Upcor (2) Easy to Fo	or Commuters or Commuters Transportatio hings to Do in ngs to DO in N ning Denton ( Illow Steps to	s, (2) Homepa; s, (2) Homepa; n – Your New February, (3) Iarch, (3) #Ask Connect Bus Se Use Uber Disc	ge, (3) Fun Thi ge, (3) Fun Thi Stress Buster, 411 on Trump DCTA Accessib ervice Changes ount Program,	ngs to Do in Nongs to Do in Nongs to Do in Do (3) #AskDCTA, Administratio bility Feature, (6) (2) April Fun (3) #AskDCTA	ovember, (4) ecember, (4) (4) Fun Thing n's Plan for P (4) Top 10 Pla Things to Do, Fare Type Fe	Employee Spo Take Winter b gs to Do in Jan ublic Transit, ( cces to Eat and (3) Home Pag ature, (4) Bes	tlight: Melonee y Storm with Ou uary, (5) Why I I 4) #AskDCTA 41 I Play this Spring ge, (4) #AskDCTA t Ways to Celeb	e Scruggs, (5) Ea ur Travel Prepa Ride 11 on Connect g Break, (5) Ho A Getting to DF rate National E	asy Steps to U: redness Tips, Fare, (5) First w to Eat Healt W Destination Bike Month, (5	se DCTA's New (5) Hop on Boa Quarter Recap hy While Ridin ns, (5) Why I Ri ) May Photo R	Uber Discoun and the Peyton Report g Public Transi de (Kevin Rode	t Program Express To		Village		

	Top 5 Referring Sites	November 20 December 20 January 2017 February 2017 March 2017 – ( May 2017 – (	<ul> <li>(1) Facebook</li> <li>(1) Facebook</li> <li>(1) Facebook</li> <li>(1) Facebook</li> <li>(1) GovDelive</li> <li>(1) Direct Traff</li> <li>(1) GovDelivery</li> <li>(1) Direct Traffic</li> <li>(1) Direct Traffic</li> </ul>	ok, (2) Twitte ok, (2) Outbrain , (2) Outbrain very, (2) Facel fic, (2) GovDe (2) Direct Tra , (2) Facebool	er, (3) GovDel ain, (3) We De I, (3) Twitter book, (3) Dire livery, (3) Goog affic, (3) GovDeli k, (3) GovDeli	ivery enton Do It Blo ct Traffic/Orgo ogle sle, (4) Facebo very, (4) Goog	anic ok, (5) Twitter gle, (5) Twitter													
GovDelivery	Total Subscribers	-	3K	2,109	2,359	2,502	2,502	3,342	4,679	4,935	4,935	5,150	5,989	6,189	6,189					6,189
CUSTOMER SERVICE																				
Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Sep '17	Q4	YTD
Shortel Phone Service	Calls Received Abandoned Calls	- 2%	>50,000 <3%	6,744 1%	6,206 1%	6,002 1%	18,985 1%	6,417 1%	5,817 1%	6,222 2%	18,456 1.3%	6,013 2%	6,979 2%	6,598 1%	19,590 1.8%					56,998 1%
Where's My Ride	Total Hits†	553,938	400,000	49,641	43,937	41,725	135,303	41,725	41,729	47,074	130,528	43,429	43,569	36,324	123,322					394,510
Where 3 My Mac	SMS (Texts)	93,384	50,000	8,228	7,612	5,712	21,552	5,712	6,763	7,165	19,640	6,636	5,661	3,924	16,221					57,766
	Calls	29,879	15,000	2,052	1,858	1,843	5,753	1,843	1,744	1,860	5,447	1,746	1,909	2,047	5,702					16,849
GORequest	Avg. Days/Closeout	2.52	<3.2	1.68	2.09	3.13	2.01	2.23	2.95	4.02	2.45	3.09	8.02	6.78	6.00					3.27
- Concequest	Total Entries/10K	2.11	>= 2	3.22	2.88	1.68	2.80	2.62	1.89	2.07	1.23	1.53	3.10	3.23	1.65					2.45
		February 201 March 2017 – April 2017 – C May 2017 – C	- Complaint - 27 - Complaint - 37 - Complaint - 38 Complaint - 35; Complaint - 33; Complaint - 24;	· 41; Complim 3; Complimen Compliment Compliment -	nent – 5; Prob nt – 2; Probler – 0; Problem – 4; Problem	lem – 0; Ques m – 3; Questio – 1; Question – 1; Question	tion – 11; Sugg on – 14; Sugges – 8; Suggestio – 7; Suggestio	gestion – 4 (57 stion – 8 n – 1 n – 6 (51.5% o				driver conduc	t / 15.5% of to	tal entries we	re complaints a	about on-ti	me perforr	mance)		
DISCOUNT SALES PROG	GRAMS††																			
Activity	Metric	FY '16 EOY	FY '17 Goal	Oct '16	Nov '16	Dec '16	Q1	Jan '17	Feb '17	Mar '17	Q2	Apr '17	May '17	Jun '17	Q3	Jul '17	Aug '17	Sep	Q4	YTD
											~-		,					'17		
Group Discount	Ticket Sales	\$10,034	\$10,000	\$391	\$2,511	\$3,052	\$5,954	\$201	\$4,760	\$858	\$5,819	\$1,245	\$4,099	\$1,400	\$6,744			-	-	\$22,277
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Program  Non-Profit Discount	Website Pageviews Top 3 Referring Sites  Ticket Sales	258 October 2016 November 20 December 20 January 2017 February 2017 April 2017 – ( May 2017 – ( June 2017 – ( \$1,933	250 - (1) Google.co 16 - (1) Google.co (1) Google.co 7 - (1) Google.co	79 Dm, (2) Bing.co.com, (2) Yah m, (2) Bing.co com, (2) Bing.co com, (2) Bing.co n, (2) Bing.co (2) Centro (o (2) Bing.com, (2) Bing.com, (2) Bing.com, \$190	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Yahoc com, (3) trans m, (3) Centro online ads), (3) (3) Centro (c , (3) Centro (c	x.com xebook itly o.com sportationforr (online ads) Bing.com snline ads) snline ads)	134 ms.unt.edu (Ur \$246	\$201 25 niversity Pass F	\$4,760 34 Program secur	\$858 46 re site)	\$5,819 105 \$5,006	\$1,245 37 \$0	\$4,099	\$1,400 53 \$1,012	\$6,744 139 \$1,350			-		\$22,277 378 \$6,602
Program	Website Pageviews Top 3 Referring Sites  Ticket Sales Website Pageviews	258 October 2016 November 20 December 20 January 2017 February 2017 March 2017 – ( May 2017 – ( June 2017 – ( \$1,933	250 - (1) Google.co 16 - (1) Google.co (1) Google.co 7 - (1) Google.co (	79 Dm, (2) Bing.co.com, (2) Yah m, (2) Bing.co com, (2) Bing.co com, (2) Bing.co n, (2) Bing.co (2) Centro (o (2) Bing.com, (2) Bing.com, (2) Bing.com, (2) Bing.com, 8190	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Yahoc com, (3) trans m, (3) Centro online ads), (3) (3) Centro (c , (3) Centro (c 50 55	x.com xebook itly o.com sportationforr (online ads) Bing.com snline ads) sportationforr (online ads) 56	134 ms.unt.edu (Ur	\$201 25	\$4,760 34 Program secur	\$858 46 re site)	\$5,819 105	\$1,245	\$4,099	\$1,400 53	\$6,744			-		\$22,277 378
Program  Non-Profit Discount	Website Pageviews Top 3 Referring Sites  Ticket Sales	258 October 2016 November 20 December 2017 February 2017 April 2017 – (2 June 2017 – (2 June 2017 – (2 S1,933 338 October 2016 November 20 December 20 January 2017 February 2017 February 2017 April 2017 – (2 May 2017 – (2 May 2017 – (2) May 2017 – (2)	250 - (1) Google.co 16 - (1) Google.co (1) Google.co 7 - (1) Google.co	79 Dm, (2) Bing.co.com, (2) Yah dm, (2) Bing.co.com, (2) Bing.co.com, (2) Bing.com, (2) Govom, (2) Govom, (2) Bing.com, (2) Centro (o	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Fac oo.com, (3) Yahoo com, (3) Centro nline ads), (3) (3) Centro (c , (3) Centro (c , (3) BigTe g.com, (3) BigTe g.com, (3) Ge vDelivery, (3) .com, (3) Cent m, (3) Centro , (3) Centro , (3) Centro , (3) Apps.den nline ads), (3)	x.com cebook itly o.com sportationform (online ads) ) Bing.com online ads) sportationform (online ads) x.com ri-Options.com yahoo.com g.com ro (online bar (online ads) itoncounty.co bs.serving-sy	\$246 191 mnner ads)	\$201 25 niversity Pass F \$4,725 57	\$4,760 34 Program secur	\$858 46 re site)	\$5,819 105 \$5,006	\$1,245 37 \$0	\$4,099	\$1,400 53 \$1,012	\$6,744 139 \$1,350			-		\$22,277 378 \$6,602
Non-Profit Discount Program	Website Pageviews Top 3 Referring Sites  Ticket Sales Website Pageviews	258 October 2016 November 20 December 2017 February 2017 April 2017 – (2 June 2017 – (2 June 2017 – (2 S1,933 338 October 2016 November 20 December 20 January 2017 February 2017 February 2017 April 2017 – (2 May 2017 – (2 May 2017 – (2) May 2017 – (2)	250 16 – (1) Google.co 16 – (1) Google.co 17 – (1) Google.co 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 10 Google.com, 11 Google.com, 12 Google.com, 12 Google.com, 13 Google.com, 14 Google.com, 15 Google.com, 16 – (1) Google.com, 17 Google.com, 18 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com,	79 Dm, (2) Bing.co.com, (2) Yah dm, (2) Bing.co.com, (2) Bing.co.com, (2) Bing.com, (2) Govom, (2) Govom, (2) Bing.com, (2) Centro (o	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Fac oo.com, (3) Yahoo com, (3) Centro inline ads), (3) (3) Centro (c , (3) Centro (c , (3) BigTe g.com, (3) BigTe g.com, (3) Ge v.Delivery, (3) (3) Centro m, (3) Centro m, (3) Centro n, (3) Centro (c) (3) Centro (c)	x.com cebook itly o.com sportationform (online ads) ) Bing.com online ads) sportationform (online ads) x.com ri-Options.com yahoo.com g.com ro (online bar (online ads) itoncounty.co bs.serving-sy	\$246 191 mnner ads) ms.com (online a	\$201 25 niversity Pass F \$4,725 57	\$4,760 34 rogram secur \$135 65	\$858 46 re site) \$146 52	\$5,819 105 \$5,006 174	\$1,245 37 \$0	\$4,099	\$1,400 53 \$1,012 \$8	\$6,744 139 \$1,350 168			-		\$22,277 378 \$6,602
Program  Non-Profit Discount	Ticket Sales Website Pageviews Ticket Sales Website Pageviews Top 3 Referring Sites	258 October 2016 November 20 December 2017 February 2017 February 2017 April 2017 – (2 June 2017 – (2 June 2017 – (2 S1,933 338 October 2016 November 20 December 20 January 2017 February 2017 February 2017 April 2017 – (2 June 2017 – (2 June 2017 – (2) June 2017 – (2) June 2017 – (2)	250 6 – (1) Google.co 16 – (1) Google.co 17 – (1) Google.co 19 Google.com, 19 Google.com, 19 Google.com, 19 Google.com, 22,000 400 6 – (1) Google.com, 19 Google.com, 19 Google.com, 20 – (1) Google.com, 10 Google.com, 11 Google.com, 12 Google.com, 13 Google.com, 14 Google.com, 15 Google.com, 16 Google.com, 17 Google.com, 18 Google.com, 19 Google.com, 19 Google.com,	79 Dm, (2) Bing.co.com, (2) Yah m, (2) Bing.co m, (2) Bing.co m, (2) Bing.co m, (2) Bing.com, (2) Yahoo com, (2) Bing.com, (2) Bing.com	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Fac oo.com, (3) Yahoo com, (3) Centro nline ads), (3) (3) Centro (c , (3) Centro (c , (3) BigTe g.com, (3) BigTe g.com, (3) Ge vDelivery, (3) .com, (3) Cent m, (3) Centro , (3) Centro , (3) Centro , (3) Apps.den nline ads), (3)	x.com xebook itly o.com sportationforr (online ads) ) Bing.com soline ads)  \$56  50 x.com ri-Options.com yahoo.com g.com ro (online bar (online ads) stoncounty.co bs.serving-sy online ads)	\$246 191 mnner ads)	\$201 25 niversity Pass F \$4,725 57	\$4,760 34 Program secur	\$858 46 re site)	\$5,819 105 \$5,006	\$1,245 37 \$0 53	\$4,099 49 \$338 \$7	\$1,400 53 \$1,012	\$6,744 139 \$1,350			-		\$22,277 378 \$6,602 533
Non-Profit Discount Program  Corporate Pass	Ticket Sales Website Pageviews Top 3 Referring Sites  Ticket Sales Website Pageviews Top 3 Referring Sites  Ticket Sales Increase in Business	258 October 2016 November 20 December 20 January 2017 February 2017 April 2017 – (: June 2017 – (: \$1,933 338 October 2016 November 20 December 20 January 2017 February 2017 February 2017 April 2017 – (: May 2017 – (: June 2017 – (: S0	250 6 – (1) Google.co 16 – (1) Google.co 17 – (1) Google.co 18 – (1) Google.co 19 Google.com, 19 Google.com, 19 Google.com, 20 400 6 – (1) Google.com, 6 – (1) Google.com, 19 Google.com, 19 Google.com, 20 (1) Google.com, 21 Google.com, 22 (1) Google.com, 23 (1) Google.com, 24 (1) Google.com, 25 (2) Google.com, 26 (3) Google.com, 27 (4) Google.com, 28 (5) Google.com, 29 (6) Google.com, 20 (7) Google.com, 20 (8)	79 Dm, (2) Bing.co.com, (2) Yahom, (2) Bing.com, (2) Govom, (2) Bing.com, (2) Centro (or (2) Bing.com, \$0	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Fac oo.com, (3) Yahoo com, (3) Trans m, (3) Centro inline ads), (3) (3) Centro (c (3) Centro (c (3) BigTe g.com, (3) BigTe g.com, (3) Ge vDelivery, (3) com, (3) Centro m, (3) Centro (c \$82,240	x.com cebook itly o.com sportationform (online ads) Bing.com online ads) sys6 50 x.com ri-Options.com yahoo.com g.com ro (online ads) otonine ads) itoncounty.co bs.serving-sysonline ads) \$0	\$246 191 m nner ads) m s.com (online a	\$201 25 niversity Pass F \$4,725 57	\$4,760 34 rogram secur \$135 65	\$858 46 re site) \$146 52	\$5,819 105 \$5,006 174	\$1,245 37 \$0 53	\$4,099 49 \$338 57	\$1,400 53 \$1,012 58 \$1,048	\$6,744 139 \$1,350 168			-		\$22,277 378 \$6,602 533 \$83,288
Non-Profit Discount Program  Corporate Pass	Ticket Sales Website Pageviews Top 3 Referring Sites  Ticket Sales Website Pageviews Top 3 Referring Sites  Ticket Sales Increase in Business Database	258 October 2016 November 20 December 20 January 2017 February 2017 April 2017 – (: June 2017 – (: June 2017 – (: S1,933 338 October 2016 November 20 December 20 January 2017 February 2017 March 2017 – (: May 2017 – (: June 2017 – (: June 2017 – (: June 2017 – (: June 2017 – (: S0  1,885	250 - (1) Google.co 16 - (1) Google.co 17 - (1) Google.co 18 - (1) Google.co 19 Google.com	79 Dm, (2) Bing.cocom, (2) Bing.com, (2) Bing.com (2) Centro (or (2) Bing.com, (2) Bing.com, (2) Bing.com, (2) Bing.com, (2) Bing.com, (2) Bing.com, (2) Centro (or (2) Bing.com, 50	28 com, (3) BigTe g.com, (3) Fac oo.com, (3) Fac oo.com, (3) Yahoc com, (3) trans m, (3) Centro conline ads), (3) (3) Centro (c , (3) Centro (c , (3) Entro (c , (3) Gentro (c , (3) Centro (c , (3) Gentro (c	x.com xebook itly x.com xeportationforr (online ads) Bing.com online ads) \$56 50 x.com ri-Options.cor Yahoo.com ro (online ads) itoncounty.co bs.serving-sy online ads) \$0 0	\$246 191 m nner ads) m s.com (online a	\$201 25 niversity Pass F \$4,725 57	\$4,760 34 Frogram secur \$135 65 \$0 -11	\$858 46 re site) \$146 52 \$0 7	\$5,819 105 \$5,006 174 \$0 -4	\$1,245 37 \$0 53 \$0 126	\$4,099 49 \$338 57 \$0 18	\$1,400 53 \$1,012 58 \$1,048 0	\$6,744 139 \$1,350 168 \$1,048 144			-		\$22,277 378 \$6,602 533 \$83,288 263

	Website Pageviews	345	500	83	43	33	159	50	44	71	165	72	72	53	197			521
1	Top 3 Referring Sites	October 2016	- (1) Google.c	om, (2) Bing.c	om, (3) BigTe	ex.com												
		November 2016 – (1) Google.com, (2) Bing.com, (3) FirstTransit.com																
	December 2016 – (1) Google.com, (2) Bing.com, (3) City of Denton																	
	January 2017 – (1) Google.com, (2) Yahoo.com, (3) Bing.com																	
		February 2017 – (1) Google.com, (2) Yahoo.com, (3) Centro (online banner ads)																
		March 2017 – (1) Google.com, (2) Bing.com, (3) share-buttons-for-free.com																
	April 2017 – (1) Google.com, (2) Centro (online banner ads), (3) Bing.com																	
		May 2017 – (1) Google.com, (2) Bing.com, (3) Centro (online ads)																
		June 2017 – (2	1) Google.com	(2) Bing.com	, (3) Centro (	online ads)												

#### Footnote:

\*Community Brand Impressions:

- Global Impressions are the total number of individuals impacted through events, fairs and sponsorships.
- Confirmed Impressions are the total number of one-on-one interactions experienced through events, fairs and sponsorships.

#### \*\*Media Buy Impressions

- Online/Confirmed Impressions are the number of individuals who were delivered an online advertisement through marketing campaign efforts.
- Online Click Through Rates are the number of individuals who were delivered an online advertisement, clicked on the advertisements, and visited a directed URL through marketing campaign efforts.

<sup>^</sup>Media Relations Impressions are the total number of individuals impacted through media relations efforts throughout all communications mediums (i.e. broadcast, print, online, radio, etc.).

<sup>^^</sup>Publicity Value identifies the financial investment that would be required to receive identical coverage through advertising efforts.

<sup>†</sup>Where's My Ride "hits" track all visits to the site. Total hits reported are not unique visitors.

<sup>†</sup>Discount Pass Program Metrics – Annual goals are set based on research and potential program growth. FY '16 marks the first year of tracking metrics of success and will only include partial-year results. Goals set for FY '17 are minimal in order to determine trends.



# 2017 Passenger Satisfaction Survey Highlights

# Survey Period

April 3



April 2 l



Paper responses



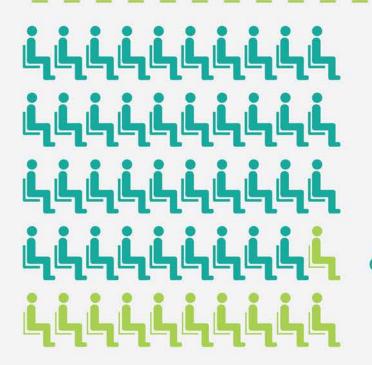
761

Electronic responses

2,617

Responses





This response rate is equal to

22%

of the average daily ridership for April

Report Card Reliability	83%	
Safety	93%	
Employee Service	91%	
Affordability	86%	
Convenience	80%	
Comfort	85%	



Top Three A-train **UNT** Shuttle Denton Connect Services Selected

1,087 Respondents selected bus services only 1,046

Respondents selected campus shuttle services

295 0%

Respondents selected the A-train Rail Trail

333 💂

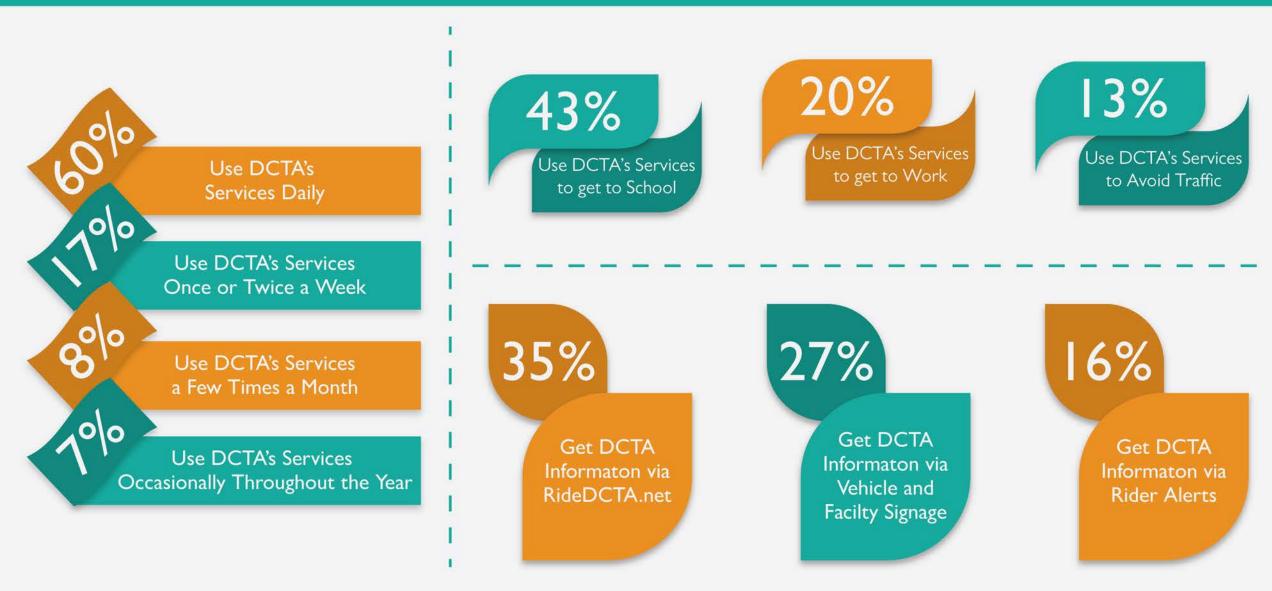
Respondents selected A-train only

642

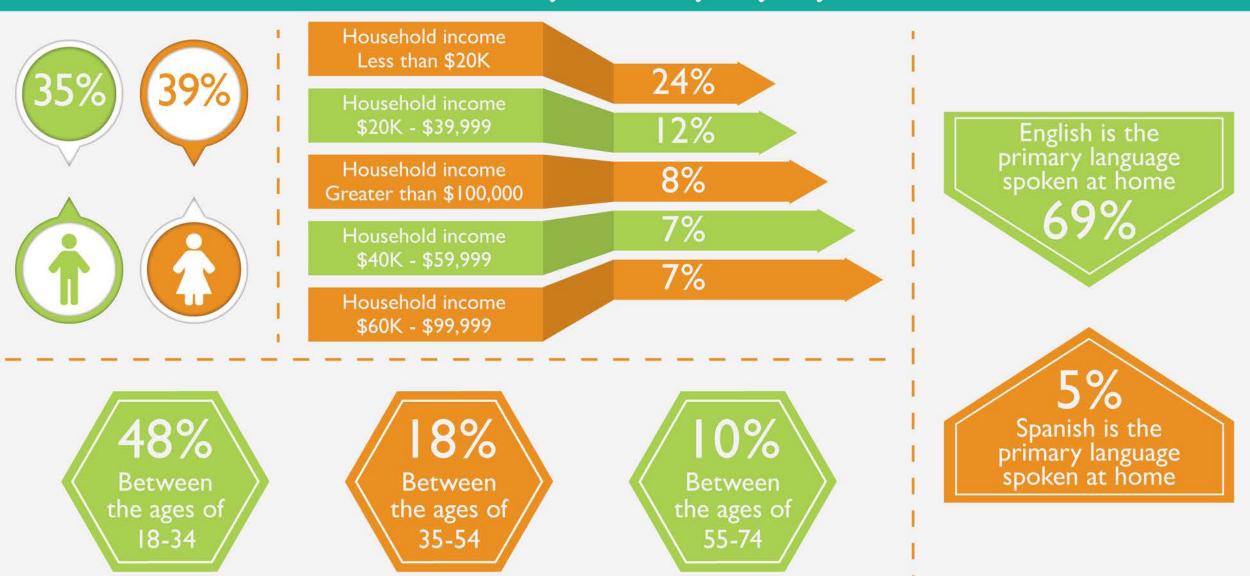
Respondents selected multiple DCTA services

68

Respondents selected on-demand services



# 2017 Passenger Survey Highlights





# **Board of Directors Memo**

July 27, 2017

Subject: Strategic Planning & Development Update

#### REGIONAL TRANSPORTATION PLANNING

#### NCTCOG Mobility Transportation Plan 2045

- A Joint Transit Authority Mobility 2045 Kickoff was held on June 8 to discuss the transit component of the MTP 2045
- NCTCOG is currently testing the model network and conducting ridership forecasting for the three projects carrying over from the MTP 2040 plan and DCTA will be submitting corridor revenue estimates and financial modeling for the same projects. These projects are listed below:
  - A-train Extension (SB to Belt Line)
- I-35W Commuter Bus
- BNSF Rail Carrollton to Celina
- DCTA identified the following projects to be included in NCTCOG's travel demand modeling during the NCTCOG MTP 2045 process:
  - Rail/Commuter Bus US 380

Commuter Rail 35W

Freight Bypass US 380/35W

A-train Extension (NB to 288/380)

- Commuter Bus SRT-121
- DCTA has submitted information regarding Transit Agency Asset Management Planning and Regional Targets which will be an addition to the MTP 2045 to meet federal requirements
- DCTA has submitted edits to NCTCOG's transit data for DCTA existing local bus service; this information will be utilize during the forecasting process for the MTP 2045
- Modeling is expected to be substantially completed this Fall and the MTP 2045 complete late 2017

#### NCTCOG Unified Planning Work Program (UPWP)

- The UPWP serves as a guide for regional transportation and air quality planning activities to be conducted in coordination with NCTCOG
- Upon RTC Approval in July, DCTA will work with the NCTCOG staff on the following planning initiatives in FY2018 and FY2019:

- Agency Long Range Service Plan
   A-train Extension Feasibility Study
   BNSF Commuter Rail Land Use Study
   US 380/Parallel Rail Corridor Feasibility Study
- BNSF Projected Ridership Update

#### Regional Corridor Travel Time Study & Congestion Level Study

- DCTA staff is conducting a Travel Time Study of a passenger's travel time along the I-35E corridor using transit compared to driving and expects to have results to share with the board in August
- Upon completion of the I-35E corridor travel study, staff will conduct a travel time study for current congestion levels along DCTA's current corridors of interest:

I-35W

US 380

Dallas North Tollway

**SRT 121** 

**US 75** 

#### Collin County Mobility Planning

- NCTCOG hosted a Collin County Transit Planning community meeting to discuss short term planning. long-range planning commuter rail and the new McKinney UTD
- NCTCOG, DCTA and DART provided an overview of transit solutions currently provided in the county
- DCTA staff has met with Collin County staff and other Collin County based cities to obtain a better understanding of the county's transportation infrastructure plans; near term and long term and will continue to initiate discussions to better understand direction on a local and county level

#### High Intensity Bus Concept Development

- "High Intensity Bus" is a conceptual commuter bus service with enhanced amenities, would leverage
  the region's network of Managed Lanes and potentially offer a "guaranteed arrival time."
- DCTA, FWTA and DART attended a NCTCOG hosted Peer Review meeting in March to discuss the conceptual development for High Intensity Bus service which included; Station/Stop Design Features, On-Board features, Branding & Marketing, Service Scheduling, Fare Development, etc.
- DCTA held a joint workshop with the FWTA staff to outline ideal elements of High Intensity Bus conceptual service prior to submitting a joint concept to NCTCOG
- NCTCOG's next step in the concept development phase will include a National Peer Review to obtain feedback from others within the industry
- Once the region has established and fully developed the parameters/attributes of this new service type, it is NCTCOG leadership's intent to launch this conceptual service on the I-30 corridor prior to implementing other corridors, including I-35W. The expected timeframe is two years post I-30 launch
- To advance DCTA's planned commuter corridors, the agency will plan and implement "commuter express" service in the near term with the intent of transitioning to High Intensity Bus

#### Commuter Bus Service Corridors

 DCTA has identified four corridors throughout Denton County that could benefit from commuter bus service; 35W, US 380, SRT 121/ FM 1171, and service to the DFW Airport

#### 35W Corridor (North Texas Xpress)

- The North Texas Xpress was successfully launched in partnership with the FWTA along the 35W corridor with a Park & Ride opening at Presbyterian Hospital of Denton
- On July 13, the RTC approved the 2018-2019 CMAQ/STBG Funding Program which included a \$1M allocation to DCTA and FWTA for capital funding relating to the future 35W High Intensity Bus Service
- It is the intention of DCTA staff to work with the NCTCOG to have the 35W corridor "under consideration" status changed to "proposed" in the Mobility 2045 MTP

#### US 380 Transit Corridor

- As mentioned above, the US 380 corridor has been identified as a potential commuter bus service corridor for High Intensity Bus Service, but it could also be a candidate for Bus Rapid Transit (BRT) and eventually Commuter Rail
- DCTA has submitted a Feasibility Study request as a UPWP project to NCTCOG for FY18-19
- Staff is working with Denton and Collin County staff to gain a better understanding of near-term and long term infrastructure plans as well as mobility needs along the corridor

#### 380 Corridor Improvements By Denton County

- Any bus service implemented on this corridor could truly benefit from planned improvements being planned by Denton County. These improvements include; five grade separated interchanges (Legacy, Teal, Navo, FM 423 and FM 720) and roadway expansion to six lanes allowing additional capacity
- Environmental Clearance is expected by June 2018 and the project will let as soon as utilities are relocated and additional ROW is acquired

#### SRT-121 Transit Corridor

- Conversations continue with potential partners regarding the need for transit to serve employers along the SRT-121 corridor in The Colony, Grandscape Development and Frisco.
- DCTA staff is currently exploring all transit options to help address the labor force need along the corridor including TNC/taxi partnership, DCTA On-Demand and future commuter service

#### A-train Extension

- The SB extension of the A-train corridor is in the NCTCOG 2040 Mobility Transportation Plan
- This corridor extension will make the most sense to do in conjunction with the buildout of the Cotton Belt Corridor which is in DART's plan for 2022
- DCTA has submitted a Feasibility Study request for the A-train NB & SB extension as a UPWP project to NCTCOG for FY18-19

#### **BNSF Rail Corridor**

- The BNSF rail corridor has been identified as a corridor of interest in the DCTA Long Range Service Plan, is included the NCTCOG 2040 Mobility Transportation Plan and will carry over to the MTP 2045
- DCTA has begun preliminary planning of this corridor and has been meeting with stakeholders along the corridor, private sector partners and NCTCOG
- DCTA has submitted a request to NCTCOG to assist with updating and segmented ridership projections as well as conducting a land use study along the corridor using existing funding allocated to DCTA for the FY 2016-2017 UPWP

#### LOCAL TRANSPORATION PLANNING

#### **Innovative Transit Solutions**

#### Federal Engagement

- Staff continues to stay engaged in conversations with the FTA and industry regarding technologydriven transit solutions as well as utilization of automated vehicles in transit
- DCTA has been named a "Friend of the FTA MOD Sandbox Program" and recently participated in the FTA's two day workshop in D.C. regarding transit agency partnerships with TNCs

#### Regional Engagement

 DCTA staff participates in the quarterly NCTCOG Mobility On Demand Working Group to discuss best practices on implementing mobility on demand programs with private sector partners

#### Local Initiatives

- Staff is developing a Shared Use Mobility Action Plan scope of work in an effort to deploy innovative transit solutions while leveraging existing transit assets and producing a fully integrated system plan
- Staff has executed the new contract with Lyft and will begin developing new partnership programs involving subsidized discounts for selected trips
- Initial programming with Lyft could include Highland Village, Frisco, and UNT

#### Highland Village Uber Zone Expansion

- The Highland Village Uber program has been successful, but still has the potential for growth
- In May, DCTA expanded the "Uber" zone to include a section North of Old Town Lewisville and an area around the Medical City Lewisville
- The expanded zone provides additional trip opportunities to medical facilities, office complexes and industrial areas which mostly is not currently served by transit.
- The first full month of the program with the expanded zone did not yet show an increase in ridership
- Uber's contract with DCTA expires in January of 2018 and there are options to continue to expand and revise the zone through the course of the program. DCTA intends to transfer the current Highland Village TNC program from Uber to Lyft in late 2017

#### **BUSINESS DEVELOPMENT & PARTNERSHIPS**

#### Agency & Transit Advocacy

- DCTA has initiated a contract with Antero Group, a planning and engineering firm, to help the agency develop advocacy materials for transit in Denton County
- Deliverables are expected to be provided in late 2017 and will include infographics, case studies, talking points, user-friendly data and messaging strategies to allow DCTA and its partners better communicate the positive fiscal impacts, economic development and other benefits that result from dedicated support of transit investment
- The DCTA Communications and Marketing team will coordinate the development advocacy materials with the Antero Group to ensure a consistent branding and cohesive communication strategy
- · Antero Group will also help facilitate stakeholder meetings and public presentations as needed
- DCTA intends to conduct a similar advocacy project for the business case of transit in Collin County and non-member communities along DCTA corridors of interest

#### Toyota

- DCTA is engaged in conversations with various Toyota HQ departments at the regarding potential partnership opportunities between DCTA and Toyota
- Toyota has requested additional information from DCTA regarding current programs which will help define next steps for developing the new partnership

#### City of Frisco

- Staff has incorporated agency dispatched taxi service into the current On-Demand service to assist in service area expansion, increased capacity capabilities and to improve operational efficiencies
- Staff level discussions have begun regarding the exploration future transit solutions

## McKinney Urban Transit District (MUTD)

- In June 2017, DCTA began contracted service within cities of the MUTD; McKinney, Melissa, Princeton and Lowry Crossing
- · Staff level discussions with some cities have begun regarding the exploration future transit solutions

#### Service Expansion within New Service Areas

• Staff continues being responsive to requests from non-member cities in Denton and Collin counties interested in exploring transit solutions to meet the current and future demands within their communities

#### LAND USE PLANNING & DEVELOPMENT

#### **Downtown Denton Parking**

- In coordination with the Union Pacific Railroad and the NCTCOG, DCTA is continues working with City
  of Denton staff to develop solutions addressing downtown parking shortages, aesthetics, noise
  mitigation and safety enhancements
- Staff level discussions regarding a potential joint partnership continue to assist in the resurfacing of the existing public lot at Exposition & Hickory and to construct additional surface parking

#### Additional Land Use Planning

• DCTA continues conversations with member cities in an effort to support respective city strategic plans which include historical neighborhood revitalization, transit oriented development, transportation thoroughfare planning, transit service enhancements and trail planning initiatives

#### ADDITIONAL PROJECTS

- Title VI Oversight & Plan Update
- Federal Legislative RFP Development
- Regional Trail Expansion
- Huffines-Hebron Joint Development Project
- Infrastructure Development Planning

- Innovative Transit Service Development
- Long-Range Agency Planning Efforts
- State and Federal Legislative Initiatives
- Grant Funding Opportunities
- TxDOT 35W Expansion Coordination

Submitted by:

Musikrose / Sel Kristina Brevard, VP, Planning & Development



# Board of Directors Memo

July 27, 2017

**Subject: Capital Projects Update** 

## Signal System Enhancements Phase II

 The project is substantially complete and we are currently operating 100% single car operations.

## **Positive Train Control (PTC)**

- Wayside installations are 100% complete.
- Nine vehicles have completed installation.
- The FRA issued conditional approval of the test request. We hope this will keep us on schedule for project completion in July 2018.

#### **Lewisville Hike and Bike Trail – Eagle Point Section**

- The TxDOT projected letting date has moved to December, 2017.
- Jacobs has completed revisions and returned the plans to TxDOT for final review.

#### **Flood Damage Repairs**

Issue	FEMA Claim	Estimated DCTA Cost	Status
DTA 003G Washout of RipRap and ballast (includes Herzog Emergency response)	\$216,457	\$53,457	Payment received.
DTA 001G and DTA 004G Replace Crossings	\$2,100,198	\$525,000	Shady Oaks, Walton/Corinth, Frankford Rd., Brinker Rd., Kealy and Lake Park are complete. College scheduled 7/16. Final completion by late July or early August.
DTA 002E Bus O&M Electrical repairs*	\$14,616	\$3,654	Complete. Reimbursement received.
DTA 001E Signal & Comm. System	\$122,000	\$6,500	Repair is complete.
DTA006G Rail OMF drainage	\$198,000	\$111,000	Construction complete.

DTA 002G Undercut Ballast	\$582,000	\$145,000	Work is complete
Replace flume at Pockrus Page	\$ 546,000*	\$182,000	PW scope amended to include additional 490'. Surveying complete. Drawings complete. Working on Procurement planning. Expect to issue for bid in August.

<sup>\*</sup>Approved scope revision.

- The crossing replacements schedule has been extended until the end of July because of weather delays, City events and holidays when asphalt is not available.
- Total estimated cost of repairs is \$3,950,000. The current estimated DCTA cost is \$921,000.

#### IOMF - Bus Fueling at the Rail Facility

- The permit set has been submitted to the City for review.
- 95% plans are ready for submission to the City.

### **Valley Ridge Crossing**

- Signal installation is in progress.
- RGP expects to finish the crossing by the end of July, weather permitting.
- Removal of the Cowan crossing tentatively scheduled for the first weekend in August. To be coordinated with the City of Lewisville.

Final Review:

Raymond Suarez

<sup>\*\*</sup> Total estimated cost to DCTA including mitigation not approved by FEMA.



# **Board of Directors Memo**

July 27, 2017

**Subject: Transit Operations Report** 

#### SYSTEM ON-TIME PERFORMANCE

• FY 2017 YTD "On Time Performance" (OTP) for the A-train is 98.04%

• FY 2017 YTD "On Time Performance" (OTP) system-wide for Bus is 95.2%.

#### RIDERSHIP PERFORMANCE

Year to Date Change in Ridership by Service Type

Service	% Change FY 2016 to FY 2017	Color Indicator	Notation No.
All Bus & Rail	3.2%		1
Rail	-5.94%		2
All Bus	5.26%		
Connect	-12.72%		2, 3
UNT	11.78%		1
NCTC	-5.12%		
Access	-3.55%		
Frisco Demand	N/A		
Response	IN/A		
Highland Village	105%		

- 1. UNT ridership continues to exceed expectations and boost the overall system performance.UNT ridership YTD has increased 158,999 or 11.78%.
- 2. The YTD boardings decreased for Rail and Connect over the same period for the previous fiscal year. An APTA study states that for every 10% drop in gas prices there is a 1.8% drop in ridership. Over the past year there has been a 35% decrease in gas prices which equals a 6.3% drop in ridership. We are in the 2nd year of sustained low gas prices, which is making car ownership more competitive to mass transit, and it appears that consumer behavior is adjusting. This is consistent with national trends.
- 3. While Connect service continues to underperform from the previous year. During June the YTD percent of change had gains reducing the overall decrease from 12.92% in May to 12.72% in June.

#### Color Key

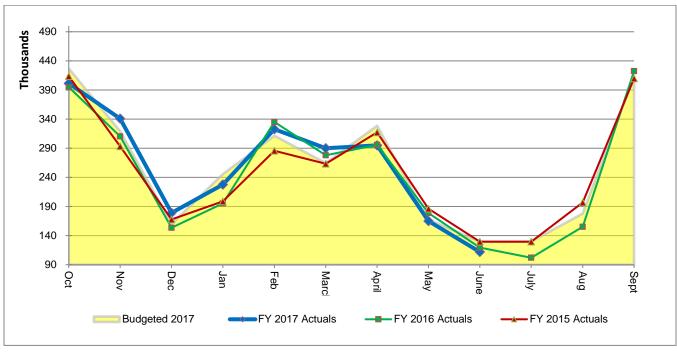
Green indicates positive performance

Yellow indicates service that will be monitored by staff

Red indicates poor performance and needs further research



# Rail and All Bus: Total Boardings



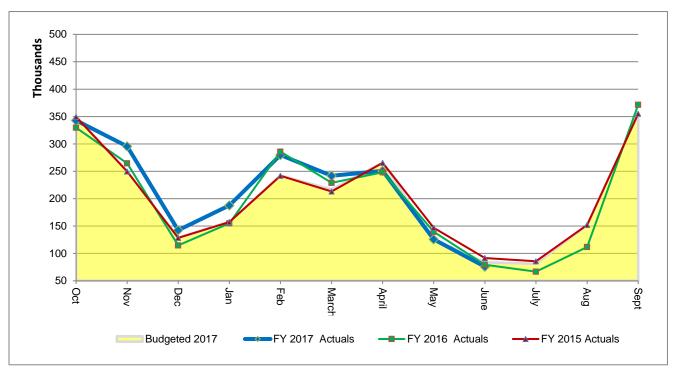
Note: Statistics include A-train, Connect, UNT, NCTC, Access, Connect RSVP, Highland Village Connect Shuttle, Highland Village Community On-Demand, Frisco Demand Response Service, North Texas Xpress Commuter, and special movement services. For display purposes, the Y axis origin has been modified.

#### Rail and All Bus: Total Boardings

- Total boardings for Rail and All Bus decreased 7,614 boardings or 6.37% in June 2017 when compared to June 2016.
- YTD boardings for Rail and All Bus increased by 72,373 boardings or 3.2% compared to the same period of the prior year. This increase is the result of YTD increases in bus ridership, specifically UNT.



#### **All Bus: Total Boardings**



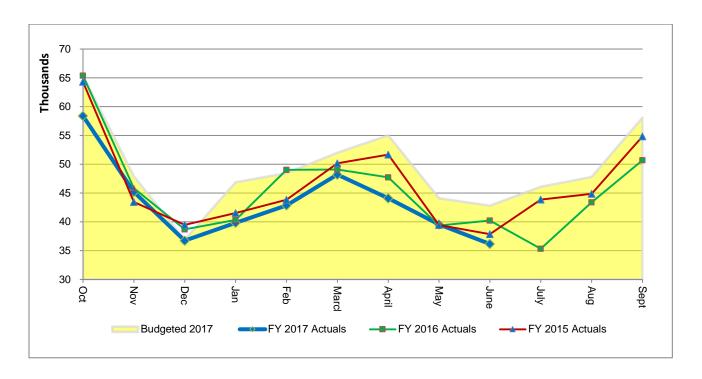
Note: Statistics include Connect, UNT, NCTC, Access, Connect RSVP, Highland Village Connect Shuttle, Highland Village Community On-Demand, Frisco Demand Response Service, North Texas Xpress Commuter and special movement services. For display purposes, the Y axis origin has been modified.

#### All Bus: Total Boardings

- Modifications to UNT Student Parking has resulted in changes to student travel patterns
  that is having a significant impact on Denton Connect route performance. UNT YTD
  boardings are up 158,999 or 11.78% while Connect is down 54,074 or 12.72%.
- Changes were made in FY15/FY16 to UNT shuttle service in an effort to reduce overcrowding on several routes. While the changes significantly improved UNT route performance, it had a corresponding adverse effect on the DCTA Denton Connect Routes that serve many of the same areas.
- DCTA staff has been working with UNT to identify recommendations for service changes to the UNT shuttle routes to meet current demand and to better integrate the Denton Connect and UNT routes.
- In June, total boardings decreased by 3,549 or 4.47% compared to the same period last year.
- YTD boardings have increased by 97,096 or 5.26% compared to the same period last year.



# **Rail: Total Boardings**



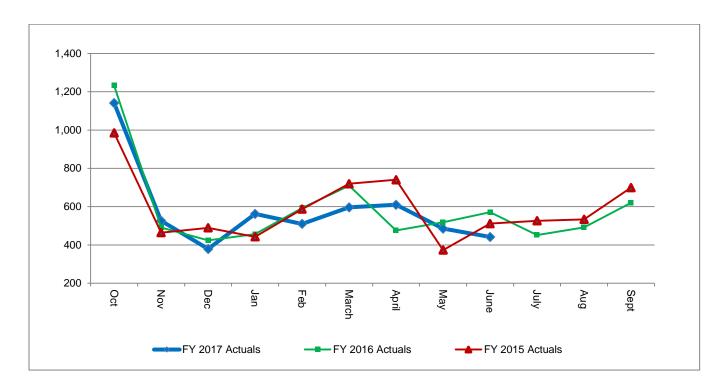
Note: For display purposes, the Y axis origin has been modified.

# Rail: Total Boardings

- Total boardings for Rail decreased by 4,065 or 10.10% in June 2017 compared to June 2016.
- YTD rail boardings decreased by 24,717 or 5.94% as compared to the same period the previous fiscal year. Ridership for TRE and DART rail are also down as compared to last year.







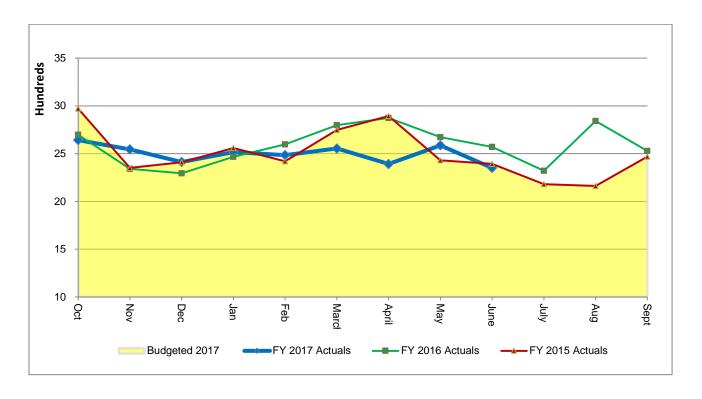
Note: For display purposes, the Y axis origin has been modified.

# Rail: Saturday Average Boardings

- Average Saturday Boardings decreased by 130 or 22.7% in June 2017 compared to June 2016.
- YTD Average Saturday Boardings decreased by 222 or 4.06% as compared to the same period last year.



# **Access: Total Boardings**



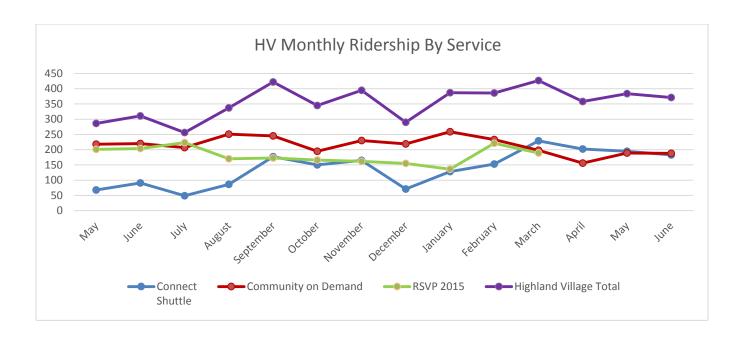
Note: For display purposes, the Y axis origin has been modified.

# Access: Total Boardings

- In June, total boardings decreased by 219 or 8.52% compared to the same period last year.
- YTD boardings have decreased by 827 or 3.55% compared to the same period last year.



## **Highland Village Service: Total Boardings**



## Highland Village Service: Total Boardings

- In April 2016, RSVP was replaced with the Highland Village Connect Shuttle and Community On-Demand services.
- YTD total boardings for Highland Village Community On-Demand increased by 244 boardings or 15.03% over total boardings for the same period the prior year.
- With the addition of the Highland Village Connect Shuttle, YTD total boardings for all Highland Village services increased by 1,720 boardings or 105.98% over total boardings for the same period the prior year.



# **North Texas Xpress Commuter Services: Total Boardings**

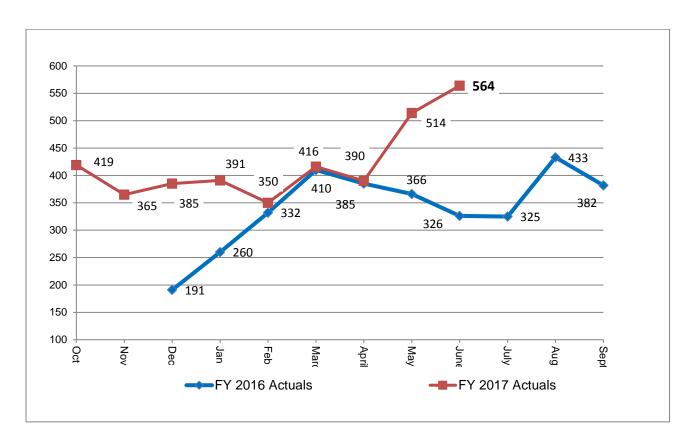
- Service was initiated on Monday, September 26, 2016.
- The North Texas Xpress is a joint service provided by DCTA and the Fort Worth Transportation Authority.
- Service is provided Monday through Friday from 6:15 am to 9:30 pm.
- North Texas Xpress ridership will be provided in table format (see below) until a full year of data is available for annual comparison purposes.

NORTH TEXAS XPRESS SUMMARY REPORT							
Month	Total	DCTA Apportionment					
June	966	483					
Мау	1122	561					
April	1148	574					
March	1193	597					
February	822	411					
January	978	489					
*December	861	430					
November	985	492					
October	948	474					
September	72	36					

<sup>\*</sup>Boardings reflect revision from FWTA



# Frisco Demand Response Service: Total Boardings



#### Frisco Demand Response Service: Total Boardings

- In June, total boardings increased by 238 or 73% compared to the same period last year.
- Total boardings have increased by 740 or 32.6% compared to the same period last year.
- Staff worked with the City of Frisco to implement a Taxi Pilot Project, to add capacity to the existing service and expand the service area to include portions of Plano for medical trips.
- The Taxi Pilot Project was implemented on Monday, March 20. Since inception of the pilot, a total of 245 taxi trips have been provided.



#### **Collin County Transit**

- Service was initiated on June 1, 2017.
- Collin County Transit is a hybrid service provided on behalf of the McKinney Urban Transit District. Service is currently provided in the cities of McKinney, Melissa, Princeton, and Lowry Crossing.
- The service consists of primarily a taxi voucher program, with supplemental demand response service for those customers who are not able to utilize a taxi due to their mobility device.
- Service is provided Monday through Friday from 6:00 am to 6:00 pm.
- Collin County Transit ridership will be provided in table format (see below) until a full year of data is available for annual comparison purposes.

COLLIN COUNTY TRANSIT SUMMARY REPORT								
Month	Total	Taxi	Demand Response					
June	97	91	6					



#### SAFETY/SECURITY

DCTA Rail Operations Injury-Free Workdays: 156

• DCTA Bus Operations Injury-Free Workdays: 130

#### **M**AINTENANCE

- **Right of Way:** DCTA contract operations (RGPC) reported street flooding on June 9th at Colorado Street, which resulted in a speed restriction between the DDTC Station and MedPark Station.
- Signal/Communications: DCTA contract operations (CTC) reported a signal outage on June 19<sup>th</sup> near Frankford Road caused by a lighting strike. Further damage was reported on June 21<sup>st</sup> related to the previous lighting strike on June 19<sup>th</sup>. Additional outages were reported on June 28<sup>th</sup> and June 30<sup>th</sup> at Purnell Street and Highland Village/Lewisville Lake Station. Repairs were made and there have been no further outages.
- **Stations:** DCTA contract operations (Rio Grande Pacific) continue to perform weekly safety inspections, which have not identified any major issues.
- Rail Mechanical: DCTA contract operations (First Transit) reported a vehicle mechanical failure on June 13<sup>th</sup> that resulted in two trains being canceled. Repairs were made and no further failures reported for the month.

Final Review:

Raymond Suarez, ČOO



# **Board of Directors Memo**

July 27, 2017

Item: WS 3(a) Finance Committee Chair Report

The Finance Committee meeting and Special called Board of Directors meeting was held at 1:30 p.m., Monday, July 10, 2017 at 1955 Lakeway Dr., Suite 260 Conference Room in Lewisville, TX.

In attendance were:

Committee Members: Connie White, Tom Winterburn, Dave Kovatch, Richard Huckaby Board Members: Charles Emery, Paul Pomeroy, Carter Wilson, George Campbell, Mark Miller

DCTA Staff: Anna Mosqueda, Amanda Riddle, Jim Cline, Nicole Recker, Raymond Suarez, Marisa Perry, Laura Mitchell, Michelle Bloomer, Brandy Pedron

As requested, on June 23<sup>rd</sup> a complete Finance Committee budget packet was emailed to the Finance Committee Members and the Board. The packet included the Proposed FY18 Budget Cash Flow Model, Schedule of Change in Net Position for the Proposed FY18 Budget with explanation of variances as compared to Revised FY17 Budget, department Expanded Level Project requests, revenue projection detail, and lineitem level detail worksheets for all departments.

In the days following, staff continued to refine and work on certain areas of the budget and on July 5<sup>th</sup>, a follow up package was emailed to the Finance Committee Member and Board along with the Committee Agenda. The items that had been further refined were related to the Brownfield Remediation project. These included additional expenses for FY17 (\$60k) as well as the inclusion of revenue for the EPA grant that was awarded to DCTA.

A complete copy of the Finance Committee agenda packet and handouts is included as "Attachment A" to this report. The Finance Committee reviewed and discussed the following agenda items:

#### **Cash Flow Model Review**

Anna Mosqueda presented an overview of the proposed cash flow model with discussion regarding impact of Proposed FY18 Operating and Capital Budget to subsequent years and net position; debt coverage ratio; and the 5 year capital project improvement plan incorporated into the cash flow model. The current cash flow model satisfies all of the Board financial policy requirements.

Marisa Perry discussed the cash flow model updates based on the FY16 audit reconciliation. In the continuing effort to improve the model and make it a better representation of the true cash balance, staff made the following revisions to the cash flow model:

- Principal debt payments that were not previously included in the cash flow model are included as an adjustment to the FY16 debt service section totaling \$2.4M. Principal payments are included in future vears
- Recognized the net impact of prior years' reconciling items

Anna Mosqueda discussed the proposed service changes, FY18 projected revenues and an internet sales overview for the Finance Committee:

#### Proposed FY18 Service Changes

- Denton COA Phase 3 (Jan '18) Route 4
  - o 30 minute peak; 60 minute non-peak

#### Proposed FY18 Revenues

- Bus Revenues:
  - o Bus revenues are based on a 12-month rolling average
  - o Connect average fare is \$1.11 per revenue hour
  - UNT contract rate is \$51 per revenue hour (based on current contract rate)
  - NCTC contract rate is \$44.93 per revenue hour and based on a 5% increase as outlined in contract
- Rail Revenues:
  - o Rail ridership based on a 12-month rolling average
  - Average fare at \$1.42
- Non-Operating Revenues:
  - Sales Tax based on a 4% increase of FY17 Revised Budget
  - Proposed Grant revenues are based on grants which have been awarded. Capital grants are tied directly to the projected schedules FY18 capital projects:
    - PTC \$3.49M
    - Fleet Replacement \$3.73M
    - Data Analytics Reporting \$160k
    - Bus Scheduling Software \$92k
    - Hike & Bike Trail Eagle Point \$2.08M
    - FEMA Funds \$234k
    - Brownfield Assessment (EPA) \$178k
- Internet Sales Overview
  - Sales taxation in the U.S. and Texas sales tax structure
  - Estimated impact of internet sales tax loss in U.S. & Texas
  - o Criteria for determining where sales tax is collected for a taxable sale
  - o Federal internet sales legislation

# Proposed FY18 Operating & Capital Budget and Variance Analysis for Schedule of Changes in Net Position:

Amanda Riddle presented the FY18 Proposed Operating & Capital Budget and variances for the Proposed FY18 Schedule of Changes in Net Position.

#### Proposed FY18 Operating Base-Line Assumptions

- DCTA
  - o Merit Pay 3.5% (\$75,512)
  - o Pay Plan Adjustment \$25,000
- TMDC
  - Non-Union 3% merit (\$54,439)
  - Union (bus operators) per union contract avg. \$16.61/hr.

- Fuel
  - o \$3.00/gallon (Bus 495k gallons)
  - o \$2.75/gallon (Rail 400k gallons)
- Health Care Costs Increase
  - o DCTA
    - Assumes 10% increase in benefits cost
  - TMDC
    - Assumes 8% increase in benefit rate

#### **Expanded Level Projects**

- Staffing
  - Anticipated staffing plan to address core positions \$700k
    - Detail position analysis to be vetted by Executive Staff and will be presented at the August Executive Committee and included in the Board meeting FY18 Budget presentation
    - Includes DCTA & TMDC positions
- Services
  - Upgraded payroll platform \$39,691 increased annual expense)
  - Strategic Planning Initiatives \$200k –( the following initiatives will be prioritized to determine funding allocation for each)
    - Transit Advocacy & Research
    - Land Planning
    - Long Range Service Plan Update
    - Shared Mobility Pilot Projects
  - Archives & Records Management Strategic Plan \$25k (\$75k FY19)
- Information Technology
  - Replace Bus O&M Computers \$38,500
  - Replace Wireless @ DCTA Facilities \$21,900
  - DDTC POS Software \$6k (annual expense)
  - o Cybersecurity Phase I \$100k (\$150k FY19)
    - Remediation steps to address risks outlined in cybersecurity assessment
  - Fixed Route Run-Cutting Software \$50k (annual expense)

#### FY18 Statement of Change in Net Position – Variance Highlights (Operating)

#### **General and Administrative Division:**

- Salary, Wages & Benefits 25% increase
  - Anticipated staffing plan to address core positions (\$700k). Detail position analysis and timing to be further vetted by Executive Staff and presented in August
- Services 25% increase
  - Professional Services have increased due to the following Expanded Level Projects that have been included:
    - \$25k Archives & Records Management Strategic Plan
    - \$200k in Strategic Planning initiatives & consulting services
    - \$100k CyberSecurity (Phase I) to address the risks outlined by the cybersecurity assessment completed in FY17

- Materials & Supplies 26% increase
  - Expanded Level Project for Wireless Replacements at DCTA Facilities \$14,500
  - o Increase in laptop replacements in this cycle compared to prior year

#### Bus Operating Division:

- Salary & Benefits Increase of 9%
  - Assumes an 8% increase in health benefits and higher participation= \$70,438 increase
  - Highland Village Service:
    - -HV Shuttle: 7,964 revenue hours = \$212,874 increase
    - -HV Community On-Demand: 4,231 revenue hours = \$70,952 increase
  - o Denton COA: 14,489 revenue hours = \$298,249 increase
- Services Increase of 24%
  - \$32k additional for new security contract
  - o Expanded Level Request for a more robust payroll system \$31k increase in service fees
  - Expanded Level Request for ReMix Fixed-Route Scheduling Software \$50k
  - o \$71k increase for Swiftly (\$60k) & RouteMatch (\$11k) software.
- Insurance Increase of 52%
  - Due to an increase in fleet to 117 which includes additional 12 TAPS buses and 8 small vehicles purchased in FY17
  - Workers Comp also increased by 15% as a result of the FY17 re-rate based on increased number of employees and claims history
- Purchased Transportation Services Increase of 116%
  - \$60k increase for Frisco service
  - o \$120k increase to McKinney service based on a full-year of service
- Miscellaneous Increase of 87%
  - o To address anticipated service requirements for NTX service (\$55,367)
- Leases & Rentals Decrease of 21%
  - Anticipate returning 2 leased vehicles to FWTA

#### Rail Operating Division:

- Services Increase of 8%
  - o Increase of \$19,200 for monthly Atmos Energy expenses (Facilities Maintenance)
- Materials & Supplies Increase of 29%
  - Fuel budgeted at \$2.75/gallon (400,000 gallons for rail); Increase in fuel total as compared to FY17 Revised Budget due to the transfer of savings to Bus Parts for needed engine/transmission replacements
- Purchased Transportation Services Decrease of 3%
  - Based on FY18 rail contract & DART ILA

#### Non-Operating Revenues:

- Sales Tax Revenue
  - Based on a 4% increase of FY17 revised budget for sales tax
- Federal Grants
  - Decrease based on revised capital project schedules anticipated for FY18
- State Grants
  - TxDOT funds for the Hike & Bike Trail projects scheduled for FY18, FEMA

#### **FY18 Proposed Capital Budget**

Finance Committee reviewed and discussed the Proposed FY18 Capital Projects Budget

- Capital {New Projects}:
  - o Brownfield Remediation \$325k
  - o IOMF Lewisville Fuel Tanks & Paving \$490k (additional)
  - Infrastructure Acquisition \$1M (additional)
  - o Fleet {2018} \$3,003,580
  - Project Management/Document Control \$150,000 (annual expense)
  - o Rail Safety Improvements \$200k (annual expense)
- Capital {Roll-Over from FY17:
  - o Fleet {2017} \$1,474,076 (on order 85% grant funded)
  - o Bus Scheduling Software \$115k (80% grant funded)
  - Data Analytics & Reporting \$200k (80% grant funded)
  - o Lewisville Hike & Bike Trail \$38,263 (80% grant funded)
  - o Pockrus Page \$294,370 (FEMA)
  - o Trail Safety Improvements \$81,157
  - o Eagle Point Hike & Bike Trail \$2,655,697

#### Follow-Up Items

After discussion of the various budget components for the proposed FY18 Budget, the Finance Committee requested follow-up on the items listed below:

- At July meeting of the Executive Committee, staff to present update on status of property acquisition(s)
- At the August meeting of the Board Executive Committee, staff is to present the detailed staffing plan
  proposed to be funded by the \$700,000 set-aside. Finance Committee members are encouraged to
  attend the Executive Committee meeting to allow for any additional discussion on the proposed
  detailed staffing plan. The final staffing plan recommendation will be incorporated into the appropriate
  department budgets for the Proposed FY18 Budget that will be presented at the August Board meeting
  for Board discussion and Public Hearing
- Move forward in FY17 with purchase of Expanded Level Project for Fixed-Route Run-Cutting software (\$50,000)
- Provide additional detail on operating Expanded Level Project for G&A Archives and Records Management Strategic Plan (FY18-\$25K; FY19-\$75K). Clarify if this project budget includes funds for implementation of strategic plan
- Vanpool program how many vans in current budget, how many vans budgeted in Proposed FY18.
   How is grant funding structured (i.e. % paid by vanpool member, % by grant); planned number of vans for subsequent years and associated grant utilization schedule

- Program Services Committee to
  - Review fare structure and the impact of the 20% increase in regional fare currently being proposed by DART. Evaluation and impact of changes in fare structure will be presented for consideration for revised FY18 budget.
  - Evaluate the impact of a local fare rate reduction with a corresponding campaign promoting ridership
  - Request information from the State Comptroller's Office regarding taxing of Cloud services and "Geek Squad" type services. How is it taxed, who receives tax, how is point of sale determined and sales tax collected for providers without physical presence in the state
- Legislative Committee should vet Market Place Fairness Act of 2017 and other current internet sales related legislation and determine DCTA's position on the issue
- Provide mid-year 2018 update on PTC with briefing to Board if schedule delay(s) impact remaining available budget
- Incorporate into the Board Quarterly Grants Report information on the status and utilization of Transportation Development Credits (TDC's)
- Finance Committee to make a determination after the August Board meeting if the September meeting of the Finance Committee is needed.

The meeting adjourned at 4:10pm

Finance Committee
Chair – Dave Kovatch
Members – Richard Huckaby, Connie White, Tom Winterburn
Staff Liaison – Anna Mosqueda – CFO



#### Welcome and Introductions

- 1) ITEMS FOR DISCUSSION
  - a. Discussion of Proposed Fiscal Year 2018 Budget
    - i. Revenue Projections
    - ii. Operating & Capital Expenditures
    - iii. Review Cash Flow Model
- 2) DISCUSS AND TAKE ACTION ON RECOMMENDATION TO THE BOARD
  - Recommendation for Proposed Fiscal Year 2018 Operating and Capital Budget
- 3) ADJOURN

# Finance Committee Chair – Dave Kovatch Members – Richard Huckaby, Connie White, Tom Winterburn Staff Liaison – Anna Mosqueda – CFO

The Denton County Transportation Authority meeting rooms are wheelchair accessible. Access to the building and special parking are available at the east entrance. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by emailing <a href="mailto:bpedron@dcta.net">bpedron@dcta.net</a> or calling Brandy Pedron at 972-316-6032.

This notice was posted on 7/19/201	7 at 10:14 AM.	
Brandy Pedron, Administrative Assista	nt	

Denton County Transportation Authority

Your Future Is Riding On Us.

# Finance Committee July 10, 2017

Chairman: Dave Kovatch

Members: Tom Winterburn, Connie White, Richard Huckaby



# Today's Agenda

- FY18 Proposed Budget
  - Cash Flow Model Overview
  - Revenue Projections
  - Operating Budget
    - Base-line Budget Assumptions
    - Expanded Level Projects
  - Capital Projects
  - Discussion / Review Path Forward
  - FY18 Proposed Budget recommendation to Board for review & Public Hearing



# Proposed Service Level Changes

- Denton COA Phase III January 2018
  - Route 4
    - » 30 minute peak
    - » 60 minute non-peak



#### Operating - Bus

#### Bus Ridership:

- Based on 12-month rolling average
- Connect Avg. Fare \$1.11
- UNT contract rate \$51 per revenue hour
- NCTC contract rate \$44.93 (5% increase) per revenue hour
- Fuel at \$3.00 direct pass thru

	Bus C	per	ations				
	FY16		FY17	Ac	tuals as of		Proposed
Revenue Source	Actuals	Re	vised Budget	Ма	y 31, 2017	F١	/18 Budget
Passenger Revenues							
Connect	\$ 545,526	\$	560,511	\$	336,929	\$	560,511
Frisco	6,051		-		3,183		4,831
Access	83,798		76,360		55,537		76,360
UNT	-		-		50,582		76,914
NCTC	-		-		-		-
McKinney	-		-		-		5,010
North Texas Express	-		-		1,824		2,589
Total Passenger Revenues	635,375		636,871		448,056		726,215
Contract Services							
Connect	\$ 57,000	\$	49,000	\$	8,000	\$	57,000
Frisco	226,472		242,084		120,041		320,169
UNT	2,643,389		2,686,482		2,213,797		2,636,704
UNT Fuel (Direct Pass Thru)	240,603		406,203		219,404		458,055
NCTC	196,110		198,790		131,994		212,575
NCTC Fuel (Direct Pass Thru)	20,082		67,428		14,015		72,670
McKinney	-		175,000		-		344,990
Total Contract Services	3,383,656		3,824,987		2,707,251		4,102,163
Total	\$ 4,019,030	\$	4,461,858	\$	3,155,307	\$	4,828,378



#### Operating - Rail

	Rail C	pera	ations				
	FY16		FY17	Α	ctuals as of	F	Proposed
Revenue Source	Actuals	Re	vised Budget	М	ay 31, 2017	FY	'18 Budget
Rail Farebox	\$ 771,096	\$	809,137	\$	498,170	\$	738,510
Total	\$ 771,096	\$	809,137	\$	498,170	\$	738,510

- Rail ridership based on a 12 month rolling average
- 520,273 projected ridership
- Average Fare \$1.42



## Proposed FY18 Revenues Non-Operating

		G&A		
	FY16	FY17	Actuals as of	Proposed
Revenue Source	Actuals	Revised Budget	May 31, 2017	FY18 Budget
Interest Income	\$ 59,364	\$ 40,000	\$ 59,122	\$ 78,000
Misc. Income/Fare Evasion	156,067	1,001,500	83,947	1,000
Sales Tax (2)	24,658,546	25,624,601	17,384,613	26,649,585
Federal Operating Grants	5,056,450	6,657,172	2,652,011	5,410,737
Federal Capital Grants	5,530,798	9,096,305	3,814,900	7,666,528
State Operating Grants	73,596	-	-	-
State Capital Grants	238,832	1,541,533	-	2,114,696
Debt Issuance	-	-	-	-
Total	\$ 35,773,653	\$ 43,961,111	\$ 23,994,593	\$ 41,920,546

(1)FY17 Revised Budget includes \$1M for Valley Ridge City of Lewisville reimbursement (2)Sales Tax @ 4% for Proposed FY18 and remaining out years of CFM

Based on FY17 revised budget



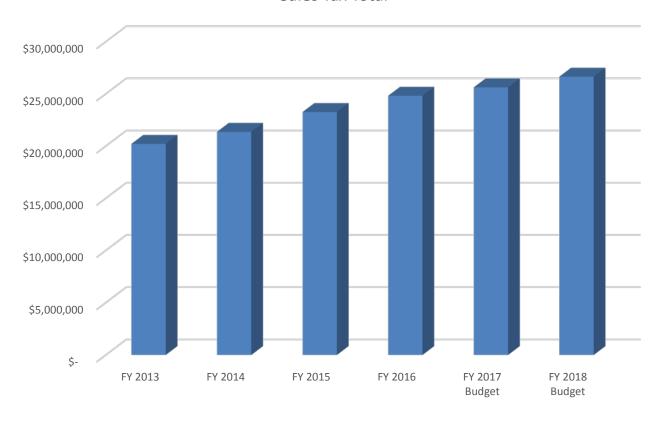
Grants - Capital Detail

- Eagle Point - \$2.08M



#### Sales Tax Revenue

Sales Tax Total





#### Sales Tax Revenue

Sal	es Tax Proje	ection	s - FY18 Bud	lget
Sales			2017-2018	% Allocation
Generated in	Received in	Pro	posed Budget	(2013-16
Month of:	Month of:	(4	% Increase)	Actual Trend)
October	December	\$	2,096,191	7.87%
November	January	\$	2,004,798	7.52%
December	February	\$	2,795,466	10.49%
January	March	\$	1,917,819	7.20%
February	April	\$	1,818,015	6.82%
March	May	\$	2,424,593	9.10%
April	June	\$	2,117,555	7.95%
May	July	\$	2,106,721	7.91%
June	August	\$	2,477,248	9.30%
July	September	\$	2,097,490	7.87%
August	October	\$	2,301,438	8.64%
September	November	\$	2,492,252	9.35%
YTD Total		\$	26,649,585	100%



## Internet Sales Overview



## Overview

- Online shopping continues to grow
  - Internet/E- commerce no longer fledgling industry
  - E-commerce growing 15% per year
- Many online retailers not collecting sales tax
- U.S. sales tax estimated loss to states
  - \$25 billion in sales taxes (old estimate)



## Sales Taxation In U.S.

45 states levy state sales tax; 38 levy local sales tax

States	Number	States
No state or local sales tax	4	DE, MT, NH, OR
State sales tax; no local tax	8	CT, IN, KY, ME, MD, MA, MI, RI
Local sales tax; not state tax	1	AK
State and local sales taxes	37	All Others



## Sales Taxation In U.S.

#### Texas:

- 6.25 percent sales tax rate
  - 12<sup>th</sup> highest
- 8.15 percent (average combined rate)
  - 11<sup>th</sup> highest
- 1,515 sales tax jurisdictions (U.S. est. 10,000 March 2014)
  - Cities
  - Counties
  - Transit Authorities
  - Special Districts



## Internet Sales

#### U.S. internet sales:

- In 2013
  - \$263 billion
  - 8 percent of all retail sales
- Estimated by 2018
  - \$414 billion
  - -11 percent



## Texas Sales Tax

#### Texas Sales Tax:

- Current budget cycle (2016-2107)
  - \$108 billion estimated revenue
  - 53 percent from sales tax
- Estimated Internet sales loss (2014)
  - \$800 million state sales tax
  - \$200 million local jurisdictions



## Tax is collected at location where sale is "consummated" or made

If your Order was	and the order was	then you'll collect
received at a Texas place of business	<ul> <li>placed in person</li> <li>not placed in person and not fulfilled at a Texas place of business</li> </ul>	local tax where the order was received
	<ul> <li>not placed in person, but was fulfilled at a Texas place of business</li> </ul>	local tax where order was fulfilled



#### Tax is collected at location where sale is made

If your Order was	and the order was	then you'll collect
not received at a Texas place of business	<ul> <li>fulfilled at a Texas place of business</li> </ul>	local tax where the order was fulfilled
	<ul> <li>not fulfilled at a Texas place of business</li> </ul>	local tax at ship to location



## Internet Sales Legislation

#### Market Place Fairness Act 2017

- Requires online sellers to collect sales tax the same as local stores
- Physical presence in a state not necessary to collect/remit sales tax
- Passed U.S. Senate in 2013, failed in House

#### Remote Transactions Parity Act (RTPA)

- Similar features as MPF Act
- Provides greater audit protection for small businesses

#### Online Sales Simplification Act (OSSA)

- Not yet introduced
- Introduces concept of hybrid-origin sourcing
- Sellers state (origin state) would determine taxability and tax amount
- Origin state would transfer tax to destination state
- Would require significant restructuring of state tax laws



## Internet Sales Legislation

#### Quill v. North Dakota

- Most significant Supreme Court affecting online sales
- 25 year old Supreme Court case predates online shopping era
- Office supply mail order company
- Sellers with no "physical presence" or nexus in state not required to collect sales tax from purchasers in state
- Did note Congress' authority to regulate interstate commerce and could change the standard via federal law

#### Market Place Fairness Act 2017

- Requires online sellers to collect sales tax the same as local stores
- Physical presence in a state not necessary to collect/remit sales tax
- Passed U.S. Senate in 2013, failed in House



## Outlook

- President Trump reportedly supports the concept but has not publicly endorsed a bill
- House Judiciary Committee Chairman Robert Goodlatte (R-VA) is still not eager to move legislation; it would likely take an order from leadership for activity in that chamber
- Senator Cornyn voted against the MFA; Rep. Burgess has not taken a position



# Proposed FY18 Budget-In-Brief Base-line Assumptions

#### DCTA

- Merit Pay 3.5% (\$75,512)
- Pay Plan Adjustment \$25,000

#### TMDC

- Non-Union 3% merit (\$54,439)
- Union (bus operators) per union contract avg. \$16.61/hr.

#### Fuel

- \$3.00/gallon (Bus 495k gallons)
- \$2.75/gallon (Rail 400k gallons)



# Proposed FY18 Budget-In-Brief Base-line Assumptions

- Health Care Costs Increase
  - -DCTA
    - Assumes 10% increase in benefit rate
  - -TMDC
    - Assumes 8% increase in benefit rate



# Proposed FY18 Budget Expanded Level Projects - Operating

#### Staffing

- Anticipated staffing plan to address core positions \$700k
  - Detail position analysis and timing will be vetted by Executive Staff
  - Positions will include both DCTA and TMDC

#### Services / Planning

- Upgraded payroll platform \$39,691 (annual expense)
- Strategic Planning Initiatives \$200k
  - Transit Advocacy & Research
  - Land Planning
  - Long Range Service Plan Update
  - Shared Mobility Pilot Projects
- Archives & Records Management Strategic Plan \$25k (\$75k FY19)



# Proposed FY18 Budget Expanded Level Projects - Operating

- Information Technology
  - Replace Bus O&M Computers \$38,500
  - Replace Wireless @ DCTA Facilities \$21,900
  - DDTC POS Software \$6k (annual expense)
  - Cybersecurity Phase I \$100k (\$150k FY19)
    - Remediation steps to address risks outlined in cybersecurity assessment
  - Fixed Route Run-Cutting Software \$50k (annual expense)



# FY18 STATEMENT OF CHANGE IN NET POSITION



## FY18 Statement of Change in Net Position G&A Operating Expenses

Description	FY16 Actuals	FY17 Original Budget	FY17 Revised Budget	Actuals as of May 31, 2017	FY18 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)
GENERAL & ADMINISTRATIVE							
Salary, Wages and Benefits	2,359,054	3,093,757	3,093,757	1,867,486	3,852,660	758,903	25%
Services	1,463,825	1,574,450	1,586,200	<i>7</i> 27,671	1,981,760	395,560	25%
Materials and Supplies	188,138	118,982	110,982	26,336	139,404	28,422	26%
Utilities	18,633	27,600	27,600	11,966	28,800	1,200	4%
Insurance, Casualties and Losses	12,665	13,598	13,598	8,720	13,938	340	3%
Purchased Transportation Services	205,025	187,368	187,368	86,580	187,368	-	0%
Miscellaneous	145,056	312,560	308,810	100,135	299,218	(9,592)	-3%
Leases and Rentals	118,682	123,981	123,981	87,598	120,393	(3,588)	-3%
Subtotal - G&A	4,511,079	5,452,297	5,452,297	2,916,492	6,623,541	1,171,244	21%



## FY18 Statement of Change in Net Position

#### **Bus Operating Expenses**

Description	FY16 Actuals	FY17 Original Budget	FY17 Revised Budget	Actuals as of May 31, 2017	FY18 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)
DUO 05DW050							
BUS SERVICES							
Salary, Wages and Benefits	6,561,277	7,623,917	7,511,317	4,775,549	8,160,925	649,608	9%
Services	734,429	755,541	831,931	434,247	1,029,958	198,027	24%
Materials and Supplies	1,263,323	2,161,725	2,313,365	1,018,213	2,330,569	17,204	1%
Utilities	149,200	164,620	164,620	77,607	142,320	(22,300)	-14%
Insurance, Casualties and Losses	335,085	316,956	320,636	233,318	488,468	167,832	52%
Purchased Transportation Services	_	-	155,000	2,416	334,341	179,341	116%
Miscellaneous	25,284	58,100	58,100	14,867	108,563	50,463	87%
Leases and Rentals	37,361	43,308	180,587	85,994	143,279	(37,308)	-21%
Subtotal - Bus Services	9,105,959	11,124,167	11,535,556	6,642,212	12,738,424	1,202,868	10%



## FY18 Statement of Change in Net Position

#### Rail Operating Expenses

Description	FY16 Actuals	FY17 Original Budget	FY17 Revised Budget	Actuals as of May 31, 2017	FY18 Proposed Budget	\$ Increase / (Decrease)	% Increase (Decrease)
RAIL SERVICES							
Salary, Wages and Benefits	295,641	315,252	315,252	215,176	324,864	9,612	3%
Services	400,496	276,155	327,001	344,336	353,450	26,449	8%
Materials and Supplies	584,921	1,118,667	878,667	496,760	1,131,967	253,300	29%
Utilities	237,063	289,044	289,044	140,833	289,044	-	0%
Insurance, Casualties and Losses	502,230	523,640	1,205,260	791,228	1,224,376	19,116	2%
Purchased Transportation Services	10,461,267	9,375,986	9,444,366	6,376,842	9,191,633	(252,733)	-3%
Miscellaneous	14,170	14,745	14,745	10,363	15,545	800	5%
Leases and Rentals	2,207	2,208	2,208	1,472	2,208	-	0%
Subtotal - Rail Services	12,497,995	11,915,697	12,476,543	8,377,010	12,533,087	56,544	0%



<sup>\*</sup>Purchased Transportation based on current "Best and Final Offer" received from First Transit

## FY18 Statement of Change in Net Position

Non-Operating Revenues (Expenses)

Description	FY16 Actuals	FY17 Original Budget	FY17 Revised Budget	Actuals as of May 31, 2017	FY18 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)
Non-Operating Revenues / (Expense)							
Investment Income	59,364	40,000	40,000	59, 122	78,000	38,000	95%
Non-Operating Revenues / (Expense)	156,067	1,500	1,001,500	83,948	1,000	(1,000,500)	-100%
Sales Tax Revenue	24,658,546	24,624,601	25,624,601	17,384,613	26,649,585	1,024,984	4%
Federal Grants & Reimbursements	10,587,249	15,360,732	15,753,476	6,466,911	13,077,265	(2,676,211)	-17%
State Grants & Reimbursements	312,428	2,844,087	1,541,533	-	2,114,696	573,163	37%
Long Term Debt Interest/Expense	(1,156,229)	(1,098,412)	(1,098,412)	(731,969)	(1,008,084)	90,328	-8%
Total Non-Operating Revenue / (Expense)	34,617,424	41,772,508	42,862,698	23,262,624	40,912,462	(1,950,236)	-5%



# Proposed FY18 Budget Capital

- Capital (New)
  - Brownfield Remediation \$325k
  - IOMF Lewisville Fuel Tanks & Paving \$490k
    - Original project included in FY17 \$250k
    - This is additional expense based on current estimates and includes parking lot paving required
  - Infrastructure Acquisition \$1M
    - Increase to the existing capital budget of \$2.9M
  - Project Management/Document Control \$150,000
    - Increase to the existing capital budget of \$150k (annual expense)
  - Fleet {2018} \$3,003,580
  - Rail Safety Improvements \$200k (annual expense)



# Proposed FY18 Budget Capital

- Capital (Roll-Over)
  - Fleet {2017} \$1,474,076 (on order 85% grant funded)
  - Bus Scheduling Software \$115k (80% grant funded)
  - Data Analytics & Reporting \$200k (80% grant funded)
  - Lewisville Hike & Bike Trail \$38,263 (80% grant funded)
  - Pockrus Page \$294,370 (FEMA)
  - Trail Safety Improvements \$81,157
  - Eagle Point Hike & Bike Trail \$2,655,697



## Next Steps

### August

- Proposed FY18 Operating & Capital Budget
- Board Presentation & Public Hearing

#### September

- Incorporate Public Hearing Feedback
- Finance Committee meeting scheduled for September 18<sup>th</sup>
  - Committee will determine if needed after August Board mtg.
- Formal adoption of FY18 Operating & Capital Budget
  - Accompanying Cash Flow Model



		Bus C	pera	ations				
		FY16		FY17	Ac	tuals as of May		Proposed
Revenue Source		Actuals	R	evised Budget		31, 2017	F	Y18 Budget
Passenger Revenues								
Connect	\$	545,526	\$	560,511	\$	336,929	\$	560,511
Frisco	Ψ	6,051	Ψ	-	Ψ	3,183	Ψ	4,831
Access		83,798		76,360		55,537		76,360
UNT		-		-		50,582		76,914
NCTC		_		_		-		70,514
McKinney		_		_		_		5,010
North Texas Express		_		_		1,824		2,589
Total Passenger Revenues		635,375		636,871		448,056		726,215
		333,313		333,31		110,000		0, 0
Contract Services								
Connect	\$	57,000	\$	49,000	\$	8,000	\$	57,000
Frisco		226,472		242,084		120,041		320,169
UNT		2,643,389		2,686,482		2,213,797		2,636,704
UNT Fuel (Direct Pass Thru)		240,603		406,203		219,404		458,055
NCTC		196,110		198,790		131,994		212,575
NCTC Fuel (Direct Pass Thru)		20,082		67,428		14,015		72,670
McKinney		_		175,000		_		344,990
Total Contract Services		3,383,656		3,824,987		2,707,251		4,102,163
Total	\$	4,019,030	\$	4,461,858	\$	3,155,307	\$	4,828,378
		Rail C	)ner	ations				
			ρυι		A -			
					$\Delta C$	tuale se ot Mav		Proposed
Revenue Source		FY16	R	FY17 evised Budget	AC	tuals as of May	F	Proposed V18 Budget
Revenue Source		Actuals	R	evised Budget	Ac	31, 2017	F	Proposed FY18 Budget
Revenue Source Rail Farebox	\$		<b>R</b> (\$		\$	•	<b>F</b>	-
	\$	Actuals		evised Budget		31, 2017		Y18 Budget
Rail Farebox		771,096 771,096	\$ <b>\$</b>	809,137 809,137	\$	<b>31, 2017</b> 498,170	\$	<b>FY18 Budget</b> 738,510
Rail Farebox		771,096 771,096	\$	809,137 809,137	\$	<b>31, 2017</b> 498,170 <b>498,170</b>	\$	738,510 <b>738,510</b>
Rail Farebox  Total		771,096 771,096 FY16	\$ <b>\$</b> <i>G&amp;A</i>	809,137 809,137 FY17	\$	31, 2017 498,170 498,170 etuals as of May	\$ <b>\$</b>	738,510 738,510 Proposed
Rail Farebox		771,096 771,096	\$ <b>\$</b> <i>G&amp;A</i>	809,137 809,137	\$	<b>31, 2017</b> 498,170 <b>498,170</b>	\$ <b>\$</b>	738,510 738,510
Rail Farebox  Total		771,096 771,096 FY16	\$ <b>\$</b> <i>G&amp;A</i>	809,137 809,137 FY17	\$	31, 2017 498,170 498,170 etuals as of May	\$ <b>\$</b>	738,510 738,510 Proposed
Rail Farebox  Total  Revenue Source	\$	771,096 771,096 FY16 Actuals	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget	\$ <b>A</b> C	31, 2017 498,170 498,170 etuals as of May 31, 2017	\$ <b>\$</b>	738,510 738,510 Proposed FY18 Budget
Rail Farebox  Total  Revenue Source Interest Income	\$	771,096 771,096 FY16 Actuals 59,364	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget 40,000	\$ <b>A</b> C	31, 2017 498,170 498,170 etuals as of May 31, 2017 59,122	\$ <b>\$</b>	738,510 738,510 Proposed FY18 Budget 78,000
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax	\$	771,096 771,096 FY16 Actuals 59,364 156,067 24,658,546	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget 40,000 1,001,500 25,624,601	\$ <b>A</b> C	31, 2017 498,170 498,170 etuals as of May 31, 2017 59,122 83,947 17,384,613	\$ <b>\$</b>	738,510 738,510 Proposed FY18 Budget 78,000 1,000 26,649,585
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants	\$	771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget 40,000 1,001,500 25,624,601 6,657,172	\$ <b>A</b> C	31, 2017 498,170 498,170 2017 498,170 29,122 83,947 17,384,613 2,652,011	\$ <b>\$</b>	738,510 738,510 738,510 Proposed FY18 Budget 78,000 1,000 26,649,585 5,410,737
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants	\$	771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450 5,530,798	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget 40,000 1,001,500 25,624,601	\$ <b>A</b> C	31, 2017 498,170 498,170 etuals as of May 31, 2017 59,122 83,947 17,384,613	\$ <b>\$</b>	738,510 738,510 Proposed FY18 Budget 78,000 1,000 26,649,585
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants State Operating Grants	\$	771,096 771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450 5,530,798 73,596	\$ <b>\$</b> <i>G&amp;A</i> R	FY17 evised Budget  40,000 1,001,500 25,624,601 6,657,172 9,096,305	\$ <b>A</b> C	31, 2017 498,170 498,170 2017 498,170 29,122 83,947 17,384,613 2,652,011	\$ <b>\$</b>	738,510 738,510 738,510 Proposed 78,000 1,000 26,649,585 5,410,737 7,666,528
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants	\$	771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450 5,530,798	\$ <b>\$</b> <i>G&amp;A</i> R	809,137 809,137 FY17 evised Budget 40,000 1,001,500 25,624,601 6,657,172	\$ <b>A</b> C	31, 2017 498,170 498,170 2017 498,170 29,122 83,947 17,384,613 2,652,011	\$ <b>\$</b>	738,510 738,510 738,510 Proposed FY18 Budget 78,000 1,000 26,649,585 5,410,737
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants State Operating Grants	\$	771,096 771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450 5,530,798 73,596	\$ <b>\$</b> <i>G&amp;A</i> R	FY17 evised Budget  40,000 1,001,500 25,624,601 6,657,172 9,096,305	\$ <b>A</b> C	31, 2017 498,170 498,170 2017 498,170 29,122 83,947 17,384,613 2,652,011	\$ <b>\$</b>	738,510 738,510 738,510 Proposed 78,000 1,000 26,649,585 5,410,737 7,666,528
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants State Operating Grants State Capital Grants	\$	771,096 771,096 771,096  FY16 Actuals  59,364 156,067 24,658,546 5,056,450 5,530,798 73,596	\$ <b>\$</b> <i>G&amp;A</i> R	FY17 evised Budget  40,000 1,001,500 25,624,601 6,657,172 9,096,305	\$ <b>A</b> C	31, 2017 498,170 498,170 2017 498,170 29,122 83,947 17,384,613 2,652,011	\$ <b>\$</b>	738,510 738,510 738,510 Proposed 78,000 1,000 26,649,585 5,410,737 7,666,528
Rail Farebox  Total  Revenue Source  Interest Income Misc. Income/Fare Evasion Sales Tax  Federal Operating Grants Federal Capital Grants State Operating Grants State Capital Grants Debt Issuance	\$	771,096 771,096 771,096 FY16 Actuals 59,364 156,067 24,658,546 5,056,450 5,530,798 73,596 238,832	\$ G&A R \$	FY17 evised Budget  40,000 1,001,500 25,624,601 6,657,172 9,096,305 - 1,541,533	\$ <b>\$</b> Acc \$	31, 2017 498,170 498,170 2017 59,122 83,947 17,384,613 2,652,011 3,814,900	\$ <b>\$</b> \$	738,510 738,510 738,510 Proposed FY18 Budget 78,000 1,000 26,649,585 5,410,737 7,666,528 - 2,114,696

#### Denton County Transportation Authority Proposed Fiscal Year 2018 Budget (Not Including Depreciation)

					oreciation)	·					
Description	FY16 Actuals	FY17 Original Budget	FY17 Revised Budget	Actuals as of May 31, 2017	FY18 Proposed Budget	\$ Increase / (Decrease)	% Increase / (Decrease)	Notes			
Revenue & Other Income								**Comparison is between the FY17 Revised Budget and the FY18 Proposed Budget**			
								Majority of this increase is from the special movements billed to UNT (\$76,914) based on actuals to date. These additional revenue hours were not			
Passenger Revenues (Bus Farebox)	635,374	636,871	636,871	448,056	726,215	89,344	14%	included in the FY17 budget.			
Passenger Revenues (Rail Farebox)	771,096	809,137	809,137	498,170	738,510	(70,627)	-9%	Decrease based on current ridership and revenues			
Contract Service Revenue	3,383,656	3,649,987	3,824,987	2,707,251	4,102,163	277,176	7%	*NCTC: \$19,027 due to estimated 5% increase (as permitted by contract) plus additional service days/revenue hours *Frisco: \$78,085 increased to budget up to full contract amount *McKinney: \$169,990 added additional revenue to budget to full contract amount			
Total Revenue & Other Income	4,790,126	5,095,995	5,270,995	3,653,478	5,566,888	295,893	6%				
Total Revenue & Other Income	4,790,120	5,095,995	5,270,995	3,003,476	3,300,000	290,093	076				
GENERAL & ADMINISTRATIVE Salary, Wages and Benefits	2,359,054	3,093,757	3,093,757	1,867,486	3,852,660	758,903	25%	Anticipated staffing plan to address core positions (\$700k). Detail position analysis and timing to be further vetted by Executive Staff in FY18			
Salary, wages and benefits	2,339,034	3,093,737	3,093,737	1,807,400	3,832,000	730,903	2576	Principaled stailing plan to address core positions (\$700k). Detail position analysis and tilling to be future verted by Executive Stail in F116			
								Professional Services have increased due to the following Expanded Level Projects that have been included:  *\$25k - Archives & Records Management Strategic Plan; *\$200k in Strategic Planning initiatives & consulting services			
Services	1,463,825	1,574,450	1,586,200	727,671	1,981,760	395,560	25%	*\$100k - CyberSecurity (Phase I) to address the risks outlined by the cybersecurity assessment completed in FY17			
Materials and Supplies	188,138	118,982	110,982	26,336	139,404	28,422	26%	ELP for Wireless Replacements at DCTA Facilities \$14,500 as well as more laptops in this replacement cycle compared to prior year			
Utilities	18,633 12,665	27,600 13,598	27,600 13,598	11,966 8,720	28,800 13,938	1,200 340	4% 3%	Based on current year actuals			
Insurance, Casualties and Losses Purchased Transportation Services	205,025	187,368	187,368	86,580	187,368	-	0%				
Miscellaneous	145,056	312,560	308,810	100,135	299,218	(9,592)	-3%				
Leases and Rentals Subtotal - G&A	118,682 4,511,079	123,981 5,452,297	123,981 5,452,297	87,598 2,916,492	120,393 6,623,541	(3,588)	-3% 21%	-			
Substitut Surf	7,011,019	3,702,231	3,702,231	2,010,702	0,020,041	.,,277	21/0	1			
BUS SERVICES											
Salary, Wages and Benefits	6,561,277	7,623,917	7,511,317	4,775,549	8,160,925	649,608	9%	*Assumes an 8% increase in health benefits and higher participation= \$70,438 increase *Highland Village Service: -HV Shuttle: 7,964 revenue hours = \$212,874 increase -HV Community On-Demand: 4,231 revenue hours = \$70,952 increase *Denton COA: 14,489 revenue hours = \$298,249 increase			
Services	734,429	755,541	831,931	434,247	1,029,958	198,027	24%	*\$32k additional for new security contract *Expanded Level Request for a more robust payroll system - \$31k increase in service fees *Expanded Level Request for ReMix Fixed-Route Scheduling Software \$50k *\$71k increase for Swiftly (\$60k) & RouteMatch (\$11k) software.			
								Fuel budgeted at \$3.00/gallon			
Materials and Supplies	1,263,323	2,161,725	2,313,365	1,018,213	2,330,569	17,204	1%				
Utilities	149,200	164,620	164,620	77,607	142,320	(22,300)	-14%	Based on current year actuals    Display on increase in float to 147 which includes additional 12 TAPS have and 8 amell valides purchased in EV17. Workers Compaled increased by			
Insurance, Casualties and Losses	335,085	316,956	320,636	233,318	488,468	167,832	52%	Due to an increase in fleet to 117 which includes additional 12 TAPS buses and 8 small vehicles purchased in FY17. Workers Comp also increased by 15% as a result of the FY17 re-rate based on increased number of employees and claims history  *\$60k increase for Frisco service			
Purchased Transportation Services	-	-	155,000	2,416	334,341	179,341	116%	*\$120k increase to McKinney service based on a full-year of service			
Miscellaneous Leases and Rentals	25,284 37,361	58,100 43,308	58,100 180,587	14,867 85,994	108,563 143,279	50,463 (37,308)	87% -21%	To address anticipated service requirements for NTX service (\$55,367)  Anticipate returning 2 leased vehicles to FWTA			
Subtotal - Bus Services	9,105,959	11,124,167	11,535,556	6,642,212	12,738,424	1,202,868	10%				
RAIL SERVICES											
Salary, Wages and Benefits	295,641	315,252	315,252	215,176	324,864	9,612	3%				
Services	400,496	276,155	327,001	344,336	353,450	26,449	8%	Increase of \$19,200 for monthly Atmos Energy expenses (Facilities Maintenance)			
Materials and Supplies	584,921	1,118,667	878,667	496,760	1,131,967	253,300	29%	Fuel budgeted at \$2.75/gallon (400,000 gallons for rail); Increase in fuel total as compared to FY17 Revised Budget due to the transfer of savings to Bus Parts for needed engine/transmission replacements			
Utilities	237,063	289,044	289,044	496,760 140,833	289,044	253,300	29% 0%	230 - 3. 5. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.			
Insurance, Casualties and Losses	502,230	523,640	1,205,260	791,228	1,224,376	19,116	2%	Pecced on EV40 rail contract 9 DADT II A			
Purchased Transportation Services  Miscellaneous	10,461,267 14,170	9,375,986 14,745	9,444,366 14,745	6,376,842 10,363	9,191,633 15,545	(252,733) 800	-3% 5%	Based on FY18 rail contract & DART ILA			
Leases and Rentals	2,207	2,208	2,208	1,472	2,208	-	0%				
Subtotal - Rail Services	12,497,995	11,915,697	12,476,543	8,377,010	12,533,087	56,544	0%	-			
Total Operating Expenses	26,115,033	28,492,160	29,464,396	17,935,713	31,895,052	2,430,656	8%				
Income Before Non-operating Revenue & Exp	(21,324,907)	(23,396,165)	(24,193,401)	(14,282,236)	(26,328,164)						
Non-Operating Revenues / (Expense)											
Investment Income	59,364	40,000	40,000	59,122	78,000	38,000	95%	TV47 Devised Dudget included 64M for Vollay Didge Consists with the second of the State of the S			
Non-Operating Revenues / (Expense) Sales Tax Revenue	156,067 24,658,546	1,500 24,624,601	1,001,500 25,624,601	83,948 17,384,613	1,000 26,649,585	(1,000,500) 1,024,984	-100% 4%	FY17 Revised Budget included \$1M for Valley Ridge Crossing reimbursement to be received from the city  Assumes a 4% increase from FY17 Revised Budget			
	,,	,- ,	,- 1		-,,0	,- ,		Majority of grants are directly related to capital projects and the corresponding timelines. In FY18 there is a reduction of \$2.5M related to the PTC			
Federal Grants & Reimbursements	10,587,249	15,360,732	15,753,476	6,466,911	13,077,265	(2,676,211)	-17%	project schedule.			
State Grants & Reimbursements	312,428	2,844,087	1,541,533	-	2,114,696	573,163	37%	Includes FEMA, TxDOT funding for the Eagle Point Hike & Bike Trail			
Long Term Debt Interest/Expense  Total Non-Operating Revenue / (Expense)	(1,156,229)	(1,098,412) 41,772,508	(1,098,412) 42,862,698	(731,969) 23,262,624	(1,008,084) 40,912,462	90,328	-8% -5%	Based on current debt schedule			
Change in Net Position	13,292,517	18,376,343	18,669,297	8,980,389	14,584,298	(1,000,200)	-0 /0				
Net Position - Beginning of Year:					15,225,158			<u> </u>			
					,						
Net Position - End of Year:  Transfer to Capital Projects					<b>29,809,456</b> (15,633,998)			1			
Net Position After Capital Project Transfer					14,175,458	400					
						103		I			

Bus Services         Bus Operations & Maintenance Facility         50           Scheduling Software         50           Transit Enhancements {2015-2016}         50           Bus Fleet Cameras         50           Fleet {2016}         50           Fleet {2017}         50           AVL Systems         50           IOMF Fuel Tanks - Lewisville         50           Denton COA Transit Enhancements         50           Fleet {2018}         N           *Fuet Farebox         N           *Fleet Farebox         61           Rail Services         Positive Train Control Implementation         61           Lewisville Bike Trail         61           T. Mills Crew Facility         61           Station Landscaping         61           Rail Mobilization {2015}         61           Grade Crossing Replacements {2015 Flood}         61           Grade Crossing Replacements {2015 Flood}         61           Hebron Signal House {2015 Flood}         61           Ballast Undercutting {2015 Flood}         61           Pockrus Page {2015 Flood}         61           Rail Capital Maintenance         61           Trail Safety Improvements         61           Lewisville Bike	1406 406.1 1708 1209 1507 1406 1406 1406 1708 1708 1708 1709 1709 1709 1709 1709 1709 1709 1709	11,497,555 250,000 165,000 149,500 1,250,000 1,885,000 200,000 740,000 58,500 3,003,580  1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482 2,157,760	11,329,265 4,601 1,346,527 1,978,419 32,528 25,455	75,626 20,000 137,432 6,594,741 67,935 37,176 365,746 1,201,987 56,282	7,486,472 56,155 240,296 93,799 (27,208)	115,000 1,474,076 490,000 3,003,580 2,638,928 38,263	2,400,000 600,000	FY 2020 2,500,000	(Thru 2020)  11,411,64 250,00 165,00 149,50 1,250,00 1,474,07 200,00 58,50 3,003,58 4,900,00 600,00  1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77 325,48
Bus Operations & Maintenance Facility         50           Scheduling Software         50           Transit Enhancements {2015-2016}         50           Bus Fleet Cameras         50           Fleet {2016}         50           Fleet {2017}         50           AVL Systems         50           IOMF Fuel Tanks - Lewisville         50           Denton COA Transit Enhancements         50           Fleet {2018}         N           *Future Fleet         *Fleet Farebox           Rail Services         61           Positive Train Control Preparation         61           Positive Train Control Implementation         61           Lewisville Bike Trail         61           T. Mills Crew Facility         61           Station Landscaping         61           Rail Mobilization {2015}         61           Rail Facility Flume Repair {2015 Flood}         61           Grade Crossing Replacements {2015 Flood}         61           Ballast Undercutting {2015 Flood}         61           Ballast Undercutting {2015 Flood}         61           Pockrus Page {2015 Flood}         61           Rail Capital Maintenance         61           Trail Safety Improvements         61     <	0601 0204 0409 0507 0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	250,000 165,000 149,500 1,250,000 1,885,000 200,000 740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,346,527 1,978,419 32,528	20,000 137,432 6,594,741 67,935 37,176 365,746 1,201,987 56,282	115,000 22,967 149,500 1,250,000 200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	1,474,076 490,000 <i>3,003,580</i> 2,638,928		2,500,000	250,000 165,000 149,500 1,250,000 1,474,07 200,000 58,500 3,003,58 4,900,000 600,000 1,346,52 16,720,14 2,140,77 310,000 485,000
Scheduling Software  Transit Enhancements {2015-2016}  Bus Fleet Cameras  Fleet {2016}  Fleet {2017}  AVL Systems  IOMF Fuel Tanks - Lewisville  Denton COA Transit Enhancements  Fleet {2018}  *Future Fleet  *Fleet Farebox   Rail Services  Positive Train Control Preparation  Positive Train Control Implementation  Lewisville Bike Trail  T. Mills Crew Facility  Station Landscaping  Rail Mobilization {2015}  Rail Facility Flume Repair {2015 Flood}  Grade Crossing Replacements {2015 Flood}  Ballast Undercutting {2015 Flood}  Control Preparation  Ballast Undercutting {2015 Flood}  Ballagt Undercutting {2015 Flood}	0601 0204 0409 0507 0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	250,000 165,000 149,500 1,250,000 1,885,000 200,000 740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,346,527 1,978,419 32,528	20,000 137,432 6,594,741 67,935 37,176 365,746 1,201,987 56,282	115,000 22,967 149,500 1,250,000 200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	1,474,076 490,000 <i>3,003,580</i> 2,638,928		2,500,000	250,000 165,000 149,500 1,250,000 1,474,07 200,000 58,500 3,003,58 4,900,000 600,000 1,346,52 16,720,14 2,140,77 310,000 485,000
Transit Enhancements {2015-2016}         50           Bus Fleet Cameras         50           Fleet {2016}         50           Fleet {2017}         50           AVL Systems         50           IOMF Fuel Tanks - Lewisville         50           Denton COA Transit Enhancements         50           Fleet {2018}         N           *Future Fleet           *Fleet Farebox           Rail Services           Positive Train Control Preparation         61           Positive Train Control Implementation         61           Lewisville Bike Trail         61           T. Mills Crew Facility         61           Station Landscaping         61           Rail Mobilization {2015}         61           Rail Facility Flume Repair {2015 Flood}         61           Grade Crossing Replacements {2015 Flood}         61           Hebron Signal House {2015 Flood}         61           Ballast Undercutting {2015 Flood}         61           Pockrus Page {2015 Flood}         61           Rail Capital Maintenance         61           Trail Safety Improvements         61           Lewisville Bike Trail - Eagle Point Section         61           Valley Rid	0204 0409 0507 0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	1,346,527 16,720,141 2,146,355 3,000 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,346,527 1,978,419 32,528	6,594,741 67,935 37,176 365,746 1,201,987 56,282	22,967 149,500 1,250,000 200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	1,474,076 490,000 <i>3,003,580</i> 2,638,928		2,500,000	165,00 149,50 1,250,00 1,474,07 200,00 58,50 3,003,58 4,900,00 600,00 1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77
Bus Fleet Cameras 50 Fleet {2016} 50 Fleet {2017} 50 AVL Systems 50 IOMF Fuel Tanks - Lewisville 50 Denton COA Transit Enhancements 50 Fleet {2018} N *Future Fleet * *Fleet Farebox  Rail Services Positive Train Control Preparation 61 Lewisville Bike Trail 61 T. Mills Crew Facility 61 Station Landscaping 61 Rail Mobilization {2015} 61 Grade Crossing Replacements {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Ballast Undercutting {20	0409 0507 0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,346,527 1,978,419 32,528	6,594,741 67,935 37,176 365,746 1,201,987 56,282	149,500 1,250,000 200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	490,000 3,003,580 2,638,928		2,500,000	149,50 1,250,00 1,474,07 200,00 740,00 58,50 3,003,58 4,900,00 600,00 1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77
Fleet {2016}         50           Fleet {2017}         50           AVL Systems         50           IOMF Fuel Tanks - Lewisville         50           Denton COA Transit Enhancements         50           Fleet {2018}         N           *Future Fleet           *Fleet Farebox           Rail Services           Positive Train Control Preparation         61           Positive Train Control Implementation         61           Lewisville Bike Trail         61           T. Mills Crew Facility         61           Station Landscaping         61           Rail Mobilization {2015}         61           Rail Facility Flume Repair {2015 Flood}         61           Grade Crossing Replacements {2015 Flood}         61           Hebron Signal House {2015 Flood}         61           Ballast Undercutting {2015 Flood}         61           Pockrus Page {2015 Flood}         61           Rail Capital Maintenance         61           Trail Safety Improvements         61           Lewisville Bike Trail - Eagle Point Section         61           Valley Ridge Crossing         61	0507 0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	1,250,000 1,885,000 200,000 740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	1,250,000 200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	490,000 3,003,580 2,638,928		2,500,000	1,250,00 1,474,07 200,00 58,50 3,003,58 4,900,00 600,00 1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77
Fleet {2017}	0510 0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	1,885,000 200,000 740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	200,000 250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	490,000 3,003,580 2,638,928		2,500,000	1,474,00 200,00 740,00 58,50 3,003,50 4,900,00 600,00 1,346,52 16,720,1- 2,140,77 310,00 485,00 1,174,77
AVL Systems  IOMF Fuel Tanks - Lewisville Denton COA Transit Enhancements  Fleet {2018}  *Future Fleet *Fleet Farebox  Rail Services Positive Train Control Preparation Positive Train Control Implementation Lewisville Bike Trail T. Mills Crew Facility Station Landscaping Rail Mobilization {2015} Rail Facility Flume Repair {2015 Flood} Grade Crossing Replacements {2015 Flood} Hebron Signal House {2015 Flood} Ballast Undercutting {2015 Flood} Ballast Undercutting {2015 Flood} Fockrus Page {2015 Flood} Rail Capital Maintenance Frail Safety Improvements Lewisville Bike Trail - Eagle Point Section Valley Ridge Crossing	0410 0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	200,000 740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	490,000 3,003,580 2,638,928		2,500,000	200,00 740,00 58,50 3,003,55 4,900,00 600,00 1,346,55 16,720,1- 2,140,7 310,00 485,00 1,174,7
IOMF Fuel Tanks - Lewisville Denton COA Transit Enhancements  Fleet {2018}  *Future Fleet *Fleet Farebox  Rail Services Positive Train Control Preparation Positive Train Control Implementation Lewisville Bike Trail T. Mills Crew Facility Station Landscaping Rail Mobilization {2015} Rail Facility Flume Repair {2015 Flood} Grade Crossing Replacements {2015 Flood} Hebron Signal House {2015 Flood} Ballast Undercutting {2015 Flood} Ballast Undercutting {2015 Flood} Fockrus Page {2015 Flood} Rail Capital Maintenance Trail Safety Improvements Lewisville Bike Trail - Eagle Point Section Valley Ridge Crossing	0305 0205 <i>IEW</i> 1406 406.1 1708 1209 1210 1604 713.1 713.2	740,000 58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	250,000 58,500 7,486,472 56,155 240,296 93,799 (27,208)	3,003,580 2,638,928		2,500,000	740,00 58,50 3,003,50 4,900,00 600,00 1,346,50 16,720,1- 2,140,7 310,00 485,00 1,174,7
Denton COA Transit Enhancements  Fleet {2018}  *Future Fleet  *Fleet Farebox   Rail Services  Positive Train Control Preparation Positive Train Control Implementation Lewisville Bike Trail T. Mills Crew Facility Station Landscaping Rail Mobilization {2015} Rail Facility Flume Repair {2015 Flood} Grade Crossing Replacements {2015 Flood} Hebron Signal House {2015 Flood} Ballast Undercutting {2015 Flood} Ballast Undercutting {2015 Flood} Fockrus Page {2015 Flood} Rail Capital Maintenance Trail Safety Improvements Lewisville Bike Trail - Eagle Point Section Valley Ridge Crossing  **Note The Control of t	1406 406.1 1708 1209 1210 1604 713.1 713.2	58,500 3,003,580 1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	7,486,472 56,155 240,296 93,799 (27,208)	3,003,580 2,638,928		2,500,000	58,56 3,003,58 4,900,06 600,06 1,346,52 16,720,14 2,140,73 310,06 485,06 1,174,73
Fleet {2018}  *Fluture Fleet  *Fleet Farebox  Rail Services  Positive Train Control Preparation 614  Positive Train Control Implementation 614  Lewisville Bike Trail 61  T. Mills Crew Facility 615  Station Landscaping 616  Rail Mobilization {2015} 617  Rail Facility Flume Repair {2015 Flood} 617  Grade Crossing Replacements {2015 Flood} 617  Ballast Undercutting {2015 Flood} 617  Ball Capital Maintenance 617  Trail Safety Improvements 617  Lewisville Bike Trail - Eagle Point Section 618  Valley Ridge Crossing 618	1406 406.1 1708 1209 1210 1604 713.1 713.2	1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	7,486,472 56,155 240,296 93,799 (27,208)	2,638,928		2,500,000	3,003,58 4,900,06 600,06 1,346,52 16,720,14 2,140,73 310,06 485,06 1,174,73
*Fluture Fleet  *Fleet Farebox  Rail Services  Positive Train Control Preparation 614  Positive Train Control Implementation 614  Lewisville Bike Trail 61  T. Mills Crew Facility 615  Station Landscaping 616  Rail Mobilization (2015) 617  Rail Facility Flume Repair (2015 Flood) 617  Grade Crossing Replacements (2015 Flood) 617  Hebron Signal House (2015 Flood) 617  Ballast Undercutting (2015 Flood) 617  Pockrus Page (2015 Flood) 617  Pockrus Page (2015 Flood) 617  Trail Safety Improvements 617  Lewisville Bike Trail - Eagle Point Section 619  Valley Ridge Crossing 619	1406 406.1 1708 1209 1210 1604 713.1 713.2	1,346,527 16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)	2,638,928		2,500,000	4,900,00 600,00 1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77
*Fleet Farebox  Rail Services Positive Train Control Preparation 614 Positive Train Control Implementation 614 Lewisville Bike Trail 61 T. Mills Crew Facility 61 Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 618 Lewisville Bike Trail - Eagle Point Section 619 Valley Ridge Crossing 614	406.1 1708 1209 1210 1604 713.1 713.2	16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)			2,300,000	1,346,52 16,720,14 2,140,77 310,00 485,00
Rail Services Positive Train Control Preparation 614 Positive Train Control Implementation 614 Lewisville Bike Trail 61 T. Mills Crew Facility 61 Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 611 Lewisville Bike Trail - Eagle Point Section 611 Valley Ridge Crossing 614	406.1 1708 1209 1210 1604 713.1 713.2	16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)				1,346,52 16,720,14 2,140,77 310,00 485,00 1,174,77
Positive Train Control Preparation 61 Positive Train Control Implementation 614 Lewisville Bike Trail 61 T. Mills Crew Facility 61 Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Bellast Undercutting {2015 Flood} 617 Bellast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 611 Lewisville Bike Trail - Eagle Point Section 611 Valley Ridge Crossing 612	406.1 1708 1209 1210 1604 713.1 713.2	16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)				16,720,14 2,140,73 310,00 485,00 1,174,73
Positive Train Control Implementation 614 Lewisville Bike Trail 61 T. Mills Crew Facility 61 Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 615 Grade Crossing Replacements {2015 Flood} 615 Hebron Signal House {2015 Flood} 615 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 611 Lewisville Bike Trail - Eagle Point Section 611 Valley Ridge Crossing 612	406.1 1708 1209 1210 1604 713.1 713.2	16,720,141 2,146,355 310,000 485,000 1,174,779 325,482	1,978,419 32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)				16,720,14 2,140,73 310,00 485,00 1,174,73
Lewisville Bike Trail  T. Mills Crew Facility  Station Landscaping  Rail Mobilization {2015}  Rail Facility Flume Repair {2015 Flood}  Grade Crossing Replacements {2015 Flood}  Hebron Signal House {2015 Flood}  Ballast Undercutting {2015 Flood}  Pockrus Page {2015 Flood}  Rail Capital Maintenance  Trail Safety Improvements  Lewisville Bike Trail - Eagle Point Section  Valley Ridge Crossing  61	1708 1209 1210 1604 713.1 713.2	2,146,355 310,000 485,000 1,174,779 325,482	32,528	67,935 37,176 365,746 1,201,987 56,282	56,155 240,296 93,799 (27,208)				2,140,77 310,00 485,00 1,174,77
T. Mills Crew Facility Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 618 Hebron Signal House {2015 Flood} 619 Ballast Undercutting {2015 Flood} 610 Pockrus Page {2015 Flood} 611 Rail Capital Maintenance 610 Trail Safety Improvements 611 Lewisville Bike Trail - Eagle Point Section 612 Valley Ridge Crossing 613	1209 1210 1604 713.1 713.2	310,000 485,000 1,174,779 325,482	32,528	37,176 365,746 1,201,987 56,282	240,296 93,799 (27,208)	38,263			310,00 485,00 1,174,77
Station Landscaping 61 Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Hebron Signal House {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 611 Lewisville Bike Trail - Eagle Point Section 611 Valley Ridge Crossing 612	1210 1604 713.1 713.2	485,000 1,174,779 325,482		365,746 1,201,987 56,282	93,799 (27,208)				485,00 1,174,7
Rail Mobilization {2015} 61 Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Hebron Signal House {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 617 Lewisville Bike Trail - Eagle Point Section 619 Valley Ridge Crossing 617	1604 713.1 713.2	1,174,779 325,482	25,455	1,201,987 56,282	(27,208)				1,174,77
Rail Facility Flume Repair {2015 Flood} 617 Grade Crossing Replacements {2015 Flood} 617 Hebron Signal House {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 617 Trail Safety Improvements 617 Lewisville Bike Trail - Eagle Point Section 619 Valley Ridge Crossing 617	713.1 713.2	325,482		56,282					
Grade Crossing Replacements {2015 Flood} 617 Hebron Signal House {2015 Flood} 617 Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 61 Trail Safety Improvements 617 Lewisville Bike Trail - Eagle Point Section 619 Valley Ridge Crossing 617	713.2				269,200				325.48
Hebron Signal House {2015 Flood} 617  Ballast Undercutting {2015 Flood} 617  Pockrus Page {2015 Flood} 617  Rail Capital Maintenance 61  Trail Safety Improvements 617  Lewisville Bike Trail - Eagle Point Section 619  Valley Ridge Crossing 617		2,157,760							-
Ballast Undercutting {2015 Flood} 617 Pockrus Page {2015 Flood} 617 Rail Capital Maintenance 61 Trail Safety Improvements 61 Lewisville Bike Trail - Eagle Point Section 61 Valley Ridge Crossing 61	713.3			<i>62,706</i>	2,095,054				2,157,76
Pockrus Page {2015 Flood} 617  Rail Capital Maintenance 61  Trail Safety Improvements 61  Lewisville Bike Trail - Eagle Point Section 61  Valley Ridge Crossing 61		122,000		98,627	23,373				122,00
Rail Capital Maintenance 61  Trail Safety Improvements 61  Lewisville Bike Trail - Eagle Point Section 61  Valley Ridge Crossing 61	713.4	761,600		21,198	740,402				761,60
Trail Safety Improvements 61 Lewisville Bike Trail - Eagle Point Section 61 Valley Ridge Crossing 61	713.5	623,000		<i>34,260</i>	294,370	294,370			623,00
Lewisville Bike Trail - Eagle Point Section 61 Valley Ridge Crossing 61	1714	3,575,430			378,492	2,967,927	2,500,000	2,500,000	8,346,4
Valley Ridge Crossing 61	1715	81,157				81,157			81,15
Valley Ridge Crossing 61	1716	2,995,873		40,176	300,000	2,655,697			2,995,87
	1717	1,000,000			1,000,000				1,000,00
-1	1408	150,000			150,000				150,00
Brownfield Remediation N.	IEW	325,000			60,000	325,000			385,00
	IEW	200,000			,	200,000	200,000	200,000	600,00
CPA									
<b>G&amp;A</b> Data Analytics & Reporting 10	0601	200,000				200,000			200,00
	0602	420,222	76,210	119,695	224,317	200,000			420,2
	0402	420,222 88,610	10,210	719,695 75,107	13,503				420,2. 88,6
	0301	100,000		79,065	20,935		202 222		100,0
	0604	250,000			250,000	4 000 005	200,000		450,0
·	0302	3,900,000			2,900,000	1,000,000			3,900,0
Project Management / Document Control 10	0605	150,000			150,000	150,000	150,000	150,000	600,0

																TOTAL
OPERATING REVENUES	2009	2010	2011	2012	2013	2014	Audited 2015*	Audited 2016*	Revised 2017	Proposed 2018	2019	2020	2021	2022	2023	FY 2016 - FY 2023
Beginning Fund Balance:	\$ 47,745,061	\$ 41,920,760	\$ 55,528,022	\$ 32,528,473	\$ 18,327,419	\$ 17,114,359	\$20,655,595	\$ 25,789,446	\$ 21,958,790	\$ 15,225,158	\$ 12,455,457	\$ 11,922,196	\$ 12,846,591	\$ 14,212,586	\$ 16,243,678	
Bus Operating Revenue	\$ 2,601,635	\$ 2,909,504		\$ 3,378,526		\$ 3,685,027		\$ 4,019,030	\$ 4,461,858	\$ 4,828,378	\$ 4,958,705	\$ 5,166,144	\$ 5,304,846	\$ 5,447,545	5,594,361	39,780,866
Rail Operating Revenue NON-OPERATING REVENUES	-	-	194,684	564,628	729,394	831,113	806,043	771,096	809,137	738,510	745,895	827,944	836,223	844,585	853,031	6,426,421
Sales Tax Revenue	15,666,457	16,188,072	17,135,359	19,009,136	20,209,051	21,367,086	23,261,746	24,658,546	25,624,601	26,649,585	27,715,568	28,824,191	29,977,159	31,176,245	32,423,295	227,049,191
Formula Grants (Operating) Interest Income-Non RTRFI Funds	1,131,387 335,979	1,409,833 102,615	2,105,742 110,472	2,648,125 53,927	3,100,729 32,137	3,410,607 21,100	4,985,908 24,772	4,826,472 59,364	2,603,496 40,000	5,177,112 78,000	5,765,515 37,366	6,241,517 35,767	5,336,096 38,540	4,981,394 42,638	4,420,959 48,731	39,352,562 380,406
Misc. Revenue		105,355	200,888	12,327	44,072	23,066	199,175	156,067	1,001,500	1,000	1,500	1,500	1,500	1,500	1,500	1,166,067
Restricted RTRFI Interest Income Total Revenues	491,368 <b>20,226,826</b>	542,676 <b>21,258,055</b>	344,975 <b>23,123,967</b>	25,666,669	27,632,478	29,337,998	32,885,811	34,490,575	34,540,592	37,472,585	39,224,550	41,097,063	41,494,364	42,493,907	43,341,877	314,155,513
OPERATING EXPENSES																
Bus Operating Expense Rail Operating Expense	6,062,862 430,791	6,807,242 428,300	6,939,649 6,910,500	7,078,359 9,919,486	7,596,158 11,173,809	7,998,683 12,097,436	8,444,097 13,113,557	9,105,959 12,497,995	11,535,556 12,476,543	12,738,424 12,533,087	13,081,396 13,462,835	13,537,944 13,752,143	14,005,762 14,219,230	14,513,753 14,572,363	15,017,862 14,973,997	103,536,656 108,488,193
G&A Operating Expense	2,325,212	2,745,137	2,653,865	3,171,658	3,042,547	3,693,300	3,676,937	4,511,079	5,452,296	6,623,542	6,748,937	6,748,210	6,981,013	7,226,139	7,477,285	51,768,501
NON-OPERATING EXPENSES Non-Operating (Income) / Expense	321,874	(194,099)	(184,095)	(77,973)	(8,150)	(58,454)	51,815									-
Total Expenses	9,140,740	9,786,580	16,319,919	20,091,530	21,804,364	23,730,965	25,286,406	26,115,033	29,464,395	31,895,053	33,293,168	34,038,297	35,206,005	36,312,256	37,469,143	263,793,349
NET INCOME CAPITAL OUTLAY	11,086,086	11,471,475	6,804,048	5,575,139	5,828,114	5,607,033	7,599,405	8,375,542	5,076,197	5,577,532	5,931,382	7,058,766	6,288,359	6,181,651	5,872,734	50,362,163
Bus Capital Expenditure	2,627,342	2,602,159	598,287	155,044	7,433,945	2,561,374	657,064	582,161	487,718	250,000	-	-				1,319,879
Bus Fleet Replacement Expense Professional Services / Technology Improvements	11,828,966	340,489 7,210,872	2,307,427 4,680,325	284,460 772,711	110,735 481,185	625,430 33,820	198,955 79,950	1,705,352 293,867	1,250,000 723,755	4,477,650 465,000	2,400,000 150,000	2,500,000 150,000	2,300,000 150,000	2,000,000 150,000	3,100,000 150,000	19,733,002 2,232,622
Stadler Fleet (Vehicles)	18,455,742	7,648,321	26,503,820	24,211,258	2,059,357	33,020		189,557	- 125,135	-	-	-	-	-	-	189,557
Right of Way Rail Capital Expenditure (LV Hike & Bike)	22,995 38,487	7,524,120	7,500,040 60,685	-	35,319	553.334	1,329,081	- 108,112	356,155	81,157 2,693,960	-	-	-	-	-	81,157 3,158,226
Rail Capital Expenditure (Community Enhancements)	30,407		13,091	-	129,941	340,897	268,779	100,112	330,133	2,033,300						-
HV Parking Expansion Rail Station Improvements					6,900 11,199	281,406 3,987	31,073 71,983	421,237	334,095	-	-	-				755,332
Rail MOW					,	59,205	337,265	34,914	-	-						34,914
Rail MOE Single Car Operations / Shunt Enhancement						137,849 22,169	303,208 100,598	464,869 (122,767)	-	-						464,869 (122,767)
Re-Railing Equipment						,	121,000									-
Rail Capital Maintenance Disaster Recovery - 2015 Floods							215,791	371,714 273,738	378,492 3,422,398	2,967,927 294,370	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	16,218,133 3,990,506
Rail Mobilization							-	1,201,987	122,792	-	-	-				1,324,779
Positive Train Control Infrastructure Acquisition			239,172	548,464	228,927	154,101	175,863	6,594,741	7,486,472 2,900,000	2,638,928 1,000,000						16,720,141 3,900,000
Valley Ridge Crossing									1,000,000	,,						1,000,000
Safety & Security Rail Safety Improvements								-	250,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000 1,200,000
Approved Capital Requests																
Fleet Farebox Replacement Brownfield Remediation									60,000	325,000	600,000					600,000 385,000
TSA Security (Phase I)									55,555		200,000					200,000
OMF Fuel Tanks (Additional)										240,000						240,000
Total Capital Outlay	80,012,413	101,646,270	124,342,384	27,508,887	10,801,378	4,877,955	3,890,611	12,119,481	18,771,880	15,633,998	6,050,000	5,350,000	5,150,000	4,850,000	5,950,000	73,875,359
CAPITAL SOURCES New Money (Debt Issuance)			14,305,000	_												
RTRFI/RTC Funds	63,543,494	102,970,259	77,661,498	6,184,749	-	-		3,011,743	5,989,178	3,499,079						12,500,000
FEMA Reimbursements Formula Grants (Capital)	119,895	2,022,456	3,405,800	1,477,272	5,922,358	4,263,522	2,636,956	303,574 2,757,887	2,293,801 1,422,485	233,625 6,282,145	2,350,341	1,994,998	3,023,498	3,503,748	4,192,248	2,831,000 25,527,350
Total Capital Sources	63,663,389	104,992,715		7,662,021		4,263,522	2,636,956	6,073,204	9,705,464		2,350,341	1,994,998	3,023,498	3,503,748	4,192,248	40,858,350
DEBT SERVICE 2008 Issue (ST) Debt Service	571,350	296,256	-													
2009 Refunding (ST) Debt Service	-	620,503	833,512	833,511	1,718,511	925,708	761,492	3,593,387	1,713,687	1,717,600	1,714,697	1,715,209	1,713,925	1,715,845	1,715,771	15,600,121
2011 Contractual Obligations	_	-		452,910	449,156	525,656	450,408	1,572,842	1,029,725	1,010,484	1,050,287	1,064,160	1,081,937	1,088,462	1,104,048	9,001,945
Total Debt Service	571,350	916,758	833,512	1,286,421	2,167,667	1,451,364	1,211,900	5,166,229	2,743,412	2,728,084	2,764,984	2,779,369	2,795,862	2,804,307	2,819,819	24,602,066
Internal Debt Service Coverage: Outstanding Bond Principal as of September 30th (End of Fiscal Year)	19.40	12.51	8.16	4.33	2.69	3.86	6.27	1.62 \$ 30,385,000	1.85 \$ 28,740,000	2.04 \$ 27,020,000 \$	2.15 \$ 25,230,000	2.54 \$ 23,360,000	2.25 \$ 21,405,000	\$ 19,370,000	2.08	
Audit Adjustment	\$ 9,986	\$ (293,899)		\$ 1,357,095	\$ 5,511			\$ (993,693)								
Ending Fund Balance:	41,920,760	\$ (293,899) <b>55,528,022</b>	32,528,473	18,327,419	17,114,359	20,655,595	25,789,446	21,958,790	15,225,158	12,455,457	11,922,196	12,846,591	14,212,586	16,243,678	17,538,841	
Less Restricted RTRFI Interest Income Less Required Fund Balance (O&M Reserve Policy):	491,368 2,285,185	2,446,645	4,079,980	4,867,975	5,451,091	5,932,741	6,321,601	6,528,758	7,366,099	7,973,763	- 8,323,292	- 8,509,574	- 8,801,501	9,078,064	9,367,286	
Less Sales Tax Stabilization Fund	2,200,100	2,440,040	4,010,000	4,007,070	550,000	641,013	697,852	739,756	768,738	799,488	831,467	864,726	899,315	935,287	972,699	
Less Fuel Stabilization Fund Less Capital/Infrastructure					100,000 1,296,000	50,000 1,084,959	50,000 638,664	72,582 3,961,050	450,000 2,000,000	450,000 2,000,000	450,000 2,000,000	450,000 2,000,000	450,000 3,000,000	450,000 5,000,000	450,000 6,000,000	
Net Available Fund Balance	39,144,207	53,081,377	28,448,493	13,459,445	9,717,268	12,946,882	18,081,328	10,656,643	4,640,321	1,232,206	317,437	1,022,291	1,061,770	780,327	748,856	
INCL AVAILABLE FULLU DAILABLE	39,144,207	55,081,377	20,448,493	13,459,445	9,717,208	12,940,882	10,001,328	10,000,043	4,040,321	1,232,200	317,437	1,022,291	1,001,770	180,321	148,838	