

1955 Lakeway Dr., # 260, Lewisville, Texas 75057 972.221.4600 | RideDCTA.net

#### **Board of Directors Work Session**

February 16, 2016 | 2:00 p.m.

- 1. Routine Briefing Items
  - a. Financial Reports
    - i. Financial Statements
    - ii. Capital Projects Report
    - iii. Sales Tax Report
    - iv. Procurement Report
- 2. Items for Discussion
  - a. Review of Board Retreat Agenda
- 3. Discussion of Regular Board Meeting Agenda Items (February 2016)
- 4. Convene Executive Session. The Board may convene the Work Session into Closed Executive Session for the following:
  - a. As Authorized by Section 551.071(2) of the Texas Government Code, the Work Session or the Regular Board Meeting may be Convened into Closed Executive Session for the Purpose of Seeking Confidential Legal Advice from the General Counsel on any Agenda Item Listed Herein.
  - As Authorized by Texas Government Code section 551.071 consultation with General Counsel regarding pending litigation Cause No 2011-30066-211; URS Corporation v. Denton County Transportation Authority; 211th District Court, Denton County, Texas.
- 5. Reconvene Open Session
  - Reconvene and Take Necessary Action on Items Discussed during Executive Session.
- 6. Discussion of Future Agenda Items
  - a. Board Member Requests
- 7. ADJOURN

Chair – Charles Emery Vice Chair – Paul Pomeroy Secretary – Richard Huckaby Treasurer – Dave Kovatch

Members – Skip Kalb, Doug Peach, Jim Robertson, Tom Winterburn, Don Hartman, George A. Campbell, Allen Harris, Carter Wilson, Connie White President – Jim Cline

The Denton County Transportation Authority meeting rooms are wheelchair accessible. Access to the building and special parking are available at the main entrance. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by emailing <a href="mailto:roomer@dcta.net">roomer@dcta.net</a> or calling Rusty Comer at 972-221-4600.

This notice was posted on 2/11/2016 at 4:54 PM.	
Rusty Comer, Public Information Coordinator	-



February 16, 2016

**Subject: Monthly Financial Reports** 

#### **Background**

The financial statements are presented monthly to the Board of Directors for acceptance. The reports presented for the period ending January 31, 2016 include the Statement of Change in Net Assets, Statement of Net Assets, and Capital Projects Fund. These reports provide a comparison of budget vs. actual for the fiscal year as of the current month.

The following are major variances which are annotated on the Statement of Change in Net Assets, Statement of Net Assets, and Capital Projects Fund:

#### **Statement of Changes in Net Assets:**

- Note A: Passenger Revenues YTD unfavorable by (\$15k), primarily due to lower than budgeted ridership. Total YTD rail and bus ridership is 4% below budget, at 1.05 million riders compared to 1.1 million budgeted. Additionally, YTD actual fare per Connect rider is 3% below budget, at \$0.925 average fare per rider compared to \$0.96 budgeted.
- **Note B:** Contract Service Revenue YTD unfavorable by (\$8k) due to reduced fuel pass-through costs for UNT and NCTC (reduction of \$98k), partially offset by increased revenue hours (\$36k) and Frisco service revenue that was not included in the budget (\$54k).
- Note C: Sales Tax Revenue January sales tax revenue is not yet received and is accrued
  for the month based on budget. Sales tax generated in January will be received in March.
  The Sales Tax Report included in this agenda packet provides a more detailed Budget to
  Actual comparison of FY16 sales tax receipts collected through February.
- Note D: Federal/State Grants-Capital YTD unfavorable by (\$121k) because the expenses and corresponding reimbursements for the PTC project (\$261k) and transit enhancements (\$65k) have been delayed from the timing anticipated in the budget. This unfavorable variance is partially offset by the expenses and corresponding reimbursement for the Lewisville Hike & Bike Trail (\$164k) and the Bus O&M facility (\$49k) that were anticipated in the FY2015 budget rather than FY2016. These expenses were paid in FY16 and reimbursement was requested at that time.
- **Note E:** Federal/State Grants-Operating YTD unfavorable by (\$1.5 million) is attributable to a delay in grant funding for rail preventive maintenance (\$564k) as well as operating and ADA assistance (\$913k) as anticipated in the budget. These reimbursements will be requested in coming months. Two issues have delayed grant reimbursement drawdowns for federal operating grants:
  - 1) FTA has experienced some delays in converting to its new reporting system Transit Award Management System (TrAMS) and, due to timing of NCTCOG approvals for the 2015 Program of Projects, the grants were not executed prior to the switch over to the new FTA system. The 5307 grants are awarded to DCTA but are awaiting final review by FTA prior entry in the new TrAMS system.

2) Rail preventive maintenance expenses for 2016 are not reimbursable under the current contract with Herzog Transit Services, as this one year contract had to be expedited and was not procured following federal requirements. The grant amount previously used for rail preventive maintenance was reprogrammed for FY2016 and shifted to other eligible operating expenses. The reprogramming of the grants funds has been completed and staff will be able to catch up the drawdown of these funds in the next few months.

A new longer term Rail O&M RFP is scheduled for release early this year and will include the required federal clauses. Preventive maintenance expenditures under this contract award will be eligible for grant reimbursements.

#### **Capital Projects Fund**

 The Capital Projects Fund schedule provides budget to actual comparisons for DCTA bus and rail capital projects. It provides information on a life-to-date basis for approved projects.

#### **Identified Need**

Provides the Board a review of DCTA's financial position and performance to budget.

#### Recommendation

Staff recommends acceptance.

Submitted by: Marisa Perry, CPA

Controller

Final Review:

Anna Mosqueda,

**CFO** 

Approval:

James C. Cline, Jr., P.E.

President

#### Denton County Transportation Authority Change in Net Assets Month and Year to Date January 31, 2016 (Unaudited)

Month Ended January 31, 2016 Year to Date January 31, 2016 Description Actual Budget Variance Actual Budget Variance Annual Budget Revenue and Other Income 114,441 125,276 (10,835) 496,218 511,087 (14,869)1,542,909 Passenger Revenues Note A 190,131 215,644 (25,513) 1,084,762 1,093,066 (8,304) 3,263,687 Note B Contract Service Revenue 1,812,076 62,181 8,186,208 8,202,539 (16,331) 23,067,403 Sales Tax Revenue 1,874,257 Note C Federal/State Grants - Capital 288,747 (232,277) 912,725 1,033,746 6,109,914 56,470 (121,021)Note D Federal/State Grants - Operating 252,520 309,770 (57,250) 664,400 2,149,302 (1,484,902) 4,643,442 Note E Total Revenue and Other Income 11,344,313 12,989,740 38,627,355 2,487,819 2,751,513 (263,694)(1,645,427) **Operating Expenses** Salary, Wages and Benefits 656,046 746,879 90,833 2,830,972 3,132,144 301,171 9,394,250 Services 145,214 227,368 82,154 553,081 1,040,859 487,778 2,493,534 Materials and Supplies 114,705 207,674 92,969 601,696 882,567 280,870 2,425,083 Utilities 28,343 42,413 14,070 100,417 172,052 71,635 511,361 Insurance, Casualties and Losses 69,882 66,655 (3,227)260,619 266,969 6,350 800,215 Purchased Transportation Services 885,023 10,633,624 945,082 (60,059)3,456,730 3,537,466 80,736 Miscellaneous 9,354 231,778 222,425 48,640 931,119 882,479 2,628,396 Leases and Rentals 10,497 9.682 (815) 49,193 66,728 17.535 244,183 Depreciation 804,506 825,601 21,095 3,188,883 3,303,718 114,835 9,981,205 **Total Operating Expenses** 2,783,629 3,243,073 459,444 11,090,231 13,333,621 2,243,390 39,111,851 Income Before Non-operating Revenue and Expense (295,810) (491,560) 195,750 254,082 (343,881)597.963 (484,496)Non-Operating Revenues / (Expense) Investment Income 4,987 1,667 3,320 15,452 6,668 8,784 20,000 Gain (Loss) Disposal of Assets (5,997) (5,997) (5,997)(5,997) 450 Fare Evasion Fee 75 125 (50)500 (50)1,500 Other Income - Miscellaneous 274 274 9,822 9,822 Long Term Debt Interest/Expense (96,369)(96,368)(1) (385,474)(385,472) (2) (1,156,422) Total Non-Operating Revenue / (Expense) (97,030) (94,576) (2,454)(365,748)(378,304) 12,556 (1,134,922) Change in Net Assets (392,840) (586,136) 193,296 (111,666) (722,185) 610,519 (1,619,418)

# Denton County Transportation Authority Statement of Net Assets As of January 31, 2016 (Unaudited)

	January 31, 2016	December 31, 2016	Change
Current Assets	40.007.747	40.450.444	(404.000)
Cash & Cash Equivalents	10,297,747	10,459,441	(161,693)
Investments	6,210,606	6,129,546	81,060
Accounts & Notes Receivable	6,514,011 80,683	6,721,657	(207,646)
Prepaid Expenses	•	144,262	(63,579)
Inventory	20,481	26,149	(5,669)
Restricted Asset-Cash and Equivalents  Total Current Assets	5,023,263 28,146,791	4,342,335 27,823,390	680,928 323,401
Total Current Assets	20,140,791	27,023,390	323,401
Property, Plant and Equipment			
Land	16,228,337	16,228,337	-
Land Improvements	6,458,821	6,458,821	-
Machinery & Equipment	2,083,842	2,083,842	-
Leasehold Improvements	55,506	55,506	-
Vehicles	88,674,392	88,693,212	(18,819)
Computers & Software	1,180,676	1,180,676	-
Accumulated Depreciation	(41,299,851)	(40,529,940)	(769,911)
Total Property, Plant and Equipment	73,381,723	74,170,453	(788,730)
Capital Assets			
Intangible Assets	16,997,155	16,997,155	-
Other Capital Assets, Net	231,583,208	231,583,208	-
Construction in Progress	10,116,125	10,062,774	53,351
Total Capital Assets	258,696,488	258,643,137	53,351
Total Assets	360,225,001	360,636,980	(411,979)
Liabilities			
Current Liabilities		005 504	(005 504)
Accounts Payable	- 	885,561	(885,561)
Salary, Wages, and Benefits Payable Accrued Expenses Payable	561,344 2,436,646	497,012 1,764,265	64,333 672,381
Deferred Revenues	2,436,646 136,363	103,326	33,037
Interest Payable	385,474	289,106	96,369
Total Current Liabilities	3,519,827	3,539,269	(19,442)
Total Current Liabilities	3,319,021	3,339,209	(19,442)
Non-Current Liabilities			
Rail Easement Payable	1,400,000	1,400,000	-
Retainage Payable	1,574,935	1,574,632	303
Bonds Payable	31,965,000	31,965,000	-
Total Non-Current Liabilities	34,939,935	34,939,632	303
Total Liabilities	38,459,762	38,478,901	(19,139)
Total Elabilities	00,100,102	00, 17 0,001	(10,100)
Net Assets			
Invested in Capital Assets	301,021,097	301,021,097	-
Unrestricted Retained Earnings	20,855,808	20,855,808	-
Change in Net Assets	(111,666)	281,174	(392,840)
Total Equity	321,765,240	322,158,079	(392,840)
Total I Sabilities and Freelin	200 005 004	202 222 222	(444.070)
Total Liabilities and Equity	360,225,001	360,636,980	(411,979)

# Capital Projects Fund - DCTA Budget vs. Actual As of January 31, 2016

As of January 31, 2016 (Cash Basis)

	Original Budget	Revised Budget	January 2016 Expenses Booked	Life To Date	\$ Under/(Over) Budget	% of Budge (As of January 201 Close)
TTS ed Assets 60 - Construction Work in Progress						
1 · G&A Capital Projects						
Total 10401 · Cloud Hybrid Backup Solution - CLOSED	35,000	35,000	-		35,000	C
Total 10402 · Shortel Phone System	45,000	85,000	-	-	85,000	(
Total 10601 · COGNOS Report Application	200,000	200,000	-	-	200,000	
Total 10602 · Comprehensive Service Analysis	567,414	567,414	8,470	142,059	425,355	2
Total 10603 · Legal Support	226,753	226,753	213	11,213	215,540	:
Total 1 · G&A Capital Projects	1,074,167	1,114,167	8,683	153,272	960,895	14
5 · Bus Capital Projects						
Total 50204 · Transit Enhancements (2015-16)	165,000	165,000	12,761	25,091	139,909	1
Total 50301 ⋅ Bus O&M Facility	8,142,667	11,497,555	-	11,384,047	113,508	(
Total 50505 · Fleet Replacement (2015)	395,000	1,634,000	-	62,000	1,572,000	
Total 50408 ⋅ Bus Radios	137,457	120,870	-	106,754	14,116	8
Total 50409 · Bus Fleet Cameras	149,500	149,500	-	-	149,500	
Total 50507 · Fleet {2016}	1,250,000	1,250,000	-	-	1,250,000	
Total 50601 · Scheduling Software (Bus)	250,000	250,000	-	-	250,000	
Total 5 · Bus Capital Projects	10,489,624	15,066,925	12,761	11,577,892	3,489,033	7
6 · Rail Construction						_
Total 61401 · Fare Collection Systems	569,000	733,104	-	682,258	50,846	(
Total 61406 · Positive Train Control	15,997,441	21,902,951	-	2,158,720	19,744,231	
Total 61708 · Lewisville Bike Trail	3,099,856	3,099,856	6,765	1,991,816	1,108,040	(
Total 60701 · Passenger Information	56,214	96,821	-	61,411	35,410	(
Total 61712 · Rail MOE	585,000	1,302,627	-	964,255	338,372	
Total 61503 · Rail Single Car Operations	101,800	101,800	-	26,221	75,579	:
Total 61505 · GTW Wheel Work	915,041	915,041	-	441,057	473,984	
Total 61604 · Rail Mobilization (2015)	2,119,517	2,119,517	-	-	2,119,517	
Total 61209 · Trinity Mills Crew Facility	250,000	250,000		32,528	217,472	
Total 61210 · Station Landscaping	75,000	485,000	6,980	89,915	395,085	
Total 61407 · Shunt Enhancement	141,000	141,000	-	96,546	44,454	(
Total 61104 · Rail Drainage Improvement	250,000	500,000	13,061	412,845	87,155	
Total 61713 · Disaster Recovery - 2015 Floods	1,000,000	1,500,000	5,102	234,538	1,265,462	•
Total 61714 · Rail Capital Maintenance	745,000	745,000	-	-	745,000	
Total 61506 · Stadler Spare Parts	150,000	150,000	-	-	150,000	
Total 61507 · ABB Stadler Spare Parts	276,000	276,000	-	-	276,000	
Total 61715 · Trail Safety Improvements	139,657	139,657	-	-	139,657	
Total Rail Construction Projects	26,470,526	34,458,374	31,907	7,192,111	27,266,263	2
-						



February 16, 2016

Subject: Sales Tax Report

#### Background

Sales tax represents the single largest source of revenue for DCTA at 59.68% for FY16 budget. The annual Sales Tax budget for FY 2016 is \$23,067,403. Because of its importance in funding of DCTA's ongoing operations, the Board adopted a Budget Contingency Plan that outlines the Agency's response when declines in sales tax hit a specific target. This month, receipts were favorable compared to budget. The February allocation is for sales generated in the month of December and represents revenue for the third month of FY 2016.

- Sales tax for sales generated at retail in the month of December and received in February was \$2,669,055.
- This represents an increase of 5.46% or \$138,261 compared to budget for the month.
- Receipts are favorable 0.93% year-to-date compared to budget.
- Compared to the same month last year, sales tax receipts were \$235,599 or 9.68% more.
- Member city collections for the month compared to prior year are as follows:
  - City of Lewisville up 7.48%
  - O City of Denton up 11.66%
  - Highland Village up 6.44%

#### Need

Provides the Board of Directors a monthly status on Sales Tax collections.

#### Recommendation

For information only. No action required.

**Final Review:** 

Anna Mosqueda,

**CFO** 

# Denton County Transportation Authority (DCTA) Sales Tax Report Budget to Actual and Previous Year Comparison

Sales					CY Actual to			CY Actual to
Generated in	Received in	2015-2016	2015-2016 Year	Variance Actual	CY Budget %	2014-2015	Variance Actual	PY Actual %
Month of:	Month of:	Year Budget	Actual	to Budget	Variance	Year Actual	to Prior Year	Variance
October	December	\$ 2,023,528	\$ 1,821,854	\$ (201,674)	-9.97%	\$ 1,945,700	\$ (123,846)	-6.37%
November	January	\$ 1,836,141	\$ 1,959,303	\$ 123,162	6.71%	\$ 1,765,520	\$ 193,783	10.98%
December	February	\$ 2,530,794	\$ 2,669,055	\$ 138,261	5.46%	\$ 2,433,456	\$ 235,599	9.68%
January	March	\$ 1,812,076				\$ 1,742,381		
February	April	\$ 1,629,477				\$ 1,566,805		
March	May	\$ 1,967,178				\$ 2,074,176		
April	June	\$ 1,750,519				\$ 1,803,955		
May	July	\$ 1,809,657				\$ 1,757,537		
June	August	\$ 2,009,992				\$ 2,104,123		
July	September	\$ 1,755,537				\$ 1,825,970		
August	October	\$ 1,865,219				\$ 2,082,973		
September	November	\$ 2,077,285				\$ 2,159,150		
YTD Total		\$ 23,067,403	\$ 6,450,212	\$ 59,749	0.93%	\$ 23,261,746	\$ 305,536	4.97%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department February 11, 2016

# Denton County Transportation Authority (DCTA) Member Cities Sales Tax Report Month Allocation is Received from Comptroller Previous Year Comparison

	City of Lewisville													
Sales Generated in Month of:		Received in Month of:		2014-2015 Year Actual				2015-2016 ear Actual		A	ariance ctual to rior Year		CY Actual to PY Actual % Variance	
				_						_				
October		December		\$	2,532,839		\$	2,537,910		\$	5,072		0.20%	
November		January		\$	2,404,460		\$	2,541,494		\$	137,034		5.70%	
December		February		\$	3,407,084		\$	3,661,985		\$	254,902		7.48%	
January		March		\$	2,479,995									
February		April		\$	2,194,340									
March		May		\$	2,920,317									
April		June		\$	2,570,323									
May		July		\$	2,441,318									
June		August		\$	2,867,226									
July		September		\$	2,531,076									
August		October		\$	2,996,730									
September		November		\$	3,013,889									
					•									
YTD Total				\$	32,359,597		\$	8,741,390		\$	397,007		4.76%	

		(	City of Highl	ar	nd Vi	llage			
Sales Generated in Month of:	Received in Month of:	2014-2015 Year Actual			2015-2016 Year Actual		Variance Actual to Prior Year		CY Actual to PY Actual Variance
October	December	\$	268,275		\$	290,956	\$	22,682	8.45%
November	January	\$	283,432		\$	301,727	\$	18,295	6.45%
December	February	\$	441,441		\$	469,889	\$	28,448	6.44%
January	March	\$	249,723						
February	April	\$	220,832						
March	May	\$	319,961						
April	June	\$	275,169						
May	July	\$	317,874						
June	August	\$	330,952						
July	September	\$	276,336						
August	October	\$	264,926						
September	November	\$	342,868						
								•	
YTD Total		\$	3,591,789		\$ 1	1,062,573	\$	69,425	6.99%

				City of	f C	Denton			
Sales						Variance	CY Actual to		
Generated in		Received in		2014-2015		2015-2016		Actual to	PY Actual
Month of:		Month of:		Year Actual		Year Actual		Prior Year	Variance
October		December		\$ 2,345,573		\$ 2,246,579		\$ (98,994)	-4.22%
November		January		\$ 2,197,657		\$ 2,342,199		\$ 144,542	6.58%
December		February		\$ 3,020,338		\$ 3,372,458		\$ 352,120	11.66%
January		March		\$ 2,109,216					
February		April		\$ 1,852,968					
March		May		\$ 2,678,550					
April		June		\$ 2,152,181					
May		July		\$ 2,107,901					
June		August		\$ 2,682,604					
July		September		\$ 2,259,012					
August		October		\$ 2,584,144					
September		November		\$ 2,727,016					
YTD Total		·		\$ 28,717,159		\$ 7,961,236		\$ 397,668	5.26%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department February 11, 2016

All Transit Agencies

Monthly Sales and Use Tax Comparison Summary

	Current	Ne	t Payment This	Comparable Payment Prior		2016 Payments	2015 Payments	
Transit	Rate		Period	Year	% Change	(Calendar)	(Calendar)	% Change
Houston MTA	1.00%	\$	74,122,713.37	\$ 78,519,152.34	-5.60%	\$ 129,780,998.99	\$ 135,278,169.33	-4.06%
Dallas MTA	1.00%	\$	57,512,166.88	\$ 55,865,585.97	2.95%	\$ 97,866,556.42	\$ 93,978,639.91	4.14%
Austin MTA	1.00%	\$	22,592,732.23	\$ 21,749,687.84	3.88%	\$ 39,534,262.58	\$ 37,652,726.04	5.00%
San Antonio MTA	0.50%	\$	15,437,540.47	\$ 15,106,723.10	2.19%	\$ 25,723,520.00	\$ 25,330,167.83	1.55%
San Antonio ATD	0.25%	\$	7,124,839.71	\$ 6,784,185.49	5.02%	\$ 11,777,922.95	\$ 11,327,964.64	3.97%
Fort Worth MTA	0.50%	\$	7,317,402.72	\$ 7,168,904.68	2.07%	\$ 12,343,990.84	\$ 12,225,917.65	0.97%
El Paso CTD	0.50%	\$	4,558,576.15	\$ 4,422,267.10	3.08%	\$ 7,882,634.79	\$ 7,656,004.05	2.96%
Corpus Christi MTA	0.50%	\$	3,272,060.00	\$ 3,752,066.03	-12.79%	\$ 5,761,555.03	\$ 6,342,102.34	-9.15%
Denton CTA	0.50%	\$	2,669,054.99	\$ 2,433,455.56	9.68%	\$ 4,628,357.96	\$ 4,198,976.03	10.23%
Laredo CTD	0.25%	\$	870,556.55	\$ 914,979.67	-4.86%	\$ 1,509,735.44	\$ 1,589,837.32	-5.04%
TOTALS		\$	195,477,643.07	\$ 196,717,007.78	-0.63%	\$ 336,809,535.00	\$ 335,580,505.14	0.37%

Sources: Texas Comptroller of Public Accounts and DCTA Finance Department Prepared By: Denton County Transportation Authority Finance Department February 11, 2016



February 16, 2016

**Subject: Procurement Status Report** 

#### **FEMA Projects**

FEMA has approved three of the four large projects for reimbursement:
Ballast undercutting
Crossing replacements
Rail O&M facility Flume Mitigation and repairs

These projects are in the preliminary design phase with completion of the construction plans and specifications to be completed soon. Procurements will be issued during in next 60 to 90 days.

Our Engineering firm has prepared schematic designs and estimates for the Pockrus-Page slope collapse. FEMA is reviewing the estimates. Once a decision is made on repair or mitigation, engineering will begin and should be ready for bid in 60 to 90 days.

### Mold Mitigation at Hebron Signal House

TML, our insurance carrier, has approved the project for the mold mitigation and repairs at the Hebron Signal House. Work will begin this month and will be reimbursed by our insurance company. The work consists of removing a portion of the walls and floor and replacing the damaged materials. Work will be conducted on Sunday when the rail is not in operation. FEMA will reimburse 75% of our deductible and the mitigation cost for raising the building out of the flood plain.

Submitted by:

Athena Forrester, Senior Procurement Manager

Final Review:

Anna Mosqueda, CFO



February 16, 2016

Subject: 2(a) Review of Board Retreat Agenda

### Background

The attached document is a draft agenda for the Board Retreat. The Board Retreat is a great opportunity to discuss the short/long-term issues and opportunities before DCTA. The meeting will be held at the UNT Gateway Center, rooms 43 & 47.

#### Recommendation

Staff recommends the Board discuss the agenda, and provide guidance on any changes or modifications.

Approval:

James C. Cline, Jr., President

# DCTA Board Retreat Agenda UNT Gateway Center 2/25/2016, 9am-5pm

- 1. Opening Comments/Introduction to Agenda (FCE) (10 min)
- 2. Key Challenges/Opportunities (JCC) (5 Min)
  - Positive Train Control (under contract, tracking to Dec 2017)/Rail O&M Agreement (preparing documents for RFP – tracking for FY17)
  - Pending Discussions Comp Plan (March Finance Committee); Legislative Agenda (March/April Legislative Committee)
  - Goals for Retreat
- 3. Development Near DCTA Rail Stations (Don Dillard/KB) (90 min)
  - History of development near Galatyn ParkStation/State Farm
  - His perspective on the future opportunities
  - Board discussion of proper role for DCTA (focus on importance to ridership/why this is so important)
- 4. Proposed Improvements to Current Operations (KB/RS, Update on Comprehensive Operational Analysis) (60 min)
  - Description of Mobility on Demand
  - Highland Village (interim and ultimate)
  - Denton
  - Lewisville
  - Communicating our Plans (NR, role in items below as well)
- 5. Expansion of Service Area (45 min)
  - TAPS Lessons Learned (JCC) (15 min)
  - Review of New Member Policy (JCC) (15 min)
  - Accounting of Expanded Service (AMM) (10 min)
  - Table of Cities (KB) (5 min)
- 6. Working Lunch

- 7. Defining a Path Forward
  - NCTCOG 2040 Plan DCTA input/Goals (KB) (15 min)
    - Description of High Intensity Bus
    - Our list/Status
  - Capital Objectives Short Term (RS/JCC) (45 Min)
    - Rail O&M Facility Brownfield Remediation/Bus Light Maintenance/Parking
    - DDTC Address Parking Shortage
    - o Admin Office Permanent Location near rail station
    - Hike/Bike Complete trails
    - Passenger Amenities Annual program
    - Safety/Security (JCC)
      - Vulnerability Assessment
      - Coordination with LLE
      - Parking Lots
      - Trespassers
      - Grade Crossings
      - Crash Avoidance
  - Capital Program Objectives Long Term Considerations (RS/JCC) (10 min)
    - Bus O&M Facility Future expansion
    - o Transit Oriented Development Role as a property owner
    - Bike Shelters/Bike Sharing/Path to Universities
  - Risk Mitigation/Insurance (AMM) (15 min)
  - Revenues Potential Fare Increases (JCC) (10 min)
  - Enhancing DCTA's Regional Role (FCE/JCC) (10 min)
    - Key Relationships
    - o NCTRPRA Board Dinner/Alliance Meetings
    - Legislative Role
  - Board Policies/Actions (FCE) (15 min)
- 8. Wrap-up and Next Steps (15 min)

(Total Time as Shown - 6.25 Hrs.)